50th ANNUAL REPORT 2025-26

एनएचपीसी NHPC
A Navratna Company

# POWERING VIKSIT BHARAT | FOR A SUSTAINABLE FUTURE WITH GREEN POWER

**50+ Years of Excellence and the Journey Ahead in Sustainable Energy Transition (1975-2026)**

## NHPC Limited

(A Government of India Navratna Enterprise)

# Vision

To be a global leading organization for sustainable development of clean power through competent, responsible and innovative values.

# Mission

- To achieve excellence in development of clean power at international standards.
- To execute & operate projects through efficient and competent contract management and innovative R&D in environment friendly and socio-economically responsive manner.
- To develop, nurture and empower the human capital to leverage its full potential.
- To practice the best corporate governance and competent value based management for a strong corporate identity and showing concern for employees, customer, environment and society.
- To adopt & innovate state-of-the-art technologies and optimize use of natural resources through effective management.

# Values

- Zeal to excel and zest for change.
- Integrity and fairness in all matters.
- Respect for dignity and potential of individuals.
- Strict adherence to commitments.
- Ensure speed of response.
- Foster learning, creativity and team work.
- Loyalty and pride in the Company.

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## NHPC


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## CONSOLIDATED


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# BOARD OF DIRECTORS

**As on July 30, 2026**

**Shri Bhupender Gupta**
Chairman &
Managing Director

**Shri Sanjay Kumar Singh**
Director (Projects)

**Shri Suprakash Adhikari**
Director (Technical)

**Shri Mahesh Kumar Sharma**
Director (Finance)

**Shri Paresh Rasiklal Ranpara**
Director (Personnel)

**Shri Diwakar Nath Misra**
Government Nominee Director

**Dr. Bernadette Lyngdoh**
Independent Director

# REFERENCE INFORMATION

## Registered & Corporate Office

NHPC Office Complex,
Sector-33, Faridabad,
Haryana-121003
Ph.: +91 0129 2588500, +91 0129 2588110
Website: www.nhpcindia.com
CIN: L40101HR1975GOI032564

## Company Secretary

Smt. Rupa Deb

## Statutory Auditors

**M/s S N Dhawan & Co. LLP**
Chartered Accountants,
Plot No. 51-52, II Floor,
Udyog Vihar Phase IV,
Gurugram, Haryana-122016

**M/s S Jaykishan**
Chartered Accountants,
12, Ho Chi Minh Sarani,
Suit No. 2D, 2E, 2F
2nd Floor, Kolkata- 700071,
West Bengal

**M/s Dharam Raj & Co.**
Chartered Accountants,
Sunil Chaudhary House
Ambika Vihar,
Kunjwani Bypas Post Office
Gangyal, Jammu – 180010,
Jammu & Kashmir

## Cost Auditors

**M/s K. G. Goyal & Associates**
289, Mahaveer Nagar-II, Maharani Farms,
Durgapura, Jaipur – 302018

**M/s Chandra Wadhwa & Co.**
1305 & 1306, Vijaya Building, 17, Barakhambha Road,
New Delhi - 110001

**M/s Balwinder & Associates**
F-549, Level-4, Phase VIII-A, Sector 75,
Mohali, Punjab - 160071

**M/s S. C. Mohanty & Associates**
C-124, Mohammadpur, Ground Floor, TCT House,
Bhikaji Cama Place, New Delhi-110066

**M/s Sanjay Gupta & Associates**
D-58, 3rd Floor, Defence Colony, New Delhi - 110024

**M/s K. B. Saxena & Associates**
H.O: 10/287, Near Gautam Buddha Park, Indira Nagar,
Lucknow - 226016

**M/s Ramanath Iyer & Co.**
808, Pearls Business Park, Netaji Subhash Palace,
New Delhi - 110034

**M/s Niran & Co.**
Plot No. 15/118, Jheel Road, Bank Plot,
Kolkata – 700075, West Bengal

**M/s D G M & Associates**
64, B.B. Ganguly Street, 2nd Floor, Kolkata – 700012

## Secretarial Auditor

**M/s Akhil Rohatgi & Co.**
Company Secretaries
21, Shamnath Marg, Civil Lines, Delhi – 110054

## Internal Auditor

Smt. Reshma Hemrajani, Executive Director (Finance)

## Bankers

State Bank of India
Punjab National Bank
Union Bank of India
ICICI Bank
Indian Overseas Bank
IDBI Bank
AU Small Finance Bank
Bank of India
J & K Bank
DCB Bank
South India Bank
Indusind Bank
Yes Bank
RBL Bank

HDFC Bank
Federal Bank

## Registrar & Share Transfer Agent

**For Equity Shares & Tax Free Bonds:**

M/s KFin Technologies Limited
Selenium Building, Tower- B, Plot No. 31 & 32,
Financial District, Nanakramguda, Serilingampally,
Hyderabad, Rangareddi, Telangana– 500 032
Toll Free: 1800 309 4001
WhatsApp Number: (91) 910 009 4099
E-mail: einward.ris@kfintech.com
Website: www.kfintech.com

**For other Bonds:**

M/s RCMC Share Registry Private Limited
B-25/1, First Floor, Okhla Industrial Area Phase-II,
New Delhi-110 020
Ph: (011)26387320, 26387321
Email: investor.service@rcmcdelhi.com
Website: www.rcmcdelhi.com

## Chief Investor Relations Officer

Shri Anuj Kapoor,
Executive Director (Finance)

## Listing of Securities

**Equity Shares and Tax Free Bonds:**

BSE Limited
National Stock Exchange of India Limited

**Other Bonds issued on Private Placement (under Wholesale Debt Market Segment):**

Y1, AA, AA1, AB, AC, AD, AE, AF, AG, AH & AI Series Bonds – BSE Limited and National Stock Exchange of India Limited
V2 and W2 Series Bonds – BSE Limited
Q, R1, R2, R3, S2, T, U, U1, X, NHPC GOI and Y Series Bonds – National Stock Exchange of India Limited

## Depositories

National Securities Depository Limited
Central Depository Services (India) Limited

## Debenture Trustees

| | |
|---|---|
| **9.25% Q Series Bonds, 8.54% S2 Series Bonds, 8.50%T Series Bonds, 7.52% V2 Series Bonds, 7.35% W2 Series Bonds, 8.65% X Series Bonds, 7.50% Y Series Bonds, 7.38% Y1 Series Bonds, 7.13% AA Series Bonds, 6.89% AA-1 Series Bonds, 6.80% AB Series Bonds, 7.20% AE Series Bonds, Tax Free Bonds NHPC 2013 (8.54% 2A Series, 8.79% 2B Series, 8.67% 3A Series and 8.92% 3B Series), 8.12% GOI Fully Serviced Bonds** | **IDBI Trusteeship Services Ltd.**<br>Universal Insurance Building, Ground Floor,<br>Sir P.M Road, Fort Mumbai, Maharashtra-400001, India.<br>Ph.: 022 40807000, +91 8097474599<br>Email: itsl@idbitrustee.com |
| **8.70% R1 Series Bonds (redeemed during FY 2025-26), 8.85% R2 Series Bonds, 8.78% R3 Series Bonds, 8.24% U Series Bonds, 8.17% U1 Series Bonds, 6.86% AC Series Bonds, 7.59% AD Series Bonds** | **SBICAP Trustee Company Ltd.**<br>4th Floor, Mistry Bhawan, 122, Dinshaw Vachha Road, Churchgate, Mumbai – 400020<br>Ph.: +91 22 4302 5555<br>Email: corporate@sbicaptrustee.com |
| **6.86% AF Series Bonds, 6.40% AG Series Bonds, 7.29% AH Series Bonds 7.67% AI Series Bonds** | **BEACON Trusteeship Ltd.**<br>5W, 5th Floor, The Metropolitan, E-Block, Bandra Kurla Complex, Bandra (E), Mumbai 400051<br>Tel No: (022)-46060278<br>Email:compliance1@beacontrustee.co.in |

# DIGEST OF IMPORTANT FINANCIAL DATA (STANDALONE ACCOUNTS)

(₹ in Crore)

| | PARTICULARS | 2025-26 | 2024-25 | 2023-24 | 2022-23 | 2021-22 |
|---|---|---|---|---|---|---|
| A | SALE OF ENERGY | 9776.64 | 8,919.56 | 7,957.43 | 9,124.85 | 8,180.57 |
| B | OTHER OPERATING INCOME, REVENUE FROM POWER TRADING & REVENUE FROM CONTRACTS, PROJECT MANAGEMENT AND CONSULTANCY WORKS | 551.62 | 74.70 | 447.49 | 191.49 | 173.23 |
| C | OTHER INCOME | 1,321.84 | 1,462.09 | 1,620.07 | 834.56 | 1,026.18 |
| **D** | **TOTAL INCOME (A) + (B) + (C )** | **11,650.10** | **10,456.35** | **10,024.99** | **10,150.90** | **9,379.98** |
| E | PURCHASE OF POWER TRADING | - | - | - | - | 44.58 |
| F | GENERATION EXPENSES | 818.49 | 795.84 | 814.27 | 936.46 | 841.24 |
| G | EMPLOYEE BENEFITS EXPENSES | 1,364.09 | 1,643.86 | 1,296.58 | 1,301.35 | 1,440.78 |
| H | DEPRECIATION & AMORTIZATION EXPENSES | 1,889.69 | 1,125.06 | 1,111.00 | 1,145.44 | 1,126.22 |
| I | FINANCE COSTS | 1,408.97 | 1,147.00 | 425.13 | 476.16 | 531.75 |
| J | OTHER EXPENSES | 3,778.23 | 1,885.63 | 2,315.81 | 1,707.89 | 1,348.55 |
| **K** | **TOTAL EXPENSES (E)+ (F) + (G) + (H) + (I)+ (J)** | **9,259.47** | **6,597.39** | **5,962.79** | **5,567.30** | **5,333.12** |
| L | EXCEPTIONAL ITEM | - | - | - | - | - |
| **M** | **PROFIT BEFORE TAX AND RATE REGULATED INCOME (D) - (K)-(K1)** | **2,390.63** | **3,858.96** | **4,062.20** | **4,583.60** | **4,046.86** |
| N | RATE REGULATED INCOME | 961.23 | 141.09 | 233.28 | (144.41) | (1,270.42) |
| **O** | **TOTAL RATE REGULATED INCOME** | **961.23** | **141.09** | **233.28** | **(144.41)** | **(1,270.42)** |
| **P** | **PROFIT BEFORE TAX (M) + (O)** | **3,351.86** | **4,000.05** | **4,295.48** | **4,439.19** | **2,776.44** |
| Q | INCOME TAX EXPENSES | | | | | |
| Q-1 | CURRENT TAX | 662.00 | 672.65 | 783.19 | 760.72 | 726.23 |
| Q-2 | DEFERRED TAX | (927.94) | 243.42 | (231.65) | (155.32) | (1,487.50) |
| **R** | **PROFIT AFTER TAX (P) - (Q)** | **3,617.80** | **3,083.98** | **3,743.94** | **3,833.79** | **3,537.71** |
| **S** | **OTHER COMPREHENSIVE INCOME** | **(75.41)** | **(102.89)** | **(24.96)** | **(3.37)** | **12.76** |
| **T** | **TOTAL COMPREHENSIVE INCOME (R) + (S)** | **3,542.39** | **2,981.09** | **3,718.98** | **3,830.42** | **3,550.47** |
| U | AUTHORISED SHARE CAPITAL | 17,500.00 | 17,500.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| V | PAID UP EQUITY SHARE CAPITAL (FACE VALUE OF RS 10/- PER SHARE) | 10,045.03 | 10,045.03 | 10,045.03 | 10,045.03 | 10,045.03 |
| W | OTHER EQUITY (RESERVE AND SURPLUS) | 29,927.24 | 28,303.45 | 27,223.58 | 25,362.93 | 23,441.07 |
| X | LONG TERM/NON CURRENT BORROWINGS INCLUDING LEASE OBLIGATIONS | 38,423.23 | 32,277.60 | 26,356.45 | 25,266.39 | 23,179.49 |
| Y | OTHER LONG TERM LIABILITY & LONG TERM PROVISIONS | 5,335.83 | 4,950.67 | 4,469.99 | 4,138.55 | 4,162.25 |
| Z | DEFERRED TAX LIABILITIES | 935.85 | 1,861.69 | 1,668.45 | 1,937.34 | 2,100.74 |
| Z1 | REGULATORY DEFERRAL ACCOUNT CREDIT BALANCES | 1,283.91 | 923.20 | 923.20 | 923.20 | 1,313.27 |
| AA | PROPERTY, PLANT AND EQUIPMENT, INTANGIBLE ASSETS, INTANGIBLE ASSETS UNDER DEVELOPMENT, INVESTMENT PROPERTY AND RIGHT OF USE ASSETS | 47,648.37 | 19,487.57 | 19,398.38 | 20,068.30 | 20,815.27 |
| AB | CAPITAL WORK-IN-PROGRESS | 19,067.23 | 39,834.13 | 29,794.72 | 25,315.01 | 20,573.84 |
| AC | INVESTMENTS (NON CURRENT) | 6,377.58 | 5,926.39 | 6,355.86 | 5,546.96 | 5,414.34 |
| AD | OTHER LONG TERM LOANS & ADVANCES AND OTHER NON-CURRENT ASSETS | 6,316.83 | 6,840.53 | 9,306.65 | 9,669.38 | 9,283.85 |
| AE | REGULATORY DEFERRAL ACCOUNT DEBIT BALANCES | 8,116.43 | 6,794.49 | 6,653.40 | 6,420.12 | 6,948.11 |
| AF | WORKING CAPITAL | (1,575.35) | (521.47) | (822.31) | 653.67 | 1,206.44 |
| AG | SHORT TERM BORROWINGS INCLUDING CURRENT MATURITIES OF LONG TERM BORROWINGS INCLUDING LEASE OBLIGATIONS | 5,883.56 | 3,724.30 | 3,057.68 | 2,888.04 | 2,851.03 |
| AH | PAYABLE TOWARDS BONDS FULLY SERVICED BY GOVERNMENT OF INDIA | 2,017.20 | 2,017.20 | 2,017.20 | 2,017.20 | 2,017.20 |
| **AI** | **NET WORTH (V)+(W)** | **39,972.27** | **38,348.48** | **37,268.61** | **35,407.96** | **33,486.10** |
| **AJ** | **CAPITAL EMPLOYED (X+Z+AG+AH+AI)** | **87,232.11** | **78,229.27** | **70,368.39** | **67,516.93** | **63,634.56** |
| **AK** | **DIVIDEND PAID (INCLUDING INTERIM DIVIDEND) (Refer Note 1)** | **1,918.60** | **1,908.56** | **1,858.33** | **1,908.56** | **1,667.48** |
| **AL** | **VALUE ADDED (Refer Note 2)** | **8,014.61** | **7,915.97** | **7,128.19** | **7,362.14** | **7,188.46** |

(₹ in Crore)

| PARTICULARS | 2025-26 | 2024-25 | 2023-24 | 2022-23 | 2021-22 |
|---|---|---|---|---|---|
| **DISTRIBUTION :-** | | | | | |
| **(i) TO EMPLOYEES** | **1,364.09** | **1,643.86** | **1,296.58** | **1,301.35** | **1,440.78** |
| **(ii) TO PROVIDERS OF CAPITAL** | | | | | |
| -FINANCE COST | 1,408.97 | 1,147.00 | 425.13 | 476.16 | 531.75 |
| -DIVIDEND (ON PAYMENT BASIS) **(Refer Note 1)** | 1,918.60 | 1,908.56 | 1,858.33 | 1,908.56 | 1,667.48 |
| **(iii) TO GOVERNMENT-INCOME TAX AND DIVIDEND TAX (Refer Note 3)** | **662.00** | **672.65** | **783.19** | **760.72** | **726.23** |
| **(iv) RETAINED IN BUSINESS** | | | | | |
| -DEPRECIATION | 1,889.69 | 1,125.06 | 1,111.00 | 1,145.44 | 1,126.22 |
| -RETAINED EARNINGS **(Refer Note 3)** | 771.26 | 1,418.84 | 1,653.96 | 1,769.91 | 1,696.00 |
| **RATIOS** | **2025-26** | **2024-25** | **2023-24** | **2022-23** | **2021-22** |
| RETURN ON CAPITAL EMPLOYED **(Refer Note 4) (In %)** | 5.91 | 6.66 | 6.85 | 7.11 | 7.32 |
| RETURN ON NET WORTH **(Refer Note 5) (In %)** | 9.24 | 8.16 | 10.30 | 11.13 | 10.87 |
| OPERATING PROFIT RATIO **(Refer Note 6) (In %)** | 37.05 | 41.68 | 38.08 | 42.52 | 43.50 |
| NET PROFIT RATIO (R) / (A+B) **(Refer Note 7) (In %)** | 35.03 | 34.29 | 44.54 | 41.15 | 42.35 |
| BOOK VALUE PER SHARE **(Refer Note 8)** | 39.79 | 38.18 | 37.10 | 35.25 | 33.34 |
| EARNING PER SHARE **(Refer Note 9)** | 3.60 | 3.07 | 3.73 | 3.82 | 3.52 |
| DIVIDEND PER SHARE (INTERIM+PROPOSED FOR THE YEAR) | 1.61 | 1.91 | 1.90 | 1.85 | 1.81 |
| DEBT EQUITY RATIO [(X)+ (AG)+ (AH)] / (AI) **(Refer Note 10)** | 1.16 | 0.99 | 0.84 | 0.85 | 0.84 |
| CURRENT RATIO **(Refer Note 11)** | 0.87 | 0.94 | 0.90 | 1.09 | 1.20 |
| PRICE TO EARNING RATIO **(Refer Note 12)** | 20.48 | 26.79 | 24.03 | 10.52 | 7.90 |
| EBITDA | 6,600.65 | 6,131.00 | 5,733.88 | 5,743.43 | 5,588.13 |
| DEBT SERVICE COVERAGE RATIO **(Refer Note 13)** | 1.74 | 2.53 | 3.16 | 4.05 | 3.62 |
| INTEREST SERVICE COVERAGE RATIO **(Refer Note 14)** | 4.27 | 3.93 | 8.63 | 8.21 | 7.18 |
| **OPERATING PERFORMANCE** | **2025-26** | **2024-25** | **2023-24** | **2022-23** | **2021-22** |
| GENERATION (MU) | 23306.92 | 19878 | 21779 | 24907 | 24855 |
| CAPACITY (IN MW) | 7401.2 | 5551.2 | 5551.2 | 5551.2 | 5551.2 |
| PLANT AVAILABILITY FACTOR (%) | 69.50 | 73.94 | 77.6 | 88.75 | 88.19 |
| MANPOWER (Nos.) | 4634 | 4577 | 4929 | 4776 | 5092 |

Note :-1 Dividend at S.No-"AK" is actual dividend paid during the year.

Note :-2 Value Added = Profit Before Tax + Finance Cost + Depreciation & Amortisation + Employee Benefit Expenses.

Note :-3 In Distribution of Value Added, Distribution towards Government consist of Current Income Tax . Further, Distribution towards Retained Earnings consist Deferred Tax.

Note :-4 Return on Capital Employed = (Profit Before Tax + Finance Cost ) / (Net Worth+Total Borrowings+Deferred Tax Liabilities)

Note :-5 Return on Net Worth=Profit After Tax / Average Shareholder's Equity

Note :-6 Operating Profit Ratio = Operating Profit / Revenue From Operations

Note :-7 Net Profit Ratio = Profit After Tax / Revenue From Operations

Note :-8 Book Value Per Share = (Equity Share Capital + Other Equity) / No. of Equity Shares

Note :-9 Earning Per Share = Profit After Tax / No. of Equity Shares. Profit After Tax Includes Movement in RDA.

Note :-10 Debt Equity Ratio = Total Debts / (Equity Share Capital + Other Equity). Total Debts Includes Current Maturities of Long term Borrowings including leases, Payables towards Bonds fully serviced by Government of India and Short Term Borrowings.

Note :-11 Current Ratio= Current Assets / Current Liabilities

Note :-12 Price to Earning Ratio = Market Price of the Equity Share at Year End / Earning Per Share

Note :-13 Debt Service Coverage Ratio = Profit after tax but before Interest and Depreciation / (Principal repayment, excluding payment under put option+Interest ).

Note :-14 Interest Service Coverage Ratio = Profit after tax but before Interest and Depreciation) / Interest .

Note :-15 Figures for the Financial Year 2021-22 to 2023-24 have been taken from the Annual Report of the respective Financial Year.

# CHAIRMAN'S STATEMENT

## *Dear Shareholders,*

It gives me immense pride and pleasure to present this Chairman's Statement as part of NHPC Limited's Annual Report for the financial year 2025-26 - a year that will forever occupy a special place in our history as the year we celebrated fifty golden years of nation-building. It is a matter of profound honour and privilege for me to assume charge as the Chairman & Managing Director of NHPC Limited and to join all of you as a member of the NHPC family on September 04, 2025. It is my privilege to share with you the performance and achievements of your Company during the past year. On behalf of the Board of Directors, I extend my heartfelt gratitude to you, our shareholders, for the trust and confidence you continue to repose in NHPC.

### Industry Outlook

India's power sector stands at a defining juncture. The nation's commitment to achieving 500 GW of non-fossil fuel capacity by 2030 and Net-Zero emissions by 2070, combined with rising electricity demand driven by industrialisation, electrification of mobility and data-centre growth, has placed renewable and hydro power at the centre of the country's energy strategy. Hydropower, with its unmatched ability to provide grid balancing, peaking support and round-the-clock storage through pumped storage projects, is being recognised afresh as the natural complement to India's rapidly expanding solar and wind capacity.

> "NHPC aims to lead India's transition to a secure, diversified and green energy future, working towards our aspiration of 50,000 MW installed capacity by 2047"

Government initiatives such as the Hydro Purchase Obligation, tariff rationalisation for legacy projects, budgetary support for enabling infrastructure in the Himalayan and North-Eastern States, and renewed thrust on Pumped Storage Projects (PSPs) as the storage backbone of the grid, are creating a conducive environment for capacity addition. NHPC, as the country's premier hydropower developer, is well positioned to capture this opportunity while continuing to diversify into solar, wind and green hydrogen, in line with its stated vision of becoming a fully diversified green energy major.

## Our Golden Jubilee Journey

On 7th November 2025, NHPC completed fifty glorious years of service to the nation, marking its 51st Raising Day. What began in 1975 as National Hydroelectric Power Corporation Private Limited, with the modest task of executing the Salal, Bairasiul and Loktak projects, has today grown into one of the largest hydropower organisations in the world, with capabilities spanning investigation, design, construction and operation of large and small hydro projects across some of the most challenging Himalayan terrains.

The Golden Jubilee was commemorated with befitting solemnity and pride. The Hon'ble Union Minister of Power, Housing & Urban Affairs released a special commemorative ₹50 coin and a customised 'My Stamp' issued by India Post featuring twelve of our iconic dams and barrages, along with an 'Achievement Book' chronicling five decades of milestones, technological excellence and contribution to nation-building. Grand celebrations were held simultaneously at our Corporate Office in Faridabad and across all Regional Offices, Power Stations and Project sites, bringing together employees, families and stakeholders in shared celebration of this landmark. This jubilee year is not merely a commemoration of our past; it is a renewal of our commitment to the next fifty years - years in which NHPC aims to lead India's transition to a secure, diversified and green energy future, working towards our aspiration of 50,000 MW installed capacity by 2047.

## Highlights of the Year & Beyond

- Completion of 50 years of establishment and celebration of the Golden Jubilee on November 7, 2025.
- Highest-ever capacity addition in a single fiscal year - 1850 MW - through commissioning of the Subansiri Lower (750 MW), Parbati-II (800 MW) and Karnisar Solar (300 MW) projects.
- Consolidated installed capacity, together with subsidiaries and joint ventures, crossed 9333 MW from 31 power stations, with a further 17 projects aggregating 9204 MW under construction.
- Continued progress on the Company's pipeline of Pumped Storage Projects and diversification into solar, wind and green hydrogen.
- Conferment and consolidation of Navratna status, granted in August 2024, reflecting the Government of India's recognition of NHPC's operational and financial strength.
- CCEA approval for implementation of 1720 MW Kamala Hydroelectric Project in the state of Arunachal Pradesh.
- Foundation stone laying ceremony of 50 MW floating solar project at West Kallada, Kerala.
- Substantial Progress in 2880 MW Dibang Multipurpose Project.
- Entering into Memorandum of Agreement with Government of Arunachal Pradesh for implementation of 3097 MW Etalin Hydroelectric Project.
- Full restoration of 510 MW Teesta V Power Station in Sikkim.

## Operating Performance Highlights

On a standalone basis, our power stations achieved generation of 23307 Million Units during FY 2025-26, from an installed capacity of 7401 MW across 25 power stations. This performance was achieved despite the inherent hydrology-related variability of river flows, and reflects the continued focus of our operations teams on plant availability, efficient reservoir management and preventive maintenance. The commissioning of the Subansiri Lower and Parbati-II projects during the year, together with the Karnisar Solar project, represented the highest capacity addition achieved by the Company in any single fiscal year of its history, a testament to the sustained execution capabilities we have built over five decades.

We continued to make steady progress across our under-construction portfolio, while advancing survey, investigation and clearance activities on a further pipeline of projects that will underpin capacity growth in the years ahead.

## Financial Performance Highlights

NHPC delivered a strong financial performance in FY 2025-26. On a consolidated basis, total income for the year rose to ₹12,686.09 crore, compared to ₹11,614.61 crore in the previous year, while consolidated net profit for the year increased to ₹4,220.46 crore, up from ₹3,411.73 crore in FY 2024-25. Performance in the fourth quarter was particularly strong, with consolidated net profit rising over 68% year-on-year to ₹1,549.42 crore on total income of ₹3,120.52 crore, aided by improved generation and a favourable resolution of certain tax matters.

On a standalone basis, net profit for the full year stood at ₹3,617.80 crore, an increase of 17.31% over ₹3,083.98 crore in the previous year. In recognition of this performance, the Board of Directors has recommended a final dividend of ₹0.21 per equity share, in addition to the interim dividend of ₹1.40 per share already paid during the year, taking the total dividend for FY 2025-26 to ₹1.61 per equity share. The Board has also approved fund-raising up to ₹10,000 crore during FY 2025-26 through Secured/ Unsecured Corporate Bonds and/ or Term Loans/ External Commercial Borrowings (ECB), out of which the Company has raised ₹3,854.33 crore through term loan/ monetization facilities, ₹3,945 crore through non-convertible bonds to support the

Company's ongoing capital expenditure programme and ₹2,000 crore through non-convertible bonds for General Corporate purpose, while our joint statutory auditors have issued an unmodified opinion on both standalone and consolidated financial results for the year, reflecting the continued robustness of our financial reporting and internal controls.

We remain conscious of the need to maintain a prudent capital structure as we scale up capital expenditure to execute our large project pipeline, and the Company continues to pursue a balanced mix of internal accruals, government support and debt financing to fund its growth while protecting shareholder returns.

## CSR & Sustainability

As a responsible corporate citizen, NHPC remains deeply committed to the socio-economic upliftment of communities around its project areas, particularly in remote and mountainous regions of the Himalayas and North-East India that are often the last to receive the benefits of development. During the year, our Corporate Social Responsibility initiatives continued to focus on education, healthcare, skill development, drinking water, sanitation and infrastructure in project-affected areas, alongside our continuing support for national campaigns on energy conservation, including painting and awareness competitions for school students conducted across several States and Union Territories in partnership with the Bureau of Energy Efficiency.

On sustainability, NHPC continues to hold ISO 9001, ISO 14001 and ISO 45001 certifications, reflecting its commitment to quality, environmental management and occupational health and safety across its operations. As a company deriving the overwhelming majority of its generation from clean hydro sources, complemented by a growing solar and wind portfolio, NHPC considers itself a 100% green energy company and remains firmly aligned with India's Net-Zero 2070 commitment, undertaking catchment area treatment, biodiversity conservation and rehabilitation and resettlement of project-affected families as integral parts of every project we execute.

During the year, Hon'ble President of India, Smt. Droupadi Murmu laid the foundation stone for a 360-seated Girls' Hostel at Rairangpur Women's College, Odisha on February 04, 2026. The project is being undertaken under NHPC's CSR initiative which reflects our commitment to empowering young women through improved educational infrastructure. An amount of ₹109.64 crore was spent by the Company on Corporate Social Responsibility and Sustainable Development activities during the financial year 2025-26.

## Corporate Governance

Your Company continues to uphold the highest standards of corporate governance, transparency and accountability in all its dealings, in keeping with SEBI Listing Regulations, the Companies Act, 2013 and the Department of Public Enterprises' guidelines applicable to Government companies. The Board of Directors, comprising a healthy mix of Functional, Government Nominee and Independent Directors, along with its various Committees including the Audit Committee, continues to provide strategic oversight and guidance to the management. The Company also maintains full compliance with covenants under its Debenture Trust Deeds and has consistently maintained security cover well above the regulatory threshold for its listed debt securities, with no instance of default on any loan or debt obligation.

Your Company's compliance with 'DPE Guidelines on Corporate Governance' during the year 2025-26 has been rated as "Excellent" under 'Corporate Governance Grading System' prescribed by DPE.

## Awards & Commendations

The Company's people-first culture and operational excellence continued to receive external recognition during the year. NHPC was conferred the Special Jury Award at the ET HR World Future Skills Awards 2025 for its innovative use of games and simulations in learning and development, a recognition of our efforts to build a future-ready workforce using modern, technology-driven training methods.

The unwavering commitment, innovative practices, and sustained efforts of your Company have continued to earn widespread recognition across various prestigious forums during the year. These recognitions stand as a testament to the dedication and hard work of the employees, management and all stakeholders, further strengthening the Company's reputation as a leading and responsible organization in the power sector. During FY 2025-26, your Company also received the following honours:-

1. Our business development initiatives also gained considerable momentum during the year. I am proud to share that among other distinctions, NHPC - received recognition as India's Best Global Hydropower & Renewable Energy Asset Holding & Operating Enterprise at the 18th ENERTIA Awards 2026 and as the Best Hydropower Developer (Public) at the IPPAI Power Awards 2026. These accolades reaffirm NHPC's leadership position and unwavering commitment towards excellence in the power sector.
2. I am equally delighted to inform you that your Company has been Certified™ as a Great Place to Work for the second consecutive year (January 2026 – January 2027), with a further improvement in the Trust Index Score. This accomplishment is a testament to our people-centric policies, inclusive work culture and shared values.

3. NHPC's Rajbhasha Magazine 'Rajbhasha Jyoti' awarded the first prize in Region 'A' under the Govt. of India highest Rajbhasha Kirti Puraskar (House Journal).
4. NHPC received the NIPM HR Excellence Silver Award 2025 for its innovative HR practices on "Innovative Approaches to Promote Diversity" at the 41st NIPM National Conference.

During the Golden Jubilee celebrations, internal excellence was also recognized through the NHPC Awards Scheme 2024-25, felicitating the Best Power Station, Best Construction Project, Exemplary Commitment and NHPC Star categories, along with meritorious students under our Star Students scheme, reaffirming the Company's continued emphasis on performance excellence at every level of the organization.

**Acknowledgements**

The trust and confidence reposed by you in the management of the Company continue to be a constant source of encouragement and inspiration for us. We deeply value your continued support and patronage. Our journey towards becoming a leading global organization for sustainable development of clean power through competent, responsible and innovative values gathers greater momentum during the year.

As we conclude the celebrations of NHPC's first fifty years, we also embark upon a new chapter of opportunity and responsibility. Our Golden Jubilee is not the culmination of a journey; it is the beginning of a new era of growth, innovation and transformation.

I express my sincere gratitude to the Government of India, particularly the Ministry of Power, Ministry of New & Renewable Energy, Department of Public Enterprises, Central Electricity Authority, Central Electricity Regulatory Commission, Central Water Commission and other Central and State Government departments, agencies and regulatory authorities for their invaluable guidance, cooperation, and support, which have enabled NHPC to continue contributing to nation-building and value creation.

I am grateful to the officials of Ministry of Finance, Ministry of Corporate Affairs, Securities & Exchange Board of India, Stock Exchanges and the Depositories and other concerned Govt. departments/agencies at the Central and State level for their support and cooperation.

Towards constantly improving the Corporate Governance Standards of NHPC, I would like to thank the Office of the Comptroller & Auditor General of India, Statutory Auditors, Secretarial Auditors, Registrars and other professionals associated with the Company.

I also extend my heartfelt appreciation to all our stakeholders and business associates for their continued trust, confidence, and enduring partnership.

Most importantly, I dedicate this Golden Jubilee milestone to every employee, past and present, whose dedication, integrity and hard work have shaped NHPC into the institution it is today. I am confident that together we shall continue to work with renewed resolve towards ensuring the supply of clean and green energy for the sustained growth and development of the nation.

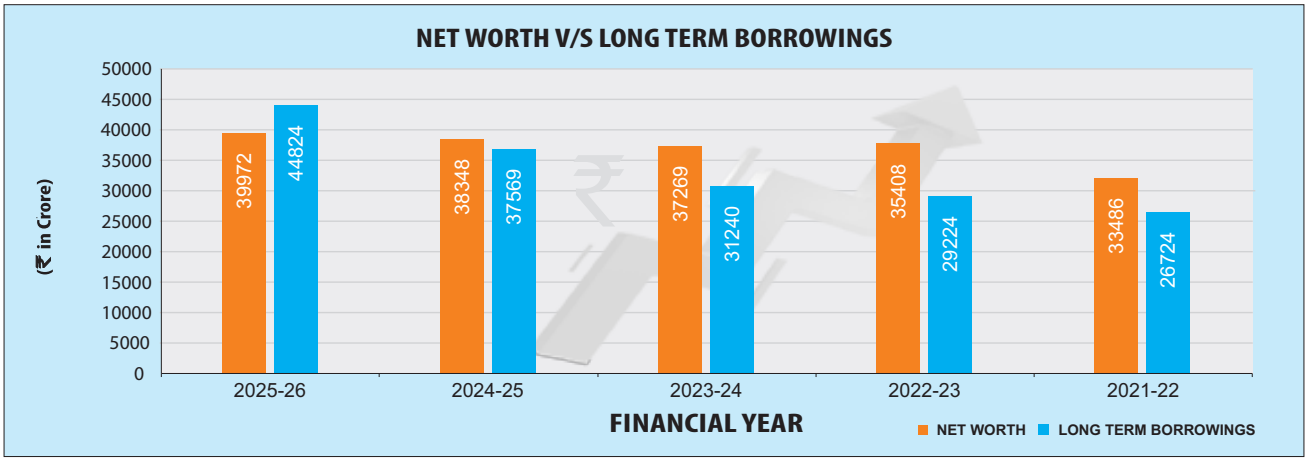
With warm regards,

**(Bhupender Gupta)**

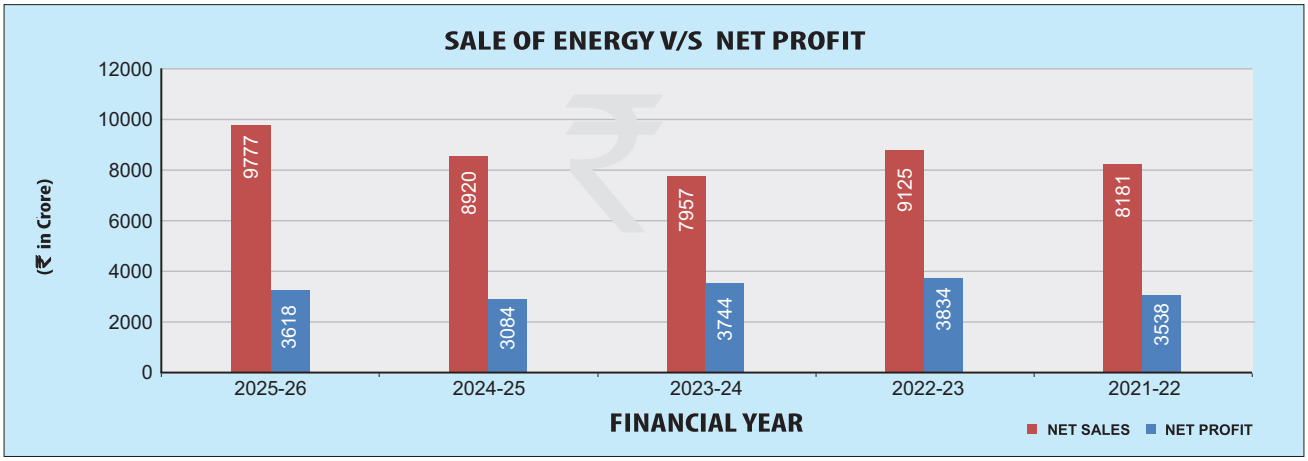
Date: July 17, 2026
Place: Faridabad

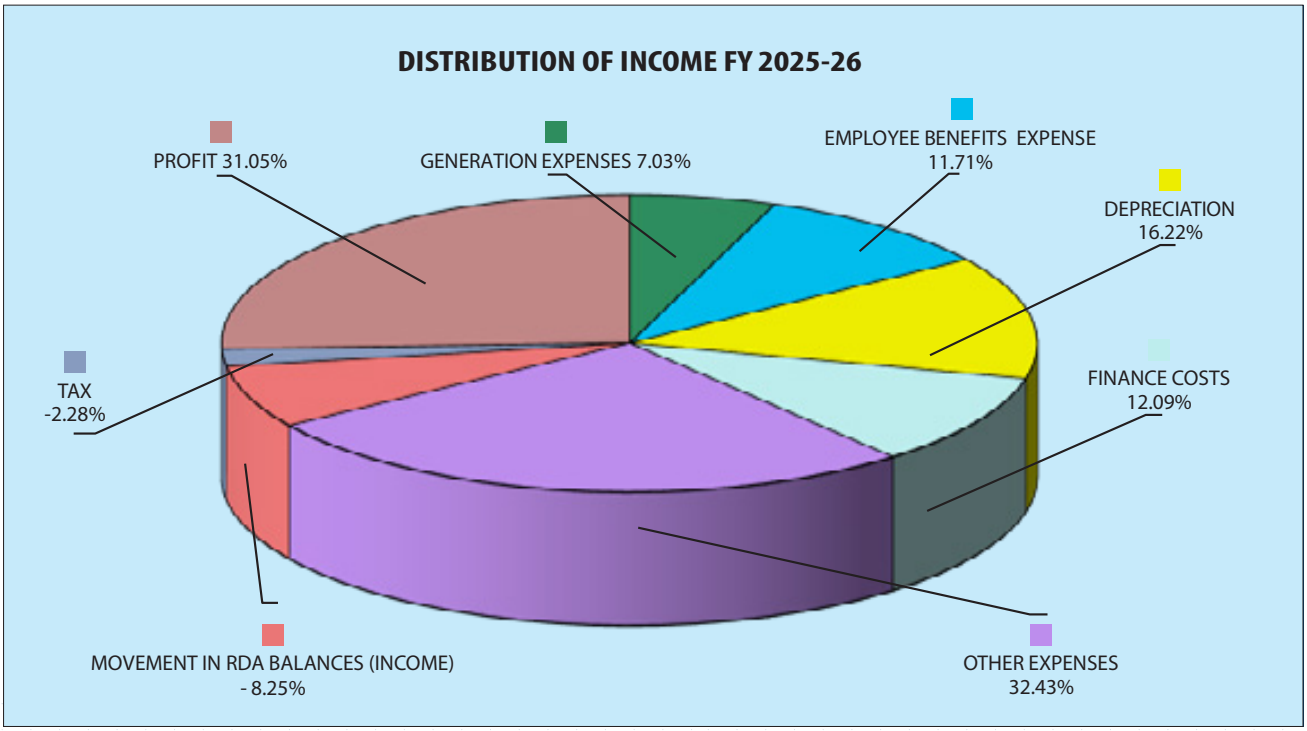
Chairman & Managing Director
DIN: 06940941

## NHPC's PERFORMANCE




[#] Long term borrowings includes current maturities thereof, Lease obligations including current maturities thereof and payables towards bonds fully serviced by Government of India.



## DIRECTORS' PROFILE

### Shri Bhupender Gupta

**Chairman & Managing Director**

DIN: 06940941

**Shri Bhupender Gupta** has taken over the charge of the post of Chairman & Managing Director of NHPC Limited, India's premier hydropower Company and a Navratna Enterprise of Government of India on 04.09.2025. He is also Chairman on the Boards of NHDC Limited and Loktak Downstream Hydroelectric Corporation Limited (Subsidiary Companies of NHPC Limited). Shri Gupta is also holding the additional charge of the post of Chairman & Managing Director, SJVN Limited, a Navratna Enterprise of Government of India, since 1st May 2025. He is also Chairman on the Boards of SJVN Arun-3 Power Development Company Private Limited and SJVN Lower Arun Power Development Company Private Limited (Wholly-Owned Subsidiaries of SJVN Limited). Shri Bhupender Gupta holds a bachelor's degree in electrical engineering and an MBA in Operations Management. He began his professional career with ACC Ltd. in 1991 and started his CPSU career by joining SJVN in 1995, where he served for 12 years in various positions. During this period, he was responsible for the planning, erection and commissioning as well as O&M of the electromechanical equipment of the 1500 MW Nathpa Jhakri Hydro Power Plant, the largest operational hydroelectric project in India. He also served on deputation in Bhutan with the 1020 MW Tala Hydroelectric Power Project for around three years (2002–2005).

Subsequently, he joined REC Ltd. in March 2007 and was associated with project financing of Hydro, Thermal projects for approximately 6 years. Thereafter, he worked as Additional Chief Executive Officer (CEO) in two subsidiaries of REC i.e. REC Transmission Projects Co. Ltd. and REC Power Distribution Co. Ltd. as the Operational Head. During his tenure, he oversaw execution, project management, contract management and consultancy for power sector projects across Pan India & successfully completed Govt. of India Flagship scheme assigned to REC i.e. Saubhagya, Deen Dayal Upadhyaya Gram Jyoti Yojana (DDUGJY), PMDP etc.

Shri Gupta later joined as Director (Technical) at the Punatsangchhu Hydroelectric Project Authority, in Bhutan in December 2020 on deputation and spearheaded on-going construction activities and resolved long pending contractual & pending issues. Thereafter, Shri Gupta joined THDCIL as Director (Technical) on 9th June 2023. Shri Gupta provided strategic leadership in addressing commissioning challenges and Covid-19 impacts, facilitating THDCIL in successfully achieving CoD of 1320 MW of Khurja STPP. Shri Gupta guided Civil, HM and EM teams in resolving major civil challenges, pump-turbine operational issues and commissioning hurdles due to implementing advanced technology (VSI) in Tehri PSP, leading to successful CoD of Unit-1 & 2 (250 MW each) of Tehri PSP. He also steered the redeployment of stalled operation of Tunnel Boring Machine (TBM) in 444 MW Vishnugad Pipalkoti HEP and now the project is in advance stage of completion. After assigned additional charge of CMD SJVN from 1/5/2025, he provided strategic leadership in addressing commissioning challenges of Buxar Thermal PP and facilitated successful achieving CoD of first Unit in Sep'25 (660 MW) and Second Unit is in advanced stage of commissioning. SJVNL has also commissioned entire capacity of 1000 MW Bikaner Solar Power Project in Dec'2025, under his leadership.

After taking charge as CMD NHPC, Shri Gupta is actively steering NHPC towards faster execution and commissioning of ongoing projects and bringing new hydro projects in the NHPC portfolio. Since taking over the charge of NHPC, commissioning of 300 MW Bikaner Solar Plant and COD of four units of Subansiri Lower HEP of 250 MW each has been achieved.

With an illustrious career spanning more than 34 years including 31 years in Power CPSUs, Shri Gupta has contributed significantly to the Indian power sector across hydro, thermal, renewable energy, transmission and distribution domains. His contribution encompassed planning, design, execution, contract and project management and O&M of large hydro projects as well as transmission and distribution projects.

Shri Gupta's future vision focuses on addressing India's growing power demand through non-fossil fuel-based resources, with the aim of making our country self-reliant in energy security. The vision also emphasizes meeting sustainable energy targets through the integration of Artificial Intelligence (AI), along with the adoption of other new and emerging technologies such as: EV integration into the grid, cybersecurity and digital protection, green hydrogen, bioenergy and energy storage.

Apart from his professional accomplishments, he is also an avid sports enthusiast. He actively plays badminton and table tennis and has represented his organisation in many inter-CPSU tournaments.

## Shri Sanjay Kumar Singh

**Director (Projects)**

DIN: 10718481

**Shri Sanjay Kumar Singh** is holding the position of Director (Projects) since 24.07.2024. He also held the additional charge of the post of Chairman & Managing Director, NHPC from 01.09.2025 to 04.09.2025 and additional charge of Director (Technical), NHPC w.e.f. 08.08.2024 to 16.04.2025. Prior to joining NHPC, Shri Singh was working in SJVN Ltd. as Chief General Manager. Shri Singh holds degree in Bachelor of Engineering (Civil). He has more than 35 years of vast & varied experience in Power & Infrastructure sector in respect of execution of mega and prestigious projects in India & Bhutan.

During his tenure at NHPC, 800 MW Parbati-II HEP, a prestigious and challenging project having HRT of approx. 31.5 KM and 300 MW Bikaner Solar Project got commissioned. Further, Four Units of Subansiri Lower HEP (2000 MW), one of the largest Hydro Project is also commissioned and balance Units are at the verge of commissioning. Significant progress has also been achieved in other under construction projects of NHPC and its JV/Subsidiaries.

He also chairs the Boards of NHPC Renewable Energy Limited and Jalpower Corporation Limited (Wholly Owned Subsidiary Companies of NHPC). He is also appointed as Nominee Director on the Boards of Ratle Hydroelectric Power Corporation Limited (a joint venture of NHPC and JKSPDCL), Chenab Valley Power Projects Limited (a joint venture of NHPC and JKSPDCL) and Loktak Downstream Hydroelectric Corporation Limited (Subsidiary Company of NHPC Limited).

In SJVN, he has worked as Head of the Project of Sunni Dam HEP (Construction stage), Naitwar Mori HEP (Construction stage), Luhri HEP stage II (S&I stage), Jhakhol Sankri HEP (S&I stage). He has also served as Chief Executive Officer (CEO) of STPL (A Wholly Owned Subsidiary of SJVN Ltd.). In addition, he was responsible at different positions for construction of major critical components of largest Hydroelectric Power Project of India i.e. Nathpa Jhakri Hydroelectric Project (1500 MW), H.P., Tala Hydroelectric Project (1020 MW), Bhutan and S&I / Pre-construction activities of Devsari Hydroelectric Project (Uttarakhand).

He has rich experience of working at various levels for Key project activities like Project Construction, Survey & Investigation/ Pre-construction including preparation of Detailed Project report and cost estimate, formulation of bid documents, evaluation of bids, issue of awards, contract management, Project Planning & Monitoring, liaisoning and follow up with various Ministries/ Departments such as CWC/ CEA/ MoP, MOEF&CC, Pollution Control Board for various clearances like Environment, Forest, Tech-economic, Public Investment Board etc.

## Shri Suprakash Adhikari

**Director (Technical)**

DIN: 10738274

**Shri Suprakash Adhikari** has taken over as Director (Technical) of NHPC Limited, India's premier hydropower utility and Navratna Enterprise of Government of India on 16.04.2025.

Shri Adhikari holds a Bachelor of Engineering degree in Electrical Engineering from the Indian Institute of Engineering, Science and Technology, Shibpur (formerly B.E. College, Shibpur). He started his professional career in NHPC Limited as a Probationary Executive (Electrical) in December 1990.

Shri Suprakash Adhikari has over 35 years of rich and varied experience in the implementation of hydro projects, covering all areas of hydropower development from inception to commissioning, as well as Operation and Maintenance (O&M), aligned with the Government of India's clean energy goals and Net Zero ambitions.

Shri Adhikari also held the additional charge of Director (Projects), SJVN Limited from 12.05.2026 to 11.06.2026. He serves as Chairman of Bundelkhand Saur Urja Limited, a Joint Venture of NHPC and UPNEDA. Prior to joining the NHPC board, he held the crucial position of Executive Director (O&M) & Safety Division. As HOD of O&M Division, Shri Adhikari has led operational excellence initiatives, improving regulatory understanding and optimizing maintenance scheduling which has driven significant performance improvements by achieving record annual generation and the highest-ever PAF and minimizing the forced outages of generating units.

He also held additional charge of the Design (E&M) Division, where his technical expertise and leadership contributed significantly to the design and engineering of E&M packages for NHPC's Projects, including the successful commissioning of the 800 MW Parbati-II Hydro Electric Project and four units (4 x 250 MW) of Subansiri Lower HE Project (2000 MW) and successful commissioning of 300 MW Solar Power Plant at Bikaner to support NHPC's diversification strategy.

Earlier, as Head of Project (HoP) for 540 MW Chamera-I, 120 MW Sewa-II, 45 MW Nimoo Bazgo, 132 MW TLD-III and 60 MW Rangit Power Station, Shri Adhikari played a crucial role in improving process efficiency and resolving long-pending plant issues through strategic thinking and leading from the front. As Head of Power Station, he successfully restored the completely damaged Head Race Tunnel (HRT) of Sewa-II Power Station. The re-tunneling of the Sewa-II HRT was completed ahead of schedule.

**Shri Mahesh Kumar Sharma**

**Director (Finance)**

DIN: 11306355

**Shri Mahesh Kumar Sharma** has assumed charge of Director (Finance) of NHPC Limited, a premier "Navratna" Power Company of Government of India, on 17th October'2025. He serves as the Chief Financial Officer of the Company. He also held the additional charge of Director (Personnel), NHPC w.e.f. 11.06.2026 to 29.07.2026. Prior to his appointment as Director (Finance), NHPC Ltd., he has served as Finance Head of Commercial Division of NHPC and Chief Finance Officer of NHPC Renewable Energy Ltd. (A wholly owned subsidiary of NHPC). Presently he is a Nominee Director on the Board of NHPC Renewable Energy Limited (NREL).

He is a Fellow Member of the Institute of Chartered Accountants of India (ICAI) with over 30 years of post-qualification experience. He also holds a Diploma in Information Systems Audit (DISA) from ICAI, securing All India 3rd Rank. He was elected as Executive Body Member of Faridabad branch of Northern India Regional Council of ICAI during the period 2004-07 and served the branch as Chairman during the year 2006-07. He was conferred the award for 'Best Chairman' of Northern India by Northern India Regional Council of ICAI for the year 2006-07.

Shri Mahesh Kumar Sharma began his career in NHPC as an Accounts Officer from July'2000 and during his distinguished professional career spanning more than 26 years in NHPC, he has acquired extensive expertise across the core domains of Finance, Corporate Accounts, Treasury, Commercial and Contracts. His wide-ranging experience covers not only the Financial Management of large-scale infrastructure projects but also a deep and practical understanding of Tariff and Regulatory frameworks, which are crucial in the planning, development, and operation of hydroelectric power projects. Through his sense of responsibility, professional ethics, and dedication, he steadily rose up the organizational ladder.

His journey with NHPC started at Corporate Office, Faridabad, where he was part of Treasury Management Team and was a core member of Initial Public offer implementation team till the listing of the company in Indian bourses. He has served Regional Office, Banikhet and subsequently Dhauliganga Power Station where he played a very active role in large scale restoration works of Dhauliganga Power Station caused by the flash floods of Uttarakhand in the year 2013, successfully completed the challenging task of, accounting for restoration works, capitalisation of new assets, closure of contracts, insurance claim settlement etc. Thereafter, he served as Head of Finance at the Pakaldul HE Project, along with the additional charge of Finance Division of Two projects under survey & investigation namely Kiru HEP and Kwar HEP under Chenab Valley Power Projects Limited (a Joint Venture of NHPC and JKSPDC). At Pakaldul Project, he handled Major Contracts (Civil and E&M) for construction of Dam and Power House which were awarded during his tenure at the project. Played a crucial role in implementing proper control systems for accounting of assets, employees and contractors' payments in a non-ERP environment. Played an important role in resolving contractual issues and working out impact of GST on previously awarded contracts post implementation of GST Act in J&K.

Over the course of his tenure, Shri Sharma has played a vital role in guiding the financial strategies of NHPC during diverse phases of project development right from Survey and Investigation stages to Under-Construction Hydro Projects and subsequently at the operational hydro power stations. His contributions include ensuring effective resource mobilization, compliance with regulatory requirements, efficient treasury operations and financial discipline in the execution of contracts and commercial agreements.

His humbled and patient leadership qualities, dedication, professional approach and hard work proved him as an outstanding Finance Professional which shall be beneficial for growth of the NHPC and Power Sector as well.

## Shri Paresh Rasiklal Ranpara

**Director (Personnel)**

DIN: 10183476

**Shri Paresh Rasiklal Ranpara** is a seasoned HR leader with rich and diverse experience across the power sector, having served in both State and Central Public Sector Undertakings. His professional journey spans organizations ranging from approximately 600 employees to enterprises with workforces exceeding 60,000, giving him wide exposure to varied organizational scales, complexities, and people management environments. Having worked from the grassroots level to Board-level leadership, he brings deep insight into organizational dynamics, transformation and strategic human resource management.

During his tenure with Gujarat power sector utilities such as MGVCL and GUVNL, he successfully led large-scale recruitment initiatives to meet growing business requirements. Recognizing the rapidly evolving energy landscape and increasing renewable energy penetration, he played a key role in establishing dedicated verticals for energy transition and load forecasting. He also drove strategic manpower deployment initiatives and championed upskilling and reskilling programmes across group companies to align workforce capabilities with future business needs.

Shri Ranpara has been deeply involved in employee engagement and organizational development, introducing sustainable and meaningful employee engagement initiatives. He has also worked closely with group companies on HR policy formulation and harmonization, ensuring consistency while supporting business priorities.

In May 2023, after a long and successful tenure in State PSUs, he joined Grid Controller of India Limited (Grid-India), a Schedule 'A' Central Public Sector Enterprise, at the Board level as Director (HR). He quickly adapted to this strategic leadership role and contributed significantly to HR policy reforms aligned with Grid-India's evolving mandate.

He placed strategic emphasis on Learning & Development by building partnerships with reputed institutions and strengthening capability-building frameworks. To ensure long-term leadership continuity, he successfully implemented succession planning initiatives anchored in competency frameworks. In addition, he has explored and advanced opportunities for international consulting assignments in capacity building.

## Shri Diwakar Nath Misra

**Government Nominee Director**

DIN: 07464700

**Shri Diwakar Nath Misra** is a distinguished Indian Administrative Service (IAS) officer of the 2000 batch from the Assam-Meghalaya cadre and is presently serving as Additional Secretary, Ministry of Power, Government of India.

With over two decades of distinguished public service, Shri Misra has extensive experience in public administration, policy formulation and institutional governance across critical sectors including Power, Finance, Commerce & Industry, Petroleum & Natural Gas and Defence. His senior leadership roles in the Government of India, complemented by his experience in grassroots administration in Assam, has equipped him with a strong understanding of governance and policy-making.

As Additional Secretary, Ministry of Finance, Government of India, Shri Misra represented India at the Financial Action Task Force (FATF), articulating India's stance and strategic priorities in the evolving framework of global financial governance. As Joint Secretary in the Ministry of Commerce & Industry, he spearheaded transformative policy and institutional reforms that strengthened India's agricultural exports ecosystem, enabling exports to cross the USD 1 billion milestone for the first time. As Joint Secretary, Ministry of Petroleum & Natural Gas, he played a pivotal role in shaping and implementing key policy frameworks for the upstream hydrocarbon sector, including the Hydrocarbon Exploration and Licensing Policy (HELP) and the Open Acreage Licensing Policy (OALP), thereby facilitating greater exploration and development of India's oil and gas resources and contributing towards the country's pursuit of self-reliance in the sector. He also represented on the Boards of Oil India Limited, Mangalore Refinery & Petrochemicals Limited and Indian Strategic Petroleum Reserves Limited.

Shri Misra's extensive experience in policy formulation, Board-level governance and understanding of the energy ecosystem will enable NHPC to leverage strategic and institutional expertise, further strengthening its position as a leading power sector enterprise.

**Dr. Bernadette Lyngdoh**

**Independent Director**

DIN: 11836182

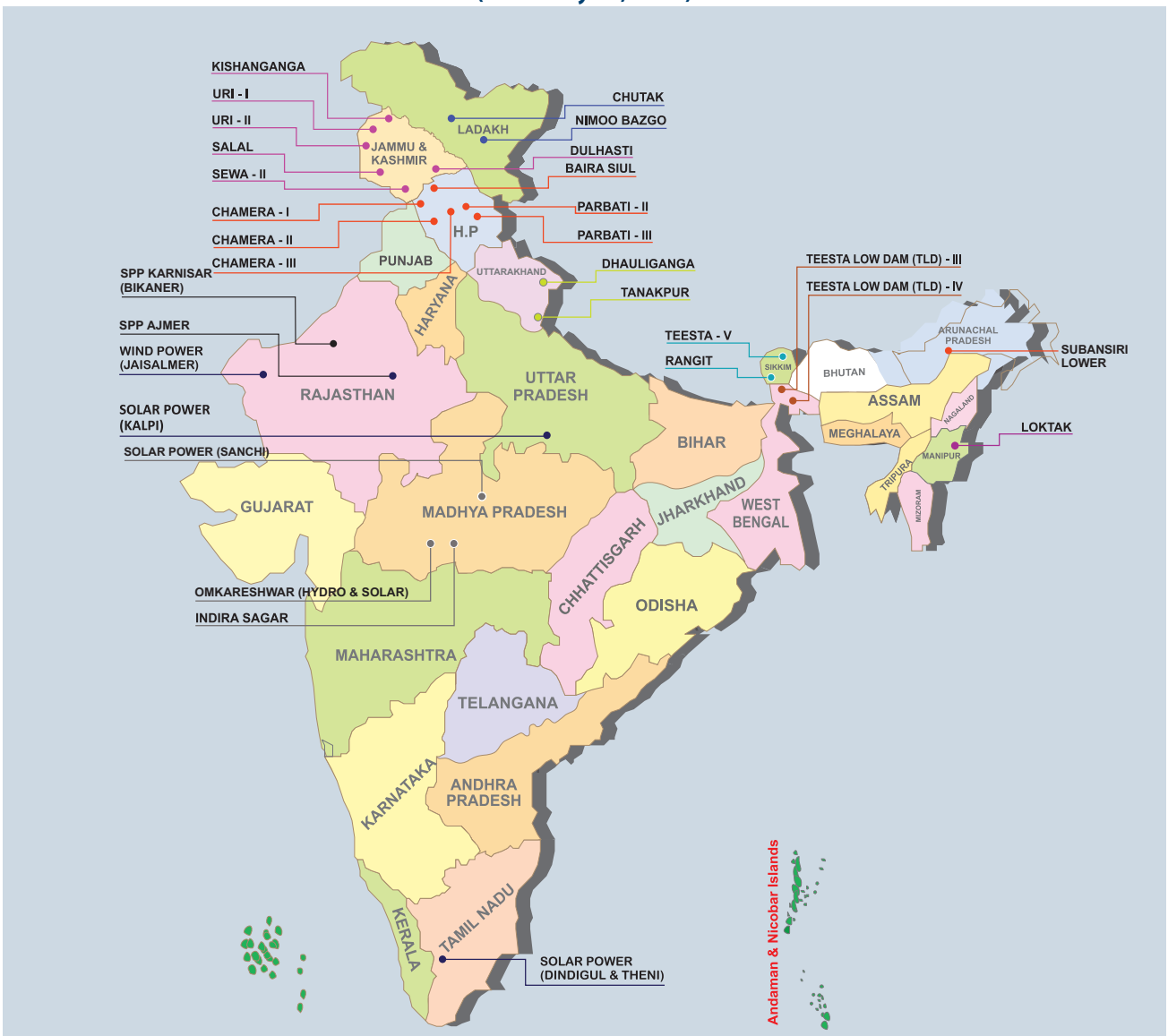
**Dr. Bernadette Lyngdoh** is an accomplished human resources and corporate affairs professional with over two decades of experience spanning corporate leadership, academia, and organizational development. She currently serves as the Head – HR & Corporate Affairs at Caliche, where she leads the organization's human capital strategy, corporate governance support, stakeholder engagement, and people development initiatives.

She holds a doctoral qualification from The English and Foreign Languages University (EFLU), Hyderabad, with academic work focused on communicative skills in the customer service industry and the international marketplace. Her academic foundation has enabled her to integrate strategic communication, leadership development, and organizational effectiveness into her professional practice.

Throughout her career, Dr. Lyngdoh has worked across industry and academic environments, contributing to leadership development, institutional growth, employee engagement and corporate communication. She is passionate about building inclusive workplaces, strengthening organizational culture, and fostering collaboration that supports innovation and sustainable growth.

Known for her people-centric leadership approach, Dr. Lyngdoh combines strategic vision with practical experience to help organizations develop resilient teams, enhance governance practices and achieve long-term organizational excellence.

# NHPC POWER STATIONS
## (As on July 15, 2026)




| State/ UT | Power Station | Installed Capacity (MW) | Year of Commissioning |
|---|---|---|---|
| UT of J&K | Salal | 690 | 1987/1995 |
| | Uri-I | 480 | 1997-98 |
| | Dulhasti | 390 | 2007-08 |
| | Sewa-II | 120 | 2010-11 |
| | Uri-II | 240 | 2013-14 |
| | Kishanganga | 330 | 2017-18 |
| UT of Ladakh | Nimoo Bazgo | 45 | 2013-14 |
| | Chutak | 44 | 2013-14 |
| Himachal Pradesh | Baira Siul | 180 | 1981-82 |
| | Chamera-I | 540 | 1994-95 |
| | Chamera-II | 300 | 2004-05 |
| | Chamera-III | 231 | 2012-13 |
| | Parbati-II | 800 | 2025-26 |
| | Parbati-III | 520 | 2014-15 |
| Uttarakhand | Tanakpur | 94.2 | 1992-93 |
| | Dhauliganga | 280 | 2005-06 |
| Sikkim | Rangit | 60 | 1999-2000 |
| | Teesta-V | 510 | 2008-09 |

| State / UT | Power Station | Installed Capacity (MW) | Year of Commissioning |
|---|---|---|---|
| West Bengal | TLD-III | 132 | 2013-14 |
| | TLD-IV | 160 | 2015-16 |
| Manipur | Loktak | 105 | 1983-84 |
| Arunachal Pradesh | Subansiri Lower | 1000 | 2025-26/2026-27 |
| **NHPC (Hydro Standalone)** | | **7251.20** | |
| Madhya Pradesh | Indira Sagar | 1000 | 2005-06 |
| | Omkareshwar | 520 | 2007-08 |
| **Total (NHPC Hydro incl. JV)** | | **8771.20** | |
| Rajasthan | Wind Power | 50 | 2016-17 |
| | Solar Power Karnisar, Bikaner | 300 | 2025-26 |
| | Ground Mounted SPP Ajmer | 0.70 | 2024-25 |
| Tamil Nadu | Solar Power | 50 | 2017-18 |
| Uttar Pradesh | Kalpi Solar Power | 65 | 2022-23/2023-24 |
| Madhya Pradesh | Solar Power Sanchi | 8 | 2023-24 |
| | Floating Solar-PV (Omkareshwar) | 88 | 2024-25 |
| **Total NHPC** | | **9332.90** | |

# NHPC Limited

**(A Government of India Navratna Enterprise)**

CIN: L40101HR1975GOI032564

Registered Office: NHPC Office Complex, Sector 33, Faridabad, Haryana – 121003

EPABX No.: 0129-2588110/2588500

Website: www.nhpcindia.com, E-mail ID: companysecretary@nhpc.nic.in

## NOTICE

NOTICE is hereby given that the 50th Annual General Meeting (AGM) of the members of NHPC Limited will be held on **Friday, August 28, 2026 at 11:30 A.M. (IST)** through Video Conference (VC)/ Other Audio-Visual Means (OAVM), to transact the following businesses.

### ORDINARY BUSINESS:

1. To receive, consider and adopt Audited Standalone & Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, together with the report of Board of Directors, Auditors' Report thereon and Comments of the Comptroller & Auditor General of India and if thought fit, to pass the following resolution as **Ordinary Resolution**:

   "**RESOLVED THAT** the Audited Standalone & Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, together with the Directors' Report, Auditors' Report thereon and Comments of the Comptroller & Auditor General of India, be and are hereby received, considered and adopted."

2. To confirm the payment of interim dividend and declare final dividend for the financial year 2025-26 and if thought fit, to pass the following resolution as **Ordinary Resolution**:

   "**RESOLVED THAT** an interim dividend @ 14.00% (₹1.40/- per equity share) on the paid-up equity share capital of the Company paid in February, 2026 be and is hereby noted/confirmed and pursuant to the recommendation of the Board of Directors, final dividend @ 2.10% (i.e. ₹0.21 per equity share) on the paid-up equity share capital of the Company be paid out of the profits of the Company for the financial year 2025-26. The said dividend be paid to the Equity Shareholders of the Company whose names appear on the Company's Register of Members/ list of beneficial owners furnished by National Securities Depository Limited and Central Depository Services (India) Limited as at close of business hours of August 12, 2026"

3. To appoint a director in place of Shri Sanjay Kumar Singh, Director (Projects) (DIN: 10718481), who retires by rotation and, being eligible, offers himself for re-appointment for remaining term at the pleasure of the President of India and if thought fit, to pass the following resolution as **Ordinary Resolution**:

   "**RESOLVED THAT** pursuant to Section 152 and other applicable provisions of the Companies Act, 2013 read with Article 34 of the Articles of Association of the Company, Shri Sanjay Kumar Singh, Director (Projects) (DIN: 10718481), who retires by rotation, be and is hereby re-appointed as a Director of the Company for the remaining term at the pleasure of the President of India."

4. To authorize Board of Directors of the Company to fix the remuneration of the Joint Statutory Auditors for the financial year 2026-27 and if thought fit, to pass the following resolutions as **Ordinary Resolutions**:

   "**RESOLVED THAT** pursuant to the provisions of Section 142 read with relevant provisions of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), the Board of Directors be and is hereby authorized to fix the remuneration of Joint Statutory Auditors for the financial year 2026-27.

   **RESOLVED FURTHER THAT** the Board of Directors of the Company be and is hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

### SPECIAL BUSINESS:

5. To appoint Shri Bhupender Gupta (DIN: 06940941), as Chairman & Managing Director of the Company and if thought fit, to pass the following resolution as **Ordinary Resolution**:

   **"RESOLVED THAT** pursuant to applicable provisions of Sections 149, 152 and other applicable provisions of the Companies Act, 2013 and Rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), Regulation 17 (1C) and other applicable provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, Articles of Association of the Company, Shri Bhupender Gupta (DIN: 06940941), who was appointed by Board on recommendations

of the Nomination & Remuneration Committee as Additional Director and Chairman & Managing Director w.e.f. his assumption of charge i.e. September 04, 2025, pursuant to Ministry of Power (MoP), Govt. of India order no. 9/6/2024-NHPC dated September 04, 2025 and in respect of whom the Company has received a notice in writing proposing his candidature for directorship, be and is hereby appointed as Chairman & Managing Director of the Company, not liable to retire by rotation, on the terms and conditions and any further orders as may be issued by Govt. of India from time to time."

6. To appoint Shri Mahesh Kumar Sharma (DIN: 11306355), as Director (Finance) of the Company and if thought fit, to pass the following resolution as **Ordinary Resolution**:

"**RESOLVED THAT** pursuant to applicable provisions of Sections 149, 152 and other applicable provisions of the Companies Act, 2013 and Rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), Regulation 17 (1C) and other applicable provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, Articles of Association of the Company, Shri Mahesh Kumar Sharma (DIN: 11306355), who was appointed by Board on recommendations of the Nomination & Remuneration Committee as Additional Director and Director (Finance) w.e.f. his assumption of charge i.e. October 17, 2025, pursuant to Ministry of Power (MoP), Govt. of India order no. 9/2/2024-NHPC dated October 17, 2025 and in respect of whom the Company has received a notice in writing proposing his candidature for directorship, be and is hereby appointed as Director (Finance) of the Company, liable to retire by rotation, on the terms and conditions and any further orders as may be issued by Govt. of India from time to time."

7. To appoint Shri Diwakar Nath Misra (DIN:07464700), Additional Secretary, Ministry of Power, as a Government Nominee Director of the Company and if thought fit, to pass the following resolution as **Ordinary Resolution**:

"**RESOLVED THAT** pursuant to provisions of Regulation 17 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, Articles of Association of the Company and other applicable provisions, Shri Diwakar Nath Misra (DIN: 07464700), Additional Secretary, Ministry of Power, Government of India, who was appointed by Board as Govt. Nominee Director w.e.f. May 14, 2026 as per provision of Section 161(3) of the Companies Act, 2013, pursuant to Ministry of Power, Govt. of India order no. 9/7/2021-NHPC dated May 14, 2026 issued in exercise of the powers conferred by Article 34 of the Articles of Association of the Company, to hold the post of Government Nominee Director of the Company, be and is hereby appointed as Government Nominee Director of the Company, liable to retire by rotation, on the terms and conditions and any further orders as may be issued by Govt. of India from time to time."

8. To increase borrowing limit of the Company from ₹60,000 Crore to ₹70,000 Crore and if thought fit, to pass the following resolutions as **Special Resolutions**:

"**RESOLVED THAT** in supersession of the resolution approved by shareholders in 49th Annual General Meeting held on August 30, 2025, consent of the Company be and is hereby accorded to the Board of Directors (hereinafter referred to as "the Board" which term shall be deemed to include any Committee thereof constituted for this purpose) under Section 180(1)(c) and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification(s) or re-enactment(s) thereof, for time being in force) and any other applicable laws, rules, regulations and guidelines, etc. and provisions of the Articles of Association of the Company, to borrow money for the purposes of the business of the Company as may be required from time to time either in foreign currency and / or in Indian rupees, as may be deemed necessary, on such terms and conditions and with or without security as the Board may think fit, which together with the monies already borrowed by the Company (apart from the temporary loans obtained from the bankers of the Company in the ordinary course of business) at any time shall not exceed in the aggregate ₹70,000 Crore irrespective of the fact that such aggregate amount of borrowings outstanding at any one time may exceed the aggregate, for the time being, of the paid-up capital, securities premium and free reserves of the Company.

**RESOLVED FURTHER THAT** the Board be and is hereby authorised to do or cause to be done all such acts, matters, deeds and other things as may be required or considered necessary or incidental thereto, for giving effect to the aforesaid resolution".

9. To create Mortgage and/or charge over the movable and immovable properties of the Company and if thought fit, to pass the following resolutions as **Special Resolutions**:

"**RESOLVED THAT** in supersession of the resolution approved by shareholders in 49th Annual General

Meeting held on August 30, 2025, consent of the Company, be and is hereby accorded to the Board of Directors (hereinafter referred to as "the Board" which term shall be deemed to include any Committee thereof constituted for this purpose) under Section 180(1)(a) and other applicable provisions, if any, of the Companies Act, 2013 (including any statutory modification(s) or re-enactment(s) thereof, for time being in force) and subject to provisions of the Articles of Association of the Company, to create such charges, mortgages and hypothecations in addition to existing charges, mortgages and hypothecations created by the Company, on such movable and immovable properties and /or the whole or substantially the whole of the undertaking(s) of the Company, as the case may be, both present and future and in such form and manner as the Board may deem fit in favour of Banks/ Financial Institutions/ Agents/ Trustees, etc. (hereinafter referred to as "Lenders") whenever required for securing the borrowings availed/to be availed by way of rupee/ foreign currency loans, other external commercial borrowings, issue of debentures / Bonds, etc. on such terms and conditions as may be mutually agreed with the lenders of the Company towards security for borrowing of funds for the purposes of business of the Company.

**RESOLVED FURTHER THAT** the Board of Directors of the Company (including any Committee duly constituted by the Board of Directors or any authority as approved by Board of Directors) be and is hereby authorized to do and execute all other such acts, deeds and things as may be necessary for giving effect to the above resolution."

10. To appoint Dr. Bernadette Lyngdoh (DIN: 11836182), as an Independent Director of the Company and, if thought fit, to pass the following resolution as **Special Resolution**:

"**RESOLVED THAT** pursuant to applicable provisions of Sections 149, 152 and other applicable provisions of the Companies Act, 2013 and Rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), Regulation 17 (1C) and other applicable provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, Articles of Association of the Company, recommendation of the Board, Dr. Bernadette Lyngdoh (DIN: 11836182), who was appointed as Independent Director by the President of India vide Ministry of Power letter no. 2/13/2021-NHPC dated July 16, 2026 for a period of three year w.e.f. date of notification of her appointment, or until further orders, whichever is earlier and subsequently appointed as an Additional and Independent Director by the Board of Directors w.e.f. July 24, 2026 and in respect of whom the Company has received a notice in writing proposing her candidature for directorship, be and is hereby appointed as an Independent Director of the Company, not liable to retire by rotation for a period of three year w.e.f. the date of notification of her appointment i.e. July 16, 2026 up to July 15, 2029 or until further orders from the Government of India, whichever is earlier."

11. To appoint Shri Paresh Rasiklal Ranpara (DIN: 10183476), as Director (Personnel) of the Company and if thought fit, to pass the following resolution as **Ordinary Resolution**:

**"RESOLVED THAT** pursuant to applicable provisions of Sections 149, 152 and other applicable provisions of the Companies Act, 2013 and Rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), Regulation 17 (1C) and other applicable provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, Articles of Association of the Company, Shri Paresh Rasiklal Ranpara (DIN: 10183476), who was appointed by Board on recommendations of the Nomination & Remuneration Committee as Additional Director and Director (Personnel) w.e.f. his assumption of charge i.e. July 30, 2026, pursuant to Ministry of Power (MoP), Govt. of India order no. 9/01/2025-NHPC dated July 27, 2026 and in respect of whom the Company has received a notice in writing proposing his candidature for directorship, be and is hereby appointed as Director (Personnel) of the Company, liable to retire by rotation, on the terms and conditions and any further orders as may be issued by Govt. of India from time to time."

**By the order of the Board of Directors**

(Rupa Deb)
Company Secretary
ACS-13403

Date: July 30, 2026

**Regd. Office:**
NHPC Office Complex,
Sector-33, Faridabad, Haryana -121003
CIN: L40101HR1975GOI032564
Website: www.nhpcindia.com
EPABX No.: 0129-2588110/2588500
Email: companysecretary@nhpc.nic.in

## NOTES:

1. An explanatory statement pursuant to Section 102 of the Companies Act, 2013 (the Act) relating to the special businesses to be transacted at the AGM, is annexed hereto. The Board of Directors have considered and decided to include the Item Nos. 5 to 11 given above as special businesses in the forthcoming AGM, as they are unavoidable in nature.

2. The Ministry of Corporate Affairs (MCA) vide its General Circulars Nos. 14/2020 dated April 08, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 05, 2020, and subsequent circulars issued in this regard, the latest being 03/2025 dated September 22, 2025, (hereinafter collectively referred to as "MCA Circulars") has permitted convening the AGM through VC/ OAVM, without physical presence of the members at a common venue. In accordance with MCA Circulars, provisions of the Act and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR), the AGM of the Company is being held through VC/ OAVM. **The Registered Office of the Company shall be deemed to be the venue of the AGM.** M/s National Securities Depository Limited (NSDL) will be providing facility for remote e-voting, for participation in the AGM through VC/ OAVM and e-voting during the AGM.

3. Generally, a member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote on a poll instead of himself / herself and the proxy need not be a member of the Company. Since this AGM is being held through VC / OAVM pursuant to the MCA Circulars, physical attendance of members has been dispensed with. Accordingly, the facility for appointment of proxies by the members will not be available for the AGM and hence, the Proxy Form and Attendance Slip including Route Map are not annexed hereto.

4. Members attending the AGM through VC/ OAVM shall be reckoned for the purpose of quorum under Section 103 of the Act.

5. In compliance with the MCA Circulars and SEBI LODR, Annual Report 2025-26 including Notice of AGM is being sent only through electronic mode to those members whose email addresses are registered with the Company/ Registrar and Share Transfer Agent (RTA) / Depository Participants (DP) as on **Friday, July 17, 2026**. Additionally, in accordance with Regulation 36(1)(b) of SEBI LODR, the Company is sending letters to members whose email ids are not registered with Company/RTA/DP, providing weblink of Company's website, including exact path, where Annual Report 2025-26 is available. Members may note that the Notice of AGM and Annual Report 2025-26 is also available on the Company's website www.nhpcindia.com, websites of Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively, and on the website of e-voting service provider i.e. NSDL at www.evoting.nsdl.com.

6. In terms of relevant provisions of the Act, Shri Sanjay Kumar Singh, Director (Projects) (DIN: 10718481) is liable to retire by rotation at this AGM and, being eligible, offer himself for re-appointment for remaining term. The tenure of Shri Singh as per the order of Ministry of Power, Govt. of India is up to February 28, 2027 or until further orders, whichever is earlier. The Nomination & Remuneration Committee in its meeting held on April 14, 2026, after taking into account the performance evaluation of Shri Singh has recommended his re-appointment. Based on the recommendation of Nomination & Remuneration Committee, the Board at its meeting held on April 14, 2026 has recommended the re-appointment of Shri Sanjay Kumar Singh as Director (Projects). Details of director(s) seeking appointment or re-appointment at the AGM, as required under Regulation 36 of SEBI LODR read with Secretarial Standard on General Meetings (SS-2) issued by Institute of Company Secretaries of India, are annexed hereto and forms part of the Notice.

7. Pursuant to Section 139 of the Act, the statutory auditors of a Government Company are to be appointed or re-appointed by the Comptroller and Auditor General of India (C&AG). Further, in terms of Section 142 of the Act, their remuneration has to be fixed by the Company in a General Meeting or in such manner as the Company in General Meeting may determine. The members may authorize the Board to fix an appropriate remuneration of Joint Statutory Auditors to be appointed by C&AG for the financial year 2026-27 as may be deemed fit by the Board. The details of fees paid to the Joint Statutory Auditors during FY 2025-26 on consolidated basis is provided in the "Report on Corporate Governance".

8. We urge members to support our commitment to environmental protection by choosing to receive all communication including Notice of AGM and Annual Report from the Company, electronically. Members may follow the process detailed below for registration of email ID to obtain the report(s), update bank account details for the receipt of dividend electronically etc:-

| Type of holder | Process to be followed | |
|---|---|---|
| Physical | For availing the following investor services, send a written request in the prescribed forms to the RTA of the Company i.e. KFin Technologies Limited either by email to einward.ris@kfintech.com or by post to KFin Technologies Limited, Selenium Tower B, Plot 31-32, Financial District, Nanakramguda, Serilingampally, Hyderabad-500 032 | |
| | Form for availing investor services to register PAN, E-mail address, bank details and other KYC details or changes / update thereof for securities held in physical mode | Form ISR 1 |
| | Update of signature of securities holder | Form ISR 2 |
| | For nomination as provided in Rule 19(1) of the Companies (Share Capital and Debentures) Rules, 2014 | SH 13 |
| | Declaration to opt out | Form ISR 3 |
| | Cancellation of nomination by the holder(s) (along with ISR-3) / Change of nominee | SH 14 |
| | Form for requesting issue of duplicate certificate and other service requests for shares / debentures / bonds, etc., held in physical mode | Form ISR 4 |
| Demat | Please contact your DP and register your email address and bank account details in your demat account, as per the process advised by your DP.<br>National Securities Depository Limited ("NSDL") has provided a facility for registration / updation of e-mail address through the link:<br>https://eservices.nsdl.com/kyc-attributes/#/login | |

The respective forms can be downloaded by following the link:https://ris.kfintech.com/clientservices/isc/isrforms.aspx.

9. Members holding securities in physical mode are:
   a. Requested to send their share certificates to RTA for consolidation, in case shares are held under two or more folios.
   b. Informed that shares held in physical mode will not be accepted for transfer/transmission.
   c. Informed that Regulation 40 of SEBI LODR, as amended, mandates transfer, transmission and transposition of securities of listed companies held in physical form shall be effected only in demat mode. Further, as per SEBI Circular dated January 25, 2022, securities shall be issued only in demat mode, while processing requests pertaining to issuance of duplicate share certificate, claim from unclaimed suspense account, endorsement, sub-division/ consolidation of share certificates, transmission, transposition etc. In view of this as also to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical form are requested to consider converting their holdings into electronic form (DEMAT).

10. The register of members and share transfer books of the Company will remain closed from **Thursday, August 13, 2026 to Friday, August 28, 2026** (both days inclusive).

11. The Company will also provide one-way live webcast of proceedings of AGM from **11:30 A.M. (IST)** onwards on **Friday, August 28, 2026** on its website i.e. www.nhpcindia.com.

## DIVIDEND

12. The Board of Directors, in their meeting held on February 04, 2026, had declared an interim dividend @ 14% (₹1.40 per equity share) on the paid-up equity share capital of the Company which was paid in February, 2026. Further, the Board of Directors in their meeting held on May 15, 2026 had recommended a final dividend @ 2.10% (₹0.21/- per equity share) on the paid-up equity share capital of the Company for the financial year 2025-26. The Company has fixed **Wednesday, August 12, 2026** as "Record Date" for determining entitlement of members to receive final dividend, if declared at the AGM. The members whose names appear in the Register of Members/ List of Beneficial Owners (to be received from NSDL and CDSL) as on record date will be entitled to receive final dividend. The final dividend, if declared at the AGM, will be paid as per the provisions of the Act.

13. Since November 19, 2025, dividends are processed only in electronic mode, consequently payment through dividend warrants or cheques has been discontinued.

### 14. SEBI MANDATE ON KYC COMPLIANCE

a. SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/655 dated 3rd November, 2021 as amended, has mandated registration of PAN, KYC details (viz. i. Contact

Details (Postal Address with PIN), ii. Mobile Number, iii. Bank Account Details, iv. Specimen Signature), by holders of physical securities. Further, Members, who hold shares in physical form and whose folios are not updated with any of the above details, shall be eligible to get dividend only in electronic mode with effect from 1st April, 2024. Hence, holders of physical securities are requested to complete their KYC by writing to the Company's RTA, KFin Technologies Limited, at einward.ris@kfintech.com.

Accordingly, payment of final dividend, subject to approval by the Members in the AGM, shall be paid to physical holders only after the above details are updated in their folios. Members may refer to FAQs issued by SEBI in this regard available on their website at https://www.sebi.gov.in/sebi_data/faqfiles/jan-2026/1767611333081.pdf (FAQ Nos. 47 & 48).

b. Communication in this regard has been sent to all physical holders whose folios are not KYC compliant at the latest available address. Members are once again requested to update their KYC details by submitting the Investor Service Request (ISR) Forms, viz. ISR-1, ISR-2, ISR-3/SH-13, as applicable, duly executed by the registered holder(s) to the Company's RTA, on or before Record date **Wednesday, August 12, 2026** so that the KYC details can be updated in the folios before the Record date.

## 15. TDS ON DIVIDEND

1. As per Income Tax Act, 2025 (as amended by Finance Act, 2026) ("IT Act"), dividend paid and distributed by the Company is taxable in the hands of shareholders in accordance with the provisions of the IT Act. In this connection, the shareholders are requested to take note of the following:

### A. Resident Shareholders:

(i) Tax will be deducted at source ("TDS") under Section 393(1) [Table: S. No. 7] of the Act @ 10% on the amount of dividend paid or distributed by the company during the Tax Year 2026-27, unless exempt under any of the provisions of the Act.

(ii) However, in case of individual shareholders, TDS would not apply if the aggregate of total dividend distributed to them by the Company during the Tax year 2026-27 does not exceed ₹10,000. For non-individual resident shareholders (companies, firms, LLPs, etc.), TDS is applicable without any monetary threshold.

(iii) TDS will also not be deducted where a shareholder submits a duly signed Form No. 121 (prescribed under Section 393(6) of the IT Act read with Rule 211 of the Income-tax Rules, 2026), which replaces the erstwhile Form No. 15G and Form No. 15H. Form No. 121 may be submitted by eligible resident individual shareholders (including those aged 60 years and above), provided the eligibility conditions are met. HUFs are not eligible to submit Form No. 121 for claiming nil TDS on dividend income. Blank Form No. 121 can be downloaded from the following link:-

https://www.incometaxindia.gov.in/documents/d/guest/form-no-121-1

(iv) The Central Board of Direct Taxes ("CBDT") has revised Form 121, incorporating additional disclosures. Accordingly, shareholders are requested to carefully review the revised requirements and ensure that all columns are duly completed in the updated Form 121. Further, shareholders are required to fully complete Part-A (including the declaration therein) and Part-B (Sr. Nos. 8,9, 11 to 18 only). Please note that all fields mentioned in the forms are mandatory and the Company may reject the forms submitted, if not filled up correctly.

(v) NIL / lower tax will be deducted on dividend payable to the following categories of resident shareholders, on submission of self-declarations:

a. **Insurance Companies**: Declaration that the provisions of Section 393(4) [Table: S.No.10] of the IT Act are applicable, along with self-attested copy of registration certificate and PAN card;

b. **Mutual Funds**: Declaration by the mutual fund as specified under Schedule VII [Table: Sl. No. 20 or 21] to Section 11 of the IT Act along with self-attested copies of the registration documents and PAN card;

c. **AIF established in India**: Declaration that the shareholder is eligible for exemption under Schedule V [Table: Sl. No. 1] to Section 11 of the IT Act and that they are established as Category I or Category II AIF under the Securities and Exchange Board of India (Alternative Investment Fund) Regulations, 2012,

made under the Securities and Exchange Board of India Act, 1992. Copy of self-attested registration documents and PAN card should also be provided;

d. **New Pension System Trust**: Declaration along with self-attested copy of documentary evidence supporting the exemption under Schedule VII (41) to Section 11 of the IT Act and self-attested copy of PAN card;

e. **Recognized Provident Fund/ Approved Superannuation Fund/ Approved Gratuity Fund**: Self-declaration that its income is eligible for exemption under Schedule VII [22,23,24] to Section 11 of the IT Act along with self-attested copy of PAN card and approval granted by Commissioner of Income Tax;

f. **Corporation established by or under a Central Act which is, under any law for the time being in force, exempt from income-tax on its income**: Self-declaration specifying the specific Central Act under which such corporation is established and that their income is exempt under the provisions of the IT Act along with a self-attested copy of the PAN card and registration certificate.

g. **Dividend payable to Government, Reserve Bank or certain corporations**: No TDS is required to be deducted as per Section 393(5) of the IT Act;

h. **Other shareholders**: Declaration along with self-attested copy of documentary evidence supporting the exemption and self-attested copy of PAN card;

i. **Certificate for lower/Nil deduction:** Shareholders who have provided a valid certificate issued u/s 395(1) of the IT Act for lower / nil rate of deduction or an exemption certificate issued by the income tax authorities along with Declaration.

Application of Nil rate at the time of tax deduction / withholding on dividend amounts will depend upon the completeness and satisfactory review by the Company of the documents submitted by such shareholders.

(vi) However, TDS shall be deducted at higher rates as stated below in the following circumstances:

- **Valid PAN not available**: If a valid PAN is not registered with the Company's Register of Members, TDS shall be deducted at 20% as per Section 397(2) of the IT Act.
- **Inoperative PAN**: As per Section 262(6) of the IT Act, every person who has been allotted a PAN and who is eligible to obtain Aadhaar, shall be required to link the PAN with Aadhaar. In case of failure to comply to this, the PAN allotted shall be deemed to be invalid/inoperative and tax shall be deducted at the rate of 20% as per the provisions of Section 397(2) of the IT Act. The Company will be using online functionality of the Income tax department for the above purpose and no claim shall lie against the Company if tax is deducted based on the status on the said online functionality of Income Tax department.

The above provision makes it mandatory on part of the Company to withhold taxes in all cases where the amount of dividend likely to be paid during the relevant tax year exceeds ₹10,000/-. NHPC has been regularly paying interim and final dividend since last few years and it is expected that the Company would pay an interim dividend during the current year also i.e., financial year 2026-27. Accordingly, TDS will be deducted @10% on the final dividend for financial year 2025-26 with a threshold limit of ₹8,000/-.

**B. Non- resident shareholders [including Foreign Institutional Investors (FIIs) and Foreign Portfolio Investors (FPIs)]:**

(i) Tax is required to be withheld in terms of the provisions of 393(2) [Table: S. No. 17 and 15] of the IT Act, at applicable rates in force. As per the relevant provisions of the IT Act, tax shall be withheld @ 20% (plus applicable surcharge and cess) on the amount of dividend payable. In case, Non-Resident Shareholders provide a certificate issued under Section 395 read with section 393(2) of the IT Act, for lower/ nil withholding of taxes, rate specified in the said certificate shall be considered, on submission of self-attested copy of the same.

(ii) However, in terms of Section 159 of the IT Act, non-resident shareholders have the option to be governed by the provisions of the Double Taxation Avoidance Agreement ("DTAA") between India and the country of tax residence of the shareholder, if the DTAA provisions are more beneficial. To avail the tax treaty benefits, non-resident shareholder(s) will have to provide the following:

a. Self-attested copy of PAN card, if allotted by the Indian income tax authorities;

b. Self-attested copy of Tax Residency Certificate ("TRC") obtained from the tax authorities of the country of residence of the shareholder, valid for the tax year 2026-27 covering the period from April 01, 2026 to March 31, 2027;

c. In case, PAN is not available, the non-resident shareholder shall furnish (a) name, (b) email id, (c) contact number, (d) address in residency country, (e) tax residency certificate from the Government of that country or specified territory (f) Tax Identification Number of the residency country;

d. Electronically filed Form 41 valid for the period from April 01, 2026 to March 31, 2027 is compulsorily required as per Section 159(8) of the IT Act read with Rule 75 of the Income-tax Rules, 2026 to avail the benefit of DTAA;

e. Self-declaration (as per Annexure-1) by the non-resident shareholder of meeting the treaty eligibility requirements and satisfying beneficial ownership requirement valid for the tax year 2026-27 covering the period from April 01, 2026 to March 31, 2027;

f. In case of Foreign Institutional Investors and Foreign Portfolio Investors, self-attested copy of the registration certificate issued by the Securities and Exchange Board of India;

Application of beneficial DTAA rate shall depend upon the completeness and satisfactory review by the Company, of the documents submitted by non-resident shareholders and meeting the requirements of the IT Act, read with the applicable tax treaty. It must be ensured that self-declaration should be addressed to the Company and must be in same format as attached. In absence of the same, the Company will not be obligated to apply the beneficial DTAA rates at the time of deducting tax on dividend.

(iii) In case of Sovereign Wealth funds and Pension funds notified by Central Government under Schedule V, Table S.No.7 of the IT Act, the non-resident shareholder shall submit a copy of the notification issued by CBDT substantiating the applicability of Schedule V, Table S.No.7 of the IT Act issued by the Government of India and self-declaration along with self-attested copy of the PAN card that the conditions specified in Schedule V, Table S.No.7 have been complied with.

(iv) In case of Subsidiary of Abu Dhabi Investment Authority ('ADIA') as prescribed under Section Schedule V, Table S.No.7 of the IT Act, the non-resident shareholder shall submit a self-declaration along with self-attested copy of the PAN card substantiating the fulfilment of conditions prescribed under Section Schedule V, Table S.No.7 of the IT Act.

2. In cases where the shareholder is merely a custodian of the shares and, accordingly, not the beneficial owner of the dividend payable in respect thereof, then, in order to effect TDS to the credit of the beneficial owner of dividend income, the custodian shareholder may provide a declaration prescribed under Rule 203 of the Income Tax Rules, 2026 (Rule 37BA of the Income Tax Rules, 1962). The aforesaid declaration shall contain-(i) name, address, PAN and residential status of the person to whom credit is to be given(ii) payment in relation to which credit is to be given; and(iii) the reason for giving credit to such person. Any declaration received after the last date of submission mentioned hereinafter, will not be considered by the Company.

3. The shareholders are requested to complete and / or update their Residential Status, PAN, Category as per the IT Act with the Company's Registrar and Transfer Agents – KFin Technologies Limited (in case of shares held in physical mode) and depositories (in case of shares held in demat mode) so that the deduction of TDS is carried out appropriately.

4. Further, the aforementioned documents are required to be uploaded by shareholders on the Kfin Technologies Limited (Registrar & Transfer Agent of the Company) portal https://ris.kfintech.com/form15 or should be submitted by e-mail at einward.ris@kfintech.com or investorcell@nhpc.nic.in for claiming TDS exemption/lower deduction/ transferring TDS credit to the beneficial owner by 11:59 P.M. IST on or before **Wednesday, August 12, 2026 (Record Date for Dividend)**. Communication on the tax determination/ deduction/ transferring TDS Credit to shareholders received post **Wednesday, August 12, 2026 (Record Date for Dividend)** shall not be considered for the payment of final dividend 2025-26.

5. If the above documents are password protected, then the password must be shared in the same email. Further, in a single email, the documents of one shareholder only should be attached. For multiple shareholders, separate mails should be sent to the Company. However, if the documents of multiple shareholders are attached in a single email, then the name of all those shareholders with their folio numbers must be mentioned in the mail body. No claim shall lie against the company if the lower tax/ No tax deduction benefit is not provided to any such shareholders due to the reasons mentioned above.
6. Application of beneficial TDS rates (including the beneficial DTAA rates) or exemption from TDS for shareholders shall depend upon the completeness and satisfactory review by the Company, of the documents submitted by the shareholders. In case tax on dividend is deducted at a higher rate in the absence of receipt of the aforementioned details / documents or upon documents being found to be non-satisfactory upon review by the Company, shareholder would still have the option of claiming refund of the excess tax paid at the time of filing income tax return. No claim shall lie against the Company for such taxes deducted.
7. In the event of any income tax demand (including interest, penalty, etc.) arising from any misrepresentation, inaccuracy or omission of information provided / to be provided by the shareholder/s, such shareholder/s will be responsible to indemnify the Company and also, provide the Company with all information / documents and co-operation in any appellate proceedings.
8. Shareholders will be able to see the credit of TDS in Form 168, which can be downloaded from their e-filing account at https://www.incometax.gov.in/iec/foportal/.
9. Above communication on TDS sets out the provisions of law in a summary manner only, as on the date of the communication and does not purport to be a complete analysis or listing of all potential tax consequences. Shareholders may note that, since the tax consequences are dependent on facts and stances of each case, they are advised to consult their own tax consultant with respect to specific tax implications arising out of receipt of dividend.

## INVESTOR EDUCATION AND PROTECTION FUND (IEPF)

16. Members are requested to note that in terms of Section 124 of the Act, dividends which remains unpaid or unclaimed for a consecutive period of seven years from the date of transfer to unpaid dividend account of the Company are liable to be transferred to the IEPF. The shares in respect of such unclaimed dividends shall also be transferred to the demat account of IEPF Authority. Accordingly, members are requested to claim their dividends and shares referred above from the Company, within the stipulated time. The members, whose unclaimed dividends/shares have been transferred to IEPF, may claim the same by making an online application to the IEPF Authority in e-Form IEPF-5 (available at www.iepf.gov.in). For further details, please refer to website of the Company at www.nhpcindia.com and Report on Corporate Governance, which forms part of the Annual Report of the Company.

    The due dates for transfer to IEPF, of the unclaimed/ unpaid dividends for the financial year 2018-19 and thereafter, are as under:

| Financial Year | Date of Declaration of Dividend | Due Date for Transfer to IEPF |
|---|---|---|
| 2018-19 (Final Dividend) | 23.09.2019 | 28.10.2026 |
| 2019-20 (Interim Dividend) | 07.02.2020 | 08.03.2027 |
| 2019-20 (Final Dividend) | 29.09.2020 | 01.11.2027 |
| 2020-21 (Interim Dividend) | 11.02.2021 | 16.03.2028 |
| 2020-21 (Final Dividend) | 29.09.2021 | 03.11.2028 |
| 2021-22 (Interim Dividend) | 11.02.2022 | 14.03.2029 |
| 2021-22 (Final Dividend) | 25.08.2022 | 28.09.2029 |
| 2022-23 (Interim Dividend) | 07.02.2023 | 09.03.2030 |
| 2022-23 (Final Dividend) | 31.08.2023 | 29.09.2030 |
| 2023-24 (Interim Dividend) | 12.02.2024 | 14.03.2031 |
| 2023-24 (Final Dividend) | 28.08.2024 | 29.09.2031 |
| 2024-25 (Interim Dividend) | 07.02.2025 | 11.03.2032 |
| 2024-25 (Final Dividend) | 30.08.2025 | 29.09.2032 |
| 2025-26 (Interim Dividend) | 04.02.2026 | 06.03.2033 |

## PROCEDURE FOR INSPECTION OF DOCUMENTS

17. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act, will be available for inspection electronically by the members during the AGM upon login at NSDL e-voting system at www.evoting.nsdl.com.

18. All documents referred to in the Notice will also be available for inspection electronically without any fee by the Members from the date of circulation of the Notice up to the date of AGM. Members seeking to inspect documents can send an e-mail to Company Secretary at agm2026@nhpc.nic.in mentioning their name, DP ID & Client ID/folio number and Permanent Account Number (PAN). Members seeking any information with regard to businesses to be transacted at the AGM, are requested to write to the Company on or before **Friday, August 21, 2026** by sending e-mail at agm2026@nhpc.nic.in. The same will be replied by the Company suitably.

## INFORMATION TO MEMBERS REGARDING E-VOTING AND AGM THROUGH VC/OAVM:

19. Pursuant to the provisions of Section 108 of the Act read with relevant Rules, Regulation 44 of SEBI LODR (as amended from time to time) and MCA Circulars, the Company is providing the facility of remote e-voting and e-voting at the AGM in respect of the businesses to be transacted at the AGM. For this purpose, the Company has appointed M/s National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as authorized e-voting agency. The facility of casting votes by a member using remote e-voting as well as e-voting during the AGM will be provided by NSDL.
20. The members can join the AGM through VC/ OAVM mode 15 minutes before and after the scheduled time of the commencement of the meeting by following the procedure mentioned in the notice. The facility of participation at the AGM through VC/ OAVM will be made available for 1000 members on first come first served basis. This will not include large shareholders (shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination & Remuneration Committee and Stakeholders' Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first serve basis.
21. Members, whose names appear in the Register of Members/ List of Beneficial Owners as on the cut-off date i.e. **Friday, August 21, 2026** shall only be entitled to avail the facility of remote e-voting or e-voting during the AGM. The voting rights shall be as per the number of equity shares held by the members as on the cut-off date. A person who is not a Member as on the cut-off date should treat the notice of AGM for information purpose only.
22. In case of joint holders, the member whose name appears as the first holder in the order of names, as per the register of members of the company will be entitled to vote.
23. Members who would like to ask questions regarding businesses to be conducted during the AGM, should register themselves as a speaker by sending a request from registered e-mail address mentioning their name, demat account number/ folio number, PAN, mobile number at agm2026@nhpc.nic.in from **Friday, August 21, 2026 to Monday, August 24, 2026 till 05:00 P.M. (IST)**. Only those members who have registered themselves as a speaker will be allowed to express their views/ ask questions during the AGM. The Company reserves the right to restrict the number of questions and number of speakers, depending upon the availability of time as appropriate for smooth conduct of the AGM. When a pre-registered speaker is invited to speak at the meeting but he/ she does not respond, the next speaker will be invited to speak. Accordingly, all speakers are requested to get connected to a device with video/ camera along with good internet speed. Members who are not able to join this meeting over video conferencing will be able to view the live webcast of proceedings of AGM on the website of the Company i.e. www.nhpcindia.com.
24. The Board of Directors has appointed Shri Amit Kaushal (Membership No. F6230, COP No. 6663) and failing him Shri Alok Kumar Tripathi (Membership No. A27448, COP No. 13447) of M/s A. Kaushal & Associates, Company Secretaries, New Delhi, e-mail address: aka_pcs@yahoo.com, to act as scrutinizer for conducting the entire e-voting process in a fair and transparent manner.
25. Subject to receipt of requisite number of votes, the resolutions shall be deemed to be passed on the date of the meeting i.e. **Friday, August 28, 2026**.
26. The result of e-voting shall be declared within two working days from the conclusion of the AGM and simultaneously be intimated to Stock Exchanges. The result along with scrutinizer's report shall also be displayed on the Notice Board of the Company, made available on the website of the Company at www.nhpcindia.com and on the website of M/s NSDL at www.evoting.nsdl.com.

## INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING VIRTUAL MEETING

27. The remote e-voting period begins on **Tuesday, August 25, 2026 at 09:00 A.M. (IST)** and ends on **Thursday, August 27, 2026 at 05:00 P.M. (IST)**. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the cut-off date i.e. **Friday, August 21, 2026** may cast their vote electronically. The

voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being **Friday, August 21, 2026**.

28. **E-voting Process/Instructions**

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

**Step 1: Access to NSDL e-Voting system**

**A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode**

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

| Type of shareholders | Login Method |
|---|---|
| Individual Shareholders holding securities in demat mode with NSDL. | 1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.<br>2. Existing **IDeAS** user can visit the e-Services website of NSDL viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "**Beneficial Owner**" icon under "Login" which is available under '**IDeAS**' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "**Access to e-Voting**" under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.<br>3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "**Register Online for IDeAS Portal**" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp<br>4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.<br>5. Shareholders/Members can also download NSDL Mobile App "**NSDL Speede**" facility by scanning the QR code mentioned below for seamless voting experience.<br>**NSDL Mobile App is available on**<br>App Store Google Play |

| | |
|---|---|
| Individual Shareholders holding securities in demat mode with CDSL | 1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then use your existing my easi username & password.<br>2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the e-Voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.<br>3. If the user is not registered for Easi/ Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.<br>4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers. |
| Individual Shareholders (holding securities in demat mode) login through their depository participants | You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. |

**Important note:** Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

**Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.**

| Login type | Helpdesk details |
|---|---|
| Individual Shareholders holding securities in demat mode with NSDL | Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000 |
| Individual Shareholders holding securities in demat mode with CDSL | Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 210 9911 |

**B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.**

**How to Log-in to NSDL e-Voting website?**

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

   Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

| Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical | Your User ID is: |
|---|---|
| a) For Members who hold shares in demat account with NSDL. | 8 Character DP ID followed by 8 Digit Client ID<br>For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******. |
| b) For Members who hold shares in demat account with CDSL. | 16 Digit Beneficiary ID<br>For example if your Beneficiary ID is 12********** then your user ID is 12********** |
| c) For Members holding shares in Physical Form. | EVEN Number followed by Folio Number registered with the company<br>For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001*** |

5. Password details for shareholders other than Individual shareholders are given below:
   a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
   b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
   c) How to retrieve your 'initial password'?
      (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
      (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered**.

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
   a) Click on "**Forgot User Details/Password?**" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
   b) "**Physical User Reset Password?**" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
   d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

**Step 2: Cast your vote electronically and join General Meeting on NSDL e Voting system.**

**How to cast your vote electronically and join General Meeting on NSDL e-Voting system?**

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

*Change(s)/ updation(s), if any, in the aforesaid instructions will be hosted on website of the Company.*

## GENERAL GUIDELINES FOR SHAREHOLDERS

29. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to aka_pcs@yahoo.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.

30. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

31. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022-4886 7000 or send a request to Ms. Pallavi Mhatre, Deputy Vice President, NSDL at evoting@nsdl.com.

**Process for those shareholders whose email ids are not registered with the Depositories for procuring user id and password and registration of e-mail ids for e-voting for the resolutions set out in this notice**

32. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to Company (Email ID: companysecretary@nhpc.nic.in)/ RTA.

33. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account Statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to Company (Email ID companysecretary@nhpc.nic.in)/ RTA. If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholder holding securities in demat mode.**

34. Alternatively, shareholders/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.

35. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email Id correctly in their demat accounts in order to access e-Voting facility.

## THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

36. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.

37. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not cast their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.

38. Members who have voted through remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

39. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for remote e-voting.

## PROCEDURE FOR JOINING THE AGM THROUGH VC/ OAVM:

40. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may follow the steps mentioned above to access **NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM link" placed under "**Join meeting**" menu against company name. You are requested to click on VC/ OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

41. Members are encouraged to join the Meeting through Laptops for better experience.
42. Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
43. Members joining the AGM from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
44. Members, who need assistance before or during the AGM, may contact NSDL at evoting@nsdl.com or call at 022 - 4886 7000.

**OTHER INFORMATION**

45. Pursuant to SEBI Circular no. HO/38/13/11(2)2026-MIRSD-POD/I/3750/2026 dated January 30, 2026, a special window for re-lodgment of transfer deeds of physical securities of Company which were sold/purchased prior to April 01, 2019, will remain open from February 05, 2026 to February 04, 2027. For details, please check the website of company https://www.nhpcindia.com/welcome/page/442.
46. To prevent fraudulent transactions, members are advised to exercise due diligence and notify the Company of any change in address or demise of any member as soon as possible. Members are also advised to not leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from their depository participants and holding should be verified from time to time.
47. With effect from April 2, 2026, SEBI has dispensed with the requirement of issuance of a Letter of Confirmation (LOC) by the Company/RTA while processing service request#. Accordingly, securities will be credited directly to the shareholder's demat account upon submission of valid demat account details along with the latest Client Master List.

    #Issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/exchange of securities certificate; endorsement; sub-division/ splitting of securities certificate; consolidation of securities certificates/ folios; transmission and transposition.
48. SEBI vide circulars dated July 31, 2023 and August 04, 2023, has established a common Online Dispute Resolution Portal (ODR Portal) for resolution of disputes arising in the Indian Securities Market.

    Pursuant to above-mentioned circulars, post exhausting the option to resolve their grievances with the RTA/ Company directly and through existing SCORES platform, the investors can initiate dispute resolution through the ODR Portal ( https://smartodr.in/login) and the same can also be accessed through the Company's website https://www.nhpcindia.com/welcome/main_page/114.
49. Non-Resident Indian members are requested to inform RTA (if shareholding is in physical mode) / respective DPs (if shareholding is in demat mode), regarding:
    i. Change in their residential status on return to India for permanent settlement.
    ii. Particulars of their bank account maintained in India with complete name, branch, account type, account number, IFS Code and address of the Bank with PIN Code number, if not furnished earlier.
50. Members are informed that SEBI vide its Circular dated May 30, 2022 has issued Standard Operating Procedures (SOP) for dispute resolution under Stock Exchanges arbitration mechanism for dispute between a listed company and/or RTA and its Shareholder(s)/Investor(s).
51. SEBI has mandated submission of PAN by every participant in the securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN details to their depository participants. Members holding shares in physical form are requested to submit their PAN details to the Company's RTA in form ISR-1.
52. Members are hereby notified that our RTA, KFin Technologies Limited have launched an online application which can be accessed at https://ris.kfintech.com > Investor Services > Investor Support as per SEBI Circular dated Jun 08, 2023. Members are requested to register / sign up, using the Name, PAN, Mobile and email ID. Post registration, user can login via OTP and execute activities like, raising Service Request, Query, Complaints, check for status, KYC details, Dividend, Interest, Redemptions, e-Meeting and e-Voting details. Quick link to access the signup page: https://kprism.kfintech.com/signup

    As part of the initiative, a senior citizen Investor Cell has been formed by RTA, to assist exclusively the senior citizens in redressing their grievances, complaints and queries. Senior Citizens wishing to avail this service can send the communication with the below details to the email id, senior.citizen@kfintech.com. Senior Citizens (above 60 years of age) have to provide the following details:

1. ID proof showing Date of Birth
2. Folio Number
3. Company Name
4. Nature of Grievance

A dedicated Toll-free number for Senior Citizens can also be accessed at 1-800-309-4006 for any queries or information

**KPRISM Mobile App:**

Mobile applications for all users to review their portfolio being managed by KFINTECH is available in Play store and App Store. User are requested to download the application and register with the PAN number. Post verification, user can use functionalities like – Check portfolio / holding, check IPO status / Demat / Remat, Track general meeting schedules, download ISR forms, view the live streaming of AGM and contact the RTA with service request, grievance, and query.

**QR Code to access KPRISM:**

53. Members are requested to address all correspondences, including dividend matters to our Registrar and Share Transfer Agent:

**M/s KFin Technologies Limited,**
**CIN:** L72400MH2017PLC444072

**Registered Address:** 301, The Centrium, 3rd Floor, 57, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Mumbai, 400 070, Maharashtra.

**SEBI Registration No.** - INR000000221

**Address for Correspondence / Operations Centre:** Selenium Building, Tower-B, Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India - 500 032.

| | |
|---|---|
| Email ID: | einward.ris@kfintech.com |
| Toll Free Number: | 1800 309 4001 |
| WhatsApp Number: | (91) 910 009 4099 |
| Investor Support Centre: | https://kprism.kfintech.com/ |
| KFINTECH Corporate Website: | https://www.kfintech.com |
| RTA Website: | https://ris.kfintech.com |
| KPRISM (Mobile Application): | https://kprism.kfintech.com/signup |
| RTA Search: | https://www.registrarsassociation.com/search |

54. None of the Directors of the Company are in any way related to each other.

**By the order of the Board of Directors**

(Rupa Deb)
Company Secretary
ACS-13403

Date: July 30, 2026

**Regd. Office:**
NHPC Office Complex,
Sector-33, Faridabad, Haryana -121003

**CIN:** L40101HR1975GOI032564

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## EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

### Item No. 5

Ministry of Power vide its order dated September 4, 2025 has appointed Shri Bhupender Gupta (DIN: 06940941) as Chairman & Managing Director of Company for a period of five years w.e.f. the date of his assumption of charge of the post or till the date of his superannuation i.e. 31.10.2030, or until further orders, whichever is the earliest. Shri Bhupender Gupta assumed the charge of the post of Chairman & Managing Director w.e.f. September 4, 2025.

In terms of Article 35A of Articles of Association of the Company, the Board of Directors are empowered to appoint the Directors appointed by the President of India as an Additional Director under the provisions of the Companies Act, 2013 and SEBI LODR. Any Director so appointed shall hold office only upto the date of the next Annual General Meeting of the Company and is eligible for appointment. Accordingly, the Board appointed Shri Bhupender Gupta (DIN: 06940941) w.e.f. September 4, 2025 as an Additional Director and Chairman & Managing Director.

As the tenure of Shri Bhupender Gupta as an Additional Director is due to expire at the AGM pursuant to Section 161(1) of the Act, approval of shareholders is being sought in order to confirm his directorship and to appoint him as Chairman & Managing Director of the Company on the terms and conditions as determined by the Government of India.

The Company has received a notice in writing from Shri Bhupender Gupta under the provisions of Section 160 of the Act, proposing his candidature for Directorship of the Company. The Company has also received necessary disclosure and declarations from Shri Gupta as per provisions of the Companies Act, 2013 and SEBI LODR. Shri Gupta is not disqualified from being appointed as a Director in terms of Section 164 of the Act.

The Nomination & Remuneration Committee has recommended to the Board his appointment as Chairman & Managing Director considering his knowledge, background, skill, expertise, experience and capabilities.

Based on the recommendation of the Nomination & Remuneration Committee, the Board of Directors has recommended the appointment of Shri Bhupender Gupta as Chairman & Managing Director of the Company, not liable to retire by rotation.

In view of above, it is proposed to obtain approval of shareholders for his appointment as Chairman & Managing Director on the Board of the Company as per order received from Govt. of India and any further orders issued by the Govt. of India, by passing Ordinary Resolution set out at Item no. 5 of this Notice.

The order of Ministry of Power dated September 4, 2025 and other related documents are available for inspection by the members electronically during business hours of the Company, without any fee.

Shri Bhupender Gupta is interested in this resolution to the extent of his appointment as a Director.

None of the other Directors, Key Managerial Personnel of the Company or their relatives is/are, in any way, concerned or interested, financially or otherwise, in the resolution except may be deemed to be concerned or interested to the extent of their shareholding in the Company, if any.

The Board recommends the Ordinary Resolution as set out in the Notice for approval by the Members.

Details as required under Regulation 36 of SEBI LODR and Secretarial Standard-2 is annexed.

### Item No. 6

Ministry of Power vide its order dated October 17, 2025 has appointed Shri Mahesh Kumar Sharma (DIN: 11306355) as Director (Finance) on the Board of Company for a period of five years w.e.f. the date of his assumption of charge of the post or until further orders, whichever is earlier. Shri Mahesh Kumar Sharma assumed the charge of the post of Director (Finance) w.e.f. October 17, 2025.

In terms of Article 35A of Articles of Association of the Company, the Board of Directors are empowered to appoint the Directors appointed by the President of India as an Additional Director under the provisions of the Companies Act, 2013 and SEBI LODR. Any Director so appointed shall hold office only upto the date of the next Annual General Meeting of the Company and is eligible for appointment. Accordingly, the Board appointed Shri Mahesh Kumar Sharma (DIN: 11306355) w.e.f. October 17, 2025 as an Additional Director and Director (Finance).

As the tenure of Shri Mahesh Kumar Sharma as an Additional Director is due to expire at the AGM pursuant to Section 161(1) of the Act, approval of shareholders is being sought in order to confirm his directorship and to appoint him as Director (Finance) of the Company on the terms and conditions as determined by the Government of India.

The Company has received a notice in writing from Shri Mahesh Kumar Sharma under the provisions of Section 160 of the Act, proposing his candidature for Directorship of the Company. The Company has also received necessary disclosure and declarations from Shri Sharma as per provisions of the Companies Act, 2013 and SEBI LODR. Shri Sharma is not disqualified from being appointed as a Director in terms of Section 164 of the Act.

The Nomination & Remuneration Committee has recommended to the Board his appointment as Director (Finance) considering his knowledge, background, skill, expertise, experience and capabilities.

Based on the recommendation of the Nomination & Remuneration Committee, the Board of Directors has recommended the appointment of Shri Mahesh Kumar Sharma as Director (Finance) of the Company, liable to retire by rotation.

In view of above, it is proposed to obtain approval of shareholders for his appointment as Director (Finance) on the Board of the Company as per order received from Govt. of India and any further orders issued by the Govt. of India, by passing Ordinary Resolution set out at Item no. 6 of this Notice.

The order of Ministry of Power dated October 17, 2025 and other related documents are available for inspection by the members electronically during business hours of the Company, without any fee.

Shri Mahesh Kumar Sharma is interested in this resolution to the extent of his appointment as a Director.

None of the other Directors, Key Managerial Personnel of the Company or their relatives is/are, in any way, concerned or interested, financially or otherwise, in the resolution except may be deemed to be concerned or interested to the extent of their shareholding in the Company, if any.

The Board recommends the Ordinary Resolution as set out in the Notice for approval by the Members.

Details as required under Regulation 36 of SEBI LODR and Secretarial Standard-2 is annexed.

**Item No. 7**

Ministry of Power vide order dated May 14, 2026 had conveyed the decision of President of India to appoint Shri Diwakar Nath Misra (DIN: 07464700), Additional Secretary, Ministry of Power as Government Nominee Director on Board of the Company untill further orders, in exercise of the powers conferred by Article 34 of the Articles of Association of NHPC Limited.

In terms of Section 161(3) of the Companies Act, 2013, the Board may appoint any person nominated by the Central Government by virtue of its shareholding in a Government Company as Nominee Director. Accordingly, the Board had appointed Shri Diwakar Nath Misra (DIN: 07464700), Additional Secretary, Ministry of Power as Government Nominee Director on Board of the Company w.e.f. May 14, 2026.

In accordance with Regulation 17(1C) of SEBI LODR, NHPC Limited is required to obtain the approval of the shareholders for appointment or re-appointment of a person on the Board of Directors at next General Meeting.

The Board recommends that Shri Diwakar Nath Misra may be appointed as Government Nominee Director of the Company, liable to retire by rotation, on such terms and conditions and tenure as may be determined by the President of India/ Government of India from time to time.

In view of above, it is proposed to obtain approval of shareholders for appointment of Shri Diwakar Nath Misra as Government Nominee Director on the Board of the Company by passing Ordinary Resolution set out at Item no.7 of this Notice.

The order of Ministry of Power dated May 14, 2026 and other related documents are available for inspection by the members electronically.

Shri Diwakar Nath Misra, Additional Secretary, Ministry of Power is interested in this resolution to the extent of his appointment as a Director.

None of the other Directors, Key Managerial Personnel of the Company or their relatives is/are, in any way, concerned or interested, financially or otherwise, in the resolution except may be deemed to be concerned or interested to the extent of their shareholding in the Company, if any.

The Board recommends that Ordinary Resolution as set out in the Notice for approval by the Members.

Details as required under Regulation 36 of SEBI LODR and Secretarial Standard-2 is annexed.

**Item No. 8**

NHPC Limited is a Navratna Central Public Sector Enterprise of Government of India with an authorized share capital of ₹17,500 crore and is a Listed Company. NHPC is one of the top hydro power developers in India with over 51 years of experience in hydro power sector. NHPC has successfully developed twenty-two hydro power stations, two solar power projects and one wind power project across the Country. At present, NHPC is engaged in the construction of various hydro-electric and solar projects. Further, various hydro-electric, solar and pumped storage projects are under pipeline, details of which already forms part of the Directors' Report. NHPC is in rapid capacity addition mode by taking projects of different sources of energy i.e. hydro (including PSP), renewables, etc. These projects are to be financed in debt equity ratio of 70:30 as per CERC norms. The main constituents of the Company's borrowings are generally in the form of bonds/ debentures, rupee term loans from banks and financial institutions, foreign currency borrowings, subordinate debts from Govt. of India etc. As per the requirements of Section 180(1)(c) of the Act, the shareholders of the Company by a special resolution passed in 49$^{th}$ Annual General Meeting held on August 30, 2025 had authorized Board of Directors to borrow upto ₹60,000 crore in excess of paid up share capital, free reserves and security premium account. Keeping in view of fund requirements due to very robust CAPEX plan of the Company, the limit of ₹60,000 crore is required to be increased. The tentative debt requirement for both ongoing projects and new projects up to about next five years as per CAPEX requirements will be approx. ₹67,500 crore, which will exceed the approved borrowing limit of ₹60,000 crore in about next three years. In view of the above, approval of the Shareholders of the Company is being sought by way of Special Resolution, for authorizing

the Board of Directors to borrow money from time to time, exceeding the paid-up share capital of the Company, its free reserves and securities premium, provided that total amount so borrowed (apart from the temporary loans obtained from the bankers of the Company in the ordinary course of business) shall not at any time exceed ₹70,000 crore.

The Board of Directors of the Company has approved the above proposal and recommends the above proposal for approval of shareholders through Special Resolution.

None of the Directors, Key Managerial Personnel of the Company or their relatives is/are, in any way, concerned or interested, financially or otherwise, in the resolution except may be deemed to be concerned or interested to the extent of their shareholding in the Company, if any.

**Item No. 9**

As per the requirements of Section 180(1)(a) of the Act, Rules made there under and any other statutory and procedural formalities to be complied with in this regard, the Board of Directors of the Company, except with the consent of Shareholders of the Company by passing a Special Resolution, shall not create mortgage and/or charge on all or any of the immovable and/or movable properties of the Company, both present and future, or otherwise. NHPC has a very robust CAPEX plan. Accordingly, large portion of capital expenditure requirement of the Company has to be funded by debt which may require creation of security on the immovable/ movable properties of the Company. Therefore, it is proposed to authorize Board of Directors of the Company to create mortgage/ charge on immovable and/or movable properties of the Company and /or the whole or substantially the whole of the undertaking(s) of the Company, both present and future, for securing borrowing of funds for the purposes of business of the Company as per the requirements of Section 180(1) (a) of the Act.

The Board of Directors of the Company has approved the above proposal and recommended the above proposal for approval of shareholders through Special Resolution.

None of the Directors, Key Managerial Personnel of the Company or their relatives is/are, in any way, concerned or interested, financially or otherwise, in the resolution except may be deemed to be concerned or interested to the extent of their shareholding in the Company, if any.

**Item No. 10**

Ministry of Power vide its letter dated July 16, 2026 has appointed Dr. Bernadette Lyngdoh (DIN: 11836182) as Non-official Independent Director on the Board of the Company for a period of three year w.e.f. date of notification of her appointment, or until further orders, whichever is earlier.

In terms of Article 35A of Articles of Association of the Company, the Board of Directors are empowered to appoint the directors appointed by the President of India as an Additional Director under the provisions of the Companies Act, 2013 and SEBI LODR. Any Director so appointed shall hold office only upto the date of the next Annual General Meeting of the Company and shall be eligible for re-appointment. Accordingly, the Board appointed Dr. Bernadette Lyngdoh (DIN: 11836182) w.e.f. July 24, 2026 as Additional and Independent Director.

As the tenure of Dr. Bernadette Lyngdoh as an Additional Director is due to expire at the AGM pursuant to Section 161(1) of the Act, approval of shareholders is being sought in order to confirm her directorship and to appoint her as Independent Director of the Company on the terms and conditions as determined by the Government of India.

The Company has received notice in writing under the provisions of Section 160 of the Act, from Dr. Lyngdoh proposing her candidature for appointment as Independent Director of the Company. The Company has also received necessary disclosures and declarations from the aforesaid Director as per provisions of the Companies Act, 2013 and SEBI LODR. Dr. Lyngdoh (DIN: 11836182) is not disqualified from being appointed as a Director in terms of Section 164 of the Act.

Based on the experience, knowledge, background, skills & capabilities and pursuant to Ministry of Power letter dated July 16, 2026, the Board of Directors has recommended the appointment of Dr. Bernadette Lyngdoh (DIN: 11836182) as Independent Director, not liable to retire by rotation, for a period of three-year w.e.f. date of notification of her appointment vide letter dated July 16, 2026 or until further orders from the Government of India, whichever is earlier.

The letter of Ministry of Power dated July 16, 2026, appointment letter setting out the terms & conditions and other related documents are available for inspection by the members electronically during business hours of the Company, without any fee.

In terms of Sections 149 and 152 of the Companies Act, 2013, the appointment of Dr. Bernadette Lyngdoh (DIN: 11836182) as an Independent Director on the Board of the Company, not liable to retire by rotation, requires approval of the Members in the General Meeting.

Dr. Bernadette Lyngdoh is interested in this resolution to the extent of her appointment as a Director.

None of the other Directors, Key Managerial Personnel of the Company or their relatives is/are, in any way, concerned or interested, financially or otherwise, in the resolution except may be deemed to be concerned or interested to the extent of their shareholding in the Company, if any.

The Board recommends the Special Resolution as set out in the Notice for approval by the Members.

Details as required under Regulation 36 of SEBI LODR and Secretarial Standard-2 is annexed.

**Item No. 11**

Ministry of Power vide its order dated July 27, 2026 has appointed Shri Paresh Rasiklal Ranpara (DIN: 10183476) as Director (Personnel) on the Board of Company for a period of five years w.e.f. the date of his assumption of charge of the post or till the date of his superannuation i.e. 31.08.2031, or until further orders, whichever is the earlier. Shri Paresh Rasiklal Ranpara assumed the charge of the post of Director (Personnel) w.e.f. July 30, 2026.

In terms of Article 35A of Articles of Association of the Company, the Board of Directors are empowered to appoint the Directors appointed by the President of India as an Additional Director under the provisions of the Companies Act, 2013 and SEBI LODR. Any Director so appointed shall hold office only upto the date of the next Annual General Meeting of the Company and is eligible for appointment. Accordingly, the Board appointed Shri Paresh Rasiklal Ranpara (DIN: 10183476) w.e.f. July 30, 2026 as an Additional Director and Director (Personnel).

As the tenure of Shri Paresh Rasiklal Ranpara as an Additional Director is due to expire at the AGM pursuant to Section 161(1) of the Act, approval of shareholders is being sought in order to confirm his directorship and to appoint him as Director (Personnel) of the Company on the terms and conditions as determined by the Government of India.

The Company has received a notice in writing from Shri Paresh Rasiklal Ranpara under the provisions of Section 160 of the Act, proposing his candidature for Directorship of the Company. The Company has also received necessary disclosure and declarations from Shri Ranpara as per provisions of the Companies Act, 2013 and SEBI LODR. Shri Ranpara is not disqualified from being appointed as a Director in terms of Section 164 of the Act.

The Nomination & Remuneration Committee has recommended to the Board his appointment as Director (Personnel) considering his knowledge, background, skill, expertise, experience and capabilities.

Based on the recommendation of the Nomination & Remuneration Committee, the Board of Directors has recommended the appointment of Shri Paresh Rasiklal Ranpara as Director (Personnel) of the Company, liable to retire by rotation.

In view of above, it is proposed to obtain approval of shareholders for his appointment as Director (Personnel) on the Board of the Company as per order received from Govt. of India and any further orders issued by the Govt. of India, by passing Ordinary Resolution set out at Item no. 11 of this Notice.

The order of Ministry of Power dated July 27, 2026 and other related documents are available for inspection by the members electronically during business hours of the Company, without any fee.

Shri Paresh Rasiklal Ranpara is interested in this resolution to the extent of his appointment as a Director.

None of the other Directors, Key Managerial Personnel of the Company or their relatives is/are, in any way, concerned or interested, financially or otherwise, in the resolution except may be deemed to be concerned or interested to the extent of their shareholding in the Company, if any.

The Board recommends the Ordinary Resolution as set out in the Notice for approval by the Members.

Details as required under Regulation 36 of SEBI LODR and Secretarial Standard-2 is annexed.

## BRIEF RESUME OF DIRECTORS SEEKING APPOINTMENT/ RE-APPOINTMENT AT THE AGM

**A. Shri Bhupender Gupta, Chairman & Managing Director (DIN: 06940941)**

Shri Bhupender Gupta has taken over the charge of the post of Chairman & Managing Director on 04.09.2025. He began his professional career with ACC Ltd. in 1991 and started his CPSU career by joining SJVN in 1995, where he served for 12 years in various positions. During this period, he was responsible for the planning, erection, and commissioning as well as O&M of the electromechanical equipment of the 1500 MW Nathpa Jhakri Hydro Power Plant, the largest operational hydroelectric project in India. He also served on deputation in Bhutan with the 1020 MW Tala Hydroelectric Power Project for around three years (2002–2005).

Subsequently, he joined REC Ltd. in March 2007 and was associated with project financing of Hydro, Thermal projects for approximately 6 years. Thereafter, he worked as Additional Chief Executive Officer (CEO) in two subsidiaries of REC i.e. REC Transmission Projects Co. Ltd. and REC Power Distribution Co. Ltd. as the Operational Head. During his tenure, he oversaw execution, project management, contract management, and consultancy for power sector projects across Pan India & successfully completed Govt. of India Flagship scheme assigned to REC i.e. Saubhagya, Deen Dayal Upadhyaya Gram Jyoti Yojana (DDUGJY), PMDP etc.

Shri Gupta later joined as Director (Technical) at the Punatsangchhu Hydroelectric Project Authority, in Bhutan in December, 2020 on deputation and spearheaded on-going construction activities and resolved long pending contractual & pending issues. Thereafter, Shri Gupta joined THDCIL as Director (Technical) on 9$^{th}$ June, 2023. Shri Gupta provided strategic leadership in addressing commissioning challenges and Covid-19 impacts, facilitating THDCIL in successfully achieving CoD of 1320 MW of Khurja STPP. Shri Gupta guided Civil, HM and EM teams in resolving major civil challenges, pump-turbine operational issues and commissioning hurdles due to implementing advanced technology (VSI) in Tehri PSP, leading to successful CoD of Unit-1 & 2 (250 MW each) of Tehri PSP. He also steered the redeployment of stalled operation of Tunnel Boring Machine (TBM) in 444 MW Vishnugad Pipalkoti HEP and now the project is in advance stage of completion. After assigned additional charge of CMD SJVN from 01.05.2025, he provided strategic leadership in addressing commissioning challenges of Buxar Thermal PP and facilitated successful achieving CoD of first Unit in Sep'25 (660 MW) and Second Unit is in advanced stage of commissioning. SJVNL has also commissioned entire capacity of 1000 MW Bikaner Solar Power project in Dec'2025, under his leadership.

After taking charge as CMD NHPC, Shri Gupta is actively steering NHPC towards faster execution and commissioning of ongoing projects and bringing new hydro projects in the NHPC portfolio. Since taking over the charge of NHPC, commissioning of 300 MW Bikaner Solar plant and COD of four units of Subansiri Lower HEP of 250 MW each has been achieved.

Shri Gupta is member of Nomination & Remuneration Committee in NHPC Limited

Date of Birth and Age: October 07, 1970 (55 years)

Nature of Expertise in specific functional areas: Shri Bhupender Gupta holds a bachelor's degree in Electrical Engineering and an MBA in Operations Management. With an illustrious career spanning more than 34 years including 31 years in Power CPSUs, Shri Gupta has contributed significantly to the Indian power sector across hydro, thermal, renewable energy, transmission, and distribution domains. His contribution encompassed planning, design, execution, contract and project management, and O&M of large hydro projects as well as transmission and distribution projects.

Disclosure of relationships between Directors inter-se: There is no inter-se relationship between directors.

Other Companies, including Listed Entities in which Shri Gupta holds directorship and membership of Committees of the Board:

1. SJVN Limited- Chairman & Managing Director (Additional Charge)
2. SJVN Arun-3 Power Development Company Private Limited- Chairman
3. SJVN Lower Arun Power Development Company Private Limited- Chairman
4. SJVN Thermal Private Limited-Nominee Director
5. NHDC Limited- Nominee Director & Chairman
6. Loktak Downstream Hydroelectric Corporation Limited- Nominee Director & Chairman

Listed Entities from which Shri Gupta has resigned in the past three years: Nil, however, in past he ceased to be Director (Technical) from the Board of THDC India Limited due to order of Govt. of India, to appoint him as Chairman & Managing Director, NHPC Limited. In addition to this, he also

ceased to be Director in the following other non-listed Companies (Group Companies of THDC India Limited):-

1. THDCIL-UJVNL Energy Company Limited
2. TUSCO LIMITED

Shareholding in the Company including shareholding as beneficial owner (as on July 30, 2026): NIL

Key terms and conditions of Appointment: As decided by appointing authority i.e. President of India acting through Ministry of Power, Government of India.

Date of first appointment to the Board and number of Board Meetings attended during FY 2025-26: Shri Bhupender Gupta was appointed on the Board of NHPC Limited as Additional Director and Chairman & Managing Director w.e.f. September 04, 2025. Details pertaining to number of Board Meetings attended is provided in the Report on Corporate Governance, which forms part of the Annual Report for financial year 2025-26.

**B. Shri Sanjay Kumar Singh, Director (Projects) (DIN: 10718481)**

Shri Sanjay Kumar Singh is holding the position of Director (Projects) since 24.07.2024. He also held the additional charge of the post of Chairman & Managing Director, NHPC from 01.09.2025 to 04.09.2025 and additional charge of Director (Technical), NHPC w.e.f. 08.08.2024 to 16.04.2025. Prior to joining NHPC, Shri Singh was working in SJVN Ltd. as Chief General Manager. He has more than 35 years of vast & varied experience in Power & Infrastructure sector in respect of execution of mega and prestigious projects in India & Bhutan.

During his tenure at NHPC, 800 MW Parbati-II HEP, a prestigious and challenging project having HRT of approx. 31.5 KM and 300 MW Bikaner Solar Project got commissioned. Further, four units of Subansiri Lower HEP (2000 MW), one of the largest hydro project is also commissioned and balance units are at the verge of commissioning. Significant progress has also been achieved in other under construction projects of NHPC and its JV/ Subsidiaries.

In SJVN, he has worked as Head of the Project of Sunni Dam HEP (Construction stage), Naitwar Mori HEP (Construction stage), Luhri HEP stage II (S&I stage), Jhakhol Sankri HEP (S&I stage). He has also served as Chief Executive Officer (CEO) of STPL (A Wholly Owned Subsidiary of SJVN Ltd.). In addition, he was responsible at different positions for construction of major critical components of largest Hydroelectric Power Project of India i.e. Nathpa Jhakri Hydroelectric Project (1500 MW), H.P., Tala Hydroelectric Project (1020 MW), Bhutan and S&I / Pre-construction activities of Devsari Hydroelectric Project (Uttarakhand).

Shri Singh is member of Stakeholders' Relationship Committee, Committee of Directors on Corporate Social Responsibility (CSR) & Sustainability and Risk Management Committee in NHPC Limited.

Date of Birth and Age: February 19, 1967 (59 years)

Nature of Expertise in specific functional areas: Shri Sanjay Kumar Singh holds degree in Bachelor of Engineering (Civil). He has rich experience of working at various levels for Key project activities like Project Construction, Survey & Investigation/ Pre-construction including preparation of Detailed Project report and cost estimate, formulation of bid documents, evaluation of bids, issue of awards, contract management, Project Planning & Monitoring, liaisoning and follow up with various Ministries/ Departments such as CWC/ CEA/ MoP, MOEF&CC, Pollution Control Board for various clearances like Environment, Forest, Tech-economic, Public Investment Board etc.

Disclosure of relationships between Directors inter-se: There is no inter-se relationship between directors.

Other Companies, including Listed Entities in which Shri Singh holds directorship and membership of Committees of the Board:

1. Ratle Hydroelectric Power Corporation Limited: Nomine Director
2. Chenab Valley Power Projects Limited: Nominee Director
3. NHPC Renewable Energy Limited: Nominee Director & Chairman
4. Jalpower Corporation Limited: Nominee Director & Chairman
5. Loktak Downstream Hydroelectric Corporation Limited: Nominee Director

Listed Entities from which Shri Singh has resigned in the past three years: NIL

Shareholding in the Company including shareholding as beneficial owner (as on July 30, 2026): NIL

Key terms and conditions of Appointment: As decided by appointing authority i.e. President of India acting through Ministry of Power, Government of India.

Date of first appointment to the Board and number of Board Meetings attended during FY 2025-26: Shri Sanjay Kumar Singh was appointed on the Board of NHPC Limited as Additional Director & Director (Projects) w.e.f. July 24, 2024. His appointment as Director (Projects) was regularized in the Annual General Meeting held on August 28, 2024. Details pertaining to number of Board Meetings attended is provided in the Report on Corporate Governance, which forms part of the Annual Report for FY 2025-26.

**C. Shri Diwakar Nath Misra, Government Nominee Director (DIN: 07464700)**

Shri Diwakar Nath Misra is a distinguished Indian Administrative Service (IAS) officer of the 2000 batch from the Assam-Meghalaya cadre and is presently serving as Additional Secretary, Ministry of Power, Government of India.

With over two decades of distinguished public service, Shri Misra has extensive experience in public administration, policy formulation and institutional governance across critical sectors including Power, Finance, Commerce & Industry, Petroleum & Natural Gas and Defence. His senior leadership roles in the Government of India, complemented by his experience in grassroots administration in Assam, has equipped him with a strong understanding of governance and policy-making.

As Additional Secretary, Ministry of Finance, Government of India, Shri Misra represented India at the Financial Action Task Force (FATF), articulating India's stance and strategic priorities in the evolving framework of global financial governance. As Joint Secretary in the Ministry of Commerce & Industry, he spearheaded transformative policy and institutional reforms that strengthened India's agricultural exports ecosystem, enabling exports to cross the USD 1 billion milestone for the first time. As Joint Secretary, Ministry of Petroleum & Natural Gas, he played a pivotal role in shaping and implementing key policy frameworks for the upstream hydrocarbon sector, including the Hydrocarbon Exploration and Licensing Policy (HELP) and the Open Acreage Licensing Policy (OALP), thereby facilitating greater exploration and development of India's oil and gas resources and contributing towards the country's pursuit of self-reliance in the sector. He also represented on the Boards of Oil India Limited, Mangalore Refinery & Petrochemicals Limited and Indian Strategic Petroleum Reserves Limited.

Shri Misra is member of Audit Committee and Nomination & Remuneration Committee in NHPC Limited.

Date of Birth and Age: July 31, 1974 (52 years)

Nature of Expertise in specific functional areas: Shri Diwakar Nath Misra is graduate in hindi and post-graduate in philosophy. Shri Misra's extensive experience in policy formulation, Board-level governance and understanding of the energy ecosystem will enable NHPC to leverage strategic and institutional expertise, further strengthening its position as a leading power sector enterprise.

Disclosure of relationships between Directors inter-se: There is no inter-se relationship between directors.

Other Companies, including Listed Entities in which Shri Misra holds directorship and membership of Committees of the Board:

1. SJVN Limited-Nominee Director and membership in following committees of SJVN Limited
   a. Audit Committee- Member
   b. Nomination & Remuneration Committee- Member

Listed Entities from which Shri Misra has resigned in the past three years: Nil, however, in past he ceased to be Director in following non-listed Companies

1. Goods and Services Tax Network

Shareholding in the Company including shareholding as beneficial owner (as on July 30, 2026): Nil

Key terms and conditions of Appointment: As decided by appointing authority i.e. President of India acting through Ministry of Power, Government of India.

Date of first appointment to the Board and number of Board Meetings attended during FY 2025-26: Shri Diwakar Nath Misra was appointed on the Board of NHPC Limited as Government Nominee Director w.e.f. May 14, 2026. In FY 2025-26, he did not attend any meetings, as his appointment was effective from May 14, 2026.

**D. Shri Mahesh Kumar Sharma, Director (Finance) (DIN: 11306355)**

Shri Mahesh Kumar Sharma has assumed charge of Director (Finance) on 17th October, 2025. He serves as Chief Financial Officer of the Company. Shri Sharma also held the additional charge of Director (Personnel), NHPC w.e.f. June 11, 2026 to July 29, 2026. Prior to his appointment as Director (Finance), NHPC Ltd., he has served as Finance Head of Commercial Division of NHPC and Chief Financial Officer of NHPC Renewable Energy Ltd. (A wholly owned subsidiary of NHPC).

Shri Mahesh Kumar Sharma began his career in NHPC as an Accounts Officer from July'2000. His journey with NHPC started at Corporate Office, Faridabad, where he was part of Treasury management Team and was a core member of Initial Public offer implementation team till the listing of the company in Indian bourses. He has served Regional Office, Banikhet and subsequently Dhauliganga Power Station where he played a very active role in large scale restoration works of Dhauliganga Power Station caused by the flash floods of Uttarakhand in the year 2013, successfully completed the challenging task of accounting for restoration works, capitalisation of new assets, closure of contracts, insurance claim settlement

etc. Thereafter, he served as Head of Finance at Pakaldul HE Project, along with the additional charge of Finance Division of two projects under survey & investigation namely Kiru HEP and Kwar HEP under Chenab Valley Power Projects Limited (a Joint Venture of NHPC and JKSPDC). At Pakaldul Project, he handled Major Contracts (Civil and E&M) for construction of Dam and Power House which were awarded during his tenure at the project. Played a crucial role in implementing proper control systems for accounting of assets, employees and contractors' payments in a non-ERP environment. Played an important role in resolving contractual issues and working out impact of GST on previously awarded contracts post implementation of GST Act in J&K.

Shri Sharma is member of Stakeholders' Relationship Committee, Committee of Directors on Corporate Social Responsibility (CSR) & Sustainability and Risk Management Committee in NHPC Limited.

Date of Birth and Age: March 31, 1971 (55 years)

Nature of Expertise in specific functional areas: Shri Sharma is fellow Member of the Institute of Chartered Accountants of India (ICAI) with over 30 years of post qualification experience. He also holds a Diploma in Information Systems Audit (DISA) from ICAI, securing All India 3rd Rank.

He has distinguished professional career spanning more than 26 years in NHPC, he has acquired extensive expertise across the core domains of Finance, Corporate Accounts, Treasury, Commercial and Contracts. His wide-ranging experience covers not only the Financial Management of large-scale infrastructure projects but also a deep and practical understanding of Tariff and Regulatory frameworks, which are crucial in the planning, development, and operation of hydroelectric power projects.

Disclosure of relationships between Directors inter-se: There is no inter-se relationship between directors.

Other Companies, including Listed Entities in which Shri Sharma holds directorship and membership of Committees of the Board:

1. NHPC Renewable Energy Limited: Nominee Director
2. National Power Training Institute (NPTI): Director (Finance)

Listed Entities from which Shri Sharma has resigned in the past three years: NIL.

Shareholding in the Company including shareholding as beneficial owner (as on July 30, 2026): 1,000 equity shares

Key terms and conditions of Appointment: As decided by appointing authority i.e. President of India acting through Ministry of Power, Government of India.

Date of first appointment to the Board and number of Board Meetings attended during FY 2025-26: Shri Mahesh Kumar Sharma was appointed on the Board of NHPC Limited as Additional Director and Director (Finance) w.e.f. October 17, 2025. Details pertaining to number of Board Meetings attended are provided in the Report on Corporate Governance, which forms part of the Annual Report for financial year 2025-26.

**E. Dr. Bernadette Lyngdoh, Independent Director (DIN: 11836182)**

Dr. Bernadette Lyngdoh is an accomplished human resources and corporate affairs professional with over two decades of experience spanning corporate leadership, academia, and organizational development. She currently serves as the Head – HR & Corporate Affairs at Caliche, where she leads the organization's human capital strategy, corporate governance support, stakeholder engagement, and people development initiatives.

Throughout her career, Dr. Lyngdoh has worked across industry and academic environments, contributing to leadership development, institutional growth, employee engagement, and corporate communication. She is passionate about building inclusive workplaces, strengthening organizational culture, and fostering collaboration that supports innovation and sustainable growth.

Known for her people-centric leadership approach, Dr. Lyngdoh combines strategic vision with practical experience to help organizations develop resilient teams, enhance governance practices, and achieve long-term organizational excellence

Dr. Lyngdoh is Chairperson of Audit Committee, Stakeholders' Relationship Committee, Nomination & Remuneration Committee, Risk Management Committee and Committee of Directors on Corporate Social Responsibility (CSR) & Sustainability in NHPC Limited.

Date of Birth and Age: September 09, 1976 (49 years)

Nature of Expertise in specific functional areas: Dr. Lyngdoh holds a doctoral qualification from The English and Foreign Languages University (EFLU), Hyderabad, with academic work focused on communicative skills in the customer service industry and the international marketplace. Her academic foundation has enabled her to integrate strategic communication, leadership development, and organizational effectiveness into her professional practice.

Disclosure of relationships between Directors inter-se: There is no inter-se relationship between directors.

Other Companies, including Listed Entities in which Dr. Lyngdoh holds directorship and membership of Committees of the Board: Nil

Listed Entities from which Dr. Lyngdoh has resigned in the past three years: Nil

Shareholding in the Company including shareholding as beneficial owner (as on July 30, 2026): Nil

Skill and Capabilities: As mentioned above.

Key terms and conditions of Appointment: As decided by appointing authority i.e. President of India acting through Ministry of Power, Government of India.

Date of first appointment to the Board and number of Board Meetings attended during FY 2025-26: Dr. Lyngdoh was appointed on the Board of NHPC Limited w.e.f. July 24, 2026. In FY 2025-26, she did not attend any meetings, as her appointment was effective from July 24, 2026.

**F. Shri Paresh Rasiklal Ranpara, Director (Personnel) (DIN: 10183476)**

Shri Paresh Ranpara is a seasoned HR leader with rich and diverse experience across the power sector, having served in both State and Central Public Sector Undertakings. His professional journey spans organizations ranging from approximately 600 employees to enterprises with workforces exceeding 60,000, giving him wide exposure to varied organizational scales, complexities, and people management environments. Having worked from the grassroots level to Board-level leadership, he brings deep insight into organizational dynamics, transformation, and strategic human resource management.

During his tenure with Gujarat power sector utilities such as MGVCL and GUVNL, he successfully led large-scale recruitment initiatives to meet growing business requirements. Recognizing the rapidly evolving energy landscape and increasing renewable energy penetration, he played a key role in establishing dedicated verticals for energy transition and load forecasting. He also drove strategic manpower deployment initiatives and championed upskilling and reskilling programmes across group companies to align workforce capabilities with future business needs.

In May 2023, after a long and successful tenure in State PSUs, he joined Grid Controller of India Limited (Grid-India), a Schedule 'A' Central Public Sector Enterprise, at the Board level as Director (HR). He quickly adapted to this strategic leadership role and contributed significantly to HR policy reforms aligned with Grid-India's evolving mandate.

He placed strategic emphasis on Learning & Development by building partnerships with reputed institutions and strengthening capability-building frameworks. To ensure long-term leadership continuity, he successfully implemented succession planning initiatives anchored in competency frameworks. In addition, he has explored and advanced opportunities for international consulting assignments in capacity building.

Shri Ranpara is member of Stakeholders' Relationship Committee and Committee of Directors on Corporate Social Responsibility (CSR) & Sustainability in NHPC Limited.

Date of Birth and Age: August 24, 1971 (54 years)

Nature of Expertise in specific functional areas: Shri Ranpara is MSW from Maharaja Sayajirao University and BBA from Sardar Patel University.

Shri Ranpara has been deeply involved in employee engagement and organizational development, introducing sustainable and meaningful employee engagement initiatives. He has also worked closely with group companies on HR policy formulation and harmonization, ensuring consistency while supporting business priorities.

Disclosure of relationships between Directors inter-se: There is no inter-se relationship between directors.

Other Companies, including Listed Entities in which Shri Ranpara holds directorship and membership of Committees of the Board: NIL

Listed Entities from which Shri Ranpara has resigned in the past three years: Nil, however, in past he ceased to be Director (Human Resources) from the Board of Grid Controller of India Limited due to order of Govt. of India, to appoint him as Director (Personnel), NHPC Limited.

Shareholding in the Company including shareholding as beneficial owner (as on July 30, 2026): Nil

Key terms and conditions of Appointment: As decided by appointing authority i.e. President of India acting through Ministry of Power, Government of India.

Date of first appointment to the Board and number of Board Meetings attended during FY 2025-26: Shri Paresh Rasiklal Ranpara was appointed on the Board of NHPC Limited as Additional Director and Director (Personnel) w.e.f. July 30, 2026. In FY 2025-26, he did not attend any meetings, as his appointment was effective from July 30, 2026.

***Note:*** *The details of directorship and membership of Board level committees in other companies of Directors seeking appointment/re-appointment at the AGM, has been taken as on July 30, 2026.*

**! ATTENTION !**

**SPECIAL WINDOW FOR TRANSFER AND DEMATERIALISATION OF PHYSICAL SHARES**

Please note that pursuant to SEBI circular No. HO/38/13/11(2)2026-MIRSD-POD/ I/3750/2026 dated 30.01.2026 (SEBI Circular), a special window for re-lodgement of transfer deeds of physical securities of NHPC Limited which were sold/ purchased prior to April 01, 2019, will remain open from 05.02.2026 to 04.02.2027.

The special window will be available for transfer deed(s) executed before April 01, 2019, as per the below matrix:

| Lodged for transfer before April 01, 2019? | Original Security Certificate Available? | Eligible to lodge in the current window? |
|---|---|---|
| No (it is fresh lodgement) | Yes | ✓ |
| Yes (it was rejected/ returned earlier) | Yes | ✓ |
| Yes | No | × |
| No | No | × |

Note:

1. Request(s) which are accompanied by original share certificate(s) alongwith transfer deed(s) and other supporting documents will only be considered under the special window.
2. The securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of 01 year from the date of registration of transfer.

Investors who wish to avail the facility under the special window may submit their requests along with documents specified in SEBI Circular to Registrar and Share Transfer Agent (RTA) of the Company at M/s KFin Technologies Limited (Unit: NHPC Limited), Selenium Building, Tower B, Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad Rangareddi, Telangana- 500032. For further details, investors may refer the aforesaid circular at https://www.sebi.gov.in/legal/circulars/jan-2026/ease-of-doing-investment-special-window-for-transfer-and-dematerialisation-of-physical-securities_99411.html

**Annexure-1**

**DECLARATION FOR CLAIMING BENEFITS UNDER DTAA**

Date:

To,

NHPC Limited

NHPC Office Complex, Sector 33, Faridabad, Haryana - 121003

Email: investorcell@nhpc.nic.in

**Subject: Declaration for eligibility to claim benefit under Double Taxation Avoidance Agreement between Government of India and Government of _____<country of tax residency> ("DTAA/Treaty"), as modified by Multilateral Instrument ("MLI"), if applicable**

With reference to above, I/We wish to declare as below:

1. I / We, ……. <Full name of the shareholder>, having permanent account number (PAN)…… <mention PAN>, and holding…….<mention number of shares held> number of shares of NHPC Limited ("the Company") under demat account number/ folio number …… as on the record date, am / are a tax resident of……...……. <country name> in terms of Article……<mention relevant Article number of the DTAA> of the DTAA as modified by MLI (if applicable) and do not qualify as a 'resident' of India under Section 6 of the Indian Income-Tax Act, 2025 ("the IT Act"). A copy of the valid tax residency certificate for……<period>, along with Form 41 which is valid as on the Record Date, is attached herewith.
2. I/We am/are and will continue to remain a tax resident of……<country name> during the relevant Financial Year.
3. I/We am/are the legal and beneficial owner of the dividend income to be received from the Company.
4. I/We am/are eligible to be governed by the provisions of the DTAA as modified by MLI (if applicable), in respect of the dividend income and meet all the necessary conditions to claim Treaty rate.
5. I/We do not have a Permanent Establishment ("PE") in India in terms of Article……<mention relevant Article number of the DTAA> of the DTAA as modified by MLI (if applicable) or a fixed base in India and the amounts paid/payable to us, in any case, are not attributable to the PE or fixed base, if any, which may have got constituted otherwise.
6. I/We do not have a PE in a third country and the amounts paid/payable to me/us, in any case, is/are not attributable to a PE in third jurisdiction, if any, which may have got constituted otherwise.
7. I/We do not have a Business Connection in India according to the provision of Section 9(1)(i) of the IT Act and the amounts paid/ payable to me/us, in any case, are not attributable to business operations, if any, carried out in India.
8. I/We confirm that the main purpose or the principal purpose of arranging my affairs/affairs of…… <Full name of the shareholder> was not to obtain tax benefits available under the applicable Treaty.
9. Further, our claim for relief under the Treaty is not restricted by application of Limitation of Benefit clause, if any, thereunder.

I/We hereby certify that the declarations made above are true and bonafide. I/we hereby certify that in the event of any income tax demand (including interest, penalty, etc.) arising from any misrepresentation, inaccuracy or omission of information provided by me/us.

I/we will be responsible to pay and indemnify such income tax demand (including interest, penalty, etc.) and provide the Company with all information / documents that may be necessary and co-operate in any proceedings before any income tax / appellate authority.

**For..... <Mention the name of the payee>**

**Authorised Signatory**

**<Name of the person signing>**

**<Designation of the person signing>**

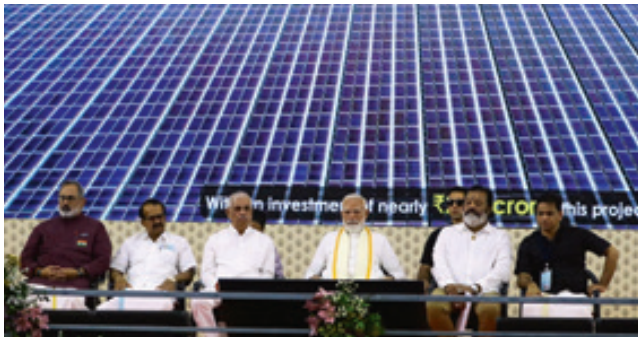
# DIRECTORS' REPORT

Dear Members,

The Board of Directors of your Company takes pleasure in presenting the 50th Annual Report of the Company, commemorating five decades of sustained growth, commitment, and service. This Report provides an overview of the Company's operational and financial performance, key developments, and achievements during FY 2025–26. The Report is accompanied by the audited financial statements for the year ended March 31, 2026, together with the reports of the Statutory Auditors and the Secretarial Auditor, as well as the review of the financial statements conducted by the Comptroller and Auditor General of India (C&AG).

Major highlights of performance of your Company are as under:

- NHPC has earned Profit After Tax (PAT) of ₹3,617.80 crore on standalone basis and ₹4,220.46 crore on consolidated basis.
- On standalone basis, total income and revenue from operations were ₹11,650.10 crore and ₹10,328.26 crore respectively, and total comprehensive income and other comprehensive income were ₹3,542.39 crore and ₹(75.41) crore respectively.
- NHPC's power stations recorded overall Plant Availability Factor (PAF) of 69.50% and generated 23306.92 Million Units (MUs) during the year.
- Cash contribution of ₹1,293.10 crore was made to Government of India's exchequer through dividend (final dividend for FY 2024-25 of ₹345.28 crore and interim dividend for FY 2025-26 of ₹947.82 crore) during FY 2025-26.
- Commercial operation of 4 out of 8 units (250 MW each) of Subansiri Lower HE Project (2000 MW), located in Assam and Arunachal Pradesh, has been declared in phased manner up to May, 2026.
- Under the leadership of Hon'ble Prime Minister Shri Narendra Modi, the Cabinet Committee on Economic Affairs (CCEA), accorded investment approval for implementation of 1720 MW Kamala Hydroelectric Project in Arunachal Pradesh.
- The entire 300 MW of Solar Power Project at Karnisar Bhatiyan, District Bikaner, stands commissioned. This landmark project stands as a testament to the 'Make in India' initiative, being constructed entirely with 100% domestically manufactured Solar PV Modules.
- Another major milestone of daylighting of Diversion Tunnel-3 at the 2880 MW Dibang Multipurpose Project was successfully achieved during the year.
- Hon'ble Prime Minister Shri Narendra Modi laid the foundation stone for the 50 MW Floating Solar Project at West Kallada, Kerala. This project, being developed under the Solar Park Scheme of the Ministry of New and Renewable Energy represents a major step towards India's clean energy transition.



*Hon'ble Prime Minister Shri Narendra Modi laid the foundation stone for 50 MW Floating Solar Project in West Kallada, Kerala.*

- NHPC has once again been honored with the prestigious 'Great Place to Work' certification by Great Place to Work, India-marking the second consecutive year of this recognition.
- NHPC proudly participated in the Bharat Electricity Summit 2026, held at Yashobhoomi, New Delhi showcasing its initiatives in hydropower, renewable energy and sustainable infrastructure, alongwith its technological advancements and future roadmap.

*Shri Manohar Lal, Hon'ble Union Minister of Power and Housing & Urban Affairs inaugurating the NHPC Pavilion at the Bharat Electricity Summit 2026, New Delhi in the presence of Shri Pralhad Joshi, Hon'ble Union Minister of New & Renewable Energy, Consumer Affairs, Food & Public Distribution, Shri Shripad Naik, Hon'ble Union Minister of State for Power and New & Renewable Energy, Shri Pankaj Agarwal, Secretary (Power), GOI, and Shri Bhupender Gupta, CMD*

*NHPC Pavilion at the Bharat Electricity Summit 2026, New Delhi*

- In a significant step towards Cyber Security fortification, NHPC's Cyber Security Operations Centre (CSOC) has been set up at Corporate Office. The CSOC will strengthen NHPC's Cyber security posture by unifying and coordinating all cyber security devices / applications with round the clock operations.
- On the CSR front, it was a matter of great pride that the Hon'ble President of India, Smt. Droupadi Murmu, laid the foundation stone for a 360-seated Girls' Hostel at Rairangpur Women's College, Odisha. The project is being undertaken under NHPC's CSR initiative which reflects our commitment to empowering young women through improved educational infrastructure.
- During the AI Impact Summit 2026 held at Bharat Mandapam in New Delhi, NHPC showcased its AI-based Early Warning System along with a range of digital initiatives aimed at strengthening dam safety, operational efficiency and disaster preparedness to enhance infrastructure management and promote sustainable development in the power sector with progressive adoption of advanced technologies.

## 1 FINANCIAL PERFORMANCE

The important financial highlights are given in table below:

(₹ in crore)

| PARTICULARS | FINANCIAL YEAR | |
|---|---|---|
| | 2025-26 | 2024-25 |
| Revenue from operations | 10,328.26 | 8,994.26 |
| Profit before depreciation, interest, rate regulated income and tax | 5,689.29 | 6,131.02 |
| Less: Depreciation | 1,889.69 | 1,125.06 |
| Profit after depreciation but before rate regulated income, interest and tax | 3,799.60 | 5,005.96 |
| Less: Interest and finance charges | 1,408.97 | 1,147.00 |
| Profit after depreciation and interest but before rate regulated income and tax | 2,390.63 | 3,858.96 |
| Add: Rate regulated income | 961.23 | 141.09 |
| Less: Tax | (265.94) | 916.07 |
| **Profit after depreciation, interest, rate regulated income and tax** | **3,617.80** | **3,083.98** |
| Other Comprehensive Income (OCI) | (75.41) | (102.89) |
| **Total Comprehensive Income (TCI) (A)** | **3,542.39** | **2,981.09** |
| Surplus from statement of profit and loss of earlier years (including Other Comprehensive Income) **(B)** | 15,493.43 | 14,258.95 |
| Transfer from bond redemption reserve **(C)** | 102.82 | 161.95 |
| **Sub-total [D = (A+B+C)]** | **19,138.64** | **17,401.99** |
| Less: Appropriations | | |
| Less: Dividend **(E)** | 1,918.60 | 1,908.56 |
| **Closing Balance of Retained Earnings including Other Comprehensive Income [F =(D-E)]** | **17,220.04** | **15,493.43** |

### 1.1 REVENUE

Your Company has generated total income of ₹11,650.10 crore during FY 2025-26. The total income during FY 2024-25 was ₹10,456.35 crore (restated).

### 1.2 EXPENSES

The total expenditure during FY 2025-26 increased to ₹9,259.47 crore as compared to ₹6,597.39 crore (restated) in the previous financial year.

### 1.3 TOTAL COMPREHENSIVE INCOME

Total Comprehensive Income of your Company increased to ₹3,542.39 crore during FY 2025-26 as compared to ₹2,981.09 crore (restated) in the previous financial year.

### 1.4 NET WORTH

Your Company's net worth as on March 31, 2026 was ₹39,972.27 crore as compared to ₹38,348.48 crore (restated) at the end of previous financial year.

### 1.5 SHARE CAPITAL

Your Company's paid-up share capital as on March 31, 2026 was ₹10,045.03 crore which remained unchanged during FY 2025-26.

### 1.6 TRANSFER TO RESERVES

During the year 2025-26, Company did not transfer any amount to any reserve.

## 2 DIVIDEND

Your Company has a consistent track record of dividend payment. The Board of Directors has recommended a final dividend of ₹0.21 per equity share for FY 2025-26 amounting to ₹210.95 crore. The above dividend is in addition to the interim dividend of ₹1.40 per equity share amounting to ₹1,406.30 crore paid in February, 2026. Accordingly, total dividend for FY 2025-26 comes to ₹1.61 per equity share amounting to ₹1,617.25 crore.

Your Company has a Dividend Distribution Policy in place since May, 2017 which was further amended in December, 2024. As per the latest Dividend Distribution Policy of the Company, broadly the dividend payment shall be 30% of PAT or 4% of the Net worth, whichever is higher which is in line with the extant guidelines of Department of Investment and Public Asset Management (DIPAM) for dividend payment. Accordingly, total dividend payout for FY 2025-26 (subject to approval of final dividend by the members of the Company) @ ₹1.61 per share will be ₹1,617.25 crore i.e. 44.70% of Profit after Tax for FY 2025-26 and 4.05% of Net worth as on March 31, 2026 as against total dividend pay-out of ₹1,918.60 crore i.e. 62.21% of the Profit after Tax for FY 2024-25 and 5% of Net worth as on March 31, 2025 in the previous year.

The Dividend Distribution Policy of the Company is available on website of the Company at https://www.nhpcindia.com/assests/pzi_public/gallery/1734608696.pdf

## 3 OPERATIONAL PERFORMANCE

Your Company's power stations have achieved total generation of 23306.92 MUs during the year 2025-26 against generation of 19878 MUs during the previous year. Your Company has achieved overall Plant Availability Factor (PAF) of 69.50% during FY 2025-26 against overall PAF of 73.94% during the previous year.

The power station wise generation and PAF during the year 2025-26 are given in table below:

| NAME OF POWER STATIONS | GENERATION TARGET (MU) | ACTUAL GENERATION (MU) | ACTUAL PAF (%) |
|---|---|---|---|
| BAIRA SIUL | 690.00 | 668.03 | 86.27 |
| LOKTAK | 539.00 | 575.97 | 96.44 |
| SALAL | 3508.00 | 3238.41 | 84.94 |
| TANAKPUR | 502.00 | 495.95 | 83.12 |
| CHAMERA -I | 2266.00 | 2145.01 | 88.44 |
| URI | 2724.00 | 2381.10 | 88.86 |
| RANGIT | 320.00 | 332.15 | 85.32 |
| CHAMERA-II | 1400.00 | 1355.50 | 92.60 |
| DHAULIGANGA | 1164.00 | 1031.33 | 93.38 |
| DULHASTI | 2115.00 | 1850.67 | 71.10 |
| TEESTA-V# | - | - | - |
| SEWA-II | 561.00 | 476.75 | 92.36 |
| CHAMERA-III | 1022.00 | 815.55 | 82.08 |
| CHUTAK | 205.00 | 205.69 | 63.75 |
| TLDP-III | 400.00 | 193.60 | 19.02 |
| NIMOO-BAZGO | 245.00 | 259.57 | 92.61 |
| URI-II | 1575.00 | 1386.70 | 90.80 |
| PARBATI-III | 1669.00 | 1036.68 | 47.73 |

| NAME OF POWER STATIONS | GENERATION TARGET (MU) | ACTUAL GENERATION (MU) | ACTUAL PAF (%) |
|---|---|---|---|
| TLDP-IV | 700.00 | 613.96 | 53.03 |
| KISHANGANGA | 1529.99 | 1550.37 | 93.18 |
| PARBATI II* | 2656.00 | 1642.29 | 51.18 |
| SUBANSIRI LOWER HEP* | 647.01 | 505.74 | 62.52 |
| RANGIT-IV HEP | 36.00 | 0.00 | - |
| **TOTAL (Hydro)** | **26474.00** | **22761.02** | **69.50** |
| WIND POWER PROJECT, JAISALMER | 94.00 | 57.33 | - |
| SOLAR POWER PROJECT, TAMILNADU | 100.00 | 86.85 | - |
| SPP[$] KARNISAR, BIKANER, RAJASTHAN* | 371.00 | 401.72 | - |
| SPP[$] SRI SATHYA SAI KUNTA, ANDHRA PRADESH (100 MW) | 51.00 | 0.00 | - |
| SPP[$] GANJAM (40 MW) | 33.00 | 0.00 | - |
| SPP[$] KHAVDA GUJARAT STG 1 | 100.51 | 0.00 | - |
| SPP[$] KHAVDA GUJARAT STG 3 | 67.00 | 0.00 | - |
| **TOTAL (Wind and Solar)** | **816.51** | **545.90** | **-** |
| **TOTAL** | **27290.51** | **23306.92** | 69.50 |

**Note:**

** Actual Generation includes infirm power of SPP Karnisar, Parbati-II Power Station and Subansiri Lower HEP.*

*[#] Teesta-V Power Station is under complete shutdown since October 4, 2023 due to flood induced by the Glacial Lake Outburst Flood (GLOF) of Lhonak Lake followed by breach of the Teesta Urja-III Dam in upstream of Teesta-V Power Station.*

*[$] SPP stands for Solar Power Plant.*

During FY 2025-26:

- Seven (07) Power Stations viz. Bairasiul, Loktak, Salal, Tanakpur, Chamera-I, Uri-I and Nimoo Bazgo have achieved their respective annual design energy.
- Thirteen (13) Power Stations viz. Uri-I, Uri-II, Kishanganga, Sewa-II, Salal, Chutak, Nimoo Bazgo, Bairasiul, Chamera-II, Parbati-III, Dhauliganga, Tanakpur and Loktak have achieved their respective NAPAF (Normative PAF).
- Chutak and Kishanganga Power Stations recorded their highest ever PAF during FY 2025–26 at 63.75% and 93.18%, respectively, surpassing their previous best of 61.83% (FY 2022–23) and 86.39% (FY 2021–22).
- Four (4) Power Stations, namely Chutak, Nimoo Bazgo, Kishanganga and Parbati-III, achieved their highest ever annual generation since commissioning.

NHPC hydro Power Stations have provided ancillary services, including reactive power support and Automatic Generation Control (AGC), for maintaining grid stability and generation-load balance. Additionally, through effective operation and prompt response to grid frequency variations, NHPC has also earned net deviation charges as well as revenue from Primary Frequency Response (Beta Factor).

NHPC has achieved significant capacity addition with the Commercial Operation Declaration (COD) of key projects, notably four (4) Units of Subansiri Lower Hydroelectric Project (1000 MW), Parbati-II Hydroelectric Project (800 MW), and Karnisar Solar Power Project, Bikaner (300 MW). The commissioning of these projects (2100 MW) marked a major milestone in enhancing the Company's installed capacity across both hydro and solar segments. These capacity additions augmented the Company's generation capability, supported grid stability and contributed towards meeting the country's growing demand for sustainable and reliable power.

**Renovation & Modernization of Loktak Power Station**

The situation regarding Renovation and Modernization of Loktak Power Station remains same as was reported in the 49th Directors' Report. The complete shutdown has now been re-scheduled from the upcoming lean season i.e. November, 2026 onwards.

## 4 COMMERCIAL PERFORMANCE

### 4.1 SALES AND REALIZATION

During the year under Report, your Company's Standalone sales from operations stood at ₹10,328.26 crore. Further, during 2025-26, total billing was ₹8,597.06 crore (including net interest from beneficiaries) and collection was ₹8,742.58 crore including collection on account of late payment surcharge of ₹27.32 crore. Total collection in FY 2025-26 including collection from Power Trading Business was ₹9,156.82 crore. As on March 31, 2026, the total outstanding dues of ₹237.14 crore were pending for more than 45 days. The outstanding amount mainly pertains to Jammu and Kashmir Power Corporation Limited, Jammu & Kashmir (₹115.45 crore).

### 4.2 SIGNING OF POWER PURCHASE AGREEMENTS (PPA)

Availability of long term PPAs for our Power Stations is key to the survival of the Organization as this gives revenue visibility for the Organization and assured rate of return which can be utilized for business expansion.

Therefore, a conscious decision has been taken to focus on this area and execute PPAs for existing, under construction and upcoming projects for complete useful life of the projects.

With sanction of number of new hydro and solar projects under CPSU scheme, NHPC has been pursuing states/ DISCOMs to tie-up the capacity of these new projects. PPA for following projects have been signed:

| S.No. | Project | PPA Signed | Date of Signing of PPA | Validity of PPA |
|---|---|---|---|---|
| **Hydro Projects (Standalone)** | | | | |
| 1 | 2880 MW Dibang MPP, Arunachal Pradesh | GRIDCO Limited | 13.06.2025 | 40 years from COD |
| | | Tripura State Electricity Company Limited | 20.06.2025 | |
| | | Bihar State Power Holding Company Limited | 25.06.2025 | |
| | | Electricity Supply Companies of Karnataka | 26.06.2025 | |
| | | Madhya Pradesh Power Management Company Limited | 27.06.2025 | |
| | | Maharashtra State Electricity Distribution Company Limited | 30.06.2025 | |
| 2 | 500 MW Teesta-VI HEP, Sikkim | GRIDCO Limited | 13.06.2025 | |
| | | Bihar State Power Holding Company Limited | 25.06.2025 | |
| | | Electricity Supply Companies of Karnataka | 26.06.2025 | |
| | | BSES Rajdhani Power Limited | 28.06.2025 | |
| | | BSES Yamuna Power Limited | 28.06.2025 | |
| 3 | 260 MW Dulhasti Stage-II, UT of J&K | Uttar Pradesh Power Corporation Limited | 24.06.2026 | |
| **Hydro Projects (JVs/Subsidiary)** | | | | |
| 1 | 120 MW Rangit-IV, Sikkim | BSES Rajdhani Power Limited | 30.06.2025 | 40 years from COD |
| | | BSES Yamuna Power Limited | 30.06.2025 | |

| S.No. | Project | PPA Signed | Date of Signing of PPA | Validity of PPA |
|---|---|---|---|---|
| 2 | 1000 MW Pakaldul HEP, UT of J&K | Electricity Supply Companies of Karnataka | 26.06.2025 | 40 years from COD |
| | | BSES Rajdhani Power Limited | 28.06.2025 | |
| | | BSES Yamuna Power Limited | 28.06.2025 | |
| | | Maharashtra State Electricity Distribution Company Limited | 30.06.2025 | |
| 3 | 540 MW Kwar HEP, UT of J&K | Electricity Supply Companies of Karnataka | 26.06.2025 | |
| | | BSES Rajdhani Power Limited | 28.06.2025 | |
| | | BSES Yamuna Power Limited | 28.06.2025 | |
| | | Maharashtra State Electricity Distribution Company Limited | 30.06.2025 | |
| 4 | 850 MW Ratle HEP, UT of J&K | West Bengal State Electricity Distribution Company Limited | 11.06.2025 | |
| | | GRIDCO Limited | 13.06.2025 | |
| | | Bihar State Power Holding Company Limited | 25.06.2025 | |
| | | BSES Rajdhani Power Limited | 28.06.2025 | |
| | | Maharashtra State Electricity Distribution Company Limited | 30.06.2025 | |
| 5 | 624 MW Kiru HEP, UT of J&K | GRIDCO Limited | 13.06.2025 | |
| | | Electricity Supply Companies of Karnataka | 26.06.2025 | |
| | | BSES Rajdhani Power Limited | 28.06.2025 | |
| | | BSES Yamuna Power Limited | 28.06.2025 | |
| | | Maharashtra State Electricity Distribution Company Limited | 30.06.2025 | |
| | | Bihar State Power Holding Company Limited | 30.06.2025 | |
| **Solar Project (Standalone)** | | | | |
| 1 | 50 MW West Kallada Floating Solar PV Power Project | Kerala State Electricity Board Limited | 08.04.2025 | 25 years from COD |

## 5 STATUS OF HYDROELECTRIC PROJECTS UNDER CONSTRUCTION

At present, your Company is actively engaged in the construction of 10 Hydro Power Projects of 8014 MW Capacity (including JV & Subsidiaries). The detail is given in table below:

| S. No. | PROJECT | | STATE/UNION TERRITORY (UT) | INSTALLED CAPACITY (MW) |
|---|---|---|---|---|
| **A.** | **STANDALONE BASIS** | | | |
| | i. | Subansiri Lower Project | Assam /Arunachal Pradesh | 1000# |

| | | | | |
|---|---|---|---|---|
| | ii. | Dibang Multipurpose Project | Arunachal Pradesh | 2880 |
| | iii. | Teesta Stage-VI HE Project | Sikkim | 500 |
| | iv. | Uri-I Stage-II Project | UT of Jammu & Kashmir | 240 |
| | v. | Dulhasti Stage-II Project | | 260 |
| | | | **Sub-total (A)** | **4880** |
| **B.** | **THROUGH SUBSIDIARIES/JOINT VENTURES** | | | |
| | i. | Rangit-IV HE Project (implementing through Jalpower Corporation Limited, a wholly owned subsidiary) | Sikkim | 120 |
| | ii. | Pakal Dul HE Project [implementing through Chenab Valley Power Projects Limited (CVPPL), a joint venture with Jammu & Kashmir State Power Development Corporation Limited (JKSPDCL)] | UT of Jammu & Kashmir | 1000 |
| | iii. | Kiru HE Project (implementing through CVPPL) | | 624 |
| | iv. | Kwar HE Project (implementing through CVPPL) | | 540 |
| | v. | Ratle HE Project (implementing through Ratle Hydroelectric Power Corporation Limited, a joint venture with JKSPDCL) | | 850 |
| | | | **Sub-total (B)** | **3134** |
| | | | **Total (A+B)** | **8014** |

*#Total installed capacity is 2000 MW. Out of 2000 MW, part capacity of 1000 MW from 4 units has been commissioned and balance capacity of 1000 MW is included in capacity under construction.*

## 5.1 NHPC STANDALONE PROJECTS

### 5.1.1 SUBANSIRI LOWER H.E. PROJECT - 2000 MW (8 X 250 MW), ARUNACHAL PRADESH / ASSAM

The Subansiri Lower Hydroelectric Project is one of India's largest run-of-the-river hydroelectric projects. The project is located on the Subansiri River, a major tributary of the Brahmaputra, near the border of Arunachal Pradesh and Assam.

After completion, the Project will generate 7422 MUs annually in a 90% dependable year. In addition, the project will support regional development by improving infrastructure, creating employment opportunities, and enhancing connectivity in remote areas. Strategically, the project is important for strengthening India's renewable energy portfolio and reducing dependence on fossil fuels. It also plays a role in grid stability by providing peaking power. Overall, the project represents a key component of hydropower development in the northeastern region and a significant step towards sustainable energy generation in the country.

The estimated project cost is ₹27,948.52 crore. 97.57% physical progress has been achieved till March, 2026. All the major works have been completed. The project is in advance stage of commissioning. COD of 4 out of 8 units of 250 MW each, have been achieved, up to May, 2026. Balance 4 units are expected to be commissioned by March, 2027 in phased manner.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | North Lakhimpur on Assam and Arunachal Pradesh border |
| River | Subansiri |
| Capacity | 2000 MW (08 unit of 250 MW each) |
| Dam | Concrete Gravity Dam (116 m high, 271 m wide, 284 m long) |
| Head Race Tunnel | 8 nos., 9.5 m dia, horse shoe shaped, 7102 m total length |
| Power House | Surface Power House |
| Anticipated commissioning | March 2027 |

*DOWNSTREAM VIEW OF DAM*

*UPSTREAM VIEW OF DAM*

*POWER HOUSE VIEW FROM TAIL RACE CHANNEL*

### 5.1.2 DIBANG MULTIPURPOSE PROJECT – 2880 MW (12 X 240 MW), ARUNACHAL PRADESH

Dibang Multipurpose Project, one of the largest projects in the country, is a hydropower cum flood moderation scheme. The estimated energy generation with an installed capacity of 2880 MW works out to be 11223 MUs for the 90% dependable year. In addition, the reservoir created behind the dam will provide flood moderation benefit in the downstream. The flood moderation will save erosion of agricultural land, damage to crops and further save crores of rupees being spent on flood control measures by the Government.

The estimated Project cost is ₹31,876.39 crore (May 2021 PL). 17.25% physical progress has been achieved till March, 2026.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | Lower Dibang Valley, Arunachal Pradesh |
| River | Dibang |
| Installed capacity | 2880 MW (12 units of 240 MW each) |
| Dam | 278 m high, 798 m long concrete gravity dam |
| Head Race Tunnel | 6nos, 9m dia, Horse Shoe Shaped, Concrete Lined (Length: 300 m to 600 m, Total 2700m) |
| Power House | Underground Power House |
| Anticipated commissioning | February 2032 |

*PANORAMIC VIEW OF SITE*

*DIVERSION TUNNELS OUTLET*

### 5.1.3 TEESTA STAGE-VI HE PROJECT - 500 MW (4 X 125 MW), SIKKIM

Teesta Stage-VI HE Project is a Run of River scheme in Sirwani Village of Sikkim to utilize the power potential of Teesta river basin in a cascade manner. The project was earlier developed by Lanco Teesta Hydro Power Limited (LTHPL), but got stalled due to financial crunches. Subsequently, LTHPL was acquired by NHPC through Corporate Insolvency Resolution Process (CIRP) in October, 2019 and became a wholly owned subsidiary of NHPC developing 500 MW Teesta VI HE Project in Sikkim. Thereafter, LTHPL merged in NHPC. The Project will generate 2400 MUs annually in a 90% dependable year.

The estimated Project cost is ₹8,448.74 crore (Jan 2024 PL). 72.08% physical progress has been achieved till March, 2026.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | Sirwani / Tarkhola, Sikkim |
| River | Teesta |
| Installed capacity | 500 MW (4 units of 125 MW each) |
| Barrage | 26.5 m high, 105 m long, 5 Radial Gates 15 m (W) x 17.5 m (H) |
| Head Race Tunnels | Two HRTs, D-Shape 8 m dia., Length 71 m & 92.6 m, Modified Horse Shoe-Shape 9.8 m dia. Length 13712 m & 13815 m. |
| Power House | Underground Power House |
| Anticipated commissioning | September 2029 |

*DOWNSTREAM VIEW OF BARRAGE*

*UPSTREAM VIEW OF BARRAGE*

*POWER HOUSE*

### 5.1.4 URI-I STAGE-II PROJECT – 240 MW (2 X 120 MW), UT OF JAMMU & KASHMIR

At the time of planning of Uri-I Hydroelectric Project, a provision was kept for construction of second phase of Uri-I (known as Uri-I, Stage-II HE Project), considering possibility of additional discharge from some upstream schemes. Uri-I Stage-II shall utilize, water of Uri-I and also the discharge from the Kishanganga Hydroelectric Project.

In this Project, it is envisioned that certain structures can be used from Uri-I Power Station that were designed for combined discharges. In addition, certain structures will be required to be designed and constructed for the Project.

The estimated project cost is ₹2,708.95 crore. The major work package of civil works has already been awarded; accordingly, construction of the project has commenced.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | Baramulla District, UT of J&K |
| River | Jhelum |
| Installed capacity | 240 MW (2 units of 120 MW each) |
| Barrage | 21.5 m high barrage (already constructed and under operation) |
| Head Race Tunnel | 10.47 Km Horse Shoe shaped, concrete Lined. 6.5m dia |
| Power House | Underground Power House |
| Anticipated commissioning | November 2029 |

*MOHURA CAMP SITE*

### 5.1.5 DULHASTI STAGE-II PROJECT – 260 MW (2 X 130 MW), UT OF JAMMU & KASHMIR

During implementation of Dulhasti HE Project, a provision had been contemplated for future extension of the Project by construction of phase-II of the Project for utilizing the additional water available upon completion of some upstream project. The water utilized by the Pakal Dul Project for power generation would be discharged into the reservoir of the Dulhasti Project which would then be available for additional power generation. Accordingly, the designing of Dulhasti Project was carried out taking into consideration of additional future discharges.

The Dam of Dulhasti shall cater to the requirements of Dulhasti Stage-II. NHPC has already constructed one of the intake structures for Stage-II Project, as it would not be possible to construct it at a later stage. The balance structural components are to be designed and implemented.

The estimated project cost is ₹2,993.97 crore. The major work package of civil works has already been awarded; accordingly, construction of the project has commenced.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | Kishtwar District, UT of J&K |
| River | Chenab |
| Installed capacity | 260 MW (2 units of 130 MW each) |
| Dam | 65 m height (already constructed) |
| Head Race Tunnel | Horse shoe., 8.5m dia , Length : 3685m |
| Power House | Underground Power House |
| Anticipated commissioning | November 2029 |

*CRUSHER PLANT AREA*

## 5.2 UNDER WHOLLY OWNED SUBSIDIARIES:

### 5.2.1 RANGIT-IV HE PROJECT - 120 MW (3 x 40 MW), SIKKIM - Implementing through Jalpower Corporation Limited (JPCL)

Rangit IV Hydroelectric Project is a run off the river scheme located in western Sikkim. The Project will generate 507.88 MUs annually in a 90% dependable year.

Construction of the project was started by earlier developer of JPCL in June 2008, however, the project got stalled in October, 2013 due to paucity of funds post cost overrun. Subsequently, JPCL was acquired by NHPC through Corporate Insolvency Resolution Process (CIRP) in March, 2021 and it became a wholly owned subsidiary of NHPC, developing Rangit-IV HE Project in Sikkim.

The estimated project cost is ₹1,888.67 crore. 96.32% physical progress has been achieved till March, 2026.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | West Sikkim, Sikkim |
| River | Rangit |
| Installed capacity | 120 MW (3 x 40 MW) |
| Dam | 44 m high concrete gravity dam |
| Head Race Tunnel | 6.4 m dia., 6488 m length modified horse shoe shaped |
| Power house | Surface Power House |
| Anticipated commissioning | November 2026 |

*TOP VIEW OF DAM*

*POWER HOUSE*

### 5.3 UNDER SUBSIDIARY/ JOINT VENTURE COMPANIES:

#### 5.3.1 PAKAL DUL HE PROJECT - 1000 MW (4 x 250 MW), UT OF JAMMU & KASHMIR - Implementing through Chenab Valley Power Projects Limited (CVPPL)

The Pakal Dul Hydroelectric Project has been conceived as a reservoir-based scheme. The Project is expected to generate 3230 MUs of electricity annually.

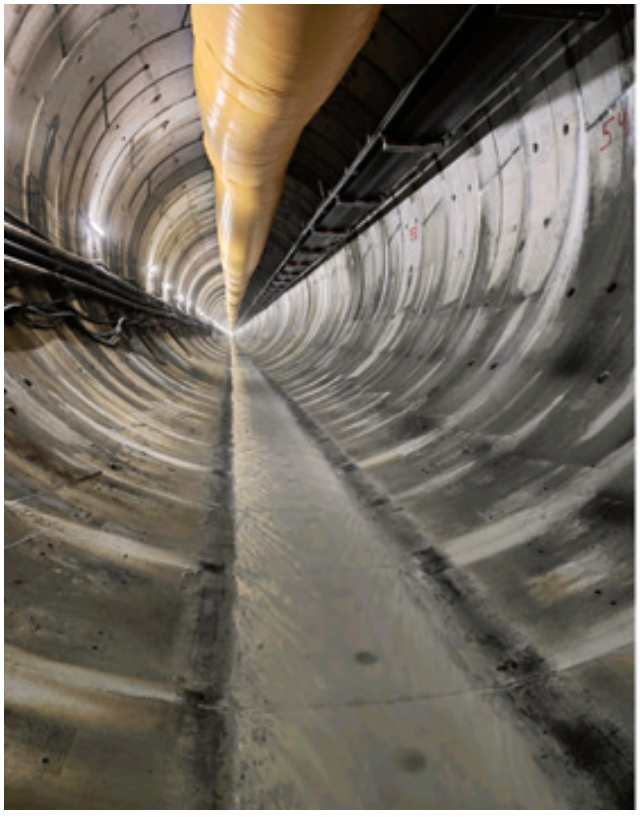
The estimated project cost is ₹12,728 crore. 80% physical progress has been achieved till March, 2026.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | Kishtwar, UT of J&K |
| River | Marusudar |
| Installed capacity | 1000 MW (4 X 250 MW each) |
| Dam | Concrete Face Rock Fill Dam (167m high, 305m long) |
| Head Race Tunnel | 2 Nos., 7.2 m dia, Horse shoe shaped / Circular. |
| Power House | Underground Power House |
| Anticipated commissioning | March 2027 |

*CFRD DAM FILLING*

*POWER HOUSE*



*HRT-1 BY TBM*

### 5.3.2 KIRU HE PROJECT - 624 MW (4 x 156 MW), UT OF JAMMU & KASHMIR - Implementing through CVPPL

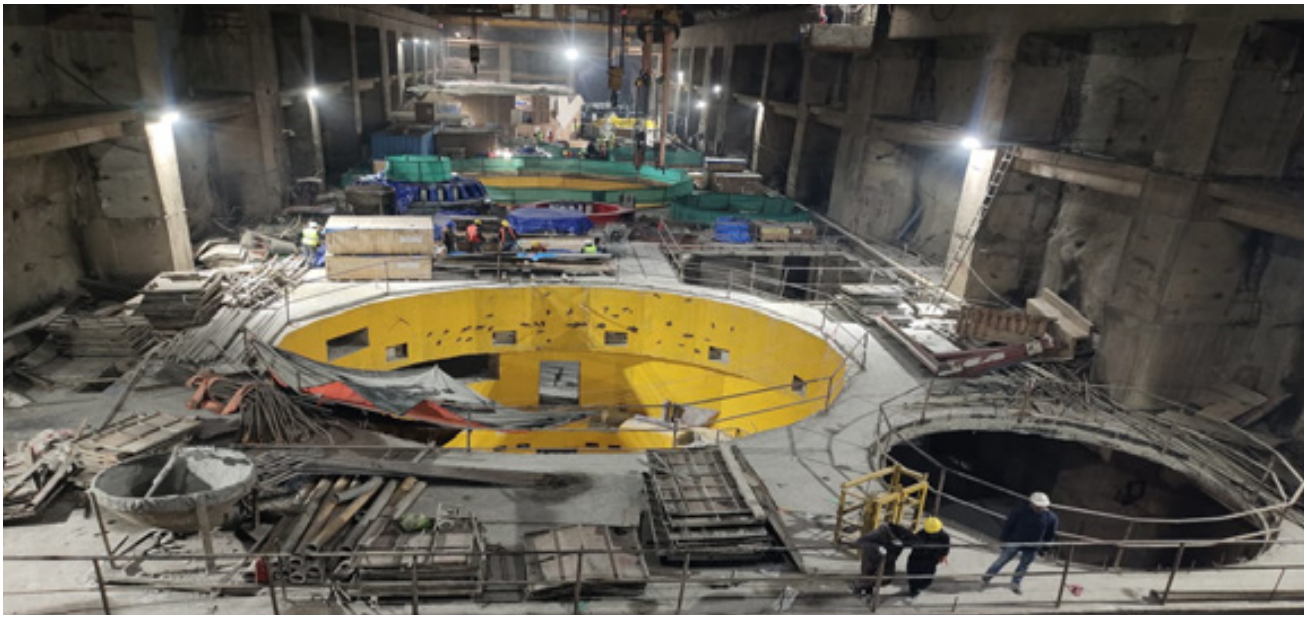
The Kiru Hydroelectric Project is under development as a run-of-the-river scheme. The project is expected to generate 2272 MUs of electricity annually.

The estimated project cost is ₹5,409 crore (April 2023 PL). 82.19% physical progress has been achieved till March, 2026.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | Kishtwar, UT of J&K |
| River | Chenab |
| Installed capacity | 624 MW (4×156 MW) |
| Dam | Concrete gravity dam (135 m high, 193 m long) |
| Pressure Shaft/Penstock | 4 Nos., 5.5 m dia, Underground Circular steel lined, 316 m to 322 m length |
| Power House | Underground Power House |
| Anticipated commissioning | March 2027 |

*DOWNSTREAM VIEW OF DAM*



*POWER HOUSE*

### 5.3.3 KWAR HE PROJECT - 540 MW (4 x 135 MW), UT OF JAMMU & KASHMIR – Implementing through CVPPL

The Kwar Hydroelectric Project is a run-of-the-river scheme.

The estimated project cost is ₹4,526.12 crore (September 2020 PL) and the project is expected to generate 1975.54 MUs of energy annually. Approximately, 32.82% physical progress has been achieved till March, 2026.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | Kishtwar, UT of J&K |
| River | Chenab |
| Installed capacity | 540 MW (4×135 MW) |
| Dam | Concrete gravity dam (109 m high, 195 m long) |
| Head Race Tunnel | 4 Nos., 5.650 m dia, Underground Circular steel lined. |
| Power House | Underground Power House |
| Anticipated commissioning | March 2028 |

*UPSTREAM VIEW OF DAM*

*INSPECTION GALLERY TRANSFORMER CAVERN (TC) TO POWER HOUSE (FROM TC SIDE)*

### 5.3.4 RATLE HE PROJECT - 850 MW (4 x 205 MW + 1 x 30 MW), UT OF JAMMU & KASHMIR - Implementing through Ratle Hydroelectric Power Corporation Limited (RHPCL)

The project has been planned as a run-of-the-river scheme. The project is expected to generate 3137 MUs of energy annually. The estimated project cost is ₹5,281.94 crore (November 2018 PL). 28.79% physical progress has been achieved till March, 2026.

**SALIENT FEATURES:**

| | |
|---|---|
| Location | Kishtwar, UT of J&K |
| River | Chenab |
| Installed capacity | 850 MW (4 x 205 MW + 30 MW auxiliary unit) |
| Dam | 133m high RCC Gravity Dam |
| Pressure Shaft | Main Pressure shaft (4 Nos. dia. 7m) & Auxiliary pressure shaft (1 No. dia 3.2m) |
| Power House | Underground Power House |
| Anticipated commissioning | November 2028 |

*MAIN DAM CONCRETE & CONSOLIDATION GROUTING*

*POWER HOUSE EXCAVATION*

*BATCHING PLANT*

## 6 PROJECTS UNDER CLEARANCE/APPROVAL

The status of projects including projects of subsidiaries/joint ventures under various stages of clearance/approval are as under:

| S. No. | | PROJECT | STATE/UNION TERRITORY (UT) | INSTALLED CAPACITY (MW) |
|---|---|---|---|---|
| **A.** | **HYDRO** | | | |
| | **STANDALONE BASIS** | | | |
| | 1 | Teesta-IV | Sikkim | 520 |
| | 2 | Sawalkot | UT of Jammu & Kashmir | 1856 |
| | 3 | Dugar[@] | Himachal Pradesh | 500 |
| | | | **Sub-Total** | **2876** |
| | **THROUGH JOINT VENTURES/SUBSIDIARIES** | | | |
| | 4 | Kirthai-II through Chenab Valley Power Projects Limited (A Joint Venture with JKSPDCL) | UT of Jammu & Kashmir | 820 |

| S. No. | | PROJECT | STATE/UNION TERRITORY (UT) | INSTALLED CAPACITY (MW) |
|---|---|---|---|---|
| | 5 | Kamala# | Arunachal Pradesh | 1720 |
| | 6 | Subansiri Upper | | 1605 |
| | 7 | Etalin* | | 3097 |
| | 8 | Loktak Downstream HE Project through Loktak Downstream Hydroelectric Corporation Limited (A Joint Venture with Govt. of Manipur) | Manipur | 66 |
| | | | **Sub-Total** | 7308 |
| | | | **Total Hydro (A)** | **10184** |
| **B.** | **SOLAR** | | | |
| | **STANDALONE BASIS** | | | **-Nil-** |
| | **THROUGH JOINT VENTURES/SUBSIDIARIES** | | | |
| | 9 | Madhogarh Solar Project through Bundelkhand Saur Urja Limited (A Joint Venture with UPNEDA) | Uttar Pradesh | 45 |
| | | | **Sub-Total** | **45** |
| | | | **Total Solar (B)** | **45** |
| | | | **Grand Total (A+B)** | **10229** |

*@ The matter at present is sub-judice in the Hon'ble High Court of Shimla with writ petition filed by NHPC.*

*# Investment approval of Govt. of India has been conveyed by MoP on 22.04.2026.*

** NHPC on June 16, 2026 has entered into a Memorandum of Agreement with Govt. of Arunachal Pradesh to implement the Project on BOOT-basis for lease period of 40 years from the COD.*

## 7 PROJECTS UNDER SURVEY AND INVESTIGATION (S&I)

S&I for the preparation of Detailed Project Reports (DPRs) of various Hydroelectric and Pump Storage Projects are currently in progress. The combined capacity under consideration, including Hydroelectric Projects, Nepal Hydro Projects, and Pump Storage Projects, is approximately 31668 MW.

## 8 RENEWABLE ENERGY (RE) PROJECTS

Amid the Government of India's various reforms towards a secure, affordable and sustainable energy system and several measures to de-carbonize the energy sector, your company is also significantly pivoting its strategy to align with India's intensified push towards the 500 GW RE milestone by 2030. During FY 2025-26, NHPC has commissioned its 300 MW Karnisar Solar Power Project under CPSU Scheme at Bikaner, Rajasthan and is making continuous efforts to contribute towards GOI's RE generation targets by exploring all possible opportunities to develop RE projects through various modes such as development of Solar/Wind power projects, Solar parks/Floating solar projects, Pilot Green Hydrogen Projects, Battery Energy Storage System (BESS), Pumped Storage Projects etc. in various potential rich states across the country.

NHPC has already incorporated two subsidiary companies for development of RE potential, namely NHPC Renewable Energy Limited (NHPC REL) (a wholly owned subsidiary for taking up Renewable Energy, Small Hydro Projects and Hydrogen Technology based projects) and Bundelkhand Saur Urja Limited (BSUL) (JV with UPNEDA to develop RE projects in Uttar Pradesh). Further, NHPC has also formed a JV Company, APGENCO NHPC Green Energy Limited (ANGEL), with Andhra Pradesh Power Generation Corporation Limited (APGENCO) for development of pumped storage hydro projects and RE projects (solar/floating solar/wind).

NHPC has been designated as Renewable Energy Implementing Agency (REIA) by MNRE. NHPC has also been designated as BESS Implementing Agency (BIA) to act as intermediary procurer for development of BESS projects anywhere in India. As a designated REIA & BIA, NHPC's role has become very significant towards a facilitator for Renewable & Storage capacity addition for the country and an important revenue pillar for the company.

### 8.1 RE POWER PLANTS UNDER OPERATION

NHPC has already commissioned 50MW Wind Project and 515.78 MW Solar Power Projects (including Joint Venture/ Subsidiary Companies) totalling to 565.78 MW in different states:

| S. No. | Power Plants | Installed Capacity (MW) | State |
|---|---|---|---|
| 1 | Wind Power Project at Jaisalmer | 50 | Rajasthan |
| 2 | Solar Power Project at Theni & Dindigul | 50 | Tamil Nadu |
| 3 | 300 MW Karnisar Solar Power Plant, Bikaner (Under CPSU Scheme) | 300* | Rajasthan |
| 4 | Solar Power Plant, Central University Ajmer (By NHPC REL) | 0.7 | |
| 5 | Solar Power Plant, Kalpi (By BSUL) | 65 | Uttar Pradesh |
| 6 | Floating Solar Power Plant, Omkareshwar (By NHDC) | 88 | Madhya Pradesh |
| 7 | Solar Power Plant, Sanchi (By NHDC) | 8 | |
| 8 | Roof Top Solar | 4.08 | NHPC various locations |
| | **TOTAL** | **565.78** | |

** COD of full capacity declared w.e.f. October 16, 2025.*

Besides above, an aggregate capacity of 1570 MW RE Power Projects have also been commissioned through various developers while NHPC acting in the role of REIA. The commissioned projects are 320 MW Solar Project at Bikaner, 380 MW Solar Project at Jaisalmer, 400 MW Solar Project at Barmer, 251 MW Solar Project at Jaisalmer, partially commissioned 69 MW discrete component of solar of a Hybrid project at Jaisalmer and 150 MW partially commissioned Solar project at Barmer all in the State of Rajasthan.

### 8.2 RE PROJECTS UNDER CONSTRUCTION

NHPC, in line with the latest technological developments and advancements, is exploring road maps and strategies to scale up its renewable energy projects. Your Company, as a developer, is implementing 1197.68 MW of RE projects under different schemes besides 6278 MW of Projects as REIA, 1500 MWh BESS as BIA and 1200 MW Solar Park Project through BSUL, described as under:

| S.No. | Project | Capacity (MW) | State |
|---|---|---|---|
| **A** | **EPC Mode:** | | |
| i. | Solar Power Project, Kutch, Gujarat under CPSU Scheme | 600 | Gujarat |
| ii. | Solar Power Project, N.P. Kunta, Andhra Pradesh under CPSU Scheme | 100 | Andhra Pradesh |
| iii. | Solar Power Project at GSECL Solar Park, Stage 1 Khavda, Kutch, Gujarat (Through TBCB*) | 200 | Gujarat |
| iv. | Solar Power Project at GSECL Solar Park, Stage 3 Khavda, Kutch, Gujarat (Through TBCB*) | 200 | |
| v. | Floating Solar Power Project at West Kallada, Kerala | 50 | Kerala |
| vi. | Solar Power Project at Ganjam, Odisha | 40 | Odisha |
| vii. | Roof Top Solar Projects under PM Surya Ghar Yojana | 7.68 | Across NHPC locations |
| | **Total** | **1197.68** | |
| **B** | **As a Renewable Energy Implementing Agency (REIA):** | | |
| i. | Solar Projects under Phase-I (2000 MW Capacity) | 649 | Across country |
| ii. | RE Projects under MNRE Bidding Calendar for FY 2023-24 | 5129 | |
| iii. | FDRE# Projects under MNRE Bidding Calendar for FY 2024-25 | 500 | |
| | **Total** | **6278** | |
| **C** | **As a BESS Implementing Agency (BIA):** | | |
| i. | Setting up of 125 MW/500MWh InSTS connected battery Energy Storage System in Kerala (Single cycle 4 hours storage per day) | 500 MWh | At 4 locations in Kerala |
| ii. | Setting up of 500 MW/1000MWh InSTS connected battery Energy Storage System in Andhra Pradesh (Two cycles 2 hours storage per day) | 1000 MWh | At 3 locations in Andhra Pradesh |
| | **Total** | **1500 MWh** | |
| **D** | 1200 MW Solar Park Project, Jalaun, UP through BSUL | - | Uttar Pradesh |

**Note:**

** TBCB stands for Tariff Based Competitive Bidding*

*# FDRE stands for Firm and Dispatchable Renewable Energy*

Besides above, one 25 kWe capacity Pilot Green Hydrogen Project at Leh and one pilot green hydrogen-based e-mobility project at Chamba, Himachal Pradesh are under advanced stages of implementation.

### 8.3 NEW RENEWABLE ENERGY PROJECTS

NHPC has already awarded RE Projects under various configurations to different vendors as REIA. Out of these projects, projects with 1570 MW capacity have already completed and 6278 MW are under construction. Further, projects with capacity of 12832 MW are pending for signing of Power Sale Agreement (PSA) with Buying Entities/Discoms and back-to-back tie up for PPA with respective selected developers are underway. Further, 45 MW Solar Power Project at Madhogarh, Jalaun and 95.26 MW Rooftop Solar are also in various stage of implementation.

The details of new RE Projects are as under:

| S.No. | Project | Capacity (MW) | State |
|---|---|---|---|
| **A** | **As an Intermediary Procurer (REIA):** | | |
| (i) | RE Projects under MNRE Bidding Calendar for FY 2023-24 | 1812 | Across country |
| (ii) | RE Projects under MNRE Bidding Calendar for FY 2024-25 | 11020 | |
| | **Total** | **12832** | |
| **B** | **Through Joint Ventures:** | | |
| (i) | Solar Project at Madhogarh through BSUL | 45 | Uttar Pradesh |
| **C** | **Roof-Top Solar Scheme:** | | |
| (i) | Rooftop solar capacity | 2.78 | NHPC's own Power Stations / Offices |
| (ii) | Allocated States / UTs | 67.53 | |
| (iii) | Central Ministries | 24.95 | |
| | **Total** | **95.26** | |

### 8.4 NHPC UNDER DIFFERENT GOVERNMENT INITIATIVES / SCHEMES FOR RENEWABLE ENERGY SECTOR

#### 8.4.1 CPSU Scheme:

NHPC has been allotted 1000 MW of solar projects under Tranche-III of the CPSU Scheme (Phase-II), comprising 300 MW Karnisar Solar Project at Bikaner (Rajasthan), 600 MW at Kutch (Gujarat) and 100 MW at N.P. Kunta (Andhra Pradesh). The 300 MW Karnisar Solar Project at Bikaner was fully commissioned on October 16, 2025 and connected to grid for sale of power to Punjab Discom. The remaining 100 MW at N.P. Kunta (Andhra Pradesh) and 600 MW at Kutch (Gujarat) are targeted for commissioning during 2$^{nd}$ Quarter and 4$^{th}$ Quarter of FY 2026-27, respectively.

#### 8.4.2 Tariff Based Competitive Bidding (TBCB) Process:

NHPC has secured 400 MW Solar Power Projects under the TBCB route, comprising 200 MW Solar Project in 600 MW GSECL Solar Park at Khavda, Gujarat (Stage-1) and 200 MW Solar Project in 600 MW GSECL Solar Park at Khavda, Gujarat (Stage-3). Both projects are under various stages of implementation and are nearing completion with anticipated commissioning during 2$^{nd}$ quarter of FY 2026-27, subject to the availability of transmission connectivity.

#### 8.4.3 Solar Park Scheme:

Your Company is exploring possibilities for development of several projects under Solar Park Scheme of MNRE and is implementing 50 MW Grid Connected Floating Solar photovoltaic Power Project at West Kallada reservoir, Kerala and 40 MW Grid Connected Solar photovoltaic Power Project at Ganjam, Odisha targeted to be commissioned during FY 2026-27. Besides these, NHPC through its subsidiary, BSUL is also implementing 1200 MW Solar Park at Jalaun, Uttar Pradesh.

#### 8.4.4 NHPC as Renewable Energy Implementing Agency (REIA mode):

As a designated REIA, NHPC aggregates power procured from selected developers through Power Purchase Agreements (PPAs) and sell it to distribution utilities through Power Sale Agreements (PSAs). The end procurer pays applicable trading margin to your Company, in its capacity as the Intermediary Procurer. Under Phase-I, NHPC awarded 2000 MW of solar projects, of which 1351 MW has been commissioned/partially commissioned, while 349 MW is expected to be commissioned in FY 2026-27 and 300 MW is held up due to GIB and connectivity issues, matter is sub-judice with Hon'ble CERC. Under the MNRE bidding calendars, NHPC has 12832 MW of renewable energy projects awaiting PSA/ PPA signing (1812 MW from FY 2023-24 and 11020 MW from FY 2024-25), while several awarded projects are under implementation and progressing toward commissioning.

### 8.4.5 NHPC as BESS Implementing Agency (BIA mode):

NHPC was designated as a Battery Energy Storage System (BESS) Implementing Agency by the Ministry of Power in October, 2024 and has been allocated 1500 MWh of BESS capacity under the Viability Gap Funding (VGF) of up to 30% of capital cost for BESS or ₹27 Lakh/MWh, whichever is lower. NHPC has awarded the entire 1500 MWh BESS capacity allocated under VGF Scheme – 500 MWh (single cycle 4-hour storage) being implemented in Kerala at 4 locations and 1000 MWh (two cycle 2-hour storage) being implemented in Andhra Pradesh at 3 locations through selected developers. Necessary agreements have been signed, and all projects are expected to be commissioned during FY 2026-27.

### 8.4.6 PM Surya Ghar - Muft Bijli Yojana:

Under the PM Surya Ghar – Muft Bijli Yojana, NHPC has been assigned five States/UTs—Haryana, J&K, Sikkim, Manipur, Nagaland and eight Central Ministries/Departments for rooftop solar implementation. NHPC has awarded aggregate capacity of 7.68 MW for Roof Top Solar installation on its own buildings across various locations, targeted for completion during FY 2026-27. Further, installation of Roof Top Solar in allocated States and Central Ministries is being taken up in RESCO mode through NHPC Renewable Energy Limited in the capacity of Scheme Implementation Partner (SIP) under the provision of the Scheme.

## 8.5 GREEN HYDROGEN TECHNOLOGY

Under the National Green Hydrogen Mission by MNRE, NHPC is exploring opportunities of green hydrogen in power sector to fulfil the grid balancing services. The company is currently undertaking pilot-based R&D projects to build technical expertise and assess commercial viability. In this regard, one Pilot Green Hydrogen Based Fuel-Cell Micro grid (25 kWe) at Nimoo Bazgo Power Station Guest House, Leh and one Pilot Green Hydrogen Mobility Station at Chamba, Himachal Pradesh are in progress.

## 8.6 PUMPED STORAGE PROJECT (PSP) SCHEMES

NHPC is actively advancing its PSP portfolio across multiple Indian states to enhance grid stability and renewable energy integration. NHPC is pursuing for development of PSPs in many states of India at various stages of development with a cumulative potential of 17930 MW. Some of them are:

- 7500 MW in Maharashtra and 640 MW in Madhya Pradesh as indicated by the Ministry of Power. Projects include Savitri (2400 MW), Kengadi (900 MW), Kalu (1800 MW), Jalond (2400 MW) in Maharashtra and Indirasagar-Omkareshwar PSP (640 MW) in Madhya Pradesh — all under various stages from PFR to DPR concurrence.
- 2820 MW in Odisha, including Masinta (1000 MW) is in DPR preparation stage, Harbhangi (1020 MW) and Badanalla stream (800 MW) for which PFRs have been submitted.
- 900 MW Kuppa PSP in Gujarat and 1000 MW Singli PSP in Rajasthan, for which PFRs have been submitted.
- 1800 MW in Chhattisgarh, including Kurund (1000 MW) for which PFR under preparation and Hasdeo Bango (800 MW) for which DPR under preparation by WAPCOS.
- 3270 MW of PSPs being pursued by NHPC through Joint Venture with APGENCO in Andhra Pradesh, including Gadikota (1200 MW), Deenepalli (750 MW) and Aravetipalli (1320 MW) PSPs.

# 9 DIVERSIFICATION

With an objective to strengthen its role in sustainable development of clean power and as apparent from above paras, NHPC has diversified in the field of renewable energy and green hydrogen energy development. For facilitating the clean energy transition and in line with the trajectory of energy markets in the Country, NHPC has diversified its business portfolio towards development of Pumped Storage Projects in the Country.

While NHPC will continue development of Hydro Power Projects as its core business, it would make all endeavours to expand its business in Renewable Energy development coupled with storage solutions such as Green Hydrogen and Pumped Storage Projects.

# 10 POWER TRADING BUSINESS AND POWER TRADING LICENSE

As part of business expansion and diversification program, NHPC has ventured into Power Trading Business. Endeavour of Power Trading Business of the Company is to provide efficient and smart business solution to its clients, viz. Buyers/ DISCOMs, Generators/Sellers, Utilities etc. NHPC has Category-I license from CERC for interstate trading of electricity in whole of India. NHPC is registered at DEEP (Discovery of Efficient Electricity Price) e-bidding portal and has obtained trader membership in Indian Energy Exchange (IEX) and Power Exchange of India Limited (PXIL).

During FY 2025-26, NHPC has traded 1776.71 MUs (FY 2024-25 1907.69 MUs) with turnover of ₹470.04 crore (FY 2024-25 ₹608.09 crore).

## 11 DETAILS OF SUBSIDIARIES AND ASSOCIATE COMPANIES

No subsidiary/ joint venture/ associate Company was incorporated or ceased during FY 2025-26.

A statement containing salient features of the financial statements of subsidiaries and associate/joint venture companies in AOC-I as per Section 129(3) of the Companies Act, 2013 and details of individual contribution of these companies in the overall performance of the Company during FY 2025-26 is given under Consolidated Financial Statements.

The audited financial statements of subsidiary companies are not being attached to the audited annual financial statements of the Company. In terms of Section 136 of the Companies Act, 2013, any shareholder who desires to have information on aforesaid financial statements may visit website of the Company i.e. www.nhpcindia.com.

Your Company has following subsidiaries and associate/ joint venture companies as on March 31, 2026:

### 11.1 Subsidiary Companies:

**i) NHDC Limited (NHDC):**

NHDC was incorporated as a joint venture of NHPC and Government of Madhya Pradesh in August, 2000. The shareholding pattern of NHDC as on March 31, 2026 was; NHPC (51.08%), GoMP (26%) and Narmada Basin Projects Company Limited (wholly owned by GoMP) (22.92%). NHDC has two operating hydro power stations viz. Indira Sagar Power Station (ISPS) (1000 MW) and Omkareshwar Power Station (OSPS) (520 MW) in Madhya Pradesh. NHDC also has two solar power projects viz. 8 MW Sanchi Solar Project and 88 MW Omkareshwar Floating Solar Project in Madhya Pradesh.

During FY 2025-26, NHDC generated 6208.78 MUs from its power stations i.e. 4018.82 MUs from ISPS, 1998.48 MUs from OSPS, 14.26 MUs from Sanchi Solar Power Station and 177.22 MUs from Omkareshwar Floating Solar Project.

**ii) Chenab Valley Power Projects Limited (CVPPL):**

CVPPL is a joint venture of NHPC and Jammu & Kashmir State Power Development Corporation Limited (JKSPDCL) with shareholding of 58.16% and 41.84% respectively as on March 31, 2026. CVPPL was incorporated in June, 2011. CVPPL is developing four hydro-electric projects in UT of Jammu & Kashmir viz. Pakal Dul HE Project (1000 MW), Kiru HE Project (624 MW), Kwar HE Project (540 MW) and Kirthai-II HE Project (820 MW). The status of the Projects are provided elsewhere in the Report.

**iii) Ratle Hydroelectric Power Corporation Limited (RHPCL):**

RHPCL was incorporated in June, 2021 as joint venture of NHPC and JKSPDCL. As on March 31, 2026, shareholding of NHPC and JKSPDCL was 51% and 49% respectively.

RHPCL is developing Ratle Hydroelectric Project (850 MW) in UT of Jammu & Kashmir. The status of the Project has been provided elsewhere in the Report.

**iv) Bundelkhand Saur Urja Limited (BSUL):**

BSUL is a joint venture between NHPC and Uttar Pradesh New & Renewable Energy Development Agency (UPNEDA). As on March 31, 2026, shareholding of NHPC and UPNEDA was 90.63% and 9.37% respectively. BSUL was incorporated in February, 2015 for development of Solar Power Project in Tehsil Kalpi, District Jalaun, Uttar Pradesh and other conventional and non-conventional power projects entrusted by the Govt. of Uttar Pradesh.

BSUL is in the process of development of approx. 1400 MW Solar Power Projects in Uttar Pradesh through various modes of implementation i.e. in EPC mode and development of Solar Park followed by plant installation in developer mode. BSUL has achieved the commissioning of Kalpi Solar Power Project (65 MW) in March, 2024. The investment approval for development of 1200 MW Solar Park in Jalaun District has been obtained.

**v) Jalpower Corporation Limited (JPCL):**

JPCL was acquired by NHPC through CIRP in March, 2021 and equity of ₹165 crore was infused as consideration amount pursuant to approved resolution plan. JPCL is a wholly owned subsidiary of NHPC. It is developing Rangit-IV HE Project (120 MW) in Sikkim and construction works are in full swing. The status of Rangit-IV HE Project has been provided elsewhere in the Report.

NHPC (Transferee Company) and JPCL (Transferor Company) has filed Merger application with Ministry of Corporate Affairs consequent on receiving approval from Ministry of Power, Govt. of India. The merger of JPCL with NHPC is under process.

**vi) NHPC Renewable Energy Limited (NHPC REL):**

NHPC REL was incorporated in February, 2022 as wholly owned subsidiary of NHPC for taking up Solar, Wind, Small Hydro and Green Hydrogen ventures. NHPC REL is exploring various renewable energy projects for expansion of its activities.

vii) **Loktak Downstream Hydroelectric Corporation Limited (LDHCL):**

LDHCL is a subsidiary of NHPC with 74% shareholding of NHPC and 26% shareholding of Government of Manipur as on March 31, 2026. LDHCL was incorporated in October, 2009 to execute Loktak Downstream Hydro-electric Project (66 MW) in Noney District of Manipur.

The process of initiation of closure of LDHCL is under progress subject to the approval of DIPAM, Ministry of Power and Govt. of Manipur.

**11.2 Associate Companies:**

i) **National High Power Test Laboratory Private Limited (NHPTL):**

NHPTL was incorporated in May 2009. NHPTL was established to set up an online high power test laboratory for short-circuit test facility in the Country. NHPTL has setup laboratory for testing of High Voltage Transformers (HVTR) of 400 kV level and 765 kV level at Bina, Madhya Pradesh which is already operational. As on March 31, 2026, the shareholding of NHPC in NHPTL was 12.5%.

ii) **APGENCO NHPC Green Energy Limited (ANGEL):**

ANGEL was incorporated in January, 2025 as a joint venture of NHPC and Andhra Pradesh Power Generation Corporation Limited (APGENCO) to plan, promote and organize an integrated and efficient development of pumped storage hydro power projects and renewable energy (solar/floating solar/ wind) projects. As on March 31, 2026, shareholding of NHPC and APGENCO was 50% each. Currently three projects aggregating to 3270 MW capacity namely Gadikota (1200 MW), Aravetipalli (1320 MW) Deenepalli (750 MW) are being pursued for development by ANGEL.

## 12 GLOBAL INITIATIVES

NHPC has expanded its presence into Nepal as part of Government of India's directive for Central Public Sector Enterprises (CPSEs) to strengthen their footprints in neighbouring countries and evolve into globally recognized multinational enterprises with sustainable international business operations.

At present, NHPC is associated with three hydropower projects in Nepal, namely the West Seti (800 MW), Seti River-6 (460 MW) and Phukot Karnali (624 MW) Hydroelectric Projects.

NHPC has submitted the Detailed Project Reports (DPRs) for the West Seti and Seti River-6 projects to the Investment Board Nepal (IBN) within the stipulated timelines. The DPRs are presently under examination by the Central Electricity Authority (CEA) and Central Water Commission (CWC) in India, as well as by IBN in Nepal. Technical clearance to the Final DPR of the West Seti Project was accorded by IBN in August, 2025. Further, NHPC has submitted the Inception Report and DPR Review Report for the Phukot Karnali Project to Vidyut Utpadan Company Limited (VUCL), Nepal within the prescribed timelines. The Company is also engaged in strategic discussions relating to joint venture arrangements and power purchase agreements, with a development framework encompassing both domestic supply and cross-border electricity exports. These projects are expected to make a significant contribution to Nepal's power sector while supporting regional energy security and meeting the country's growing electricity demand.

In addition to its ongoing initiatives in Nepal, your Company has commissioned 14.1 MW Devighat Hydropower Project in Nepal and 60 MW Kurichu Hydropower Project in Bhutan on deposit basis. Company has already marked its footprints in countries like Nepal, Bhutan, Myanmar, Tajikistan, Nigeria and Ethiopia and continues to explore opportunities for expanding its international portfolio in the hydropower and renewable energy sectors.

## 13 HEALTH, SAFETY & ENVIRONMENT (HSE)

NHPC is committed to operate its business with a strong environmental conscience and socially responsible manner. NHPC is dedicated to protect local environment during implementation of different phases of hydropower project. It is well aware of its obligation to conserve and protect the environment. During the investigation stage, probable impacts on environment and social aspects are assessed and identified by carrying out Environment Impact Assessment (EIA) study. Environmental Management Plans (EMPs) are formulated and implemented to minimize the adverse impacts of the project by taking necessary measures. Compliance with safety systems & procedures (OHSAS) and environmental laws is regularly monitored.

Early Warning System (EWS) is installed/under progress at all Power Stations/Projects to receive the early warnings from upstream of the river. Hooters, Caution Boards are installed in Dam and Power House to sensitize public in the vicinity areas/ downstream before release of water from Dam.

**Green Credit Program (GCP)**

GCP is an innovative market-based mechanism aimed at incentivizing voluntary environmental actions across diverse sectors by various stakeholders, including individuals, communities, private sector industries and companies.

To promote sustainable lifestyles and environmental conservation, the Hon'ble Prime Minister launched the 'LiFE' (Lifestyle for Environment) initiative. In alignment with this initiative, NHPC joined the GCP in August, 2024

by identifying 25 plantation blocks covering a total area of 224 hectares in Gujarat (170 hectares of plantable area) and remitted ₹1,551.47 lakh to the Indian Council of Forestry Research and Education (ICFRE), Dehradun, the Administrator of the GCP.

Subsequently, ICFRE submitted Utilization Certificates amounting to ₹914.63 lakh, reflecting expenditure incurred up to March 31, 2025. Regular monitoring of the plantation sites is being undertaken by officials of ICFRE and NHPC in coordination with the Gujarat Forest Department to review and assess the progress of the plantation activities.

## 14 CONSULTANCY SERVICES

Your Company takes up consultancy assignments within India and in its neighboring countries. The main aim is to share its best practices with fellow organizations and other stakeholders in the hydropower sector in construction of hydro-electric projects in the geologically fragile Himalayan Region. These practices have allowed NHPC to achieve best plant availability, increased efficiency and increased plant/equipment life across its various power stations.

During FY 2025-26, a total revenue of ₹51.04 crore has been generated by NHPC through consultancy services rendered to its different clients.

## 15 FINANCING OF NEW PROJECTS

The financing of any new hydro power project is carried out in line with CERC Regulations and debt equity ratio is generally kept at 70:30. For solar/wind projects, debt equity ratio varies from project to project, however largely it is kept at 80:20. For equity component, the Company has sufficient internal resources to meet out future CAPEX targets. Further, the Company possesses highest domestic credit rating and international credit rating at par with sovereign rating. Due to low geared capital structure and strong credit credentials, the Company is better positioned to raise debt for its CAPEX requirement.

During FY 2025-26, your Company has raised ₹2,651.71 crore through Long Term Loan from Banks, ₹5,945 crore through issuance of listed, unsecured, non-cumulative, non-convertible, redeemable and taxable bonds in the nature of debentures and ₹1,854.33 crore through monetization of free cash component (Return on Equity) of Chamera-III and Parbati-III Power Stations for next 10 years under the ambit of National Monetization Pipeline (NMP).

## 16 CREDIT RATINGS

- **Domestic Rating**

NHPC has highest domestic credit rating of 'AAA' with stable outlook assigned by domestic credit rating agencies i.e. ICRA, CARE and India Ratings & Research for its listed bonds which indicates lower credit risk for the investors.

- **International Rating**

NHPC has International Credit Rating of 'Baa3' with stable outlook rated by the Moody's Investors Service Singapore Pte Ltd.

## 17 INFORMATION TECHNOLOGY AND COMMUNICATION

NHPC considers Information Technology as a strategic tool for sustainable growth and to improve operational efficiency and productivity. All offices, power stations, and project sites are connected through a robust communication network comprising MPLS-VPN, ILL, VSAT, and IP Telephony systems.

Implementation of the New Age ERP (SAP S/4 HANA) is in progress to enhance efficiency across core business areas. Further, NHPC has implemented various other software applications/ Mobile apps to take care of day-to-day business requirements. Business Continuity Plan (BCP) for ERP and Disaster Recovery Plan (DRP) for ERP is in place in NHPC.

As per Government of India directives, e-procurement, Government e-Marketplace (GeM), e-Office, eSushrut - Health Management Information System (HMIS), Vendor payment portal and e-Reverse auction system are operational in the Organization. NHPC has implemented "Early Warning System (EWS) - e-Aabhas", an Internet Cloud based Software Application for monitoring of water level/ discharge of rivers to raise alarms with sufficient lead time to handle disastrous situation. Apart from these, various mobile apps are under operation.

NHPC continued to strengthen its cyber security framework during the year by implementing industry best practices and advanced security solutions to safeguard its digital infrastructure, critical information assets, and operational technology systems. Regular cyber security audits, employee awareness programs, compliance reviews were also conducted to promote a strong security culture and ensure adherence to applicable regulatory and information security standards. NHPC Corporate Office and all Power Stations of NHPC are ISMS ISO 27001:2022 certified. These initiatives have significantly enhanced NHPC's resilience against evolving cyber threats and strengthened the overall security posture of the organization.

## 18 HUMAN RESOURCES

Your company boasts a strong and dedicated workforce of 4634 employees, consisting of 3386 executives and 1248 non-executives as on March 31, 2026. The above workforce includes 507 women employees. The Company continues to attract talent through national-level competitive examinations and professional qualifications and remains committed to employee development through structured training, competency enhancement, and lifelong learning initiatives delivered through in-house and external institutions.

Your Company adheres to the Government of India's guidelines on reservations in employment for SC, ST, OBC, PwD (Persons with Disabilities), Ex-servicemen and EWS. Further details on the representation of SC, ST, OBC, and PwD employees are available in the Management Discussion & Analysis. Industrial relations remained cordial and harmonious throughout the year, with employees continuing to contribute significantly to the Company's growth and performance.

Your Company is SA 8000 compliant which reflects its commitment to maintain high standards of social responsibility, ethical labour practices, occupational health and safety, non-discrimination, fair remuneration and employee welfare and all other aspects of its operations. Your company has established a robust and transparent Grievance Redressal Mechanism to address concerns and complaints from employees, stakeholders, contract labours and the public in a fair and timely manner. Company follows a structured, multi-tiered process to ensure that grievances related to employment, services, project-affected families (PAFs) or any operational issue are resolved effectively.

Your Company has extended Uniform Higher Wages and Financial Benefits which is approximately 37%-47% over and above the Minimum Wages notified by the Central Government or the state Government as the case may be, whichever is higher. Your company provides medical insurance coverage up to ₹1.5 lakh per annum and extends social security support of ₹10 lakh to contract workers engaged by contractors in the event of death or total permanent disability arising out of workplace accidents in addition to the payments mandated by statutory compliances. Contract Labour Payment Management Portal is operational in the Company wherein details of Wages and Benefits are uploaded for Public view.

During FY 2025-26, the Company has complied with the provisions of Maternity Benefit Act, 1961 (Act) and continued to promote an inclusive workplace through employee welfare measures, crèche and daycare facilities, and structured engagement with women employees, PwDs, unions and associations. The Company ensures all eligible women employees receive maternity leave and benefits as prescribed by the Act. No violations of the Act were reported during the year.

Prior to implementation of the New Labour Codes i.e. Code on Wages, 2019, Code on Social Security, 2020, Industrial Relations Code, 2020 and Occupational Safety, Health and Working Conditions Code, 2020 by the Central Govt. w.e.f. November 21, 2025, NHPC had introduced and implemented Uniform Wages and Financial Benefits w.e.f. September 1, 2023 for the Contract Labours engaged by Contractors in Running & Maintenance / Service Contracts in the establishments of NHPC which is, depending upon the location/site, 37%-47% over and above the Minimum Wages notified by the Central Government. There will be no additional financial implication in Running & Maintenance/ Service contracts in NHPC for implementing New Labour Codes. So far as implication of New Labour Codes in ongoing Works Contracts is concerned, it shall be dealt according to the provisions of 'subsequent legislation' under the Contracts.

## 19 HUMAN RESOURCE DEVELOPMENT & TRAINING

Your Company believes that training and development are crucial for employee growth and organizational success. The Company strived hard to keep the employees abreast with the changes happening in the global market and focuses on enhancing core competency skills in the areas of Civil & Electrical Engineering, Design Engineering, HR, Finance, etc. and also Managerial and soft skills. These programs range from specific skill training to broader career development initiatives. The reimagined approach to learning and development has helped the Company to provide 37014 man days training to its employees during the period.

Employees were nominated in customized training programmes, organized at India's leading institutes like IIMs, IITs, XLRI and ASCI etc. to enhance their skills for achieving higher productivity and efficiency in the organization. A total 1462 employees were nominated in different programmes organized by the above premier institutes. Besides, employees were also nominated for other In-house & external training programs, sponsored for higher education courses like MBA and M.Tech etc. and also deputed for foreign immersion programmes to become aware of the global practices in the field of Renewable Energy Development and other areas. Newly recruited young executives were imparted 8 week Induction cum Orientation program for familiarizing them with the working and the culture of the organization. Special initiatives were also taken to promote diversity. Apart from female employees participation in above programs both in India and abroad, training programs were exclusively organised for female employees and employees belonging to SC, ST, OBC & PwD categories.

Moreover, workshops and knowledge sharing sessions are organized both in physical and virtual mode for creating awareness and for updation of knowledge base of employees. Specially designed programs in the areas of Corporate Governance, are conducted for senior officials.

## 20 SOCIAL INITIATIVES

NHPC continued to foster an inclusive and employee-centric work culture through various initiatives promoting employee well-being, work-life balance and community engagement. Sports events, cultural programmes, yoga sessions, competitions, and observances such as Hindi

Pakhwada, Vigilance Awareness Week, Kavi Sammelans, World Environment Day, Swachhata Pakhwada and National Sports Day witnessed enthusiastic participation from employees and their families, contributing to a healthy and positive workplace environment. During the year, NHPC celebrated its Golden Jubilee, marking 50 years of its establishment, with events across its offices, power stations and project locations. NHPC also organized cultural events such as Vasant Utsav to promote India's rich cultural heritage and support local artisans and handicrafts from various States and Union Territories.

*Shri Manohar Lal, Hon'ble Union Minister of Power, Housing and Urban Affairs releasing Commemorative Coin of 50 Rupees & NHPC's Comic Book "Chhota Bheem aur Bada Bandh" to commemorate 50 years of NHPC in the presence of Shri Pankaj Agarwal, Secretary (Power), Ministry of Power, Government of India, Shri Bhupender Gupta, CMD and Shri Uttam Lal, Director (Personnel)*

*Shri Manohar Lal, Hon'ble Union Minister of Power, Housing & Urban Affairs, Special Guest Shri Pankaj Agarwal, Secretary (Power), Government of India, Shri Sachin Kishore, Chief Post Master General, Haryana Circle, Shri Bhupender Gupta, CMD and Directors of NHPC on the occasion of 51st Raising Day of NHPC*

*Shri Manohar Lal, Hon'ble Union Minister of Power, Housing and Urban Affairs releasing the NHPC's "Customized My Stamp" issued by India Post, Government of India and "Achievement Book" showcasing NHPC's glorious 50-year journey and key milestones in the presence of Shri Bhupender Gupta, CMD and Shri Sachin Kishore, Chief Postmaster General, Haryana Circle*

*Shri Bhupender Gupta, CMD addressing the gathering during Vasant Utsav 2026*

*Shri Bhupender Gupta, CMD and Smt. Shikha Gupta, Chairperson, NHPC Mahila Kalyan Samiti alongwith Shri Uttam Lal, Director (Personnel), Shri Sanjay Kumar Singh, Director (Projects), Shri Suprakash Adhikari, Director (Technical) and members of NHPC Mahila Kalyan Samiti – Smt. Mona Lal, Smt. Garima Singh and Smt. Soma Adhikari with folk artists during Vasant Utsav 2026*

## 21 SPORTS AND OTHER ACTIVITIES

NHPC continued to promote sports and employee well-being through active participation in Power Sports Control Board (PSCB) events and implementation of its Sports Policy. During FY 2025-26, the Company awarded sports scholarships to 59 promising sportspersons and participated in ten PSCB sports events such as Chess, Carom, Badminton, Table Tennis etc. NHPC teams delivered notable performances, securing medals in various Inter-CPSU tournaments including multiple gold medal wins by both men's and women's teams. The recipients of NHPC's Sports Scholarships have proudly represented the organization at numerous national and international tournaments delivering outstanding performances and bringing laurels to the NHPC family.

# **Achievements** of some of the NHPC *Sports Scholar during the year*

1. *NHPC Sports Scholar Ms. Neeru Pathak won two Gold Medals at the South Asian Athletics Championships 2025 held in Ranchi, Jharkhand.*
2. *NHPC Sports Scholar Shri Sowmil Kowadkar won 3 Gold medals in the 25th National Para Swimming Championship 2025-26 held in Hyderabad.*
3. *Sports Scholar Shri A. Sai Kiran won gold medal in Shot Put at the 40th Junior National Athletics Championships 2025 in Bhubaneswar, Odisha*

NHPC also organized the 25th Inter-CPSU Cricket Tournament and, under the aegis of the Bureau of Energy Efficiency (BEE), conducted State-Level Painting Competitions on Energy Conservation in five States/UTs. Master Stanzin Chosyangs, a student sponsored through the initiative, secured second prize at the National Level Painting Competition and received the award from the Hon'ble President of India.

*Smt. Droupadi Murmu, Hon'ble President of India, presenting the Second Prize to Master Stanzin Chosyangs, Class-X student for his painting on energy conservation under Category "B" at the National Energy Conservation Day Awards Ceremony 2025 in the presence of Shri Manohar Lal, Hon'ble Union Minister for Power and Housing & Urban Affairs; Shri Shripad Naik, Hon'ble Minister of State for Power and New & Renewable Energy, Shri Pankaj Agarwal, Secretary (Power), Government of India and Shri Dhiraj Kumar Srivastava, Director General, BEE*

During the year, NHPC participated in several national and international exhibitions, conferences and industry forums, including World Expo 2025 (Osaka, Japan), India Energy Week 2025, Bharat Electricity Summit 2026, Gujarat Global Expo 2025, GRIDCON 2025, RE-INVEST 2024, ELECRAMA 2025, AI Impact Summit 2026 and India International Trade Fair. These platforms enabled the Company to showcase its achievements in hydropower, renewable energy, digital transformation efforts, sustainability initiatives and technological innovations, while strengthening stakeholder engagement and enhancing NHPC's corporate visibility.

## 22 REHABILITATION AND RESETTLEMENT (R&R)

NHPC understands the challenges faced by populations displaced during the implementation of its projects. R&R Plans are formulated for Project Affected Families (PAFs) to provide economic sustenance under the provisions of 'The Right to Fair Compensation and Transparency in Land Acquisition, Rehabilitation and Resettlement Act, 2013'.

NHPC has formulated a Policy for reservation of certain type of works through competitive bidding for PAFs and local people residing near projects/power stations. Additionally, the skill development training is being provided to PAFs as well as locals of the projects.

## 23 VIGILANCE

The objective of the vigilance function is to increase the productivity and efficiency of the Company by bringing about an improvement in system and encouraging transparency.

Your Company has a Vigilance Department headed by Chief Vigilance Officer who is an independent entity appointed by Govt. of India to ensure transparency, objectivity and quality of decision making in its operations. All the procedures are documented to monitor and handle vigilance complaints and disciplinary cases. Vigilance Department also co-ordinates with Ministry of Power, Central Bureau of Investigation (CBI), Central Vigilance Commission (CVC), Department of Personnel and Training (DoPT) and other concerned departments of the Government. In order to exercise effective supervision and for a better appreciation of the work being done by the Vigilance Units, the Bureau of Indian Standards (BIS) has conducted Surveillance Audit of the vigilance processes which concluded with satisfaction. Further, there were 3 Vigilance Cases due for disposal in FY 2025-26 out of which 2 cases were disposed and final orders have been issued. Remaining one case related to disproportionate assets is pending, which is sub-judice.

Further, as a part of preventive vigilance, circulars and guidelines are being issued regularly based on outcome of various inspections/ intensive examinations carried out from time to time. Vigilance Awareness week, trainings and other vigilance awareness programmes are also being organized by the Company to promote transparency, capacity building, to address sector specific challenges and ethics in working system.

## 24 INTERNAL FINANCIAL CONTROLS

The Company has adequate internal financial control system in place with reference to the Financial Statements and such internal financial controls were operating effectively as at March 31, 2026. The Statutory Auditors of the Company have certified that the Company has an adequate internal financial control system with reference to the Standalone and Consolidated Financial Statements and such controls were operating effectively as at March 31, 2026 based on the internal control criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by ICAI.

## 25 RISK MANAGEMENT

NHPC recognizes that it is exposed to a number of uncertainties, which is inherent to the power sector. The volatility of the power sector affects the financial and non-financial results of the business. To increase confidence in the achievement of Organization's objectives, NHPC

has developed Risk Management Policy to remain a competitive and sustainable organization and enhance its operational effectiveness. The details regarding Risk Management Policy are provided elsewhere in the Report.

## 26 PROCUREMENT FROM MICRO & SMALL ENTERPRISES

Government of India has notified Public Procurement Policy for Micro and Small Enterprises (MSEs) Order, 2012 to support marketing of products produced and services rendered by them. In compliance to the Policy, annual procurement plan including items to be procured from MSEs are uploaded on NHPC's website (www.nhpcindia.com) for the benefit of MSEs. The benefits to MSEs like exemption from tender fees and earnest money deposit, purchase preference, interest on delayed payments and exemption from prior experience – prior turnover criteria subject to meeting of quality and technical specifications are also extended to encourage these enterprises.

During FY 2025-26, NHPC on standalone basis has procured 60.73% of the total annual procurement of products produced and services rendered by MSEs against the mandate of 25% set by Ministry of Micro, Small and Medium Enterprises, Govt. of India. Procurement also includes 5.49% from SC/ST MSEs and 4.60% from women MSEs against the sub-target of 4% and 3% respectively.

During FY 2025-26, 2594 MSEs were benefited by NHPC (standalone) out of which 189 MSEs and 573 MSEs were owned by SC/ST and Women entrepreneurs respectively.

## 27 IMPLEMENTATION OF OFFICIAL LANGUAGE

During the year, the provisions of the Official Languages Act, 1963 and Rules were complied with. Efforts were made to increase the progressive use of Official Language in accordance with the policy of the Government of India. During this period, quarterly meetings of the Official Language Implementation Committee were held regularly. Regular monthly departmental Hindi meetings were held in all the Departments of the Corporate Office. During the year, Rajbhasha Sammelan/ Seminar, Kavi Sammelan, Hindi workshops as well as various Hindi competitions were organized. Hindi Pakhwara 2025 was celebrated throughout the organisation. To encourage the use of Hindi in Official work, 10 Hindi Incentive Schemes were implemented. During the period, the 47$^{th}$ and 48$^{th}$ issues of the Company's magazine 'Rajbhasha Jyoti' were successfully published. Additionally, the Hindi magazine 'Nagar Saurabh' of the Nagar Rajbhasha Karyanvayan Samiti (NRAKAS) (Karyalaya), Faridabad was also published under the aegis of NRAKAS. The second Sub-Committee of the Hon'ble Committee on Parliamentary Official Language conducted the Rajbhasha inspection of Loktak, Rangit, Teesta-V, Sewa-II, Salal Power Station, Regional Office-Jammu and Registered Office. Your Company's website i.e. www.nhpcindia.com is bilingual i.e. Rajbhasha and English.

## 28 RIGHT TO INFORMATION ACT

The Right to Information Act, 2005 (RTI Act) has been implemented in your Company to provide information to citizens and to maintain accountability and transparency. In accordance with the RTI Act, the Company has placed various documents/records on its website i.e. www.nhpcindia.com. NHPC has designated Appellate Authority and Central Public Information Officer (CPIO) at Corporate Office and Assistant Public information Officer (APIOs) at all Power Stations/ Projects / Regional Offices / Units.

During FY 2025-26, 796 applications and 66 first stage appeals were received under RTI Act. Out of above, 792 (99.50%) applications and 66 (100%) first stage appeals were replied / disposed. Further, 8 second stage appeals were filed by the applicants before the Central Information Commission (CIC), which were also disposed-of in favour of NHPC.

## 29 CORPORATE SOCIAL RESPONSIBILITY (CSR)

CSR is integral to your Company's commitment towards addressing the social, economic, and environmental concerns of the regions in which it operates. Your Company conducts its business in a socially responsible manner by upholding high standards of organizational integrity and ethical behaviour, while maintaining transparency in reporting and disclosure across all spheres of its activities. Your Company consistently demonstrates its commitment towards social welfare through the adoption of best management practices and effective operational methods, thereby fostering the trust and confidence of all stakeholders.

Over the years, your Company has played a significant role in the welfare and development of society through the implementation of various CSR initiatives. Your Company undertakes its CSR initiatives with the objective of promoting the welfare and inclusive development of communities and the public at large, including deprived and underprivileged sections of society. Your Company strives to ensure that the benefits of its CSR initiatives reach all sections of society, particularly communities residing in and around its project locations, units, and other identified areas. The CSR initiatives of your Company encompass programmes related to education and skill development, healthcare and sanitation, rural development, women empowerment, environmental sustainability, and other areas specified under Schedule VII of the Companies Act, 2013. Through well-planned and need-based interventions, your Company remains committed to contribute meaningfully towards the welfare of communities, society, and the environment, while steadily expanding the outreach of its CSR initiatives across beneficiary areas.

*Shiksha Rath 7.0: NHPC's CSR Endeavour Empowering Children and Communities in Seven Border Villages along the LOC in Ladakh*

*Construction of Engineering College at Takdah, District Darjeeling, West Bengal*

Your Company has a CSR & Sustainability Policy, aligned with the provisions of CSR under Section 135 of the Companies Act, 2013, the Companies (Corporate Social Responsibility Policy) Rules 2014, and subsequent amendments issued by the Ministry of Corporate Affairs, Government of India. Your company also aims to adhere to the Guidelines on CSR issued by the Department of Public Enterprises (DPE). Your company has strengthened its commitment to CSR in line with these statutory provisions. The major highlights of the CSR Policy of your Company are as under:

- In terms of Section 135 of Companies Act 2013, the Company shall spend, in every financial year, at least two percent of the average net profits made during the three immediately preceding financial years. Accordingly, an annual budget for CSR activities is allocated and approved by the Board of Directors based on the recommendation of the Committee of Directors on CSR & Sustainability.
- At least 80% of the CSR schemes/ activities are to be executed in and around NHPC's Projects, Power Stations and offices preferably within 25 km and in the district where the project is located. However, other locations may also be chosen based on the needs and as per the direction of Govt. of India on National schemes/ campaign.
- Choice of CSR & Sustainability schemes for implementation will preferably be made in consultation/ association with the Administrative Authorities of District/ Sub-division/ Blocks/ Panchayats etc. in which the NHPC's Units are operating.
- Your Company is open to join hands with the other CPSEs in planning, implementing and monitoring of Mega-Projects for optimal use of resources, synergy of expertise and capabilities for maximizing socio-economic or environmental impact.
- Any changes in statutory provisions or government guidelines shall be deemed to have been adopted, as applicable, in accordance with the provisions issued from time to time.

The CSR and Sustainability Policy is available on website of the Company at https://www.nhpcindia.com/assests/pzi_public/gallery/1681895733.pdf. The Annual Report on CSR & Sustainability of your Company for FY 2025-26 is provided as **Annexure-I** to this Report.

*Construction of Govt. Middle School in Chamba District, Himachal Pradesh*

*Ecological Restoration and Conservation of Sale Lake in Sale Village, Raigad, Maharashtra*

## 30 CONTRACTS AND ARRANGEMENTS WITH RELATED PARTIES

Your Company has not entered into any material transaction with any of its related parties during FY 2025-26. Company's major related party transactions are generally with its subsidiaries and associate companies which were entered into on arm's length basis and in ordinary course of business of the Company. Accordingly, the disclosure of Related Party Transactions as required under Section 134(3)(h) of the Companies Act, 2013 in Form AOC-2 is not applicable.

Attention of the Members is also drawn to Notes of the standalone financial statements, which sets out related party disclosures as per Ind AS-24.

## 31 VIGIL MECHANISM - POLICY ON WHISTLE BLOWER AND FRAUD PREVENTION

Your Company has framed a 'Whistle Blower Policy' wherein Directors, employees, contractors and vendors of the Company are free to report any unethical practice, violation of applicable laws, rules, regulations or Company's Code of Conduct, that could adversely impact Company's operations, business performance and/or reputation. The Policy also allows direct access to the Chairperson of the Audit Committee. During the year, no person was denied access to the Audit Committee on issues relating to Whistle Blower Policy. The identity of the whistle blower is kept confidential so that he/she shall not be subjected to any discriminatory practice. A senior level officer has been nominated as Coordinator for effective implementation of the Policy and to deal with complaints reported under the Policy. During the year 2025-26, no complaint was received under Whistle Blower Policy. Your Company has also framed a Fraud Prevention and Detection Policy to prevent, detect and allow speedy disposal of fraud or suspected fraud. Mechanism under the Policy is appropriately communicated within the organization across all levels and has been displayed on Company's intranet.

The Whistle Blower Policy is available at website of the Company at https://www.nhpcindia.com/assests/pzi_public/gallery/1683188102.pdf

## 32 PREVENTION OF SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

Your Company firmly believes that workplace diversity fosters an environment that promotes employee engagement, alignment, innovation and high performance. Every employee is treated with dignity and respect, and provided equal opportunities. A comprehensive Policy on the Prevention, Prohibition, and Redressal of Sexual Harassment of Women at the Workplace, aligned with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, is in place. 'Internal Complaints Committees' have been established at all Company locations to address complaints related to sexual harassment. Furthermore, your Company has classified sexual harassment as misconduct under the 'NHPC Conduct, Discipline and Appeal Rules'. Disclosures pertaining to the implementation of the Act for FY 2025-26 are as follows:

| | | |
|---|---|---|
| A | Number of complaints pending at the beginning of FY | 0 |
| B | Number of complaints received during FY | 1 |
| C | Number of complaints disposed-of during FY | 1 |
| D | Number of complaints pending at the end of FY | 0 |
| E | Number of cases pending for more than ninety days | 0 |

## 33 DEBENTURE TRUSTEES

In compliance to the requirements of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR), the details of Debenture Trustees appointed by the Company for different series of Bonds is provided at reference information of the Annual Report.

## 34 AWARDS & RECOGNITIONS

NHPC has been proud recipient of following awards for excellence in different areas during FY 2025-26:

- NHPC's Rajbhasha Magazine 'Rajbhasha Jyoti' awarded the first prize in Region 'A' under the Government of India's highest Rajbhasha Kirti Puraskar (House Journal). The award was presented by Hon'ble Union Minister for Home and Cooperation, Shri Amit Shah, during the Hindi Diwas 2025 and 5th All India Rajbhasha Sammelan held at Gandhinagar, Gujarat.

*Shri Bhupender Gupta, CMD receiving the first prize in Region 'A' under the Government of India's highest Rajbhasha Kirti Puraskar (House Journal)*

- Salal Power Station received the First Prize from the Department of Official Language, Ministry of Home Affairs for outstanding implementation of the Official Language Policy among PSUs in 'Region C'.

NRAKAS (Karyalaya), Faridabad, functioning under the chairmanship of NHPC, Corporate Office, Faridabad and NRAKAS (Karyalaya), Reasi functioning under the chairmanship of Salal Power Station were also honored with the Second Prize.

*Shri Uttam Lal, Director (Personnel) receiving First Prize from the Department of Official Language, Ministry of Home Affairs for outstanding implementation of the Official Language Policy among PSUs in 'Region C' at the Joint Regional Official Language Conference of the Eastern, North-Eastern and Northern Regions 2026 held in Agartala*

- NHPC awarded 3rd prize by Ministry of Power for its outstanding contribution towards Swachh Bharat Mission 'Swachhata Pakhwada 2025'.

*Shri Bhupender Gupta, CMD alongwith Shri Uttam Lal, Director (Personnel) receiving the 3rd prize for its outstanding contribution towards Swachh Bharat Mission for promoting cleanliness, hygiene and well-being in the community under 'Swachhata Pakhwada 2025' by Shri Pankaj Agarwal, Secretary (Power), Govt. of India*

- NHPC was awarded the first prize in the Special/ Prestige Publication category for its 'Chhota Bheem Aur Bada Bandh' comic book and the third prize for the NHPC Achievement Book at the Public Relations Society of India (PRSI) National Awards 2025.
- At the 15th PRCI Excellence Awards 2025, NHPC received Silver Award for its Corporate Brochure and Bronze Awards for its Annual Report and recognition for its comic book "Jal Se Jyoti."
- At SHRM India Annual Conference 2025, NHPC received 1st Runner-Up Award for "Excellence in Inclusion & Diversity" and "Excellence in Managing Distributed Workforce" in the PSE category.
- NHPC has been conferred with the ET HR World Human Capital Bronze Award 2026 for "Excellence in Health, Wellness and Mental Health Strategy".
- NHPC has been awarded "Navratna of the Year (Manufacturing) 2024" by Dalal Street Investment Journal, recognizing its strong financial performance and was honored with the Roll of Honor Certificate.
- NHPC was conferred with the "GEEF Global Environmental Excellence Company of the Year 2025 in Power Sector" award at the Global Energy Leaders' Summit & Awards.
- Nagar Rajbhasha Karayanwayan Samiti (Office), Faridabad, functioning under the chairmanship of CMD, NHPC was awarded the Best Official Language Shield for Official Language Implementation during Hindi Diwas-2025 and 5th All India Official Language Conference.
- NHPC received the NIPM HR Excellence Silver Award 2025 for its innovative HR practices on "Innovative Approaches to Promote Diversity" at the 41st NIPM National Conference.
- NHPC was conferred with the Best Enterprise Award (Third Place – Navratna Category) at the 36th National Meet of the Forum of Women in Public Sector (WIPS) held under the aegis of Standing Conference of Public Enterprises.
- NHPC received the CII HR Excellence Award 2025-26 for "Significant Achievement in HR Excellence" at the 16th CII National HR Excellence Award Confluence.
- NHPC has been conferred with 'Special Jury Award' under ET HR World Future Skills Award 2025 for "Use of Games & Simulations in L&D".
- NHPC was honored as India's Best Global Hydropower & Renewable Energy Asset Holding & Operating Enterprise at the 18th ENERTIA Awards 2026 and as Best Hydropower Developer (Public) at the IPPAI Power Awards 2026.
- NHPC was honoured with the Silver Award at the prestigious The Economic Times GovTech Awards 2026 under the category "Cybersecurity & Digital Safety Excellence".
- NHPC earned accolades at the 'Governance Now 10th India PSU IT Awards 2025'. NHPC received award for the 'Cybersecurity & Data Protection and Digital Transformation Excellence'.

## 35 MANAGEMENT DISCUSSION & ANALYSIS

### 35.1 INDUSTRY STRUCTURE AND DEVELOPMENT

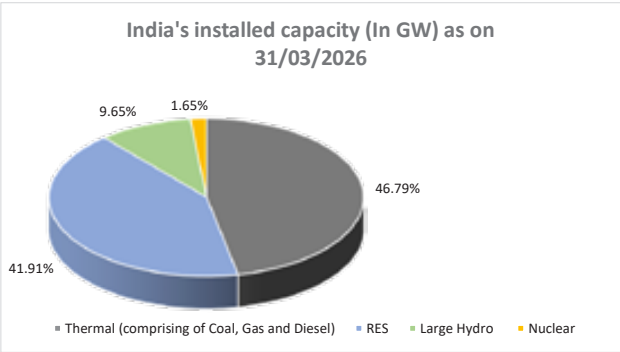
Electricity is among the most invisible yet indispensable elements of modern life. Digital public infrastructure, smarter networks, and new market arrangements are reshaping how electricity is produced, consumed, and valued. As these changes continue to take root, electricity remains a quiet but essential enabler of growth, inclusion, and opportunity. Over the past decade, India's power sector has undergone a period of major structural change to ensure reliable, affordable, and universal access to

power. As India's economy grows and living standards rise, electricity demand continues to expand across households, industry, agriculture, and services. Focusing on this, the generation capacity has scaled/ expanded steadily across conventional and renewable sources.

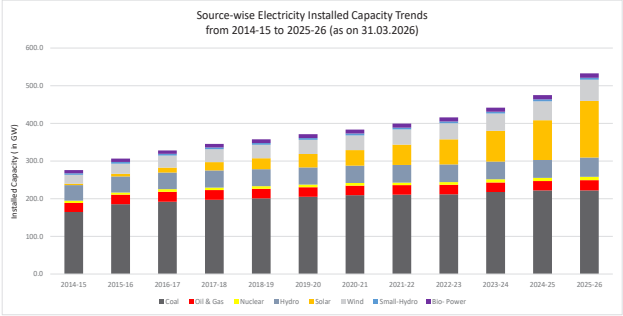
India's installed non-fossil fuel capacity has witnessed an extraordinary rise that establishes India globally as the 3rd largest in total installed renewable energy capacity. In a remarkable energy transition, India achieved an unprecedented ~50% of its installed electricity capacity from non-fossil fuel sources by June 2025 - five years ahead of its 2030 Paris Agreement Nationally Determined Contribution (NDC) target. As the world repositions itself towards sustainability, India's renewable sector has unleashed extraordinary growth opportunities, positioning the country as a global leader in clean energy adoption.[1]

India, at COP26 in November 2021, announced its target to achieve net zero by 2070, positioning the renewable energy sector as a catalyst for vast potential beyond creating a cleaner future. Towards this, the government has launched several flagship initiatives, including setting-up of solar parks across multiple states with capacities of 500 MW or more, PM Surya Ghar: Muft Bijli Yojana, Sustainable Alternative Towards Affordable Transportation (SATAT) initiative which promotes Compressed Bio-Gas (CBG) production plants and forward-looking policies including waiver of Inter-State Transmission Charges, Renewable Purchase Obligations, Production Linked Incentives and budgetary support towards cost of enabling infrastructure.

These changes have redefined the industry outlook and are enabling the transition of Indian power sector towards a more sustainable and competitive future, with a focus on renewable energy and efficient grid management. The same is also reflected through consistent growth in generating capacity. A series of concerted measures led to a 93.79 % increase in generation capacity - from 275 GW in March, 2015 to ~532.74 GW in March, 2026. The Installed Capacity as on March 2026 was 532.74 GW comprising of 249.27 GW thermal (comprising of Coal, Gas and Diesel), 8.78 GW Nuclear, 274.68 GW Renewables including large hydro of 51.41 GW.[2]

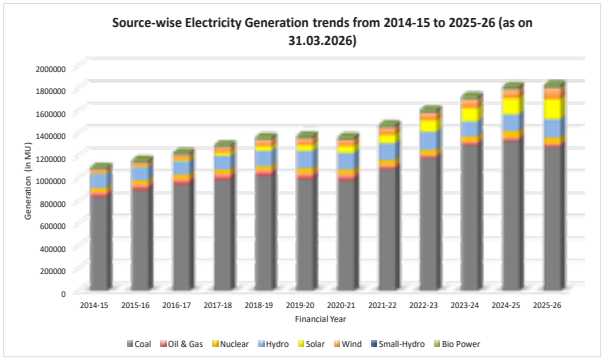



[1]Source: Press Information Bureau
[2]Source: Central Electricity Authority




Source: Central Electricity Authority

During FY 2025-26, total electricity generation in the Country was 1840110 MUs comprising of 1307130.61 MUs from thermal (comprising of Coal, Gas and Diesel), 55190.52 MUs from Nuclear, 47789.06 MUs from Renewables including 167203.78 MUs from large hydro.[3]




Source: India Climate & Energy Dashboard of NITI Aayog

## 35.2 STRATEGIC DIVERSIFICATION

NHPC is one of the India's leading hydro power generation company and is considering upcoming opportunities in Renewable Energy to reduce dependence on hydropower alone and position itself as a comprehensive renewable energy player and an integrated clean energy company aligned with India's long-term energy transition goals.

While retaining its core strength holding a 16% share of India's installed hydroelectric capacity with operations across 15 States and 2 Union territories. The diversification is a deliberate response to India's energy transition, as hydropower alone faces constraints from limited suitable sites and growing environmental considerations.

NHPC had signed MoUs with various state Governments for joint development of pump storage and other renewable energy projects. The Company's broader ambition is to contribute meaningfully to India's target of 500 GW of renewable energy capacity by 2030. This multi-pronged strategy anchored in hydropower but branching into solar, wind and pumped storage, strengthens NHPC's long-term competitiveness and aligns it well with India's evolving energy policy landscape.

[3]Source: India Climate & Energy Dashboard of NITI Aayog

## 35.3 HYDROPOWER POTENTIAL IN INDIA

As per the reassessment study carried out for the period 2017-2023, exploitable identified hydro power potential in terms of installed capacity is estimated at 133410 MW, consisting of hydro-electric schemes having installed capacity above 25 MW. The identified Pump Storage potential (On Stream & Off Stream PSPs) is estimated at 288595.60 MW (as on 31.03.2026).[1]

## 35.4 MEASURES TAKEN BY GOVERNMENT OF INDIA TO PROMOTE HYDRO POWER SECTOR

The Government of India had taken several Policy initiatives for hydro power development in the Country viz., National Electricity Policy, 2005, Hydro Power Policy, 2008, Revised Tariff Policy, 2016 and Right to Fair Compensation & Transparency in Land Acquisition, Rehabilitation and Resettlement Act, 2013. Over the period of past few years, the Government had also issued measures to promote Hydro Power Sector, which included:-

- Renewable Status: Large Hydro-power Projects (LHPs i.e. greater than 25 MW) are officially classified as renewable energy sources under the continuous administration of the Ministry of Power. Hydropower Purchase Obligations (HPOs) are now established as a distinct category within Non-Solar Renewable Purchase Obligations (RPOs).
- Tariff Rationalization: Developers are provided flexibility to lower initial tariffs by back-loading of costs. This is supported by extending the project life to 40 years, stretching debt repayment to 18 years, and implementing escalating tariff structures.
- Budgetary Support: Financial assistance covers flood moderation and enabling infrastructure (roads/bridges) at scaled limits:
  - (i) Projects up to 200 MW: Capped at ₹1.0 crore/MW.
  - (ii) Projects above 200 MW: Capped at ₹200 crore + ₹0.75 crore/MW for capacity exceeding 200 MW.
  - (iii) Exceptions: Up to ₹1.5 crore/MW with sufficient justification.
- ISTS Transmission Charge Waivers:
  - (i) New HEPs: 100% waiver if construction is awarded on or before 30.06.2025 and the PPA is signed between 01.12.2023 and 30.06.2025. Phased part-waivers (decreasing in 25% increments) apply for construction work awarded and PPAs secured between 01.07.2025 and 30.06.2028.
  - (ii) Hydro PSPs: 100% waiver if construction is awarded on or before 30.06.2028.
  - (iii) Co-located BESS: 100% waiver if commissioned by 30.06.2028 and the power is consumed outside the producing state.
- Renewable Energy Certificates (RECs): Under CERC (Terms and conditions for Renewable Energy Certificates for Renewable energy Generation) Regulations, 2022, hydropower qualifies for RECs with an incentive multiplier of 1.5 to boost marketability and power sales.

## 35.5 GOVERNMENT INITIATIVES FOR RENEWABLE ENERGY SECTOR

Amid various challenges, to meet the target of 500 GW of renewables by 2030, Govt. of India has taken major steps to reform the energy sector and usher in a climate-friendly energy transition that will deliver energy security, affordability, and sustainability. The steps include initiatives like PM Surya Ghar: Muft Bijli Yojana, PM-KUSUM, and National Green Hydrogen Mission, Production Linked Incentives (PLI) Scheme for domestic manufacturing of High-Efficiency Solar PV Modules, various schemes to promote large scale Solar Power Development such as CPSU Scheme, Solar Park Scheme and extension in waiver of ISTS charges for renewable energy projects.

The planned large scale integration of renewable energy in the national grid has made Energy Storage Capacity a critical aspect to meet the challenges of flexibility (grid support / ancillary service), reliability (fast response / ramping up / peaking support) and security. In order to enhance grid flexibility, integration of renewable with the grid and to meet the peak power demand, Govt. of India has also introduced VGF based scheme for Battery Energy system through Market component, State component, CPSU component and PSDF. In the interest of optimal use of Renewable Energy and smooth transition of Indian Power Sector to Net Zero by the year 2070, it is essential to take up large scale development of Hydro Pumped Storage Projects (PSPs) in the country, which will play a vital role in Grid balancing by meeting the peak power requirements, energy arbitrage, ancillary services, RE smoothing. Accordingly, Ministry of Power, Govt. of India on April 10, 2023 has issued "Guidelines to promote development of Pump Storage Projects (PSP)". The guideline offer that PSPs are energy storage schemes, hence PSPs would be kept out of the liability of free power, LADF and Upfront Premium for Project allocations.

Above initiatives in the Renewable Energy Sector in conjunction with technological advancements have made the investment in RE sector highly attractive. NHPC is also making its efforts to explore opportunities for development of renewable energy and PSP through different modes.

## 35.6 ELECTRICITY (LATE PAYMENT SURCHARGE AND RELATED MATTERS) RULES, 2022

Ministry of Power vide notification dated February 22, 2021 had first notified the Electricity (Late Payment Surcharge) Rules, 2021 (LPSC), the details of which had already been covered in previous year's Management

[1] *Source: Central Electricity Authority*

Discussion & Analysis. Further, MoP has notified Electricity (Late Payment Surcharge and Related Matters) Rules, 2022 on June 03, 2022 and its amendment on February 28, 2024.

This Rule has brought discipline among DISCOMs and has resulted in timely realisation of dues from beneficiary DISCOMs.

### 35.7 CERC REGULATIONS

CERC Regulations covers the following:

**a. CERC Tariff Regulations:**

The CERC (Terms and Conditions of Tariff) Regulations, 2024 is applicable for the period April 1, 2024 to March 31, 2029. Further, CERC has notified Central Electricity Regulatory Commission (Terms and Conditions of Tariff) (Second Amendment) Regulations, 2026.

**b. CERC Ancillary Services Regulations, 2022:**

These regulations provides a regulatory mechanism for ancillary services in the interest of reliability, safety and security of the grid. Regulations aim to provide mechanisms for procurement, through administered as well as market-based mechanisms, deployment and payment of Ancillary Services at the regional and national level for maintaining the grid frequency close to 50 Hz, and restoring the grid frequency within the allowable band as specified in the Grid Code and for relieving congestion in the transmission network, to ensure smooth operation of the power system, and safety and security of the grid.

**c. CERC Deviation Settlement Mechanism Regulations, 2022:**

The regulations seek to ensure, through a commercial mechanism that users of the grid do not deviate from and adhere to their schedule of drawal and injection of electricity in the interest of security and stability of the grid.

### 35.8 SWOT ANALYSIS

### (i) STRENGTHS

- **Established track record in developing hydroelectric projects & experienced manpower**

  NHPC possesses rich experience and expertise in developing hydroelectric projects across the Country. NHPC has a competent and committed workforce, which has extensive experience in the industry with capabilities and expertise in conceptualization, construction, commissioning and operation of hydroelectric projects. Their skills, industry knowledge and experience provide significant competitive advantage to the Company.

- **Capabilities from concept to commissioning including in-house Design & Engineering**

  NHPC has a full-fledged Design division dedicated to cater the design and engineering requirements of its projects. The in-house design team along with extensive experience in hydro power sector gives NHPC an edge over other hydro power companies. Together, the integrated resources enable NHPC's Design Division to deliver robust, evidence-based solutions for hydropower projects, ensuring safety, efficiency and regulatory compliance in complex Himalayan environments.

  NHPC is also using the latest Geophysical Exploration techniques on site for data acquisition, processing, interpretation and preparation of in-house reports. NHPC has expertise in technical gamut of engineering geophysical explorations such as Seismic Tomography, Electrical Resistivity Tomography, Seismic Refraction Tomography and Ground Penetrating Radar, which provide sub-surface information in an effective and economic way. NHPC has also developed in house rock mechanics testing laboratory (NABL accredited) with high-end testing instruments and a sophisticated remote sensing lab. Proven experience with validation in execution and operation of large number of national and international projects in respect of power potential and optimization studies, powerhouse dimensioning and transient studies.

  NHPC has an efficient team of professionals to investigate and monitor the Geological and Geotechnical aspects of hydropower/pump storage projects in an efficient and scientific manner including preparation of feasibility and Detailed Project Reports (DPRs). Geological investigations assist in avoiding or minimizing the threat of geological uncertainties during construction of various civil structures, powerhouse, etc. The engineering capabilities of NHPC ranges right from the stage of conceptualization till the commissioning of the projects.

  NHPC has a full-fledged in-house Survey Group dedicated to carry out miscellaneous Survey works of all hydroelectric projects from concept to commissioning utilizing latest state-of-art Technologies in utmost precision & accuracy. A centralized data bank of all Survey works is created for its easy accessibility & future references. NHPC in-house survey team conducts field survey to develop various Survey Maps at desired scales which further reduces dependency on outside agencies that saves cost & time.

- **Extensive experience in construction and operation**

  NHPC has extensive experience and expertise in developing hydroelectric projects in complex geological regions. It has successfully completed construction of some of the challenging hydroelectric projects in India situated in remote hilly areas with various challenges like inaccessibility, poor logistic, adverse climate, complex rock conditions and technological hindrances. NHPC has standardized its erection protocols in strict adherence to international standards for developing its projects as model of quality excellence. With its strong team of competent, efficient and experienced professionals, NHPC is capable of executing hydroelectric projects of varying features and sizes by effectively overcoming such challenges.

- **Strong financial position**

  NHPC has paid-up share capital of ₹10,045.03 crore and an asset base of over ₹98,463.90 crore as on March 31, 2026. The strong financial position of the Company makes it competent enough to execute capital-intensive large hydroelectric projects.

- **Strong operating performance**

  On a consolidated basis, NHPC has successfully managed to develop and implement twenty-four hydroelectric projects (including partly commissioned Subansiri Lower HEP), two solar power projects and one wind power project on its own and four solar power projects through its subsidiary companies with an aggregate installed capacity of 9332.90 MW. NHPC with its fleet of power stations is a flagship Company in hydropower sector in India.

- **Seismic safety assessment**

  NHPC has setup one of the largest strong motion instrument (SMAs) network owned by any public sector utility in the Country covering all of NHPC and JV power stations. This network is operational on 24X7 basis and is maintained and monitored exclusively by Engineering Seismological unit of Geophysical team. For online monitoring of these SMAs, NHPC has setup one of its kind state-of-art centralized Real Time Seismic Data Centre (RTSDC) at its Corporate Office for seismic monitoring of all its power stations. The data centre records, processes and provides quick assessment of any earthquake event within the vicinity of respective power stations. This also provides a strong database for Comprehensive Dam Safety Evaluation teams in accordance with Dam Safety Act, 2021. This is a big step towards risk assessment measures and enables dam safety reviews for each of its power stations. Some High-end Research and Development activities taken up as JV with seismic experts of the Country have further strengthened the capabilities of NHPC in seismic monitoring of Hydro projects.

- **NHPC's continued ability to complete the hydro projects**

  NHPC's sustained ability to execute and complete hydropower projects under challenging conditions remains one of its core strengths. The Company's extensive experience in overcoming geological, logistical and engineering complexities has enabled it to successfully deliver large hydroelectric projects across diverse and difficult terrains. The milestones achieved during the year reaffirm NHPC's project execution capabilities and strengthen its position to pursue future growth opportunities in the hydropower sector.

**(ii) OPPORTUNITIES**

- **Untapped hydro potential**

  The integration of intermittent renewable energy has triggered peaking shortages and grid frequency variations, driving a critical policy shift toward hydropower and Pumped Storage Projects (PSPs) for grid stabilization. This transition unlocks massive expansion opportunities for the Company to capture India's vast untapped hydro potential—particularly across the North-Eastern region—as well as in strategic neighboring countries. Capitalizing on these unexploited assets and leveraging its core domain strength in hydro-engineering, the Company maintains a definitive competitive edge to lead the large-scale deployment of PSP infrastructure, positioning itself as a primary driver of the nation's clean energy transition.

- **Renewable Energy**

  The Government of India is implementing reforms towards a secure, affordable and sustainable energy system to power a robust economic growth and have taken several measures to de-carbonize the energy sector like increasing the share of installed RE capacity & its uptake and promoting energy efficiency in all sphere of life and to make energy transition from Fossil Fuel to Non-Fossil Fuel. With the energy transition gaining momentum with time, NHPC is leveraging its status as a premier hydropower leader to establish itself in the emerging Round-the-Clock (RTC) renewable energy market through a diversified portfolio of Solar, Wind, and Green Hydrogen.

  NHPC is actively scaling its footprint in Renewable Energy Sector by setting up of Renewable Energy projects as standalone developer and also through its specialized arms, NHPC Renewable Energy

Limited (NHPC REL) and Bundelkhand Saur Urja Limited (BSUL). NHPC is also continuously focusing on commercial-scale deployment of PSPs and large-scale Floating Solar installations. NHPC is also pursuing commercial-grade Green Hydrogen ecosystems and e-mobility solutions to decarbonize high-altitude and industrial clusters.

As a designated Renewable Energy Implementing Agency (REIA), NHPC's role has become very significant towards a facilitator for Renewable capacity addition for the country and an important revenue pillar for the Company. Having already awarded over 23 GW of RE capacity with different technologies, the Company is putting all its efforts for expeditious signing of Power Purchase Agreement (PPA) & Power Sale Agreement (PSA) to bridge the gap between developers and DISCOMs and commissioning the projects within the ambit of signed PPA.

Recognizing that grid stability is the next frontier, NHPC is accelerating its mandate as a Battery Energy Storage System Implementing Agency (BIA). The 1500 MWh BESS tranche (supported by VGF) has now moved into the implementation phase. This role as BIA not only supports the grid but also establishes a significant, long-term fee-based revenue stream through Battery Energy Storage Purchase Agreements (BESPA). Apart from above, company is also exploring opportunities for installation of BESS capacity with the commissioned/ under implementation RE Projects and participating in the upcoming bids for Storage based RE Projects.

Through these integrated efforts, NHPC is evolving from a conventional hydro utility into a comprehensive Green Energy Major, driving India's journey toward a Net Zero future.

- **Grid Balancing Requirement**

  In view of the Government of India's ongoing thrust on large-scale renewable energy development, particularly in solar power, hydropower will play a critical role in ensuring grid balancing and stability. The evolving energy scenario presents significant opportunities for NHPC to expand hydropower development, owing to its inherent advantages such as fast ramping capability, operational flexibility, fault current support, inertial and primary frequency response, black start capability, and environment-friendly scalable energy storage scheme.

**(iii) THREATS/ WEAKNESSES/ CHALLENGES/CONCERN**

- **Geological uncertainties:**

  Inaccessible terrain and constraints of logistic and limits of investigation, poses serious consequences for execution of projects. Excavation of tunnels under high superincumbent cover also poses serious problems in timely completion of projects due to severe stress related problems and heavy ingress of water. Hydropower plants face significant challenges from natural hazards, particularly because they are often located in mountainous, geologically active regions. Key threats include earthquakes, flash floods, landslides, avalanches, Landslide Lake Outburst Flood (LLOF) and Glacial Lake Outburst Flood (GLOF), which can damage infrastructure and cause severe operational disruptions.

- **Time and cost overruns**

  Most hydro-electric projects are generally located in hilly terrain, which are at the receiving end of devastating natural calamities like landslides, hill slope collapses and roadblocks, flood, cloud burst, etc. These calamities cause severe setbacks in construction schedule. Further, in-spite of extensive survey and investigation, geological uncertainties may have to be tackled especially in long tunnels such as Head Race Tunnel. Often, construction of road to project structures becomes difficult due to unstable rock conditions, necessitating the construction of road tunnels, which adds additional costs to the project. NHPC with its rich experience and expertise coupled with state-of-the art technology has overcome such surprises many a times in the past. However, these uncommon and unpredictable geological uncertainties may result in time and cost overrun. Sometimes law and order problems also result in time and cost overrun. Volatility in raw material prices and global supply chain disruptions for critical components like transformers and solar modules also lead to significant cost overruns.

- **Time consuming clearance process**

  Before any hydroelectric project is implemented, it needs to be cleared by various agencies by obtaining various statutory as well as non-statutory clearances. Often projects get bogged down with the lengthy clearance procedures involving multiple agencies/ organizations, states, etc. Obtaining the requisite clearances is a complex, tedious and time-consuming process which sometimes leads to abnormal delay, ultimately affecting the project implementation.

- **Difficulties in entering into Power Purchase Agreements (PPAs)**

  Sale of energy from projects having higher tariff is getting difficult in present day's power trading

scenario. Beneficiaries prefer to purchase their additional power requirement on short-term basis through power exchange or e-procurement rather than opting for long term/medium term PPAs. As hydroelectric projects are site specific and its tariff depends on location/design parameters and high initial investment, the tariff for new hydroelectric projects is relatively higher. Excessive bidding during past 2 years in the Renewable Energy Sector has also resulted into supply demand mismatch. Further, delayed availability of connectivity and declining tariff in subsequent bids due to extreme market competitions is putting a lot of challenge in securing Power Sale Agreements with Buying Entities. Due to above reasons, NHPC is facing difficulties in dispatch of power from new projects through long term PPAs.

- **High initial cost/ tariff**

  The development of hydroelectric projects involves long gestation period and require large initial investment, which results into high initial tariff. Cash flow and revenue from operations of hydroelectric projects are also subject to variations as per tariff regulations notified by CERC from time to time. High initial costs and tariffs sometimes prove detrimental in obtaining investment sanction and require extensive financial re-engineering and different waivers from various stakeholders to bring the project on the anvil.

- **Law & order and Security Threats**

  NHPC is witnessing law & order problem at some of its projects/ power stations, as they are located near sensitive border areas and at remote locations. Officials posted at those projects/ power stations are prone to security threats. However, NHPC is efficiently managing the operation of these Power Plants.

- **Opposition to hydroelectric projects**

  Hydroelectric projects in India are also facing opposition by certain pressure groups. This has created an apprehension amongst the hydroelectric project developers as some of their projects are getting stalled.

- **Restrictive hydro policies of State Government**

  Several state hydro policies favors for payment of upfront premium, free power over & above the required free power, etc. for allocation of hydroelectric projects to the developers. CPSEs are facing difficulties in getting these hydroelectric projects, as they have to follow the norms of Government of India.

- **Dependence on few contractors**

  Construction of hydroelectric projects require manpower, machinery and substantial investment of money. There are very few contractors in India who can deliver especially in remote and difficult locations where accessibility is a major issue. The limited range of contractors who are able to perform in the sector increases our dependence on few available contractors in the Country.

### 35.9 RISK AND CONCERNS

NHPC has a well-defined and dynamic Risk Management Policy since 2009 to provide overall framework for the risk management in the Company. The Policy is modified and updated from time-to-time. Revision-01 of the Policy was done in the year 2015, Revision-02 of the Policy was done in the year 2022 and Revision-03 of the Policy has been done in the year 2024. At present, 70 key risks have been identified from initial 54 risks. To ensure effective implementation of the Risk Management Policy, two Committees have been constituted:

i. A Board level Risk Management Committee comprising of Directors, to assist the Board in management of key risks. The Committee inter-alia ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company.

ii. Risk Assessment Committee comprising of Chief Risk Officer and Risk Coordinators-HOD(s) of various divisions responsible for risk mitigation pertaining to their division as well as for Power Stations/ Projects/ Divisions of Corporate office. The Heads of Departments/ Regions/ Projects/ Power Stations implement and review the directions issued by Risk Assessment Committee on the identified risks and their mitigation measures.

### 35.10 OUTLOOK

Your Company has taken effective initiatives and successfully streamlined the processes for sustainable growth and consistent performance in the electricity business. It has adopted new and relevant technologies in the areas of electro mechanical, civil and hydro-mechanical engineering. NHPC has applied contemporary practices to reduce construction time delays as well as cost overrun. Its power stations are run in an optimized way to reduce siltation problem of its reservoir. Construction supervision, post-commissioning monitoring and hurdle free operation are ensured and augmented by use of information technology. Operations of all power stations of the Company are either semi or fully automated. Many power stations are equipped with advanced distributed control systems along with Supervisory Control And Data Acquisition (SCADA) systems. NHPC is also looking forward for remote operation of some of its power stations.

From an operational perspective, NHPC Limited is expected to maintain a stable and efficient generation outlook, supported by improved plant availability, optimized reservoir management, and enhanced predictive maintenance practices under digital and ERP-enabled systems. With a focus on reliability and flexibility, NHPC's hydro stations will continue to play a critical role in grid balancing, especially in the context of increasing renewable energy penetration. Strengthening of real-time monitoring, condition-based maintenance, and coordinated outage planning is likely to minimize forced outages and improve overall operational performance. Additionally, emphasis on Renovation and Modernization, refurbishment of aging units, and integration of advanced analytics is expected to further enhance generation efficiency and sustain long-term operational excellence.

### 35.11 SEGMENT-WISE OR PRODUCT-WISE PERFORMANCE

Generation of electricity is the principal business activity of the Company. Other operations viz. power trading, contracts, project management and consultancy works do not form a reportable segment as per the Ind AS – 108 on "operating segments". The Company has a single geographical segment, as all its power stations are located within the Country.

### 35.12 INTERNAL CONTROL SYSTEMS AND ADEQUACY

The Company has sound internal control systems and processes in place for smooth and efficient conduct of business and ensure compliance to relevant laws and regulations. NHPC has clearly defined organizational structure, manual and standard operating procedures to ensure orderly, ethical and efficient conduct of its business. A comprehensive delegation of power from Chairman and Managing Director to down below is in place to assist in smooth decision making, which is periodically reviewed to align it with changing business environment and for speedier decision making.

The Company has an in-house internal audit department headed by a senior officer. In compliance to Section 138 of the Companies Act, 2013, the Board has appointed a Executive Director (Finance) as Internal Auditor of the Company. The department has qualified and experienced workforce to carry out periodical as well as special audits.

The Internal Audit department submits their audit observations and action taken reports to Audit Committee. The recommendations of the Committee are duly complied with. In compliance to Section 134 of the Companies Act, 2013, M/s Raj Har Gopal & Co., Chartered Accountants, New Delhi was appointed to provide independent assurance on implementation of Internal Financial Controls in the Company during FY 2025-26. The Firm, in its Report, acknowledged the effectiveness of prevailing internal financial control systems in the Company.

### 35.13 FINANCIAL DISCUSSION AND ANALYSIS

### PROFIT & LOSS ITEMS

A detailed analysis of the Audited Financial Results of the Company for the Fiscal year 2026, as compared to Fiscal year 2025 are as under: -

***Income*** (₹ in crore)

| Particulars | Fiscal 2026 | Fiscal 2025 |
|---|---|---|
| Units of electricity generated (in million units) | 23288 | 19862 |
| **Income** | | |
| (i) Sale of Energy | 9,254.00 | 8,350.15 |
| (ii) Income from Finance Lease | 260.35 | 282.12 |
| (iii) Income from Operating Lease | 262.29 | 287.29 |
| **Net Sales (i)+(ii)+(iii)** | **9,776.64** | **8,919.56** |
| (iv) Revenue from Contracts, Project Management and Consultancy Works | 51.88 | 47.19 |
| (v) Revenue from Power Trading | 18.05 | 21.50 |
| (vi) Other Operating Income | 481.69 | 6.01 |
| **Revenue from operations [sum of (i) to (vi)]** | **10,328.26** | **8,994.26** |
| Add: Other Income | 1,321.84 | 1,462.09 |
| **Total Income** | **11,650.10** | **10,456.35** |

Total income in Fiscal 2026 increased by 11.42% to ₹11,650.10 crore from ₹10,456.35 crore in Fiscal 2025, primarily due to the commissioning of new power projects, namely Parbati-II Project (800 MW), Karnisar Solar Power Project (300 MW) and Subansiri Lower Project (partially commissioned – 750 MW out of 2000 MW), increase in interest income from beneficiary, energy shortfall and increase in other operating income. The increase was partially offset by decrease in revenue from power trading and other income in Fiscal 2026.

***Sale of Energy***

The principal source of income of the Company is from sale of power to bulk customers comprising mainly of power utilities owned by State Governments/Private Distribution Companies pursuant to long-term Power Purchase Agreements. The rate of electricity is determined Power Station wise by the Central Electricity Regulatory

Commission (CERC). The CERC vide its notification no. L-1/268/2022/CERC dated March 15, 2024 has issued Tariff Regulations for the tariff period 2024-29 and subsequent amendments from time to time.

The said regulation inter-alia provides that, for the purpose of filing of tariff petitions, the Return on Equity (ROE), a component of tariff, is to be grossed-up using effective tax rate of the respective financial year. For the purpose of recognizing Sales, ROE has been grossed up using effective tax rate for FY 2025-26.

The Tariff Regulations also provide for various incentives which comprise of incentives on achieving Plant Availability Factor (PAF) greater than Normative Annual Plant Availability Factor (NAPAF), incentive for generation of energy in excess of the Design Energy of the plant (Secondary Energy) as well as incentive attributable to Deviation Settlement Mechanism (DSM) where the Power Stations of the Company contribute towards maintaining grid stability.

Where tariff is not subject to approved by CERC or tariff rates have been agreed directly with beneficiary, revenue from sale of electricity is accounted for on the basis of tariff agreed in the Power Purchase Agreements/Contracts in accordance with Ind AS 115- Revenue from Contracts with Customers.

Sale includes reimbursement on Water Cess in respect of Power Stations situated in the Union Territories of Jammu & Kashmir, Ladakh and state of Uttarakhand.

In Fiscal 2026, 23288 MUs of electricity (excluding infirm power of 19 MUs generated by Parbati-II Power Station, Karnisar Solar Power Project and Subansiri Lower Project) was generated from an installed capacity of 7401 MW, which increased by 33.33% over the installed capacity of 5551 MW in Fiscal 2025, due to the commissioning of above-mentioned projects in Fiscal 2026. In comparison, 19862 MUs of electricity (excluding infirm power of 16 MUs generated by Parbati-II Power Station) was generated in Fiscal 2025. Accordingly, there was an increase of 17.25% in the number of units generated. The average selling price (after adjustment of components of earlier year sales and free power to home states) was ₹4.82 per unit for 20,329 million units sold in Fiscal 2026 as against ₹4.76 per unit for 17401 million units in Fiscal 2025. During Fiscal 2026, the Company has earned ₹405.35 crore towards incentives against ₹410.84 crore in Fiscal 2025.

Sale of energy increased by 10.82% to ₹9,254.00 crore in Fiscal 2026 from ₹8,350.15 crore in Fiscal 2025 primarily due to the commissioning of Parbati-II Project, Karnisar Solar Power Project and Subansiri Lower Project (partially commissioned). Company's Plant Availability Factor (PAF) in Fiscal 2026 was 69.50% as compared to 73.94% in Fiscal 2025. PAF for Fiscal 2026 was lower by 12.84% as compared to Normative Annual PAF of 79.74%.

***Revenue from Construction Contracts, Project Management and Consultancy Works***

This includes revenue from assignments pertaining to Construction Contracts, Project Management & Consultancy Services. These assignments primarily include consultancy services provided to subsidiary companies viz. NHDC Limited, Chenab Valley Power Projects Limited, Bundelkhand Saur Urja Limited, Jalpower Corporation Limited, Ratle Hydroelectric Power Corporation Limited and NHPC Renewal Energy Limited. The income from assignments pertaining to construction contracts, project management and consultancy services increased by 9.94% from ₹47.19 crore in Fiscal 2025 to ₹51.88 crore in Fiscal 2026.

***Revenue from Power Trading***

The revenue from Power Trading decreased by 16.05% from ₹21.50 crore in Fiscal 2025 to ₹18.05 crore in Fiscal 2026. The income under this activity was booked on net Trading Margin basis in line with Ind AS 115 - Revenue from Contracts with Customers.

***Other Operating Income***

Other operating income in Fiscal 2026 was ₹481.69 crore i.e. an increases of 7,914.81% as against ₹6.01 crore in Fiscal 2025. Increase in other operating income was due to income on account of Interest from beneficiary states booked in respect of nineteen power stations whose truing up tariff orders for 2019–24 tariff period and the provisional tariff orders for the 2024–29 tariff period was received during Fiscal 2026.

Components of Other operating income are as under:

(₹ in crore)

| Other Operating Income | Fiscal 2026 | Fiscal 2025 |
|---|---|---|
| Income on account of generation-based incentive (GBI) | 2.73 | 2.65 |
| Interest from beneficiary states | 478.96 | 3.36 |
| **Total** | **481.69** | **6.01** |

***Other Income***

Other income in Fiscal 2026 was ₹1,321.84 crore i.e. a decrease of 9.59% as against ₹1,462.09 crore in Fiscal 2025. Major components of Other Income are as under:

(₹ in crore)

| Other Income | Fiscal 2026 | Fiscal 2025 |
|---|---|---|
| Interest on Loan to Govt. of Arunachal Pradesh | 93.58 | 85.86 |
| Interest on Term Deposits/ Investments | 62.75 | 91.13 |

| Other Income | Fiscal 2026 | Fiscal 2025 |
|---|---|---|
| Dividend (mainly from NHDC-a Subsidiary Co.) | 472.74 | 428.37 |
| Late Payment Surcharge | 24.99 | 35.89 |
| Realisation of Business Interruption loss from Insurance Company | 0.00 | 465.59 |
| Liability/ Provision not required written back | 12.53 | 29.56 |
| Income from Insurance Claim | 441.73 | 120.84 |
| Exchange Rate Variation | 0.00 | 13.97 |
| Other miscellaneous income | 213.52 | 190.88 |
| **Total** | **1,321.84** | **1,462.09** |

During Fiscal 2026, ₹472.74 crore was earned as dividend income (mainly from subsidiary company viz. NHDC Limited) as against ₹428.37 crore during Fiscal 2025.

During Fiscal 2026, no income was booked as realisation of Business Interruption (BI) loss, as against ₹465.59 crore during Fiscal 2025. However, during Fiscal 2026, ₹441.73 crore was accounted for as Income from Insurance Claim, as against ₹120.84 crore during Fiscal 2025. Insurance claim recognized during FY 2025-26 primarily relates to amounts recoverable from insurance companies in respect of losses/damages to assets arising from flash floods affecting power stations situated in the Teesta River Basin in West Bengal and Sikkim, and power stations located in Himachal Pradesh.

***Expenditure***

(₹ in crore)

| Expenditure | Fiscal 2026 | Fiscal 2025 |
|---|---|---|
| Generation Expenses | 818.49 | 795.84 |
| Employee Benefit Expenses | 1,364.09 | 1,643.86 |
| Finance Costs | 1,408.97 | 1,147.00 |
| Depreciation, Amortization and Impairment Expenses | 1,889.69 | 1,125.06 |
| Other Expenses | 3,778.23 | 1,885.63 |
| **Total** | **9,259.47** | **6,597.39** |

Total expenditure increased by 40.35% to ₹9,259.47 crore in Fiscal 2026 from ₹6,597.39 crore in Fiscal 2025 mainly due to increase in Other Expenses by ₹1,892.60 crore, increase in Depreciation, Amortization and Impairment expenses by ₹764.63 crore and increase in Finance Costs by ₹261.97 crore and increase in Generation Expenses by ₹22.65 crore partially offset due to decrease in Employee Benefits Expenses by ₹279.77 crore. Our total expenditure as a percentage of total income was 79.48% in Fiscal 2026 as compared to 63.09% in Fiscal 2025. Item wise deliberation of Expenditure heads are given hereunder:

***Generation Expenses***

Generation expenses consist of Water Cess and Consumption of stores and spare parts. These expenses represent approximately 8.84% of the total expenditure in Fiscal 2026 as compared to 12.06% in Fiscal 2025. In absolute terms, these expenses were ₹818.49 crore in Fiscal 2026 as against ₹795.84 crore in Fiscal 2025.

***Employee Benefits Expense***

Employee benefits expense includes Salaries and Wages, Allowances, Incentives, Contribution to Provident Fund, Contribution to Employees' Defined Contribution Superannuation Scheme and expenses related to other employee welfare funds. These expenses represented 14.73% of our total expenditure in Fiscal 2026 as against 24.92% in Fiscal 2025. Employee benefit expenses decreased from ₹1,643.86 crore in Fiscal 2025 to ₹1,364.09 crore in Fiscal 2026, representing a decrease of ₹279.77 crore. This was primarily due to provision made on account of payment of pay anomaly arrear in Fiscal 2025 pursuant to the decision of the Hon'ble High Court of Punjab and Haryana. The decrease was partially offset by increase in employee related expenses on account of commissioning of Parbati-II Project, Karnisar Solar Power Project and Subansiri Lower Project (partially commissioned).

There were 4,634 employees on the payroll of the Company as on March 31, 2026 compared to 4,577 employees as on March 31, 2025. Out of these 2,454 and 2,132 employees were engaged in Operation & Maintenance of Power Stations during Fiscal 2026 & 2025 respectively.

***Finance Costs***

Finance Costs mainly consist of interest expense on Bonds and Term Loans. Finance Costs also include expenses on account of Guarantee Fees to the Government of India in connection with loans raised from Foreign Market.

Finance Costs represent 15.22% of the total expenditure in Fiscal 2026 compared to 17.39% of the total expenditure in Fiscal 2025. These costs increased by 22.84% to ₹1,408.97 crore in Fiscal 2026 from ₹1,147.00 crore in Fiscal 2025. The increase was mainly on account of commissioning of Parbati-II Project, Karnisar Solar Power Project and Subansiri Lower Project (partially commissioned).

***Depreciation & Amortization Expense***

Depreciation, Amortization and Impairment Expenses mainly comprise depreciation on Property, Plant and Equipment, amortization of intangible assets and impairment losses recognized on assets, wherever applicable. Depreciation, Amortization & Impairment expenses represent 20.41% of the total expenditure in Fiscal 2026 as against 17.05% in Fiscal 2025.

Depreciation, Amortization & Impairment expenses increased by 67.96% from ₹1,125.06 crore in Fiscal 2025 to ₹1,889.69 crore in Fiscal 2026 due to increase in

depreciable asset base. The increase was primarily on account of commissioning of Parbati-II Project, Karnisar Solar Power Project and Subansiri Lower Project (partially commissioned) during Fiscal 2026.

***Other Expenses***

Other Expenses consist primarily of Repair & Maintenance of Buildings and Plant & Machinery, Security Expenses, Insurance Expenses, CSR Expenses, Other Administrative Overheads, Provisions, etc. Other Expenses represent approximately 40.80% of the total expenditure in Fiscal 2026 as against 28.58% in Fiscal 2025. In absolute terms, other expenses increased by 100.37% from ₹1,885.63 crore in Fiscal 2025 to ₹3,778.23 crore in Fiscal 2026.

The increase in other expenses was primarily attributable to commissioning of Parbati-II Project, Karnisar Solar Power Project and Subansiri Lower Project (partially commissioned) during Fiscal 2026, resulting in an increase of ₹1,209.28 crore. The increase was also attributable to an increase in Repair & Maintenance expenses of ₹79.63 crore, increase in Insurance expenses of ₹315.88 crore, increase in accounting of insurance losses of ₹96.00 crore and increase in Provisions & Impairment expenses of ₹168.06 crore.

**Profit Before Regulatory Deferral Account Balances and Tax**

Profit Before Regulatory Deferral Account Balances and Tax decreased by 38.05% to ₹2,390.63 crore in Fiscal 2026 from ₹3,858.96 crore in Fiscal 2025.

***Tax Expenses***

In Fiscal 2026, tax expense was ₹(-)265.94 crore as compared to ₹916.07 crore in Fiscal 2025. The decrease in tax expenses in Fiscal 2026 was on account of decrease in deferred tax expenses by ₹1,171.36 crore and decrease in current year tax by ₹10.65 crore.

***Current Tax Expenses***

Taxable income for Fiscal 2026 was ₹3,742.21 crore against ₹4,063.63 crore for Fiscal 2025. Accordingly, Current Tax Expenses was lower by ₹10.65 crore

***Deferred Tax Expenses***

Deferred Tax for Fiscal 2026 was ₹(-)927.94 crore against ₹243.42 crore for Fiscal 2025. The decrease in Deferred Tax Expense by ₹1,171.36 crore was mainly on account of decrease in tax rate and recognition of MAT credit amounting to ₹504.93 crore during Fiscal 2026.

***Profit after Tax and before Regulatory Deferral Account Balances***

Profit after Tax and before Regulatory Deferral Account Balances decreased by 9.73% to ₹2,656.57 crore in Fiscal 2026 from ₹2,942.89 crore in Fiscal 2025.

**Movements in Regulatory Deferral Account Balances (Regulatory Income)**

In line with the Guidance Note on "Accounting for Rate Regulated Activities" issued by the Institute of Chartered Accountants of India (ICAI) and Ind AS 114 – Regulatory Deferral Accounts, 'Regulatory Deferral Account Balances' have been created and corresponding 'Regulatory Income' has been recognized for ₹961.23 crore during Fiscal 2026 as against ₹141.09 crore during Fiscal 2025.

Expense/income recognized in the Statement of Profit & Loss to the extent recoverable from or payable to the beneficiaries in subsequent periods as per CERC Tariff Regulations are recognized as 'Regulatory Deferral Account Balances'. Regulatory Deferral Account Balances are adjusted from the year in which the same become recoverable from or payable to the beneficiaries.

The details of items are given hereunder: -

(₹ in crore)

| Particulars | As at March 31, | |
|---|---|---|
| | 2026 | 2025 |
| Regulatory Deferral Account balances in respect of Subansiri Lower Project | 1,141.62 | 0.00 |
| Differential depreciation due to Moderation of Tariff in respect of Kishanganga Power Station | 207.73 | 204.69 |
| Exchange differences on Foreign Currency Monetary items | 2.23 | (0.02) |
| Adjustment against Deferred Tax Recoverable for tariff period upto 2009 | (392.08) | (66.47) |
| Adjustment against Deferred Tax Liabilities for tariff period 2014-2019 | 362.44 | 2.89 |
| Regulatory Liability on account of recognition of MAT Credit | (360.71) | 0.00 |
| **Total** | **961.23** | **141.09** |

***Profit After Tax including Rate Regulated Income***

Our Profit After Tax increased by 17.31% to ₹3,617.80 crore in Fiscal 2026 from ₹3,083.98 crore in Fiscal 2025.

***Other Comprehensive Income (OCI)***

Other Comprehensive Income (OCI) comprising of actuarial gain/loss of re-measurements of post retirement Defined Benefit Plans and fair value gain/loss on investments in Equity & Debt Instruments in Fiscal 2026 was ₹(-)75.41 crore against ₹(-)102.89 crore in Fiscal 2025.

***Total Comprehensive Income (TCI)***

Total Comprehensive Income (TCI) i.e. total profit inclusive of OCI in Fiscal 2026 was ₹3,542.39 crore i.e. increase of 18.83% as against ₹2,981.09 crore in Fiscal 2025.

***LIQUIDITY AND CAPITAL RESOURCES***

Both internal and external sources of liquidity are utilized for Working Capital requirement and funding of capital expenditure. Generally long-term borrowings are raised through term loans from banks/ financial institutions or issue of bonds either in Indian Rupees or foreign currencies. Cash and cash equivalents were ₹1,042.10 crore and ₹660.77 crore as on March 31, 2026 and March 31, 2025 respectively.

***Cash Flows***

(₹ in crore)

| Particulars | Fiscal 2026 | Fiscal 2025 |
|---|---|---|
| Net cash inflow/(outflow) from operating activities | 2,348.92 | 4,160.04 |
| Net cash inflow/(outflow) from investing activities | (5,681.82) | (4,412.02) |
| Net cash inflow/(outflow) from financing activities | 3,714.23 | (87.21) |

***Net Cash from Operating Activities***

In Fiscal 2026, the net cash from operating activities was ₹2,348.92 crore and Profit before Tax and Regulated Income was ₹2,390.63 crore. Net cash from operating activities has been arrived at after adjusting non-cash items comprising of ₹1,889.69 crore towards depreciation, amortization and impairment expenses, ₹1,391.32 crore towards interest expenses, ₹17.65 crore towards Unwinding of Interest on Financial Liabilities (Net of EAC), ₹(-)2.45 crore towards Impairment on investment, ₹113.43 crore towards Other Impairment on Financial & Non-Financial Assets (Net of EAC), ₹2.01 crore towards Net Exchange rate variation (Loss), ₹31.69 crore towards Sales adjustment on account of Exchange Rate Variation, ₹16.86 crore towards Loss/(Profit) on sale of Assets/Claims written off, ₹0.44 crore towards Fair value Adjustments, ₹50.42 crore towards deferred revenue on account of advance against depreciation, ₹11.77 crore on account of Liabilities/ Impairment Allowances/ Provisions not required written back (Net of EAC), ₹472.74 crore on account of dividend income, ₹244.93 crore towards Interest Income & Guarantee Fees (including Late Payment Surcharge) and ₹36.42 crore towards Amortization of Government Grants. Changes in Operating Assets & Liabilities had an impact on cash outflow by ₹(-)1,991.02 crore, which was the net effect of change in Inventories, Trade Receivables, Other Financial Assets, Loans & Advances, Other Financial Liabilities & Provisions, Regulatory Deferral Account Balances, Deferred foreign currency fluctuation assets, Deferred expenditure on foreign currency fluctuation and Deferred income from foreign currency fluctuation account.

In Fiscal 2025, the net cash from operating activities was ₹4,160.04 crore and Profit before Tax and Regulated Income was ₹3,858.96 crore. Net cash from operating activities was arrived at after adjusting non-cash items comprising of ₹1,125.06 crore towards depreciation, amortization and impairment expenses, ₹1,144.46 crore towards interest expenses, ₹2.54 crore towards Unwinding of Interest on Financial Liabilities (Net of EAC), ₹(-)17.80 crore towards Impairment on investment, ₹(-)39.28 crore towards Other Impairment on Financial & Non-Financial Assets (Net of EAC), ₹27.17 crore towards Sales adjustment on account of Exchange Rate Variation, ₹7.44 crore towards Loss/(Profit) on sale of Assets/Claims written off, ₹13.16 crore towards Loss on sale of long term Investment, ₹50.42 crore towards deferred revenue on account of advance against depreciation, ₹17.46 crore on account of Liabilities/ Impairment Allowances/ Provisions not required written back (Net of EAC), ₹428.37 crore on account of dividend income, ₹286.76 crore towards Interest Income & Guarantee Fees (including Late Payment Surcharge), ₹13.97 crore towards exchange rate variation (gain) ₹8.60 crore towards Fair Value Adjustments and ₹33.25 crore towards amortization of government grants. Changes in Operating Assets & Liabilities had an impact on cash outflow by ₹(-)454.05 crore, which was the net effect of change in Inventories, Trade Receivables, Other Financial Assets, Loans & Advances, Other Financial Liabilities & Provisions, Regulatory Deferral Account Balances, Deferred foreign currency fluctuation assets, Deferred expenditure on foreign currency fluctuation and Deferred income from foreign currency fluctuation account.

**Net Cash from Investing Activities**

Net cash used in investing activities was ₹5,681.82 crore in Fiscal 2026. This was mainly on account of acquisition of Fixed Assets i.e. Property, Plant & Equipment, Other Intangible Assets, CWIP and movement in Regulatory Deferral Account balances forming part of project cost of ₹6,198.93 crore, ₹366.35 crore towards Investment in Subsidiaries & Joint Venture, ₹451.00 crore towards loan to subsidiaries and ₹15.85 crore towards Net Investment in Term Deposits partly offset by interest income & Guarantee Fees by ₹162.44 crore, ₹472.74 crore towards dividend income, ₹14.66 crore towards interest on loan to Subsidiaries/ Joint Ventures/ Associates, ₹4.75 crore towards sale of Property, Plant and Equipment, ₹459.53 crore towards repayment of loan by subsidiaries and ₹236.19 crore towards receipt of Grant.

Net cash used in investing activities was ₹4,412.02 crore in Fiscal 2025. This was mainly on account of acquisition of Fixed Assets i.e. Property, Plant & Equipment, Other Intangible Assets, CWIP and movement in Regulatory Deferral Account balances forming part of project cost of ₹4,495.66 crore, ₹1,123.27 crore towards Investment

in Subsidiaries & Joint Venture and ₹336.53 crore towards loan to subsidiaries partly offset by interest income & Guarantee Fees by ₹217.72 crore, ₹428.37 crore towards dividend income, ₹2.08 crore towards net investment in Term Deposit, ₹2.80 crore towards interest on loan to Subsidiaries/ Joint Ventures/ Associates, ₹1.80 crore towards sale of Property, Plant and Equipment, ₹352.05 crore towards repayment of loan by subsidiaries, ₹12.38 crore towards proceeds from sale of investment and ₹526.24 crore towards receipt of Grant.

**Net Cash from Financing Activities**

In Fiscal 2026, net cash inflow from financing activities was ₹3,714.23 crore. Fund of ₹10,451.04 crore has been raised through issue of bonds and loan from banks and ₹1,050.00 crore from Short Term Borrowings (Net). Borrowings to the tune of ₹3,364.98 crore has been repaid. Our cash outflow on account of repayment of lease liability including interest thereon was to the tune of ₹9.69 crore. The amount related to interest servicing was ₹2,493.54 crore. In Fiscal 2026, total dividend of ₹1,918.60 crore has been paid.

In Fiscal 2025, net cash outflow from financing activities was ₹87.21 crore. Fund of ₹7,603.84 crore was raised through issue of bonds and loan from banks and ₹450.00 crore from Short Term Borrowings (Net). Borrowings to the tune of ₹3,130.84 crore were repaid. Our cash outflow on account of repayment of lease liability including interest thereon was to the tune of ₹7.79 crore. The amount related to interest servicing was ₹3,093.86 crore. In Fiscal 2025, total dividend of ₹1,908.56 crore was paid.

**BALANCE SHEET ITEMS**

**Balance Sheet Highlights**

**Assets**

(₹ in crore)

| Particulars | As at March 31, | |
|---|---|---|
| | 2026 | 2025 |
| **Non-Current Assets** | | |
| Property, Plant and Equipment, Capital Work in Progress, Right of Use Assets, Investment Property, Intangible Assets and Intangible Assets under development | 66,715.60 | 59,321.70 |
| Other Non-Current Assets | 773.63 | 1,049.38 |
| **Financial Assets (Non-Current)** | | |
| - Investments | 6,377.58 | 5,926.39 |
| - Trade Receivables | 0.16 | 0.63 |
| - Loans | 936.53 | 1,242.18 |
| - Other Financial Assets | 4,606.51 | 4,548.34 |
| **Total Non-Current Assets** | **79,410.01** | **72,088.62** |
| **Current Assets** | | |
| Inventories | 278.27 | 243.21 |
| Current Tax Assets (Net) | 94.68 | 70.04 |
| Other Current Assets | 1,364.48 | 1,214.61 |
| **Financial Assets (Current)** | | |
| - Current Investments | 10.80 | 0 |
| - Trade Receivables | 2,406.30 | 2,205.65 |
| - Cash & Bank Balances | 1,171.53 | 812.15 |
| - Short Term Loans | 485.78 | 142.74 |
| - Other Financial Assets | 5,122.81 | 3,547.87 |
| **Total Current Assets** | **10,934.65** | **8,236.27** |
| Asset classified as held for sale | 2.81 | 1.73 |
| Regulatory Deferral Account Debit Balances | 8,116.43 | 6,794.49 |
| **Total Assets and Regulatory Deferral Account Debit Balances** | **98,463.90** | **87,121.11** |

**Equity and Liabilities**

(₹ in crore)

| Particulars | As at March 31, | |
|---|---|---|
| | 2026 | 2025 |
| **Equity** | | |
| Equity Share Capital | 10,045.03 | 10,045.03 |
| Other Equity | 29,927.24 | 28,303.45 |
| **Net Worth** | **39,972.27** | **38,348.48** |
| **Non-Current Liabilities** | | |
| Provisions | 73.29 | 66.69 |
| Deferred Tax Liabilities (Net) | 935.85 | 1,861.69 |
| Other Non-Current Liabilities | 2,827.57 | 2,691.22 |
| **Financial Liabilities (Non-Current)** | | |
| - Borrowings | 38,340.34 | 32,260.47 |
| - Lease Liabilities | 82.89 | 17.13 |
| - Other Financial Liabilities | 2,434.97 | 2,192.76 |
| **Total Non-Current Liabilities** | **44,694.91** | **39,089.96** |
| **Current Liabilities** | | |
| - Provisions | 1,635.50 | 1,956.10 |
| - Current Tax Liabilities | 0.00 | 8.40 |
| - Other Current Liabilities | 851.40 | 785.88 |
| **Financial Liabilities (Current)** | | |
| - Borrowings | 5,877.17 | 3,718.73 |
| - Lease Liabilities | 6.39 | 5.57 |
| - Trade Payables | 351.61 | 298.04 |
| - Other Financial Liabilities | 3,790.74 | 1,986.75 |
| **Total Current Liabilities** | **12,512.81** | **8,759.47** |

| Particulars | As at March 31, | |
|---|---|---|
| | 2026 | 2025 |
| Regulatory Deferral Account Credit Balances | 1,283.91 | 923.20 |
| **Total Equity, Liabilities and Regulatory Deferral Account Credit Balances** | **98,463.90** | **87,121.11** |

**Authorised Share Capital**

The authorised share capital of the Company was ₹17,500 crore in Fiscal 2026 as well as in Fiscal 2025.

**Movement in Balance Sheet items are discussed here under: -**

***Property, Plant and Equipment (PPE), Capital Work in Progress (CWIP), Right of Use (ROU) Assets, Investment Property, Intangible Assets***

Value of PPE consisting of Land, Hydraulic structures, Water Conductor Systems, Generating Equipment, Buildings including Power House Buildings, Construction Equipment, Plant & Machinery, Office Equipment, Computers, etc. after provision for depreciation, amortisation & impairment was ₹44,516.98 crore and ₹16,553.02 crore as on March 31, 2026 and March 31, 2025 respectively.

Capital Work in Progress which includes Hydraulic Works, Buildings including Power House Buildings, Construction Equipment, Plant & Machinery and S&I works at the power projects under Construction, Survey & Investigation were ₹19,067.23 crore and ₹39,834.13 crore as on March 31, 2026 and March 31, 2025 respectively.

Right of Use Assets (ROU) including forest land under right of use and other leased assets were ₹2,913.85 crore and ₹2,722.02 crore as on March 31, 2026 and March 31, 2025 respectively.

Investment Property consists of one piece of land at Bangalore amounting to ₹4.49 crore.

Intangible Assets comprising of computer software were ₹9.36 crore and ₹5.66 crore as on March 31, 2026 and March 31, 2025 respectively.

Intangible Assets under development consisting of software under development & upfront Fee/ Premium for allotment of two hydroelectric projects in the State of Arunachal Pradesh were ₹203.69 crore and ₹202.38 crore as on March 31, 2026 and March 31, 2025 respectively.

***Investments (Current & Non-Current)***

Investments are intended for long term and carried at cost which consists of Equity investments in Subsidiaries/ Joint Venture Companies, Govt. Securities and Bonds. Our total investment was ₹6,388.38 crore and ₹5,926.39 crore as of March 31, 2026 and March 31, 2025 respectively. The increase was the net effect of increase in investment in Subsidiary and Joint Venture Companies and decrease in fair valuation of investments in equity instruments. During FY 2025-26, the Company has made fresh investment in Subsidiary Companies amounting to ₹466.35 crore and fresh investment in Joint Venture Company amounting to ₹5.00 crore.

***Loans (Current & Non-Current)***

Loans include loans to employees, loan and interest accrued thereon to Govt. of Arunachal Pradesh and loans to subsidiary companies viz. Bundelkhand Saur Urja Limited (BSUL). Loans as at March 31, 2026 and March 31, 2025 were ₹1,422.31 crore and ₹1,384.92 crore respectively i.e. an increase of 2.70% over figures of previous Fiscal mainly due to accrued interest during Fiscal 2026 on loan given to Govt. of Arunachal Pradesh.

***Other Financial Assets (Current & Non-Current)***

The other financial assets as at March 31, 2026 stood at ₹9,729.32 crore against ₹8,096.21 crore for the previous fiscal. i.e. there was an increase of 20.17% over figures of previous fiscal. Other Financial Assets include Amount recoverable on account of Bonds fully serviced by Govt. of India, Lease rent receivable, Receivable on account of Late Payment Surcharge, Interest income accrued on Investment, claim recoverable from different agencies, Share Application Money pending allotment, Receivable from Subsidiaries, etc. The increase in other financial assets was mainly due to increase in contract assets, claim recoverable from insurance companies, subsidiary companies & others, rent receivable and Interest receivable on finance lease.

***Tax Assets (Current & Non-Current)***

Tax assets as on March 31, 2026 and March 31, 2025 were ₹94.68 crore and ₹70.04 crore respectively i.e. there was increase of 35.18% over figures of previous Fiscal. Tax Assets include Advance Income Tax and Tax Deducted at Source over and above provision for income tax up to FY 2025-26. Tax assessment up to FY 2022-23 has been completed and Tax assessment for FY 2023-24 & FY 2024-25 is under process.

***Other Non-Current Assets***

Other non-current assets mainly comprise of deferred foreign currency fluctuation assets, advances (Capital as well as Other than Capital) and prepaid expenditure. Our other non-current assets as at March 31, 2026 and 2025 were ₹773.63 crore and ₹1,049.38 crore respectively. The decrease of 26.28% in Fiscal 2026 as compared to the figures in Fiscal 2025 was mainly due to recovery of capital advances, decrease in Prepaid Expenditure, decrease in Deferred Foreign Currency Fluctuation Assets and decrease in Deferred Cost on Employees Advances.

***Inventories***

Inventories are valued at cost or Net Realisable Value whichever is lower. Our inventories were valued at ₹278.27 crore and ₹243.21 crore as of March 31, 2026 and 2025 respectively.

***Trade Receivables (Current & Non-Current)***

These consist primarily of receivables against the sale of electricity including unbilled revenue. Trade receivables (net of provision for doubtful debts) as of March 31, 2026 and 2025 were ₹2,406.46 crore and ₹2,206.28 crore respectively. Increase of 9.07% in trade receivables in Fiscal 2026 as compared to Fiscal 2025 was mainly due to increase in receivable on account of unbilled revenue.

***Cash and Cash Equivalents***

Cash and cash equivalents were ₹1,042.10 crore as at March 31, 2026 (includes restricted funds of ₹114.32 crore), compared to ₹660.77 crore as of March 31, 2025 (includes restricted funds of ₹118.07 crore), reflecting an increase of ₹381.33 crore during FY 2025-26.

***Bank balances other than Cash and Cash Equivalents***

Bank balances other than cash and cash equivalents were ₹129.43 crore as of March 31, 2026 (includes restricted funds ₹17.07), as against ₹151.38 crore as of March 31, 2025 (includes restricted funds of ₹54.88 crore), reflecting decrease of ₹21.95 crore during FY 2025-26.

***Other Current Assets***

Other Current Assets mainly comprise of Advances to contractors and suppliers, Prepaid Expenditure and Deferred Foreign Currency Fluctuation Assets. Our other Current Assets, as of March 31, 2026 and 2025 respectively were ₹1,364.48 crore and ₹1,214.61 crore, an increase of 12.34% in Fiscal 2026 as compared to the figures in Fiscal 2025. This increase was mainly due to increase in Prepaid Insurance by ₹79.89 crore and increase in advances by ₹85.11 crore.

***Regulatory Deferral Account Debit Balances***

In line with the Guidance Note on "Accounting for Rate Regulated Activities" issued by the Institute of Chartered Accountants of India (ICAI) and Ind AS 114 – Regulatory Deferral Accounts, a Regulatory Asset has been recognized in respect of certain expenses/items that are recoverable from beneficiaries through future tariff. Correspondingly, Regulatory Income has been recognized in the Statement of Profit and Loss.

The Regulatory Deferral Account Debit Balances as at March 31, 2026 and March 31, 2025 were as follows:

(₹ in crore)

| Particulars | As at March 31, | |
|---|---|---|
| | 2026 | 2025 |
| Regulatory Deferral Account balances in respect of Subansiri Lower Project | 4,612.21 | 3,470.59 |
| Differential depreciation due to Moderation of Tariff in respect of Kishanganga Power Station | 1,571.17 | 1,363.44 |
| Exchange differences on Foreign Currency Monetary items | 4.90 | 2.67 |
| Interest Payment on Court/ Arbitration Cases | 135.51 | 135.51 |
| Adjustment against Deferred Tax Recoverable for tariff period upto 2009 | 827.72 | 1,219.80 |
| Adjustment against Deferred Tax Liabilities for tariff period 2014-2019 | 964.92 | 602.48 |
| **Total** | **8,116.43** | **6,794.49** |

***Net Worth***

Net Worth of the Company at the end of Fiscal 2026 increased to ₹39,972.27 crore from ₹38,348.48 crore in the previous Fiscal registering an increase of 4.23% mainly due to Profit after tax and consequential increase in retained earnings.

***Long Term Borrowings***

Long Term Borrowings of the Company mainly comprise of Bonds, Secured Term Loans & Unsecured Loans (Bonds, Term Loans and Foreign Currency Loans) amounting to ₹7,757.84 crore, ₹10,322.44 crore and ₹20,260.06 crore in Fiscal 2026 as against ₹9,921.57 crore, ₹11,500.80 crore and ₹10,838.10 crore respectively in Fiscal 2025. The Secured loans include borrowings from domestic banks and financial institutions along with corporate bonds raised in the capital markets that are secured against assets of the Company.

The increase in Long Term Borrowings to the extent of 18.85% over previous fiscal was mainly on account of borrowings from domestic & foreign banks and issue of AH, AF & AG series Bonds partly offset by redemption of secured bonds and repayment of borrowings.

***Lease Liabilities (Current & Non-Current)***

Lease liabilities recognized in accordance with Ind AS 116 – Leases as at March 31, 2026 stood at ₹89.28 crore as compared to ₹22.70 crore as at March 31, 2025.

***Other Financial Liabilities (Current & Non-Current)***

Other Financial Liabilities include Amount payable towards Bonds fully serviced by Govt. of India, interest accrued but not due on borrowings, Liability against capital works/ supplies, EMD/ Retention Money, etc. The other financial liabilities as at March 31, 2026 stood at ₹6,225.71 crore against ₹4,179.51 crore for the previous fiscal i.e. there was increase of 48.96% over figures of previous fiscal mainly due to increase in Payable for Financial Guarantee ₹48.88 crore, Liability against works/supplies ₹49.68 crore, Liability against capital works/supplies other than Micro and Small Enterprises ₹1,455.29 crore and Payable towards Late Payment Surcharge ₹154.16 crore partially offset by ₹9.52 crore in Earnest Money Deposit/ Retention Money.

***Provisions (Current & Non-Current)***

Provisions include provision for employee benefit expenses viz. Performance Related Pay, Superannuation/ Pension fund and Provision towards long term employee benefits arrived at on the basis of actuarial valuation. Other Provisions include Provision for Restoration expenses of Insured Assets, Provision for Tariff Adjustment, Provision for Committed Capital Expenditure, Provision in respect of Arbitration award/Court cases and Other Provisions. Total provisions stood at ₹1,708.79 crore as at March 31, 2026 as against ₹2,022.79 crore for previous fiscal i.e. there was decrease of 15.52% over figures of previous fiscal mainly due to decrease in Provision for Employee Remuneration-Pay Anomaly ₹536.62 crore and Provision for Performance Related Pay/Incentive ₹13.98 crore partially offset by increase in Provision for Committed Capital Expenditure ₹83.87 crore, Provision for Restoration expenses of Insured Assets ₹26.67 crore, Provision in respect of arbitration award/ court cases ₹41.55 crore, Provision for Long term Benefits (Provided for on the basis of actuarial valuation) ₹6.49 crore and Provision others ₹78.61 crore.

***Deferred Tax Liabilities***

The Deferred Tax Liabilities as at March 31, 2026 stood at ₹935.85 crore against ₹1,861.69 crore for the previous fiscal i.e. there was decrease of 49.73% over figures of previous fiscal mainly due to recognition of MAT credit amounting of ₹504.93 crore.

***Other Non-Current Liabilities***

Other Non-Current Liabilities include Income received in advance (Advance against Depreciation) and Grants in aid-from Government. The Other Non-Current Liabilities as at March 31, 2026 stood at ₹2,827.57 crore against ₹2,691.22 crore for the previous fiscal i.e. there was increase of 5.07% over figures of previous fiscal mainly due to increase in Grants in aid received from Government of India for Downstream Protection Measures at Subansiri Lower Project ₹11.94 crore and for Flood Moderation & Enabling Infrastructure in respect of Dibang Project ₹220.00 crore partly offset by decrease in income received in advance – Advance Against Depreciation ₹52.05 crore and amortisation of grant for Chutak, Nimmo Bazgo & Kishanganga power stations ₹32.06 crore.

***Short Term Borrowings***

Short-term borrowings as at March 31, 2026 stood at ₹5,877.17 crore as compared to ₹3,718.73 crore as at March 31, 2025, reflecting an increase of 58.04%. The increase was primarily attributable to an increase of ₹1,050.00 crore in unsecured borrowings from banks and an increase of ₹1,108.44 crore in the current maturities of long-term debt.

***Trade Payables***

Trade payables as at March 31, 2026 stood at ₹351.61 crore as against ₹298.04 crore in the previous fiscal, reflecting an increase of 17.97%. The increase was primarily due to increase in outstanding dues to micro and small enterprises amounting to ₹23.86 crore and outstanding dues to creditors other than micro and small enterprises amounting to ₹29.71 crore.

***Other Current Liabilities***

Other current liabilities as at March 31, 2026 stood at ₹851.40 crore against ₹785.88 crore for the previous fiscal i.e. there was increase of 8.34% over figures of previous fiscal mainly due to increase in water usage charges payable ₹46.11 crore, Contract Liabilities-Deposit Works ₹22.28 crore, Contract Liabilities-Project Management/ Consultancy Work ₹9.94 crore and Grants in aid-from Government ₹9.95 crore partly offset by decrease in Statutory dues payables ₹10.83 crore and Advance from Customers and Others ₹13.57 crore.

***Regulatory Deferral Account Credit Balances***

In line with the Guidance Note on "Accounting for Rate Regulated Activities" issued by the Institute of Chartered Accountants of India and Ind-AS 114-Regulatory Deferral Accounts, 'Regulatory Deferral Account Credit Balances' has been recognized in respect of MAT Credit to be passed on the beneficiaries. Regulatory Deferral Account Credit Balances as at March 31, 2026 stood at ₹1,283.91 crore as against March 31, 2025 at ₹923.20 crore.

***Current Tax Liabilities***

Current tax liabilities as at March 31, 2026 stood at ₹Nil against ₹8.40 crore for the previous fiscal. This represents excess provision for current tax over and above Advance Tax & TDS.

**OFF-BALANCE SHEET ITEMS**

***Contingent Liabilities***

The following table sets forth the components of our contingent liabilities for Fiscal 2026 and Fiscal 2025:

(₹ in crore)

| Particulars | As at March 31, 2026 | As at March 31, 2025 |
|---|---|---|
| Claims against the Company not acknowledged as debts in respect of: | | |
| A. Capital Works | 4,854.74 | 4,967.35 |
| B. Land Compensation Cases | 70.24 | 69.04 |
| C. Disputed Tax matters and Other Items | 3,327.27 | 3,234.10 |
| **Total** | **8,252.25** | **8,270.49** |

Contingent liabilities decreased marginally by 0.22%, from ₹8,270.49 crore as of March 31, 2025 to ₹8,252.25 crore as of March 31, 2026. The decrease was primarily attributable to a reduction in contingent liabilities relating to capital works amounting to ₹112.61 crore, which was

partially offset by an increase in land compensation cases of ₹1.20 crore, tax-related matters and other matters of ₹93.17 crore.

**Key Financial Ratios (Standalone Basis) and Explanation for Significant Changes Compared with the Previous Fiscal**

Pursuant to Part B of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the key financial ratios and other relevant financial ratios of the Company are provided below:

| S. No. | Ratios | Fiscal 2026 | Fiscal 2025 | % Change |
|---|---|---|---|---|
| 1 | Debtors Turnover Ratio (Revenue from Operations/ Average Debtors) | 4.33 | 3.19 | 35.69% |
| 2 | Inventory Turnover Ratio (Revenue from Operations/ Average Inventory) | 38.87 | 41.73 | (-) 6.86% |
| 3 | Interest Service Coverage Ratio (ISCR)# (Profit after Tax but before Interest and Depreciation / Interest) | 4.27 | 3.93 | 8.65% |
| 4 | Debt Service Coverage Ratio (DSCR)# (Profit after Tax but before Interest and Depreciation / Principal repayment excluding payment under put option and Interest) | 1.74 | 2.53 | (-) 31.11% |
| 5 | Current Ratio (Current Assets/ Current Liabilities) | 0.87 | 0.94 | (-) 7.06% |
| 6 | Debt Equity Ratio (Paid up Debt Capital / Shareholder's Equity) | 1.16 | 0.99 | 16.89% |
| 7 | Operating Profit Margin (Operating Profit/ Revenue from Operations (%) | 37.05% | 41.68% | (-) 11.11% |
| 8 | Net Profit Margin (Net Profit/ Revenue from Operations) (%) | 35.03% | 34.29% | 2.16% |
| 9 | PE Ratio (Market Price Per Share*/ Earning Per Share) | 20.48 | 26.79 | (-)23.55% |
| 10 | EBITDA (₹ in crore) | 6,600.65 | 6,131.00 | 7.66% |
| 11 | EBITDA Margin (EBITDA/ Revenue from Operations) (%) | 63.91% | 68.17% | (-) 6.25% |

*# For the calculation of ISCR and DSCR, amount of interest and Principal repayments against the borrowings of the operational projects have been considered.*

** Closing Price as on 31st March of the respective Fiscal has been considered for Market Price per Share.*

**Explanations for significant changes (i.e. variations of 25% or more as compared to the previous Fiscal) in the key financial ratios:**

**Debtors Turnover Ratio**

Debtors Turnover Ratio of the Company at the end of Fiscal 2026 increased to 4.33 from 3.19 in the previous Fiscal 2025 reflecting an increase of 35.69% due to lower average debtors in the fiscal 2026 as compared to fiscal 2025.

**Debt Service Coverage Ratio**

Debt Service Coverage Ratio (DSCR) decreased from 2.53 times in Fiscal 2025 to 1.74 times in Fiscal 2026, representing a decline of 31.11%. The decrease was primarily attributable to higher debt servicing obligations.

**Return on Net worth (PAT/ Average Shareholder's Equity)**

Return on Net worth of the Company at the end of Fiscal 2026 increased to 9.24% from 8.16% in the previous Fiscal 2025 mainly due to increase in 'Profit after Tax'.

**BUSINESS AND FINANCIAL REVIEW OF SUBSIDIARIES, ASSOCIATE AND JOINT VENTURE COMPANIES:**

Highlights of the subsidiaries, associates and joint venture companies of NHPC as on March 31, 2026 are as under: -

**NHDC Limited**

NHDC Ltd. was incorporated on August 01, 2000 as a Joint Venture of NHPC Ltd. (51.08%) and Government of Madhya Pradesh (48.92%) having authorised share capital of ₹3,000 crore. NHDC has commissioned Indira Sagar Power Project (1,000 MW) and Omkareshwar Power Project (520 MW), Omkareshwar Floating Solar Project (88 MW) and Sanchi Solar Project (8 MW). The Total Income of NHDC Ltd. for FY ended March 31, 2026 and 2025 was

₹1,531.18 crore and ₹1,594.64 crore respectively. The Profit After Tax of NHDC Ltd. for FY ended March 31, 2026 and 2025 was ₹935.72 crore and ₹836.96 crore respectively. Paid up share capital of the Company was ₹1,962.58 crore out of which NHPC's contribution was ₹1,002.42 crore.

**Loktak Downstream Hydroelectric Corporation Limited (LDHCL)**

Loktak Downstream Hydroelectric Corporation Limited was incorporated on October 23, 2009 as a Joint Venture of NHPC Ltd. (74%) and Government of Manipur (26%) having authorized share capital of ₹230 crore. Paid up share capital of the Company was ₹142.65 crore out of which NHPC's contribution was ₹105.56 crore (74%). Considering the delay in investment sanction (PIB & CCEA) and high projected tariff, impairment provision for the entire investment of NHPC in LDHCL was created in the books of the NHPC Limited during the FY 2022-23. The Company is yet to start construction activity.

**Bundelkhand Saur Urja Limited (BSUL)**

Bundelkhand Saur Urja Limited was incorporated on February 02, 2015, as a Joint Venture of NHPC Ltd. and Government of Uttar Pradesh (UPNEDA), with NHPC's share not less than 74%. The authorized share capital of the Company was ₹450 crore. Paid up share capital of the Company was ₹138.18 crore out of which NHPC's contribution is ₹125.23 crore (90.63%). The Total Income of Bundelkhand Saur Urja Limited (BSUL) for FY ended March 31, 2026 and 2025 was ₹30.89 crore and ₹28.50 crore respectively. The Profit After Tax of Bundelkhand Saur Urja Limited (BSUL) for FY ended March 31, 2026 and 2025 was ₹(-)11.69 crore and ₹(-)4.25 crore respectively. The Company is involved in construction of solar projects and solar parks in the state of Uttar Pradesh.

**Jalpower Corporation Limited (JPCL)**

On March 31, 2021, NHPC had acquired Jalpower Corporation Limited under insolvency resolution process and the JPCL had become a wholly owned subsidiary of NHPC from that date. The acquisition was made as per the resolution plan submitted by NHPC and approved by the National Company Law Tribunal (NCLT). The authorized share capital of the Company was ₹600 crore. Paid up share capital of the Company was ₹533.10 crore. The Company is engaged in the construction of the 120 MW Rangit-IV Hydroelectric Project in the State of Sikkim. The Company is yet to commence commercial operations. The Board of Directors of NHPC Limited has approved the proposal for the merger of JPCL with NHPC Limited in accordance with the applicable provisions of the Companies Act, 2013. The merger proposal has also received approval from the Ministry of Power. The merger process is currently under consideration at the Ministry of Corporate Affairs (MCA).

**Ratle Hydroelectric Power Corporation Limited (RHPCL)**

Ratle Hydroelectric Power Corporation Limited was incorporated on June 01, 2021, as a Joint Venture of NHPC Ltd. and Jammu & Kashmir State Power Development Corporation Limited (JKSPDCL), with equity participation of 51:49 respectively. The authorized share capital of the Company was ₹1,600 crore. Paid up share capital of the Company was ₹1,584.47 crore of which NHPC's contribution is ₹808.14 crore (51.00%). The Company is engaged in the construction of the 850 MW Ratle Hydroelectric Power Project in the Union Territory of Jammu & Kashmir. The Company is yet to start operation.

**Chenab Valley Power Projects Limited (CVPPL)**

Chenab Valley Power Projects Limited (CVPPL) was incorporated on June 13, 2011 as a Joint Venture Company among NHPC Limited (49%), Jammu & Kashmir State Power Development Corporation Limited (JKSPDCL) (49%), and PTC India Limited (2%) for the development and execution of the Pakal Dul (1000 MW), Kiru (624 MW), and Kwar (540 MW) Hydroelectric Projects in the Chenab River Basin in the Union Territory of Jammu & Kashmir. NHPC Limited acquired the 2% equity stake held by PTC India Limited in CVPPL during FY 2021-22 for a consideration of ₹4.19 crore, increasing its shareholding to 51%. Thereafter, pursuant to the execution of the Supplementary Promoters' Agreement between NHPC Limited and Jammu & Kashmir State Power Development Corporation Limited on November 21, 2022, NHPC Limited obtained majority representation on the Board of Directors of CVPPL and acquired control over the company with effect from that date. Accordingly, CVPPL has been accounted for as a subsidiary of NHPC Limited from ibid date.

The authorized share capital of the Company was ₹8,000 crore. Paid up share capital of the company was ₹5,948.57 crore out of which NHPC's contribution was ₹3,459.62 crore. The Company's shareholding in CVPPL due to additional equity infusion was 58.16% as on March 31, 2026. The Company is involved in construction of 3 Hydroelectric Power Projects totalling 2164 MW in the UT of J&K. The Company is yet to start operation.

**NHPC Renewable Energy Limited (NHPC REL)**

NHPC REL was incorporated on February 16, 2022 as a wholly owned subsidiary of NHPC Ltd. The authorised share capital and paid-up share capital of the Company was ₹499 crore and ₹20 crore respectively. The Company has commissioned 700KW Solar Plant in Rajasthan. Total Income of NHPC REL for FY ended March 31, 2026 and 2025 was ₹2.09 crore and ₹1.60 crore respectively. The Profit After Tax of NHPC REL for FY ended March 31, 2026 and 2025 was ₹1.33 crore and ₹1.05 crore respectively. The Company is exploring options for setting up non-conventional/ renewable energy projects.

**National High Power Test Laboratory Private Limited (NHPTL)**

NHPTL was incorporated on May 22, 2009 as a Joint Venture Company of NHPC Ltd., NTPC Ltd., PGCIL and Damodar Valley Corporation (DVC) each having 25% of equity participation. During the fiscal 2013, Central Power Research Institute also entered into the Joint Venture (JV) thereby revising the equity participation to 20% of each JV partner. As on March 31, 2026 the paid-up share capital of the Company was ₹285.09 crore out of which share of NHPC was 12.50% amounting to ₹35.64 crore. Impairment provision of ₹16.23 crore has been created in respect of NHPC's investment. The Company has set up Online High Power Test Lab and Short Circuit test facility in the State of Madhya Pradesh.

The Company has started commercial operation during Fiscal 2018. As per the management signed financial statement for FY ended March 31, 2026, the Company has earned profit of ₹20.31 crore against ₹18.12 crore during fiscal 2025.

**APGENCO NHPC Green Energy Limited (ANGEL)**

APGENCO NHPC Green Energy Limited is a joint venture Company incorporated on January 23, 2025 with equal equity participation (50:50) from NHPC Limited and Andhra Pradesh Power Generation Corporation Limited. The principal objectives of the Company, inter alia include the integrated and efficient development of Pumped Storage Hydro Power Projects and Renewable Energy Projects, including Solar, Floating Solar and Wind Power Projects. The authorized share capital of the Company is ₹10 crore, and the paid-up share capital is ₹10 crore, of which NHPC has contributed ₹5 crore, representing 50.00% of the equity share capital. The Company is presently in the project development stage and is yet to commence commercial operations.

**Consolidated Financial Statements of NHPC Ltd, its Subsidiaries, Associate and Joint Venture Companies**

The Consolidated Financial Statements have been prepared in accordance with Ind AS 110 - 'Consolidated Financial Statements' and Ind AS 28- 'Investment in Associates & Joint Ventures' which are included in this Annual Report.

Brief summary of the results on consolidated basis is given below:

(₹ in crore)

| Particulars | Fiscal 2026 | Fiscal 2025 |
|---|---|---|
| Total Income | 12,686.09 | 11,614.61 |
| Total Expenses | 9,778.25 | 7,127.22 |
| Profit after Tax (PAT) | 4,220.46 | 3,411.73 |
| PAT attributable to NHPC Ltd. | 3,765.74 | 3,006.67 |

**SUMMARY OF CONSOLIDATED BALANCE SHEET**

(₹ in crore)

| Particulars | Fiscal 2026 | Fiscal 2025 |
|---|---|---|
| Non-Current Assets (Financial Assets) | 9,979.86 | 9,806.73 |
| Non-Current Assets (Other than Financial Assets) | 86,944.04 | 74,390.17 |
| Current Assets (Financial Assets) | 12,840.86 | 9,665.83 |
| Current Assets (Other than Financial Assets) | 1,825.99 | 1,607.44 |
| Assets classified as held for sale | 3.67 | 1.83 |
| Regulatory Deferral Account Debit Balances | 8,416.47 | 7,205.71 |
| **Total Assets** | **1,20,010.89** | **1,02,677.71** |
| Total Equity (including non-controlling interest) | 48,404.85 | 45,163.06 |
| Non-Current Liabilities (Financial Liabilities) | 48,773.67 | 38,033.21 |
| Non-Current Liabilities (Other than Financial Liabilities) | 7,284.61 | 8,090.67 |
| Current Liabilities (Financial Liabilities) | 11,010.01 | 6,830.77 |
| Current Liabilities (Other than Financial Liabilities) | 3,096.00 | 3,345.65 |
| Regulatory Deferral Account Credit Balances | 1,441.75 | 1,214.35 |
| **Total Equity and Liabilities** | **1,20,010.89** | **1,02,677.71** |

**35.14 MATERIAL DEVELOPMENT IN HUMAN RESOURCES AND INDUSTRIAL RELATIONS FRONT**

Your Company has a highly talented team of committed professionals and has been able to induct, develop and retain the best talent. NHPC endeavors to acquire the best talent in the Country from leading educational institutions and universities. It has been working towards nurturing and retaining talent by providing opportunities to improve their knowledge and skills. Job rotation and inter-location transfer throughout the organization facilitate planned development of careers and broaden the outlook of employees. Employees' participation has been ensured through information sharing with employees, seeking their support, suggestions and co-operation.

**(i) TRAINING OF EMPLOYEES**

NHPC's vision towards human resource development is to develop and nurture its employees to leverage their fullest potential to make NHPC an employer

of choice in the talent market. Company is strongly focused towards lifelong learning and competency development of its employees for their overall capacity building by improving their performance and enhancing organizational capabilities. Training programmes to employees are facilitated through internal faculty as well as through external agencies. Considering the future training needs due to advancing technologies, NHPC recognizes the need to adopt modern and scientific training methodologies and to create an infrastructure accordingly. In the year 2025-26, total 2691 number of employees participated in various training programs which includes 387 Female employees, 1318 Employees belonging to SC/ST & OBC categories and 125 Differently Abled Employees.

**(ii) EMPLOYEE STRENGTH**

The employee strength of the Company as on March 31, 2026 was 4634 (3386 executives, 455 supervisors and 793 workmen).

**(iii) WELFARE MEASURES FOR WOMEN EMPLOYEES**

The number and percentage of women employees as on March 31, 2026 is given in the table below:

| Total no. of employees | No. of women employees | % of overall employee strength |
|---|---|---|
| 4634 | 507 | 10.94 |

**Steps taken for the welfare of women employees**

- Women employees are regularly nominated to various programmes/ seminars on women empowerment and other issues related to women.
- Women employees are eligible for child care leave with pay upto 730 days for taking care of two children upto the age of 18 years (no age limit in respect of child with minimum disability of 40%).
- Women representatives are nominated on selection Board/ Committee constituted for promotion/ recruitment of employees.
- 182 Days Maternity Leave to Surrogate & Commissioning mothers on delivering child through surrogacy is allowed.
- NHPC Corporate Office, Faridabad has Crèche facility for employees with infants in the age group of 6 months to 6 years.
- Relaxations in attendance timings are given to women employees posted at Corporate Office.
- WIPS (Women in Public Sector Forum) Cell has been constituted in Corporate Office.
- International Women's Day 2026 was celebrated on March 12, 2026 to celebrate progress toward gender equality and women's empowerment, while also reflecting on and recognizing the exceptional achievements and invaluable contributions of our distinguished women employees.
- **"Matritva"-** Under this Scheme, the expecting mothers are served with a bowl of cut fruit/ handful of dry fruits/ milk, juice, etc. once in a day to ensure proper nutrition during working hours. They are also provided with paddle stool to help them in elevating their feet to ensure comfortable sitting posture. A planter and a picture is also provided at their workspace to uplift their mood and bring positivity around.
- **Pink Leave -** NHPC continues to uphold its employee friendly ethos with a strong focus on women's welfare through the introduction of "Pink Leave." This initiative allows women employees to avail one day of special leave per month to manage menstrual health, reflecting the organization's recognition of employee well-being as a priority. Such progressive measures promote gender inclusivity, enhance morale and productivity, and foster a more empathetic and equitable workplace culture.

**(iv) WELFARE MEASURES AND RESERVATION FOR SCHEDULED CASTE (SC), SCHEDULED TRIBE (ST) AND OTHER BACKWARD CLASSES (OBC)**

Your Company is providing reservation and relaxation to SC/ST and OBC candidates in direct recruitment as per guidelines issued by DoPT from time to time. The relaxed standard and reservation is also applicable to SC/ST employees, while considering them for promotion. The management holds periodical meetings with SC/ST/OBC employees for discussing various issues related to them. SC/ST and OBC Cells headed by separate Liaison Officers have been set up for the welfare of SC/ST and OBC employees. Representation of SC/ ST/OBC employees is given in table below:

| Total no. of employees | REPRESENTATION | | | | | |
|---|---|---|---|---|---|---|
| | SC | % | ST | % | OBC | % |
| 4634 | 708 | 15.28 | 395 | 8.52 | 1150 | 24.82 |

**(v) WELFARE MEASURES FOR DIFFERENTLY ABLED EMPLOYEES:**

Representation of differently abled employees as on March 31, 2026 is given in table below:

| Total no. of employees | Differently abled employees | | | % of differently abled employees | |
|---|---|---|---|---|---|
| | VH | HH | OH | TOTAL | % |
| 4634 | 16 | 10 | 107 | 133 | 2.87 |

**VH**-Visual Handicap, **HH**-Hearing Handicap, **OH**-Orthopaedic Handicap

**Steps taken for the welfare of differently abled employees:**

Reservation and relaxation are provided to differently abled candidates and employees in direct recruitment and promotion respectively, as per guidelines issued by DoPT/Ministry of Social Justice & Empowerment from time to time. In addition to above, following welfare schemes have also been extended to differently abled employees:-

- Differently abled employees as well as employees who are caregiver to dependent children with physical or mental disabilities are exempted from rotational transfer. They are also given option to indicate their preferred place of posting at the time of transfer or promotion.
- Financial assistance to support vocational training is provided to employees who acquire physical disabilities during service.
- Reimbursement of expenses incurred on the purchase of hearing aids is provided to hearing-impaired employees and their dependents.
- Reimbursement of the cost of artificial limbs, along with provision of interest-free loans, is extended to employees and their dependents.
- The age limit is relaxed in respect of specially abled children for the purpose of considering them as dependents for medical benefits.
- **Travelling Allowance in respect of Escort:** NHPC allows TA in respect of Attendant/Escorts for accompanying an employee with Disabilities on travel during Tour/Training.

**Equal Opportunity Policy:** In line with provision in Rights of Persons with Disability Act, 2016, NHPC has equal opportunity Policy in place which aims to provide affirm action and promote inclusive growth.

## 35.15 ENVIRONMENT PROTECTION AND CONSERVATION, TECHNOLOGICAL ABSORPTION, RENEWABLE ENERGY DEVELOPMENTS & FOREIGN EXCHANGE CONSERVATION

### (i) Environment Protection and Conservation:

Environmental Impact Assessment (EIA) study of projects is undertaken during investigation stage to identify probable impacts on environment. Based on the findings of EIA studies, mitigatory measures of Environmental Management Plans (EMPs) are formulated and implemented to ameliorate the adverse impacts of the project by taking necessary measures like; Compensatory Afforestation, Catchment Area Treatment, Biodiversity Conservation, Green Belt Development, Fishery Management, rejuvenation of dumping and quarry sites including Rehabilitation & Resettlement of PAFs. Environment and Diversity Management Division has been established at the Corporate Office as well as projects/power stations to monitor and facilitate implementation of environmental safeguard measures in respective projects.

**Compliance under Corporate Environment Policy:**

Your Company has formulated Corporate Environment Policy 2022, Biodiversity Policy 2023, Waste Management Policy 2023 and Water Conservation Policy 2023 to institutionalize environmental protection measures for sustainable development of clean power. During FY 2025-26, awareness program on the Policies was undertaken for the Nodal Officers (BRSR/ ESG) across power stations and the status of compliance of Policy at power stations was reviewed periodically.

Also, to adhere with the policies and norms of statutory clearances, all the newly allocated projects have duly complied with the procedure of seeking clearances from MoEF&CC and requisite studies like EIA, Public consultations and SIA studies are being carried out.

Six monthly compliance reports on environmental aspects of Projects / Power Stations are submitted to Ministry of Environment, Forest and Climate Change (MoEF&CC), Government of India and its concerned Integrated Regional Offices. These reports are also uploaded on the website of the Company i.e. www.nhpcindia.com. The Company has evaluated the effectiveness of the management plans implemented during the construction of project through Multi-Disciplinary Monitoring Committee meeting at the project.

### (ii) Sustainability Initiatives:

NHPC Limited has been consistently strengthening its commitment to sustainability and transparent disclosure practices. Company has been preparing its Sustainability Report in accordance with the Global Reporting Initiative (GRI) Standards since FY 2021–22 on voluntary basis, demonstrating alignment with globally recognized reporting frameworks. Further reinforcing its ESG performance benchmarking, NHPC participated in the S&P Global Corporate Sustainability Assessment (CSA) Survey-2025. Based on the assessment, NHPC achieved an ESG Score of 61, as on February 13, 2026. This ESG score reflects NHPC's sustained commitment to environmental stewardship, social responsibility and robust corporate governance practices. The Sustainability Reports are available on website of the Company at https://www.nhpcindia.com/welcome/page/393.

**(iii) Renewable Energy Developments:**

Your Company is diversifying its activities to explore renewable energy projects. The details of renewable energy projects are given elsewhere in the Report.

**(iv) Foreign Exchange Conservation:**

In accordance with "Make in India" Policy of Government of India, your Company is making efforts to encourage the participation of local firms in the bidding process. The participation of local firms as well as Micro & Small Enterprises helps in conservation of foreign exchange and growth of Indian industry at large.

**(v) Technological Absorption:**

Information regarding technology absorption has been included elsewhere in this Report.

**35.16 CORPORATE SOCIAL RESPONSIBILITY**

Information regarding Corporate Social Responsibility has been included elsewhere in this Report.

**35.17 CAUTIONARY STATEMENT**

The views and forward-looking statements contained in Management Discussion & Analysis are based on reasonable assumptions and subject to certain risks and uncertainties that could cause actual results to differ from those reflected in such statements.

Readers are requested to review and confirm with other information in Management Discussion & Analysis and in the Company's periodic Reports. The Company undertakes no obligation to publicly update or revise any of these forward-looking statements whether as a result of new information, future events or otherwise. The financial figures shown in Management Discussion and Analysis are based on the audited results of the Company.

## 36 CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS & OUTGO

The particulars as required under Section 134(3) (m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014, in respect of Conservation of Energy, Technology Absorption and Foreign Exchange Earnings & Outgo are as under:

**A. CONSERVATION OF ENERGY**

**(i) Steps taken or impact on conservation of energy**

- NHPC has in place "Conservation of Energy Policy," which aims to promote the efficient use of energy in both conventional and non-conventional power generation.
- NHPC is committed to continuous improvement in its operations and decision-making processes, aligning with national and international sustainability goals as intimated by Government of India vide Mission LiFE (Lifestyle for Environment).
- Energy Conservation Task Force at Corporate Office creates awareness amongst users, monitors effectiveness of measures adopted for energy conservation and provides vertical and horizontal feedback to the Management/ users. The Task force from time to time suggests measures for the Energy Saving at Corporate Office.
- In Neer Shakti Sadan, Corporate Office Lighting/temperature is controlled through Building Management System, occupancy sensor and timers. The building is equipped with state-of-the-art motion detectors/sensors as well as energy efficient lights like LED bulbs and tubes.
- Electric Vehicle (EV) charging points has been established in the Neer Shakti Sadan Office Complex, promoting use of EV.
- Power efficient Equipments/systems that have star ratings are procured. The maximum available star rating Energy Efficient appliances are purchased for replacing old appliances.
- Monthly maintenance of 900 TR (Tons of Refrigeration) and 1200 TR HVAC (Heating Ventilating Air Conditioning) system/ equipment is being taken up to guarantee efficient operation throughout the year. The operation of the HVAC system for building space cooling is being regulated by BEE recommended optimum temperature setting i.e. 24-25 degree Celsius.
- For illumination, LED streetlight/solar PV standalone street light are installed at NHPC office Complex/Residential Complex. Energy Efficiency in Street Lighting is being achieved by replacing old in-efficient street lights with energy efficient LED street lights. Energy Conservation measures, different types of conventional light fittings CFL, FTL, conventional outdoor as well as indoor lights are being replaced with high efficacy/lumen level and less wattage consumption LED Light fittings.
- The roof top of the office building have been treated for reducing the heat/temperature impact on the floor/building.

- To assess the efficiency of electrical equipments like generators, transformers etc. and to recommend the energy saving measures, energy audits were carried out for our power stations and recommendations were implemented in phased manner.
- Certain initiatives like LED lighting, Roof-top solar, addition of Electric vehicles in transport have also been taken-up in different Power stations to conserve energy, save fossil fuel and protect environment. The following benefits have been observed in specific power stations:
  - Chamera-II Power Station: Due to installation of 230 kWp Roof-top solar, electric bill reduced (about ₹17 lakh).
  - Parbati-III Power Station: Due to use of EV Staff Bus (25 Seater), bill amount has been reduced by 16.67%.
  - Regional Office, Chandigarh & Siliguri, Sewa-II Power Station: The use of few EVs have been added in fleet to save the fossil fuel and save the environment from emission.

**(ii) Steps taken by the Company for utilizing alternate sources of energy**

80 kWp and 150 kWp capacity grid Solar Power Plant has been installed at the roof top of the building of Corporate Office, Sector-33, Faridabad. 1000 kWp grid connected Roof top Solar PV Plant has been installed at Residential Complex, Sector-41, Faridabad. Apart from this, roof top solar plants has also been installed at various other locations of NHPC.

**(iii) Capital investment on energy conservation equipments**

Capital investment on energy conservation equipments has been around ₹77.87 lakh.

**B. TECHNOLOGY ABSORPTION**

**(i) Efforts made towards technology absorption**

**a) R&D projects completed in FY 2025-26:**

➢ **A comprehensive data analysis using Artificial Intelligence / Machine Learning tools for the wind turbines installed at Jaisalmer Wind Park:**

- As had been reported in the 49th Directors' Report, a collaborative research had been taken up with IIT Delhi.
- Present status is that the work has been completed and final report has been submitted by IIT Delhi. Recommendations are under implementation stage.

➢ **R&D proposal on "Conduct a study for generation capacity enhancement at Tanakpur Power Station":**

- As had been reported in the 49th Directors' Report, a collaborative research had been taken up.
- Study has been completed and M/s ANDRITZ Hydro Pvt. Limited has submitted the final report to the power station which is under review.

➢ **Installation & Commissioning Online Transformer Dry out System at TLD-IV Power Station:**

- Letter of Award for the work was issued to M/s CBS Technologies Pvt. Limited, New Delhi. The benefits of an online Transformer Dry out system includes Reduced Downtime, Cost Effectiveness, Improved Reliability and Prolonged Equipment Life. The performance of installed system is, at present, under review by the Power Station.

**b) Ongoing R&D Projects:**

➢ **Glacial lake Outburst Flood (GLOF) of Hydro-electric Projects of NHPC:**

- Technical collaboration and capacity building on monitoring of glacial lakes using satellite data and development of framework and establishment of Early Warning System Methodology.
- Monitoring of glacial lakes in 26 (in 9 basins) hydropower stations by NHPC with hand holding of National Remote Sensing Centre (NRSC).
- Ranking and prioritization of glacial lakes in 26 (in 9 basins) NHPC hydropower stations jointly by NHPC and NRSC.
- Formulation of methodology and development of Early Warning Systems (EWS) for threshold risk for an individual lake will be established.
- NHPC has more than 26 Hydropower Projects in Himalayan Region which may be subjected to GLOF so it has become important to continuously monitor and manage GLOF event to minimize any risk or disasters.

- Around 3373 potential glacier lakes have been identified in 8 catchments of 26 projects of which 753 are above area of 5 ha and 1411 lakes ≥ 2 ha area. First, report for 753 lakes on GLOF is being framed in consultation with NRSC for lakes above 5 ha area. Second report on 1411 Glacier lakes has been completed and submitted with NRSC. Satellite-based monitoring reveals that there is prominent enhancement in the area of 503 out of 1411 lakes identified during 2024.

➢ **Green Hydrogen Pilot Projects Located at Chamba, (H.P) and NBPS Guest House, Alchi, Leh:**

- The benefits of the project include the absorption of new technology, which appears as a future source of energy in the power sector.
- Technology has the potential to help in integration with renewable energy and the grid.
- It helps in achieving Net Zero carbon emission goal set by Govt. of India.
- Based on the performance of these pilot projects and their commercial viability, large-scale green hydrogen energy projects may be undertaken in the future in the fields of transportation, power industry and setting up of micro grids.
- Exploring options for Green energy and environmental protection.
- NHPC has taken two type of Green Hydrogen Pilot project: (i) Green Hydrogen Pilot Project based Fuel Cell Micro Grid 25 kWe for NHPC Guest House at Nimoo Bazgo Power Station, Alchi, Leh and (ii) Green Hydrogen mobility project at Chamba district.
- Both the R&D projects are under different stages of execution. On successful completion and based on the performance of these projects, commercial viability and environment impact will be assessed.

➢ **Installation of Archimedes Screw turbine at Dam for utilizing E-flow and Power House TRT for utilizing water of TRT in Sewa-II Power Station:**

- As had been reported in the 49th Directors' Report, a collaborative research had been taken up.
- Present status of project is that for executing the R&D Project, letter of Award has been issued to M/s B C Technomation Pvt. Ltd., Govindpura, Bhopal.

➢ **Development of Micro hydro Power project utilizing mandatory E-flow at exit location of dam at Parbati-III:**

- As had been reported in the 49th Directors' Report, a collaborative research had been taken up.
- Present status of project is that NIT was floated on Central Public Procurement Portal. Bids received and technical evaluation of bids is under progress.

➢ **Online monitoring of the healthiness of Generator Transformer of Salal Power Station:**

The benefits of online monitoring of transformers are as follows:

- The R&D proposal is a single solution which can give reliable indication for all primary/derived parameters of Transformer, instead of separate condition monitoring system for each individual parameter. This R&D proposal will enable the Power Station to take preventive measures and enhance the useful life of transformers.
- Further, the analysis of the results can be done centrally from Corporate Office, Faridabad and proper and uniform health monitoring strategy can be implemented across NHPC Power Stations. This will curtail the intensity of damage to the transformer, Loss and insurance Claims.
- Present status - Bids received are under technical evaluation.

➢ **Supply, Installation, Testing and Commissioning of Lightning Protector at Switchyard of Rangit Power Station:**

- Installing the Electro-Atmospheric field protector will form a shield envelop around the area designated in the power system. It compensates the electro-atmospheric charges, compensating and stabilising the current of the electrical charges in the environment draining them to earth in harmless milliamperes.
- Implementing lightning detection and monitoring systems can help in predicting and tracking lightning activity. This information can be used to proactively shut down or isolate vulnerable sections of the power grid before lightning strikes occur, reducing the risk of damage.
- Present status - Letter of award issued and approval of drawings completed. Quality Assurance Plan is under review/approval stage.

➢ **Projects taken up in collaboration with IIT Roorkee:**

- **Development of inflow forecasting system for Chamera-III Power Station:** Installation of real time Inflow forecasting system has been completed. Inflow data collection and analysis of data is under progress.
- **Minimizing of damages due to delay diminishing of fault current in case of phase-to-phase short circuits fault in stator winding:** Work is in progress and completion of work is expected by April, 2027.
- **Development of Himalayas Specific Attenuation Relationship utilizing SMA data from NHPC network:** Project is under progress.
- **Development of a Real Time Digital Simulator for Pump Storage Plants (PSP):**
  - ❖ This R&D project involves developing the simulator, including modelling of electro-mechanical and hydro mechanical dynamics which will help in developing indigenous expertise in design and analysis of PSP. This will improve selection of PSP technology at the planning stage, result in better quality of DPRs. This will also help in creating indigenous expertise on (i) hydro-dynamical and electro-mechanical transients in PSP, (ii) models of hydraulic short-circuit and variable speed PSPs, and (iii) the types of ancillary services that various types of PSPs can provide to the grid and the resulting impact on plant performance.
  - ❖ Project is under progress.

➢ **Projects taken up in collaboration with IIT Kanpur:**

- **Development of Design Guidelines/Charts for quick estimation of Caverns behaviour and support layout including openings based on 3D Finite Element Method (FEM) Analysis:**
  - ❖ The objectives of this Project is safe and economic design of underground caverns of various upcoming projects having underground caverns. This aims to develop easy-to-use design charts/guidelines based on advanced 3D numerical analysis for direct estimation of optimal cavern dimensional parameters and external support requirements, without undergoing detailed computational analysis.
  - ❖ Final report is awaited from IIT Kanpur.

➢ **Projects taken up in collaboration with NIT Durgapur:**

- **Development of Partial Discharge Monitoring Solutions for High Voltage Electrical Apparatus:**
  - ❖ This R&D Project can help NHPC to move towards a "Predictive Maintenance Practice" from its current Preventive Maintenance Practice. This will improve

the system reliability and minimize the breakdown period.

- ❖ These sensors are being developed indigenously under Make in India campaign which will be much cheaper as compared to the imported sensors for same purpose.
- ❖ Present status- Project is under progress. 6 Flange mounted UHF sensors have been developed and deployed in one of the transformer of Teesta-VI Project. Six-Channel Partial discharge analyzer and 7 Barrier type UHF sensors for GIS developed and handed over to TLDP-III Power Station for installation. Also 1 Drain Valve Sensor developed and handed over to Uri-I Power Station for installation in 1 existing power transformer. Training of 10 Officers of NHPC has been scheduled.

- **Online condition monitoring solution for transformer bushings and coupling capacitors for on line partial discharge monitoring of generators:**
  - ❖ The overall benefits from the project can be summarized as cost benefits, improvements in system reliability, higher revenue, technical benefits and service to the nation.
  - ❖ These sensors are being developed indigenously under Make in India campaign which will be much cheaper as compared to the imported sensors for same purpose.
  - ❖ Present status - The design and development of prototype coupling capacitors for generators and bushing sensors for transformers have been completed, and fabrication of the prototypes is currently underway.

➢ **Projects taken up in collaboration with IIT Delhi:**

- **Consultancy Services for preparation of Detailed Project report for – Rock fall protection work of steep hill/slope on Right & Left Bank of Dam site, Kharamukh of Chamera-III Power Station:**
  - ❖ The implementation of this project is expected to deliver several long term and strategic benefits, directly contributing to the structural resilience, operation safety and life-cycle efficiency of the dam infrastructure. Based on the outcome of the consultancy work carried out by IIT Delhi, Chamera Power Station-III will prepare estimate for the hill slope protection work and will execute the work through appropriate tendering mode.
  - ❖ Present Status: - Project is under progress. IIT Delhi, along with its external agency BBB GmbH, Germany, visited the Chamera Power Station-III dam site and IIT Delhi has submitted the Preliminary draft report.

➢ **Projects taken up in collaboration with IIT Patna:**

- **Verification & validation of geotechnical design and behaviour prediction of caverns through back analysis using numerical models (Digital Elevation Model (DEM) and/ or Continuum models) based on monitored instrument data, photogrammetric methods and blast damage assessment during excavation at Power House Complex caverns of Dibang Multipurpose Project:**

  The objectives & benefits of this project are to predict the behavior of the cavern as the excavation proceeds by updating design through back analysis using monitored data, refinement of

rock support system, if required, during the excavation period of the caverns. Further, as the excavation proceeds, prediction of behavior of caverns shall be needed to plan any mitigation measures in advance, blast damage assessment during blasting for cavern excavation. Further, it will also help in development of understanding of behaviour of large underground caverns and developing of a protocol for adopting in other projects. Development of baseline reference data for monitoring the performance of the caverns of Dibang MPP.

- **Projects taken up with NIH (National Institute of Hydrology), Roorkee:**
  - **Dam Break Studies for Emergency Action Plan of NHPC Ravi Basin Projects:**
    - Hydraulic model setup of river system including dam in a suitable mathematical modelling system.
    - Estimation of failure time, terminal size and shape of the breach.
    - Simulation of dam breach and outflow flood hydrograph from the breached dam sections.
    - Simulation of the movement of the dam break flood wave in the downstream areas, Estimation of water surface profile through hydro-dynamic river flow modelling & determination of travel time, maximum water level reached inundated areas etc.
    - Pre-determination of the warning time of the dam break flood at the time of disaster.

**(ii) Benefits derived like product improvement, cost reduction, product development or import substitution:**

As efforts made towards technology absorption are in initial stages, benefits are expected to be derived after completion of studies and actual implementation.

**(iii) Particulars of technology imported during the current year and last three years:**

NIL

**(iv) Expenditure incurred on Research and Development:**

Expenditure incurred on Research and Development during FY 2025-26 was ₹ 21.74 crore including ₹ 13.63 crore towards establishment expenses on standalone basis.

**C. FOREIGN EXCHANGE EARNINGS AND OUTGO**

(₹ in crore)

| S. No. | Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| **a)** | **Expenditure in Foreign Currency:** | | |
| i) | Interest | 21.78 | 13.86 |
| ii) | Other Misc. Matters | 7.63 | 12.58 |
| **b)** | **Consumption of stores in operating units:** | | |
| i) | Imported | NIL | NIL |
| ii) | Indigenous | 40.54 | 44.35 |
| **c)** | **Earnings in Foreign Currency** | NIL | NIL |

## 37 AUDIT AND AUDITORS' REPORT

### 37.1 SECRETARIAL AUDIT

M/s Akhil Rohatgi & Co., Company Secretaries, Delhi has been appointed by the Board to conduct Secretarial Audit of the Company for a term of five (5) consecutive years commencing from FY 2025-26 till 2029-30. The Secretarial Auditor, in its Report, has given certain observations. The Secretarial Auditor's Report is given as **Annexure-II**. The management reply against observations raised by Secretarial Auditor is as under:

| Qualification / Observation | Management Reply |
|---|---|
| i) During the period under review, the Company did not have requisite number of Independent Directors (IDs) on the Board as per Regulation 17(1) of the SEBI Listing Regulations, Para 3.1.4 of the DPE Guidelines on Corporate Governance (from 01.04.2025 to 31.03.2026) and Section 149(4) of the Companies Act, 2013 (from 01.04.2025 to 16.04.2025). Further, the Company did not have an independent woman director/women director as required under Regulation 17(1) of the SEBI Listing Regulations and Section 149(1) of the Companies Act 2013 (from 01.04.2025 to 31.03.2026); and<br>ii) During the time period from 01.04.2025 to 16.04.2025, composition of the Audit Committee and the Nomination & Remuneration Committee were not in accordance with Regulations 18(1) and 19(1) respectively of the SEBI Listing Regulations, Paras 4.1.1 and 5.1 respectively of the DPE Guidelines on Corporate Governance and Section 177(2) and 178(1) respectively of the Companies Act, 2013; and<br>iii) The number of Functional Directors (including CMD) exceeded 50% of the actual strength of the Board from 01.04.2025 to 16.04.2025 and from 02.03.2026 to 31.03.2026 which was not in compliance with Para 3.1.2 of DPE Guidelines on Corporate Governance. | As per Article 34 of the Articles of Association of the Company read with Ministry of Corporate Affairs notification dated June 5, 2015, the Directors including Independent Directors (IDs) on the Board of the Company are appointed by the President of India through Administrative Ministry i.e. Ministry of Power (MoP).<br>The matter regarding appointment of requisite number of IDs (including woman ID) had regularly been pursued with the Administrative Ministry i.e. Ministry of Power (MoP), Govt. of India.<br>Ministry of Power vide letters dated April 17, 2025 had appointed/re-appointed three IDs on the Board of Company for a period of one year. After aforesaid appointment/re-appointment, the Board of Directors had reconstituted the Audit Committee and Nomination & Remuneration Committee w.e.f. April 17, 2025 in compliance with the statutory provisions. |

In compliance to Regulation 24A of SEBI LODR, Secretarial Audit Report of NHDC Limited and Chenab Valley Power Projects Limited, which are material unlisted subsidiaries of NHPC, is also given elsewhere in the Annual Report.

**37.2 STATUTORY AUDIT**

In line with provisions of the Companies Act, 2013, the Statutory Auditors of your Company are appointed by the Comptroller & Auditor General of India (C&AG). C&AG had appointed following Joint Statutory Auditors for FY 2025-26:

1. M/s S N Dhawan & Co., LLP, New Delhi
2. M/s S Jaykishan, Kolkata
3. M/s Dharam Raj & Co., Jammu

The Joint Statutory Auditors have given un-modified opinion in their Report on the standalone and consolidated financial statements of the Company for FY 2025-26. Further, no instance of fraud by any officer or employee of the Company has been reported by the Auditors under Section 143(12) of the Companies Act, 2013.

**37.3 REVIEW OF ACCOUNTS BY C&AG**

The C&AG has given its comments on the standalone and consolidated financial statements of your Company for the year ended March 31, 2026 after conducting supplementary audit under Section 143(6)(a) of the Companies Act, 2013. There are no Comments of C&AG for both the standalone and consolidated financial statements of your Company for the year ended March 31, 2026. The comments of C&AG are appearing elsewhere in the Annual Report.

**37.4 COST AUDIT**

The Company maintains necessary cost records as specified by Central Government under Section 148(1) of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014. As recommended by the Audit Committee, your Board has appointed the following firms of Cost Accountants to conduct audit of cost accounting records of power stations for FY 2025-26 under Section 148 of the Companies Act, 2013:

| Name of the Firm | Power Stations |
|---|---|
| M/s K. G. Goyal & Associates, Jaipur (Lead Cost Auditor) | Nimoo Bazgo and Chutak |
| M/s Chandra Wadhwa & Co., Delhi | Chamera-II, Chamera-III and Bairasiul |
| M/s Balwinder & Associates, Mohali | Parbati-II, Parbati-III and Salal |
| M/s S. C. Mohanty & Associates, Delhi | Sewa-II and Chamera-I |
| M/s Sanjay Gupta & Associates, Delhi | Uri-I, Uri-II and Kishanganga |
| M/s K. B. Saxena & Associates, Lucknow | Tanakpur, Dhauliganga and Dulhasti |
| M/s Ramanath Iyer & Co., Delhi | Wind Power Project, Jaisalmer<br>Solar Power Project, Tamil Nadu<br>Solar Power Project, Bikaner |
| M/s Niran & Co., Kolkata | Rangit and Loktak |
| M/s D. G. M. & Associates, Kolkata | TLDP-III, TLDP-IV and Subansiri Lower Project |

The consolidated Cost Audit Report in XBRL format for the year ended March 31, 2025 was filed with the Ministry of Corporate Affairs on September 5, 2025. The Cost Audit Report for the year ended March 31, 2026 shall be endeavoured to be filed within the prescribed time period.

## 38 ANNUAL RETURN

Pursuant to Section 134(3)(a) and Section 92(3) of the Companies Act, 2013, the Annual Return of the Company as on March 31, 2026 is available on the Company's website at https://www.nhpcindia.com/assests/pzi_public/gallery/17857454850.pdf.

## 39 PARTICULARS OF LOANS, INVESTMENTS AND CORPORATE GUARANTEES

Section 186 of the Companies Act, 2013 (except sub-section 1) regarding loans made, guarantees given or securities provided is not applicable to NHPC being engaged in the business of providing infrastructure facilities.

## 40 PARTICULARS OF EMPLOYEES

In accordance to notification dated June 5, 2015 issued by the Ministry of Corporate Affairs, Government Companies are exempted from the disclosure requirements of Section 197 of the Companies Act, 2013. Therefore, such particulars have not been included as part of Directors' Report.

The Policy on remuneration, pay structure, allowances and other benefits of employees of the Company are governed by relevant DPE Guidelines. Pay structure and allowances of the Company are also available on the website at https://www.nhpcindia.com/assests/pzi_public/gallery/1676010521.pdf

## 41 BOARD AND COMMITTEES OF THE BOARD

The Board of Directors met sixteen (16) times during FY 2025-26. The details of meetings of Board of Directors and attendance of Directors therein are given in the Report on Corporate Governance, which forms part of the Annual Report. The details of various Committees of the Board along with their meetings and composition are given in Report on Corporate Governance.

## 42 PERFORMANCE EVALUATION OF BOARD, BOARD LEVEL COMMITTEES AND DIRECTORS

NHPC has in place a "Policy on Performance Evaluation of Board, Board level Committees and Directors". As per the Policy, following evaluation process has been followed by the Company:

1. Every Director of the Company rates performance of the Board, Board level Committees and the individual Directors on pre-determined criteria.
2. The Nomination and Remuneration Committee reviews the performance of Independent Directors and the Board of Directors, and determines whether to extend the term of the Independent Director.
3. Independent Directors review the performance of Non-Independent Directors, Chairperson of the Company and the Board as a whole.
4. Board evaluates the performance of Independent Directors, excluding the Director being evaluated.

The performance evaluation of all the Board Members, Board as a whole and mandatory Committees of the Board for FY 2025-26 was carried out during FY 2026-27.

## 43 DIRECTORS' RESPONSIBILITY STATEMENT

In line with requirement of Section 134(3)(c) read with Section 134(5) of the Companies Act, 2013 with respect to the Directors' Responsibility Statement, it is confirmed that:

a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;

b) the Directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of financial year and of the profit and loss of the Company for that period;

c) the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

d) the Directors had prepared the annual accounts on a going concern basis;

e) the Directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and

f) the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

## 44 SECRETARIAL STANDARDS

Your Company has followed the applicable Secretarial Standards relating to 'Meetings of the Board of Directors' and 'General Meetings' issued by the Institute of Company Secretaries of India (ICSI).

## 45 GENERAL

No disclosure or reporting in respect of the following items is required, as there was no transaction on these items during the year under Report:

1. Issue of equity shares with differential rights as to dividend, voting or otherwise.
2. Issue of shares (including sweat equity shares) to employees of the Company under any scheme.
3. Significant and material orders passed by regulators or courts or tribunals, which impact the going concern status or Company's operations in future.
4. Occurrence of any material changes and commitments after the close of FY till the date of this Report, which affect the financial position of the Company.
5. Details of difference between amount of the valuation done at the time of one time settlement and the valuation done while taking loan from the banks or financial institutions along with the reasons thereof.
6. Details related to public deposits as required under Chapter V of the Companies Act, 2013.
7. Application made or proceeding pending under Insolvency and Bankruptcy Code, 2016.

## 46 BOARD OF DIRECTORS & KEY MANAGERIAL PERSONNEL

The following changes in composition of Board of Directors and Key Managerial Personnel took place during FY 2025-26 and afterwards till signing of this Report:

1. Shri Suprakash Adhikari (DIN: 10738274) was appointed as Director (Technical) w.e.f. April 16, 2025 pursuant to order of Ministry of Power, Govt. of India. Earlier, Shri Sanjay Kumar Singh (DIN: 10718481), Director (Projects) was holding the additional charge of Director (Technical) till April 16, 2025.
2. Pursuant to letters of Ministry of Power, Govt. of India, Dr. Uday Sakharam Nirgukar (DIN: 07592413), Shri Jiji Joseph (DIN: 09415941) and CA Anil Kumar Sood (DIN: 01376251) were appointed/re-appointed as Independent Directors w.e.f. April 17, 2025 for a period of one year. Their tenure ceased w.e.f. April 17, 2026.
3. Shri Raj Kumar Chaudhary (DIN: 10198931) ceased to be Chairman & Managing Director w.e.f. July 1, 2025 on attaining the age of superannuation.
4. Shri Rajendra Prasad Goyal (DIN: 08645380) ceased to be Director (Finance) and Chief Financial Officer w.e.f. September 1, 2025 on attaining the age of superannuation. Shri Goyal was also holding the additional charge of Chairman & Managing Director w.e.f July 1, 2025 till August 31, 2025.
5. Shri Mahesh Kumar Sharma (DIN: 11306355) was appointed as Director (Finance) w.e.f. October 17, 2025. Earlier, Shri Sipan Kumar Garg (DIN: 10746205) was holding the additional charge of Director (Finance) w.e.f September 1, 2025.
6. Shri Bhupender Gupta (DIN: 06940941) was appointed as Chairman & Managing Director w.e.f September 4, 2025. Earlier, Shri Sanjay Kumar Singh (DIN: 10718481) was holding the additional charge of Chairman & Managing Director w.e.f. September 1, 2025.
7. Shri Mahesh Kumar Sharma (DIN: 11306355) was appointed as Chief Financial Officer w.e.f. November 6, 2025.
8. Shri Premkumar Goverthanan (DIN: 10064794) ceased to be Independent Director w.e.f. March 2, 2026 pursuant to letter of Ministry of Power, Govt. of India.
9. Shri Diwakar Nath Misra (DIN: 07464700), Additional Secretary, Ministry of Power was appointed as Government Nominee Director w.e.f. May 14, 2026 vice Shri Mohammad Afzal (DIN: 09762315), Joint Secretary, Ministry of Power pursuant to order of Ministry of Power, Govt. of India.

10. Shri Uttam Lal (DIN: 10194925) ceased to be Director (Personnel) w.e.f. June 1, 2026 on attaining the age of superannuation.

Details of remuneration and sitting fee paid to Directors during FY 2025-26 are given in the Report on Corporate Governance.

All Independent Directors that were on Board of the Company declared that they met the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of SEBI LODR. They have further declared that they were not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgement and without any external influence. Independent Directors have also declared that they have complied with Rule 6(1) & 6(2) of the Companies (Appointment and Qualification of Directors) Fifth Amendment Rules, 2019 regarding inclusion of their name in the data bank of Independent Directors maintained by Indian Institute of Corporate Affairs (IICA).

As Shri Bhupender Gupta, Chairman & Managing Director; Shri Mahesh Kumar Sharma Director (Finance) and Shri Diwakar Nath Misra, Government Nominee Director were appointed by Board of Directors as Additional Directors, their appointment is proposed in the ensuing Annual General Meeting (AGM). Shri Sanjay Kumar Singh, Director (Projects) is liable to retire by rotation and being eligible, has proposed himself to be re-appointed at the forthcoming AGM. Brief profile of the Directors seeking appointment/re-appointment at the ensuing AGM is given in the Notice of AGM.

## 47 RAISING OF INCREMENTAL BORROWINGS BY WAY OF ISSUANCE OF DEBT SECURITIES

Mandatory raising of incremental borrowings by way of issuance of debt securities during FY 2025-26 has been complied with in compliance to SEBI (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (NCS Regulations).

## 48 ACKNOWLEDGEMENT

The Board of Directors places on record its deep appreciation for the dedication, professionalism and unwavering commitment of all employees, whose collective efforts have enabled the Company to sustain its strong performance and reinforce its leadership position in the power sector. The Board particularly acknowledges the invaluable contributions of employees, especially those serving at power stations and project sites, often under challenging conditions, whose commitment continues to drive the Company's growth and success.

The Board expresses its sincere gratitude to the Government of India, particularly the Ministry of Power, Ministry of New & Renewable Energy, Department of Public Enterprises, Office of the Comptroller and Auditor General of India, Central Electricity Authority, Central Electricity Regulatory Commission, Central Water Commission, and other Central and State Government departments, agencies and regulatory authorities for their continued guidance, support and cooperation.

The Board also extends its heartfelt thanks to the Company's shareholders, customers, lenders, national and international financial institutions, banks, credit rating agencies, contractors, vendors, consultants and other stakeholders for their continued trust and confidence reposed in the Company. The Board further acknowledges the valuable guidance and professional support provided by the Statutory Auditors, Secretarial Auditor and Cost Auditors, and looks forward to the continued support of all stakeholders in the Company's journey towards sustained growth and value creation.

**For and on behalf of the Board of Directors**

**(Bhupender Gupta)**
**Chairman & Managing Director**
**DIN: 06940941**

**Place: New Delhi**
**Date: June 29, 2026**

**Annexure-I**

## ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY & SUSTAINABILITY

**1. Brief outline on CSR Policy of the Company:**

Your Company has a CSR & Sustainability Policy aligned with the provisions of CSR under Section 135 of the Companies Act, 2013, the Companies (Corporate Social Responsibility Policy) Rules 2014, and subsequent amendments issued by the Ministry of Corporate Affairs, Government of India. The policy outlines the guiding principles for the selection, implementation, and monitoring of activities, among others. Your Company also aims to adhere to the CSR Guidelines issued by the Department of Public Enterprises (DPE). The CSR Policy of your Company, broadly includes the following:

- In terms of Section 135 of Companies Act 2013, the Company shall spend, in every financial year, at least two percent of the average net profits made during the three immediately preceding financial years. Accordingly, an annual budget for CSR activities is allocated and approved by the Board of Directors based on the recommendation of the Committee of Directors on CSR & Sustainability.
- At least 80% of the CSR schemes/ activities are to be executed in and around NHPC's Projects, Power Stations and offices preferably within 25 km and in the district where the project is located. However, other locations may also be chosen based on the needs and as per the direction of Govt. of India on National schemes/ campaign.
- Choice of CSR & Sustainability schemes for implementation will preferably be made in consultation/ association with the Administrative Authorities of District/ Sub-division/ Blocks/ Panchayats etc. in which the NHPC's Units are operating.
- Your Company is open to joining hands with the other CPSEs in planning, implementing and monitoring of Mega-Projects for optimal use of resources, synergy of expertise and capabilities for maximizing socio-economic or environmental impact.
- Any changes in statutory provisions or government guidelines shall be deemed to have been adopted, as applicable, in accordance with the provisions issued from time to time.

**2. Composition of CSR Committee:**

**For the FY 2025-26**

As on March 31, 2026, Composition of Committee of Directors on CSR & Sustainability was as under:

| Sl. No. | Name of Director | Designation/Nature of Directorship | Number of meetings of CSR Committee held during the year[1] | Number of meetings of CSR Committee attended during the year | Status as on 31.03.2026 (Active/ ceased) |
|---|---|---|---|---|---|
| 1. | Sh. Premkumar Goverthanan[2] | Chairman of the Committee (Independent Director) | 6 | 6 | Ceased |
| 2. | Sh. Rajendra Prasad Goyal[3] | Director (Finance) - Ex-Officio Member | 3 | 3 | Ceased |
| 3. | Sh. Uttam Lal | Director (Personnel) - Ex-Officio Member | 6 | 6 | Active |
| 4. | Sh. Sanjay Kumar Singh | Director (Projects) - Ex-Officio Member | 6 | 6 | Active |
| 5. | Dr. Uday Sakharam Nirgudkar[4] | Independent Director-Member | 4 | 4 | Active |
| 6. | Sh. Jiji Joseph[5] | Chairman of the Committee (Independent Director) | 4 | 4 | Active |

| | | | | | |
|---|---|---|---|---|---|
| 7. | Sh. Anil Kumar Sood[6] | Independent Director-Member | 4 | 4 | Active |
| 8. | Sh. Mahesh Kumar Sharma[7] | Director (Finance) - Ex-Officio Member | 3 | 3 | Active |

[1] Number of Meetings mentioned above are meetings held during respective tenure of the Committee member.

[2] Ceased to be Chairman & member of the Committee w.e.f. 02.03.2026.

[3] Ceased to be ex-officio member of the Committee w.e.f. 01.09.2025.

[4] Appointed as member of the Committee w.e.f. 20.05.2025.

[5] Appointed as member of the Committee w.e.f. 20.05.2025 and Chairman of the Committee w.e.f. 02.03.2026.

[6] Appointed as member of the Committee w.e.f. 20.05.2025.

[7] Became ex-officio member of the Committee w.e.f. 17.10.2025.

**3. Provide the web-links where Composition of CSR Committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the Company:**

The web-link on the website of the Company where Composition of CSR Committee is disclosed:
https://www.nhpcindia.com/welcome/page/14

The web-link on the website of the Company where the CSR Policy approved by the Board is disclosed:
https://www.nhpcindia.com/welcome/page/115

The web-link on the website of the Company where CSR projects are disclosed:
https://www.nhpcindia.com/welcome/page/154

**4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable.**

In pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, read with amendments, Impact assessments are to be carried out of the CSR projects having outlays of one crore rupees or more, and which have been completed not less than one year before undertaking the impact study. Accordingly, the Impact Assessment of following CSR projects/ activities have been carried out through an independent agency namely CUJ Site Council, Central University of Jammu:

1. Improvement/ extension & providing of water supply to village Kotla and Theru (Ransoo), District Reasi, J&K.
2. Modernization of horticulture nurseries at Khawaja Bagh, Baramulla and Baghi Sundari, Sopore, District Baramulla, J&K.
3. Construction of Balika Ashram at Chilli, Tissa, District Chamba, Himachal Pradesh.
4. Employment Oriented Vocational Training of 4000 youth.
5. Construction of 5th floor of Laghu Udyog Bharati Multi Skill Development Centre at Jaipur, Rajasthan.
6. Construction of Community Halls in 3 villages of Krishna District, Andhra Pradesh.

The executive summary of the impact assessment reports is attached as **Annexure-A** and the impact assessment reports of above CSR Projects/ activities are also available on the website at:

https://www.nhpcindia.com/welcome/page/192

**5.** (a) Average net profit of the Company as per sub-section (5) of section 135: ₹ **3900.52 Crore**.

(b) Two percent of average net profit of the Company as per sub-section (5) of section 135. : ₹ **78.01 Crore**.

(c) Surplus arising out of the CSR Projects or programmes or activities of the previous financial years. : ₹ **0.00**

(d) Amount required to be set-off for the financial year, if any. : ₹ **27.34 Crore**.

(e) Total CSR obligation for the financial year [(b)+(c)-(d)]. ): ₹ **50.67 Crore**.

**6.** (a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project). : ₹ **108.73 Crore**.

(b) Amount spent in Administrative Overheads. : ₹ **5.00 Crore**.

(c) Amount spent on Impact Assessment, if applicable. : ₹ **0.18 Crore**.

(d) Total amount spent for the Financial Year [(a)+(b)+(c)]. : ₹ **113.91 Crore**.

(e) CSR amount spent or unspent for the Financial Year:

| Total Amount Spent for the Financial Year (₹ in Crore) | Amount Unspent (₹ in Crore) | | | | |
|---|---|---|---|---|---|
| | Total Amount transferred to Unspent CSR Account as per sub-section (6) of section 135 | | Amount transferred to any fund specified under Schedule VII as per second provisio to sub-section (5) of section 135 | | |
| | Amount | Date of transfer | Name of fund | Amount | Date of transfer |
| 113.91 | 0.00 | N/A | N/A | 0.00 | N/A |

(f) Excess amount for set off, if any:

| Sl. No. | Particular | Amount (₹ in Crore) |
|---|---|---|
| (i) | Two percent of average net profit of the Company as per sub-section (5) of section 135 | 78.01 |
| (ii) | Excess amount spent in FY2024-25 | 27.34 |
| (iii) | Total amount spent for the Financial Year | 113.91 |
| (iv) | Excess amount spent for the financial year [(iii)+(ii)-(i)] | 63.24 |
| (v) | Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any | 0.00 |
| (vi) | Amount available for set off in succeeding financial years [(iv)-(v)] | 63.24 |

**7. Details of Unspent Corporate Social Responsibility amount for the preceding three financial years:**

| Sl. No. | Preceding Financial Years | Amount transferred to Unspent CSR Account under sub-section (6) of section135 (₹ in Crore) | Balance Amount in Unspent CSR Account under sub-section (6) of section 135 (₹ in Crore) | Amount spent in the Financial Year (₹ in Crore) | Amount transferred to a fund as specified under Schedule VII as per second proviso to sub-section (5) of section 135, if any | | Amount remaining to be spent in succeeding financial years (₹ in Crore) | Deficiency, if any |
|---|---|---|---|---|---|---|---|---|
| | | | | | Amount (₹ in Crore) | Date of transfer | | |
| 1. | 2024-25 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00 | 0.00 |
| 2. | 2023-24 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00 | 0.00 |
| 3. | 2022-23 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00 | 0.00 |
| | **Total** | | | **0.00** | | | | |

**8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: (YES)**

If Yes, enter the number of Capital assets created/ acquired: **88**

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

| Sl. No. | Short particulars of the property or asset(s) [including complete address and location of the property] | Pin Code of the Property or asset(s) | Date of creation | Amount of CSR amount spent | Details of entity/ Authority/ beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| (1) | (2) | (3) | (4) | (5) | (6) | | |
| **As per Annexure-B attached (Total = ₹32.9899 Crore)** | | | | | | | |

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/ Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

**9. Specify the reason(s), if the Company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135. - N/A**

**(Bhupender Gupta)**
Chairman & Managing Director
DIN: 06940941

**(Sanjay Kumar Singh)**
(Director (Projects) & Chairman of Committee of Directors on CSR & Sustainability)
DIN: 10718481

Date : June 29, 2026
Place: New Delhi

**Annexure-A**

## Executive Summary of the Impact Assessment Study of NHPC's CSR Project titled "Improvement/ extension & providing of Water Supply to village Kotla and Theru (Ransoo), Distt. Reasi, J&K"

Access to safe and reliable water remains a critical development challenge in rural and hilly regions such as District Reasi, Jammu & Kashmir. In response, NHPC Limited supported a CSR intervention aimed at improving and extending water supply systems in the villages of Kotla and Theru (Ransoo) in District Reasi. The project was completed in May 2024 at a total expenditure of ₹123.50 Lakh and was expected to benefit over 600 beneficiaries. The project sought to enhance access, reduce the burden of water collection, and improve overall quality of life.

This impact assessment study was undertaken to evaluate the project's performance across key dimensions, including relevance, coherence, effectiveness, efficiency, impact, and sustainability, using a mixed-method and perception-based SROI approach. The study captures beneficiary perspectives to assess not only physical outputs but also social value creation.

The assessment was conducted using a structured survey across 194 households (Kotla: 98; Theru: 96), complemented by field insights and thematic analysis. The evaluation framework aligns with the OECD-DAC criteria and emphasizes perception-based social returns, focusing on dimensions such as access, service reliability, quality, implementation experience, and socio-economic impact.

**Key Findings**

- **Access and Coverage:** The project has achieved high levels of awareness and village-level coverage, with over 90–100% of respondents aware of the intervention and acknowledging improved access to water sources across their villages. However, access remains largely community-based rather than household-based. Most households continue to rely on shared sources such as springs.
- **Service Reliability (Critical opportunity area):** The system is operational and continues to provide essential water services to the community. At the same time, there is a clear opportunity to further strengthen service delivery by improving consistency in supply, including aspects such as timing, duration, and pressure. Addressing occasional disruptions and enhancing system reliability will help build on the existing foundation and ensure a more dependable and efficient water supply experience for all users.
- **Effectiveness and Utility:** The project has significantly improved water availability and convenience, with a large majority of respondents reporting a reduction in time spent on water collection, particularly benefiting women and children. Building on these gains, there is an opportunity to further strengthen the system to ensure more consistent adequacy for daily needs, while gradually reducing reliance on supplementary sources such as tanker water.
- **Water Quality and Safety:** Water quality is one of the strongest dimensions of the intervention. The majority of respondents rated the water as excellent, with almost no reported quality issues. High levels of household-level precaution, such as filtration, further indicate strong community confidence in water safety.
- **Implementation Efficiency:** The project is widely perceived as having been implemented efficiently, with high-quality infrastructure and effective community engagement. Beneficiaries reported minimal delays and acknowledged that community concerns were largely addressed during implementation, indicating a robust delivery mechanism.
- **Impact on Quality of Life, Health, and Hygiene:** The intervention has generated substantial social impact, including:
  - Significant reduction in the burden of water collection
  - Improved hygiene practices at the household level
  - Perceived reduction in water-related illnesses
  - Enhanced overall quality of life

  These outcomes highlight the project's ability to deliver multi-dimensional benefits beyond infrastructure.
- **Sustainability Focus Areas:** Beneficiaries express very strong confidence in the long-term sustainability of the system (90–99%), reflecting trust in the initiative and its institutional backing. At the same time, there is a clear opportunity to further strengthen operational effectiveness by moving toward more regularized maintenance practices and enhancing awareness of contact points for addressing system issues. These improvements can

build on the existing foundation of institutional responsibility and help ensure even more responsive and efficient local service management.

- **Awareness and Satisfaction:** Awareness of NHPC's CSR contribution is high, particularly in Theru (Ransoo), reflecting strong visibility of the initiative. Overall satisfaction levels are generally moderate, with many respondents indicating neutral perceptions, suggesting a stable base with scope for further enhancement. Strengthening the consistency of water supply presents a key opportunity to elevate user satisfaction and build on the positive awareness already established.
- **SROI:** The project is widely perceived as highly valuable, with most respondents affirming that:
  - The intervention has created significant value for the village
  - The expenditure is justified
  - Similar initiatives should be replicated in other villages

  This reflects strong perception-based social returns and community endorsement.
- **Policy Coherence:** The intervention is seen as being well aligned with government initiatives, particularly the Jal Jeevan Mission, indicating strong coherence with national development priorities.

**Key Insights**

- **Strengths:** Access, quality, implementation efficiency, and social impact
- **Opportunity Area:** Strengthening service reliability and operational systems to build on existing performance.
- **Outcome:** High awareness and value, with scope to further enhance overall user satisfaction.

The project has successfully delivered infrastructure and impact, but not yet consistent service reliability.

**Future Focus Areas / Recommended Interventions for Next Phase**

The findings suggest that the next phase of CSR interventions should prioritize:

- Ensuring regular and predictable water supply
- Expanding household-level water connectivity
- Strengthening operation and maintenance systems
- Establishing local accountability and grievance mechanisms
- Enhancing service adequacy to reduce tanker dependence

**Conclusion and Way Forward**

The CSR-supported water supply initiative by NHPC Limited has made a meaningful contribution to enhancing access to water, improving quality, and strengthening the overall quality of life in Kotla and Theru (Ransoo). The project reflects high relevance, efficient implementation, and significant social impact, as affirmed by beneficiary perceptions. Building on this strong foundation, there is a valuable opportunity to further enhance service delivery by improving supply consistency, strengthening operational maintenance, and expanding access at the household level to ensure long-term sustainability and maximize social returns.

The initiative has successfully created access and generated substantial social value, and its impact can be further deepened as the system evolves toward more regular, reliable, and increasingly household-level water supply.

The initiative demonstrates strong alignment with the United Nations Sustainable Development Goals (SDGs), particularly SDG 6 (Clean Water and Sanitation) by improving access to safe and reliable water in rural and hilly communities. It also contributes to SDG 3 (Good Health and Well-being) through enhanced hygiene practices and reduced water-related health risks, and SDG 5 (Gender Equality) by significantly reducing the burden of water collection, especially for women and girls. In addition, the project supports SDG 10 (Reduced Inequalities) by addressing service gaps in geographically disadvantaged regions. As the system is further strengthened, it also holds the potential to contribute to SDG 11 (Sustainable Communities) and SDG 13 (Climate Action) through improved resilience and sustainable water management practices, thereby reinforcing its role as a comprehensive and future-ready development intervention.

## Executive Summary of the Impact Assessment Study of NHPC's CSR Project titled "Modernization of Horticulture Nurseries at Khawaja Bagh, Baramulla and Baghi Sundari, Sopore in District Baramulla, J&K"

Horticulture is a major livelihood source in District Baramulla, Jammu & Kashmir, and the performance of local nurseries plays an important role in strengthening orchard productivity, access to quality planting material, farmer knowledge, and long-term sectoral sustainability. In this context, NHPC Limited supported a CSR intervention for the modernization of horticulture nurseries at Khawaja Bagh, Baramulla, and Baghi Sundari, Sopore, in District Baramulla, UT of J&K, which was completed in January 2025 at an expenditure of ₹142.75 lakh, supporting 362 beneficiaries, with the objective of improving nursery

infrastructure, enhancing service quality, ensuring the availability of planting material, and strengthening support to the horticulture ecosystem.

This impact assessment was undertaken to evaluate the project's performance across key dimensions including relevance, effectiveness, efficiency, impact, sustainability, coherence, and perceived social value, using a mixed-method and perception-based SROI approach.

The assessment was conducted using a structured survey covering 170 respondents across the two nursery locations and their stakeholder groups, including nursery users, non-users, staff, officials, and community-linked respondents. The analysis combines descriptive interpretation with thematic understanding and aligns with the OECD-DAC framework, while incorporating a qualitative, perception-based SROI lens to capture non-monetized social return.

**Key Findings**

- **Access, Awareness and Utilization:** The project has achieved very high awareness and strong recent utilization. Most respondents were aware of the nursery modernization initiative, and a large majority had visited or used nursery services in the previous year. However, visit frequency remained largely occasional, suggesting that while the nurseries are active and visible, repeat engagement can still be strengthened. Access was generally manageable, though many respondents gave neutral responses on ease of access, indicating scope to improve service convenience, last-mile communication, and seasonal accessibility.
- **Relevance and Effectiveness:** The intervention is broadly perceived as relevant to local horticulture needs, though relevance intensity is moderate rather than exceptionally high. In contrast, the effectiveness profile is much stronger. Respondents clearly acknowledged improvements in overall nursery infrastructure, the availability of quality saplings, adequacy of varietal diversity, and timely seasonal supply. Timely availability emerged as one of the strongest findings, particularly in Baghi Sundari. These results indicate that the project has succeeded in improving the functional core of nursery services.
- **Quality of Planting Material:** Perceptions of planting material quality are positive overall. Most respondents rated the saplings as good or excellent, and a strong majority agreed that the material appears healthy and disease-free and that the survival rate of purchased saplings is satisfactory. These findings are important because they suggest that the intervention has strengthened not only infrastructure but also the practical quality of nursery outputs. However, there is scope to further enhance transparency in price, quality, and variety information, as reflected in the relatively higher share of neutral responses.
- **Advisory and Support Services:** The project is widely seen as providing guidance on planting and orchard management, and most respondents reported having received some form of training, demonstration, or advisory support from nursery or horticulture staff. This indicates that the nurseries are functioning as more than supply points. However, the usefulness of this support is rated more moderately than its reach. Many respondents considered it only slightly useful or remained neutral, suggesting that the next stage of strengthening should focus on making support more practical, targeted, and farmer-responsive.
- **Implementation Efficiency:** The modernization initiative is perceived as having been implemented in a generally satisfactory and orderly manner. Most respondents rated the quality of work as average to good, and a majority agreed that implementation took place without major operational disruption. Negative responses were very limited.
- **Impact on Livelihood, Productivity and Adoption:** The impact findings are strongly positive. Respondents widely reported that improved planting material helped enhance orchard performance/productivity, reduced the cost of procuring plants from distant markets, and contributed to better income from orchard produce. The initiative was also seen as benefiting small and marginal farmers, generating local employment opportunities, and contributing to the growth of horticulture-related economic activities in the region. In addition, respondents expressed strong confidence that improved nursery services would increase the long-term profitability of horticulture farming.
- **Sustainability, Environment and Learning Support:** The environmental and sustainability profile of the project is another strong area. Respondents reported widespread use of water-efficient irrigation systems, promotion of climate-resilient and disease-resistant varieties, existence of waste management/composting systems, and positive contribution to green cover and environmental quality. The nurseries are also perceived as local platforms for knowledge sharing, training and demonstration, and improved awareness of modern horticulture practices. This indicates that the modernization initiative has acquired a clear sustainability and extension dimension.

- **Inclusion, Institutional Support and Long-Term Sustainability:** A strong majority of respondents felt that the project encouraged participation of women farmers or farmer groups, strengthened cooperation between farmers and horticulture department staff, and ensured regular maintenance of the modernized infrastructure. Confidence in the long-term continuity of improved services over the next 3–5 years was also high. However, respondents highlighted maintenance funding as a key area for sustained focus, along with opportunities to further strengthen demand and awareness, staffing, irrigation systems, and pest and disease management to support long-term sustainability. Thus, while the project enjoys a favorable sustainability outlook, its long-term performance would depend on continued institutional and financial support.
- **Coherence and Recommendations from Respondents:** The intervention is perceived as broadly aligned with horticulture development programmes and schemes, though more strongly as moderately aligned than very strongly aligned. Open-ended responses suggest opportunities to further enhance awareness, guidance, availability, quality assurance, affordability, accessibility, and resource support for farmers. They also clearly articulated future needs: more training and demonstration, stronger advisory support, certification and labeling systems, better booking and delivery support, soil and water testing, improved communication, and stronger linkages with schemes and financial assistance.
- **SROI:** The perception-based SROI findings are highly favorable. A clear majority of respondents viewed the project as valuable or highly valuable for farmers and the horticulture ecosystem, most believed the money spent was justified, and an overwhelming majority stated that they would recommend similar nursery modernization initiatives in other districts. This indicates strong perceived social return and high public acceptability of the model.

**Key Insights:**

- **Strengths:** Infrastructure improvement, quality planting material, seasonal availability, livelihood impact, environmental sustainability, and perceived social value
- **Opportunity Area:** Advisory usefulness, information transparency, repeat engagement, and stronger service visibility
- **Sustainability Focus Area:** Maintenance funding and continued institutional support
- **Overall Outcome:** Strong functional and social value, but the next stage of success depends on deeper service integration

The project has successfully moved beyond simple asset creation and is increasingly functioning as a horticulture-support platform, though it has not yet fully matured into an integrated, highly responsive farmer-service system.

**Implications:** The findings suggest that the next phase of intervention should prioritize:

- strengthening quality assurance and certification systems for planting material
- deepening advisory usefulness through structured demonstrations and follow-up support
- improving transparency in price, quality, and variety information
- enhancing seasonal planning and timely supply systems
- making the nurseries stronger learning and extension centres
- improving accessibility through communication, booking, and outreach systems
- institutionalizing environmental sustainability functions
- strengthening inclusion of women and small/marginal farmers
- establishing clearer maintenance and sustainability support systems
- documenting the model for replication and convergence with horticulture programmes

**Conclusion and Way Forward**

The CSR-supported nursery modernization initiative by NHPC Limited has made a meaningful contribution to improving nursery infrastructure, planting material quality, farmer support, environmental sustainability, and horticulture-linked livelihood outcomes in Baramulla district. The project demonstrates strong relevance, positive effectiveness, satisfactory efficiency, substantial impact, and high perceived social value. Most importantly, it is widely regarded as a model worth replicating.

However, the transition from modernized nursery infrastructure to a fully trusted, knowledge-rich, quality-assured, and sustainable horticulture support system is still evolving. Further strengthening areas such as advisory depth, service transparency, maintenance support, accessibility, and long-term institutional backing would help in fully realizing the project's long-term value.

The project has succeeded in creating infrastructure, utility, and social value, but its full impact would be realized only when nursery modernization is consistently translated into responsive, reliable, and farmer-centred horticulture support delivery.

The CSR-supported modernization of horticulture nurseries in Baramulla district demonstrates strong alignment with multiple United Nations Sustainable Development Goals (SDGs). The initiative contributes directly to SDG 2 (Zero Hunger) by strengthening access to quality planting material, improving orchard productivity, and supporting sustainable agricultural practices. It also supports SDG 8 (Decent Work and Economic Growth) by enhancing livelihood opportunities, promoting horticulture-based income generation, and stimulating local economic activity. Through improved access to modern nursery infrastructure, training, and advisory services, the project aligns with SDG 1 (No Poverty) and SDG 10 (Reduced Inequalities) by benefiting small and marginal farmers and improving their productive capacity. The emphasis on climate-resilient varieties, water-efficient irrigation, and environmentally responsible practices contributes to SDG 13 (Climate Action) and SDG 15 (Life on Land). Overall, the initiative reflects a balanced integration of productivity enhancement, environmental sustainability, and inclusive rural development, in line with both national priorities and global sustainability frameworks.

### Executive Summary of the Impact Assessment Study of NHPC's CSR Project titled "Construction of Balika Ashram at Chilli, Tissa, District Chamba, Himachal Pradesh"

Girls' education in remote and hilly regions is often constrained by distance, safety concerns, harsh terrain, limited transport, and the absence of supportive residential infrastructure. In such contexts, access to education depends not only on the existence of schools but also on the availability of safe, stable, and enabling support systems that help girls continue learning with dignity and regularity. It is within this developmental context that NHPC Limited supported a CSR intervention involving the construction of a Balika Ashram at Chilli, Tissa, District Chamba, Himachal Pradesh. The project was completed in December 2024 at a total expenditure of ₹4.14 crore catering to 50 beneficiaries. The initiative aims to enhance girls' access to safe residential facilities, ensure continuity of education, and promote their overall well-being in a geographically challenging region.

This impact assessment was undertaken to evaluate the project's performance across key dimensions including relevance, effectiveness, efficiency, impact, sustainability, coherence, and perceived social value, using a mixed-method and perception-based SROI approach. The analysis aligns with the OECD-DAC framework and incorporates a qualitative, perception-based SROI lens to capture non-monetized educational and social return.

The assessment was conducted using a structured survey covering 92 respondents, dominated by student/ residents and supported by a smaller share of staff respondents. The analysis combines descriptive interpretation with thematic synthesis and is supplemented by stakeholder suggestions, student perspectives, and open-ended reflections on positive change and improvement needs.

**Key Findings**

- **Access, Relevance and Need:** The project is perceived as highly relevant to local needs. Respondents overwhelmingly agreed that the Balika Ashram addressed a genuine requirement for girls' educational support and was particularly important for girls from remote and hilly villages. Admission and selection processes were also widely viewed as fair and transparent, and the intervention was seen as supportive of girls from economically weaker sections. These findings indicate that the project enjoys strong local legitimacy and is seen as a meaningful response to educational-access barriers in the project geography.
- **Facilities and Basic Services:** The facilities profile is strongly positive. Respondents rated the overall building facilities, toilets, bathing arrangements, and electricity/lighting as largely good or excellent. Drinking water availability and cleanliness/housekeeping received universal positive responses. Waste management, drainage, environmental cleanliness, and green surroundings were also viewed favorably. These findings show that the Balika Ashram is functioning not merely as a completed structure but as a usable and generally well-maintained residential facility.
- **Safety, Dignity and Grievance Systems:** One of the strongest result areas in the assessment relates to safety and dignity. Respondents reported very high confidence that girls feel safe within the premises, that their privacy and dignity are respected, that a clear grievance or complaint system exists, and that issues reported are responded to in a timely manner. This indicates that the Ashram is perceived not only as physically secure, but also as socially and institutionally supportive of girls' dignity and well-being.
- **Education and Outcomes:** The education and outcomes profile is highly positive. Respondents overwhelmingly agreed that the Ashram has improved regular school attendance, supported a structured learning environment, reduced dropout risk, and improved the overall quality of life and well-being of girls. These findings suggest that the intervention is functioning not merely as accommodation, but as a meaningful educational support mechanism that helps girls remain connected to schooling in a more stable and organized way.

- **Student Perspective: Learning, Participation and Empowerment:** The student module provides an especially valuable layer of evidence. Students reported very high levels of study space, academic guidance when facing difficulty, improved participation in school and extracurricular activities, life-skills exposure, and confidence-building. Among the most commonly reported positive changes were increased confidence, improved discipline, and greater activity participation. At the same time, when asked about the biggest current issue, students most frequently identified study support, followed by food/nutrition and safety/privacy. This indicates that the intervention has already created strong developmental gains, but student expectations are now shifting toward deeper academic and residential quality enhancement.
- **Efficiency, Usability and Sustainability:** The project is perceived as highly usable and sustainable in operational terms. Most respondents rated construction quality as good or excellent, and very high proportions reported that the facility is fully usable with basic utilities and furnishings, is being maintained regularly, and is likely to remain functional and beneficial over the next 3–5 years. Negative responses were minimal. These findings indicate that the intervention has moved beyond asset creation and is functioning as an operationally stable and institutionally meaningful support system.
- **Environmental Sustainability and Risk:** The environmental sustainability profile is also positive. Respondents widely acknowledged the use of energy-efficient measures and the encouragement of environmental awareness among residents, including cleanliness and water conservation. At the same time, responses were more mixed regarding exposure to environmental risks such as extreme weather or terrain-related challenges. This indicates that while the Ashram appears environmentally responsible in internal functioning, long-term resilience planning remains important given the project's hilly context.
- **Coherence and Stakeholder Suggestions:** Open-ended responses from students, parents, and staff suggest a coherent and recurring improvement agenda. The strongest recommendations relate to library facilities, books, study material, and stronger study support, followed by food/nutrition, safety strengthening, and location-related shifting concerns. These recommendations are important because they do not signal dissatisfaction with the intervention itself; rather, they indicate that stakeholders now want the Ashram to evolve into a stronger educational-development environment. In this sense, the project is directionally successful, and stakeholder expectations are deepening in response to that success.
- **Positive Changes Reported by Respondents:** The most visible positive change reported by respondents is confidence-building among girls, followed by greater discipline and better participation in sports or activities. This is a particularly significant finding because it shows that the Balika Ashram is contributing not only to educational continuity but also to psychosocial strengthening, self-assurance, and personal development among resident girls.
- **SROI:** The perception-based SROI findings are mixed but meaningful. A smaller share directly described the project as "valuable," while a majority believed that the expenditure was justified. Most importantly, all respondents stated that they would recommend similar Balika Ashram initiatives in other remote areas. This indicates that the intervention has very strong practical acceptability and high replication potential, even if respondents are more cautious in assigning a strong abstract label to the scale of social value created.

**Key Insights:**

- **Strengths:** Strong relevance to local need, highly positive safety and dignity profile, good facilities and basic services, strong education-support outcomes, high maintenance perception, confidence-building among girls, and universal support for replication.
- **Opportunity Areas:** Need for stronger study support, better library and learning resources, improved food/nutrition, more visible safety reinforcement, and stronger articulation of social value.
- **Sustainability Focus Area:** Long-term success depends on continued maintenance, institutional responsibility, and environmental resilience planning.
- **Overall Outcome:** Strong functional and educational value is already visible, but the next stage of success depends on moving from residential infrastructure provision to a fuller educational-development support system.

The project has successfully moved beyond simple asset creation and is increasingly functioning as a girls' educational support platform, though it has not yet fully matured into an integrated, learning-rich, and development-oriented residential system.

**Future Focus Areas / Recommended Interventions for Next Phase**

The findings suggest that the next phase of intervention should prioritize:

- strengthening academic mentoring and supervised study systems
- establishing library and learning-resource facilities
- improving nutrition and food quality systems
- reinforcing visible safety and safeguarding infrastructure
- deepening the Ashram's role in life-skills, confidence-building, and student development
- institutionalizing grievance and support mechanisms further
- promoting environmental resilience alongside environmental awareness
- formalizing preventive maintenance and long-term upkeep systems
- reviewing location-related operational concerns where relevant
- documenting the model for replication in similar remote and hilly areas

**Conclusion and Way Forward**

The CSR-supported Balika Ashram initiative by NHPC Limited has made a meaningful contribution to improving girls' educational continuity, residential support, safety, dignity, confidence, and overall well-being in Chamba district. The project demonstrates strong relevance, high effectiveness, satisfactory efficiency, positive sustainability potential, and strong practical social value. Most importantly, it is universally regarded as a model worth replicating in other remote areas.

The project has successfully established a strong residential infrastructure, creating meaningful educational and social value for the community. Building on this foundation, there is a significant opportunity to further strengthen the initiative by enhancing academic support systems, learning resources, nutrition, safety measures, institutional maintenance, and environmental resilience. These enhancements will help unlock the project's full potential and ensure sustained benefits for the beneficiaries.

With its robust infrastructure in place, the initiative is well-positioned to evolve into a comprehensive, development-oriented educational support system for girls. By deepening academic engagement, fostering holistic student development, and ensuring consistent institutional care, the project can further advance long-term educational empowerment and create lasting positive impact.

The initiative also demonstrates strong alignment with the United Nations Sustainable Development Goals (SDGs), particularly SDG 4 (Quality Education) by promoting equitable access to education for girls in remote areas; SDG 5 (Gender Equality) by creating a safe and enabling environment for girls' empowerment; SDG 3 (Good Health and Well-being) through improved living conditions; and SDG 6 (Clean Water and Sanitation) through provision of adequate water, sanitation, and hygiene facilities. In addition, the project contributes to SDG 10 (Reduced Inequalities) by supporting girls from economically weaker and geographically disadvantaged backgrounds. As the initiative evolves further, its potential to contribute to SDG 13 (Climate Action) through enhanced environmental resilience in a hilly ecosystem can also be strengthened, thereby reinforcing its role as a holistic and sustainable development intervention.

### Executive Summary of the Impact Assessment Study of NHPC's CSR Project titled "Employment-Oriented Vocational Training of 4000 Youth"

Employment-oriented vocational training has emerged as an important CSR intervention for improving youth employability, supporting livelihood diversification, and enhancing socio-economic inclusion in geographically dispersed and opportunity-constrained regions. In this context, NHPC Limited supported a CSR initiative relating to Employment Oriented Vocational Training for 4000 youth through NSDC/NSDF for promoting skill development, implemented across locations in Jammu & Kashmir, Ladakh, Sikkim, Himachal Pradesh, Assam, West Bengal, Uttarakhand, Manipur, and Arunachal Pradesh. The project was completed in 2024 with a total expenditure of ₹796.92 lakh and 4000 youth beneficiaries.

This impact assessment study was undertaken to evaluate the project's performance across key dimensions including relevance, coherence, effectiveness, efficiency, impact, and sustainability, using a mixed-method and perception-based SROI approach. The assessment captures beneficiary experience not only in terms of training delivery, but also in relation to employability, self-employment, livelihood improvement, inclusion, and perceived social value. The evaluation framework is aligned with the OECD-DAC criteria and emphasizes perception-based social returns, focusing on dimensions such as training relevance, skill improvement, training quality, placement and self-employment outcomes, income change, community value, and long-term sustainability.

The assessment was conducted using a structured survey covering 643 respondents, supported by regrouped thematic interpretation of open-ended responses and policy-oriented analysis. The respondent profile indicates that the programme largely reached its intended

beneficiary base of youth, with the sample dominated by the 18–30 age group and school-educated participants. Gender representation was moderately balanced, and the sample was heavily concentrated in Jammu & Kashmir and Ladakh, reflecting the broader project spread.

**Key Findings**

- **Training Reach, Structure and Completion:** The programme achieved broad trade coverage, with major concentration in IT-ITeS, Apparel, and Electronics, and most trainees undergoing short- to medium-duration training. Training completion levels were very high, indicating strong participation continuity and programme retention. However, among the relatively small dropout segment, financial constraints emerged as the main reason for discontinuation, highlighting the economic vulnerability of some beneficiaries.
- **Relevance and Training Effectiveness:** A majority of respondents viewed the training as relevant to local job opportunities. Training effectiveness was rated strongly across multiple dimensions. Most respondents reported improvement in job-related skills, confidence, workplace readiness, and communication, teamwork, and workplace behaviour. A large majority also felt that the training met its intended objectives effectively. These findings suggest that the intervention contributed not only to technical learning but also to behavioural and employability-oriented preparation.
- **Training Quality:** Training quality emerged as a major strength of the programme. Respondents reported high satisfaction with trainer quality and teaching methods, practical exposure, support services, and environment-friendly practices encouraged during training. Training facilities and equipment were generally rated positively, though a notable share of respondents still rated facilities as only average, suggesting some variation across centres. Overall, the programme appears to have performed strongly in training delivery, with some scope for standardizing quality across locations.
- **Certification and Assessment:** Most respondents reported appearing for formal assessment and receiving certification, indicating that the programme successfully moved trainees through structured evaluation and certification processes. Certification was also perceived as improving job prospects by a majority of respondents. However, a sizeable neutral segment suggests that certification alone did not guarantee livelihood conversion in every case, pointing to the importance of stronger linkage between certification and labour-market opportunities.
- **Employment, Placement and Livelihood Outcomes:** One of the strongest findings of the assessment is the substantial level of post-training livelihood engagement. A large majority of respondents reported either wage employment or self-employment after training, indicating that the programme contributed meaningfully to livelihood generation through more than one pathway. Most respondents also reported some degree of increase in household income compared to the pre-training period.

  At the same time, some notable concerns remain visible. Formal placement support was reported by only a minority of respondents, and trade-to-job alignment was only moderate, with a significant share working outside their training domain. Income levels were concentrated largely in lower to mid-level bands, and job satisfaction was more often neutral than strongly positive. This suggests that while the programme succeeded in enabling work entry, it was less consistent in ensuring stronger job quality, higher incomes, or direct trade-specific placement.
- **Self-Employment and Enterprise Support:** Self-employment emerged as a major pathway, with many respondents reporting that the programme helped them reduce dependence on seasonal or informal work and enabled them to start a business or self-employment activity. However, entrepreneurship support in the form of toolkits, credit linkage, or business guidance was reported by only a minority. This suggests that self-employment outcomes were achieved despite relatively limited enterprise-enabling support, pointing to a opportunity area in the post-training ecosystem.
- **Impact on Quality of Life, Community and Social Outcomes:** Beyond livelihood entry, the programme appears to have generated broader social benefits. A majority of respondents reported improved financial independence, stronger ability to support their family, and enhanced social confidence and community standing. Respondents also perceived the programme as contributing to reduction in youth unemployment, improvement in community perception towards skill-based employment, and creation of local livelihood opportunities. A large majority further believed that local employers and businesses benefited from the availability of trained youth. These findings indicate that the intervention created value not only at the individual level, but also at the community and local economy level.
- **Equity and Inclusion:** The programme was broadly perceived as inclusive. Most respondents

believed that women and disadvantaged youth were able to participate effectively, that the programme contributed positively to gender equality and women's opportunities, and that it encouraged the participation of marginalized and economically weaker groups. However, several participation barriers remained visible, especially distance/transport, lack of awareness, costs, family restrictions, course timing, and safety concerns. This indicates that while the programme was inclusive in design and perception, access constraints were not fully eliminated.

- **Efficiency:** The programme was generally perceived as having been implemented efficiently in terms of mobilisation, scheduling, and coordination. Most respondents believed that implementation quality was strong and that no major delays affected outcomes. However, a sizeable minority did indicate that delays or issues had affected the training experience, suggesting that efficiency was high overall but not completely uniform across all locations.
- **Sustainability:** The sustainability findings present a mixed but promising picture. More than half of respondents felt that they were likely to continue working or earning using these skills over the next 1–2 years. However, a sizeable group remained uncertain, and many identified the need for continued support in the form of placement follow-up, advanced training, toolkit/equipment support, market linkages, and credit support. This suggests that while the programme created a positive foundation, long-term sustainability depends on stronger post-training support systems.
- **SROI:** The programme was widely perceived as socially valuable. A majority of respondents viewed the project as valuable or highly valuable for youth and the community, most believed that the money spent was justified in terms of employability and livelihood improvement, and an overwhelming majority said they would recommend similar skill training initiatives in other areas. This reflects strong perception-based social returns and high acceptability of the intervention.
- **Coherence and Stakeholder Recommendations:** The programme was strongly perceived as being aligned with broader government skill development initiatives such as Skill India and PMKVY. At the same time, stakeholder suggestions indicate clear expectations for future strengthening. The most prominent needs were better placement support, financial support/credit linkage, advanced training, toolkits/equipment support, practical exposure, and accessible training arrangements. This suggests that future programme design should focus more strongly on employability conversion and post-training ecosystem support rather than training delivery alone.

**Key Insights**

- **Strengths:** training quality, completion, skill gain, social value, and substantial livelihood engagement
- **Opportunity Area:** placement support, trade-to-job alignment, entrepreneurship assistance, and post-training follow-up
- **Outcome:** strong training performance and visible livelihood gains, but uneven quality and sustainability of post-training outcomes

The programme has effectively facilitated training, participation, and perceived social value, and presents a strong foundation for further strengthening a more integrated and consistently supported employability ecosystem.

**Implications**

The findings suggest that the next phase of CSR-supported vocational training should prioritize:

- strengthening placement systems and employer linkage
- improving trade-to-market alignment
- creating structured self-employment and enterprise support pathways
- expanding advanced training and skill-upgradation opportunities
- increasing practical exposure and real-world learning
- institutionalizing post-training follow-up and sustainability support

**Conclusion and Way Forward**

The CSR-supported vocational training initiative by NHPC Limited has made a meaningful contribution to enhancing skill access, employability, self-employment opportunities, and social confidence among youth across diverse regions. The programme reflects strong relevance, effective training delivery, encouraging beneficiary feedback, and notable social value.

At the same time, there is an opportunity to further strengthen the progression from training completion to sustained and quality livelihood outcomes. Continued focus on areas such as placement facilitation, alignment of trades with market needs, entrepreneurship support, and structured post-training engagement can help deepen long-term impact and enhance the overall effectiveness of future CSR investments in skill development.

Overall, while the programme has successfully expanded access to training and generated visible social benefits,

its impact can be further amplified through sustained efforts that support smoother transitions into stable and rewarding livelihood pathways.

This initiative also aligns well with several United Nations Sustainable Development Goals (SDGs). It primarily supports SDG 4 (Quality Education) by providing vocational training aimed at enhancing professional skills. In addition, it contributes to SDG 5 (Gender Equality) by empowering women through skill development, and SDG 8 (Decent Work and Economic Growth) by aiming to foster sustainable employment. The initiative also supports SDG 17 (Partnerships for the Goals) by building industry partnerships, emphasizing the importance of collaborative efforts to achieve these objectives.

### Executive Summary of the Impact Assessment Study of NHPC's CSR Project titled "Construction of 5th Floor of Laghu Udyog Bharati Multi Skill Development Centre at Jaipur, Rajasthan"

Skill development infrastructure plays a critical role in improving access to training, strengthening institutional capacity, and supporting employability-oriented learning. In many contexts, the effectiveness of skilling initiatives depends not only on course delivery but also on the availability of adequate space, usable classrooms and labs, basic utilities, learner comfort, and supportive institutional systems. It is within this broader developmental context that NHPC Limited supported a CSR intervention for the construction of the fifth floor of the Laghu Udyog Bharati Multi Skill Development Centre in Jaipur, Rajasthan, at an expenditure of ₹112.58 lakh, supporting 1000 beneficiaries, with the objective of strengthening training infrastructure, enhancing institutional capacity, and improving the overall quality of the learning environment.

This impact assessment was undertaken to evaluate the project's performance across key dimensions including relevance, effectiveness, efficiency, sustainability, coherence, and perceived social value, using a mixed-method and perception-based approach. The analysis is aligned with the OECD-DAC framework and incorporates a qualitative, perception-based SROI lens to capture non-monetized value in terms of institutional strengthening, learner experience, and support to future employability.

The assessment was conducted using a structured survey covering 175 respondents, dominated by trainees/students (96.0%), with a smaller share of trainers/faculty and centre management/staff. The respondent base was strongly female-dominated and heavily concentrated in the 18–30 years category, indicating that the findings are grounded mainly in the perceptions of young direct users of the expanded facility. The course profile reflected both traditional and emerging skill domains, led by Fashion, Garment & Design, followed by Digital Marketing, Advanced Excel / Office Applications, and AI / Basic AI. Awareness of NHPC's CSR support was moderate to high.

**Key Findings**

- **Access, Relevance and Need:** The infrastructure expansion is widely perceived as relevant to the needs of the centre and its users. A clear majority of respondents considered the intervention relevant or highly relevant for improving skill training facilities in Jaipur. Positive responses were especially strong regarding improvement in overall infrastructure and space availability, increased training capacity, and regular functional use of the 5th floor. These findings suggest that the project addressed a genuine institutional need and enjoys strong functional legitimacy among users.
- **Training Environment and Facility Quality:** The facility-quality profile is broadly positive. Respondents rated classrooms, labs, and workspaces, as well as lighting, ventilation, seating, cleanliness, toilets, drinking water, safety provisions, and equipment adequacy largely as good or excellent. The strongest responses were recorded for cleanliness, basic services, and safety provisions. At the same time, a meaningful "average" segment was visible across several indicators, indicating that while the facility is clearly functional and appreciated, users now expect further improvement in comfort, refinement, and course-specific support.
- **Efficiency, Usability and Operational Readiness:** The implementation quality profile is also positive. Most respondents rated construction quality as durable and in line with standards, and a majority felt that the facility was completed and made usable without major delays or disruption. Perceptions of utility readiness—such as electricity, water, and furnishings—were particularly strong. These results indicate that the intervention has moved successfully beyond construction completion and is functioning as a usable institutional asset. However, the sizeable average-rated group on construction quality and completion readiness suggests that operational refinement and user confidence can still be improved.
- **Outcomes Enabled:** One of the strongest result areas in the assessment relates to outcomes enabled by the infrastructure. Respondents overwhelmingly agreed that the improved facility has enhanced training quality and learner experience, strengthened the centre's ability to offer more diverse courses and trades, and contributed to better employability support through placement guidance, counselling, and exposure. This indicates that the 5th floor is being experienced not merely as added built-up area, but as a platform that improves the functional capability of the institution.

- **Sustainability and Environmental Management:** The sustainability and environmental management profile is exceptionally strong. Very high proportions of respondents confirmed the availability of waste management systems and the use of energy-efficient practices such as LED lighting and related measures. Similarly, large majorities perceived the project as creating positive social value, positive economic value, and positive environmental value through cleaner, better-managed, and more resource-efficient infrastructure. This suggests that the project is viewed as responsible not only in physical terms but also in social and environmental terms.
- **Sustainability, Ownership and Long-Term Continuity:** The longer-term sustainability outlook is highly positive. Nearly all respondents reported that the new infrastructure is being maintained regularly, and most identified centre management as the primary body responsible for upkeep. Confidence in the facility remaining functional and well-maintained over the next 3–5 years is also very high. These findings indicate that institutional ownership is reasonably well established and that the project has moved beyond asset creation toward operational continuity. At the same time, long-term success will depend on translating these positive perceptions into documented maintenance systems and preventive upkeep arrangements.
- **Coherence and Stakeholder Suggestions:** The project is widely perceived as aligned with broader government skill development initiatives such as Skill India and related missions. Most respondents rated this alignment as moderate or very good. Open-ended responses reveal a practical and coherent next-stage strengthening agenda. The most repeated suggestions relate to transportation and public access, more courses and batches, longer course duration, stronger publicity and outreach, better internet and digital infrastructure, learner amenities such as library/cafeteria/hostel support, and stronger practical and placement-linked support. These suggestions do not reflect rejection of the project; rather, they indicate that stakeholders now want the centre to evolve into a more complete and better-supported skilling ecosystem.
- **SROI:** The perception-based SROI findings are strongly positive. A large majority of respondents considered the project valuable or highly valuable for trainees and the local skill ecosystem. An even larger share believed that the expenditure was justified in terms of improved infrastructure and outcomes. Most importantly, an overwhelming majority recommended similar CSR support for skill infrastructure in other locations. This indicates strong practical acceptability, high perceived public value, and significant replication potential.

**Key Insights:**

- **Strengths:** Strong infrastructure relevance, positive facility quality, high training-capacity enhancement, strong learner experience, high usability, very positive sustainability perception, strong environmental management image, and overwhelming support for replication.
- **Opportunity Area:** Need for better transport support, stronger outreach and admissions mobilisation, wider course offerings, longer practical exposure, improved internet/software readiness, learner amenities such as library/cafeteria/hostel support, and stronger placement-linked systems.
- **Sustainability Focus Area:** Long-term success depends on formalised maintenance systems, continued centre-level ownership, operational planning, and consistent utilisation of the expanded facility.
- **Overall Outcome:** The project has successfully moved beyond asset creation and is increasingly functioning as an institutional support platform for training quality, learner comfort, course diversification, and employability-oriented service delivery. However, it has not yet fully matured into a fully integrated, access-sensitive, digitally supported, learner-centred skilling ecosystem.

**Implications**

The findings suggest that the next phase of strengthening should prioritise:

- improving transport and accessibility support for trainees,
- expanding course offerings, batches, and duration where needed,
- strengthening internet, software, and digital infrastructure,
- developing library and learner-support facilities,
- improving practical learning and faculty support,
- deepening placement, counselling, and employability linkage systems,
- increasing outreach, visibility, and admissions mobilisation,
- formalising preventive maintenance and facility management systems,

- sustaining environmental responsibility as an operating norm, and
- documenting the model for replication in similar centres.

**Conclusion and Way Forward**

The CSR-supported 5th floor expansion initiative by NHPC Limited has made a meaningful contribution to improving training infrastructure, learner experience, institutional capacity, course diversification, sustainability perception, and broader skill ecosystem value in Jaipur. The project demonstrates strong relevance, high effectiveness, satisfactory efficiency, strong sustainability potential, and clear perception-based social value. Most importantly, it is very widely regarded as a model worth supporting in other locations.

While the project has successfully expanded infrastructure and created meaningful institutional and learner-oriented value, there remains significant scope to further strengthen its evolution into a more integrated, learner-centred, digitally enabled, and access-responsive skilling ecosystem. Continued attention to aspects such as transport facilitation, digital readiness, learner amenities, course diversification, practical training support, outreach, and structured maintenance will help maximise its long-term effectiveness.

The initiative has laid a strong foundation in terms of infrastructure, utility, and institutional value. Its overall impact can be further enhanced through more consistent utilisation of the expanded facility, deeper learner support systems, stronger employability linkages, and sustained focus on long-term management and operational efficiency.

The CSR-supported expansion of the Laghu Udyog Bharati Multi Skill Development Centre aligns strongly with several United Nations Sustainable Development Goals (SDGs). The initiative directly contributes to SDG 4 (Quality Education) by strengthening training infrastructure, improving the quality of learning environments, and enabling access to skill-based education for youth. It also supports SDG 8 (Decent Work and Economic Growth) by enhancing employability, promoting skill development in emerging sectors, and facilitating pathways to livelihood opportunities. By improving access for a diverse learner base, including women and young trainees, the project contributes to SDG 5 (Gender Equality) and SDG 10 (Reduced Inequalities). The incorporation of energy-efficient practices and environmentally responsible infrastructure aligns with SDG 12 (Responsible Consumption and Production) and SDG 13 (Climate Action). Overall, the initiative reflects a strong alignment with national skilling priorities and global sustainability goals, contributing to inclusive, sustainable, and employment-oriented development.

## Executive Summary of the Impact Assessment Study of NHPC's CSR Project titled "Construction of Community Halls in 3 villages of Krishna District, Andhra Pradesh"

In many rural settings, the effectiveness of local governance, community participation, public service delivery, and collective social action depends not only on the presence of institutions, but also on the availability of functional and accessible common-use infrastructure. In such contexts, community halls serve as important shared public assets that support Gram Sabha meetings, SHG activities, trainings, awareness programmes, cultural events, social gatherings, and village-level coordination. It is within this developmental context that NHPC Limited supported the Community Hall Construction Initiative in three villages of Krishna District, Andhra Pradesh—namely Angaluru, Tarakaturu, and Thotlavalluru—by constructing one community hall in each village, at a total expenditure of ₹135.58 lakh, supporting 7843 beneficiaries, with the broader objective of improving access to shared community infrastructure and strengthening village-level participation and development processes.

This impact assessment was undertaken to evaluate the project's performance across key dimensions including relevance, effectiveness, efficiency, impact, sustainability, coherence, and perceived social value, using a mixed-method and perception-based SROI approach. The assessment goes beyond physical outputs and focuses on how beneficiaries and associated stakeholders perceive the project's functional utility, developmental contribution, and social value. The analysis aligns with the OECD-DAC framework and incorporates a qualitative approach to capture non-monetized community and developmental returns.

The assessment was conducted using a structured survey covering 189 respondents, supported by qualitative insights from open-ended responses, KIIs, FGDs, and observation-based evidence. The respondent base was largely composed of local residents and was reasonably distributed across the three village locations, allowing the findings to reflect broad community-level perceptions of the intervention.

**Key Findings**

- **Access, Relevance and Need:** The project is perceived as broadly relevant to local needs. A majority of respondents rated the halls as relevant or highly relevant, and very high proportions agreed that the halls improved the village's ability to conduct meetings and community programmes. Respondents also reported very strong perceptions of accessibility and fairness of access for women, elderly persons, and persons with disabilities. These findings indicate that the project enjoys strong local

legitimacy and is seen as a meaningful response to the need for common village-level infrastructure.

- **Utilisation and Access:** The halls are actively used, though use is more strongly occasional than highly regular. The most common reported uses include Gram Sabha meetings, trainings and awareness programmes, cultural events, functions, SHG meetings, and health camps. A strong majority of respondents also reported that the booking or permission process is clear and that access is fair for all groups. This indicates that the halls are functioning as accessible public-use spaces, though the intensity and regularity of use can still deepen over time.
- **Facility Quality and Basic Services:** The infrastructure profile is strongly positive. Respondents rated overall construction quality and safety, lighting and ventilation, seating/space adequacy, and utility availability as largely good or excellent. Cleanliness and upkeep were also rated positively overall. Drinking water and toilet availability, while adequate, present scope for further strengthening relative to the rest of the infrastructure profile, indicating that the facility is usable and broadly serviceable, with opportunities to achieve greater uniformity across all amenity dimensions.
- **Community Outcomes:** The halls are perceived as generating meaningful community-level effects. Large majorities of respondents agreed that the halls have increased community participation in meetings and programmes, supported better delivery of government/community services such as meetings, camps, and trainings, and strengthened social cohesion and collective decision-making. Overall satisfaction with the hall is positive. This suggests that the halls are functioning as socially useful and institutionally relevant public platforms.
- **Sustainability and Long-Term Usability:** The sustainability profile is highly encouraging. Most respondents reported that the halls are maintained regularly and that maintenance responsibility is led mainly by Gram Panchayat/PRI structures, followed by village committees and other forms of support. A large majority also reported the presence of some fund, user charge, or booking-based system that supports maintenance. Most importantly, respondents expressed very high confidence that the halls will remain functional and beneficial over the next 3–5 years. These findings indicate that the intervention has moved beyond asset creation and is functioning as a locally supported and operationally sustainable village asset.
- **Environmental Sustainability:** The environmental profile is broadly positive. Most respondents confirmed the presence of waste management arrangements, energy-efficient measures, environmental cleanliness, and green surroundings around the halls. A particularly strong outcome is the use of halls for environmental awareness activities such as cleanliness drives and plantation campaigns. In addition, drainage and wastewater disposal have received steady ratings, reflecting that while environmental responsibility is well integrated overall, there remains scope to further enhance consistency in environmental service quality across locations.
- **Community Value and Extended Local Outcomes:** One of the stronger findings of the assessment is that the halls are creating value beyond basic infrastructure. Large majorities reported that the halls are used for educational or skill-development programmes, support collective issue resolution through discussions and meetings, reduce the cost of renting private venues, and support local economic activities such as trainings, SHG meetings, and livelihood workshops. Respondents also acknowledged benefits to local vendors and service providers during events. These findings indicate that the halls are generating both social and local economic spillover value.
- **Coherence and Stakeholder Suggestions:** The coherence profile is very strong. Most respondents felt that the halls align very well or moderately well with local governance and community development needs. The open-ended improvement suggestions are also highly coherent: respondents are not rejecting the intervention, but asking for a stronger second phase of strengthening. The most repeated suggestions include toilet and washroom facilities, drinking water, completion of pending infrastructure, hall expansion, better maintenance and cleanliness, more equipment, improved ventilation or cooling, and clearer management or booking systems. This indicates that the project is directionally successful, and community expectations are now moving toward quality enhancement and fuller usability.
- **Social Value / SROI:** The perception-based SROI profile is moderate but meaningful. About half of respondents directly described the project as valuable or highly valuable, while a large neutral segment remained cautious in assigning stronger value intensity. At the same time, a strong majority believed that the money spent was justified, and nearly all respondents stated that they would recommend similar community infrastructure

projects elsewhere. This indicates that the intervention enjoys strong practical acceptability and high replication potential, even if respondents are more moderate in abstractly labeling the depth of social value created.

**Key Insights:**

- **Strengths:** Strong relevance to local need, strong support to meetings and programmes, high accessibility, positive infrastructure quality, strong maintenance perception, positive community-outcome profile, strong environmental awareness use, and very high support for replication.
- **Opportunity Area:** Need for better toilets and water facilities, completion of pending infrastructure, stronger cleanliness consistency, better drainage, more equipment and comfort-enhancing amenities, and greater regularity of use.
- **Sustainability Focus Area:** Long-term success depends on consistent maintenance, clear local role allocation, amenity completeness, and standardised support systems rather than only positive current perception.
- **Overall Outcome:** Strong functional and social value is already visible, but the next stage of success depends on moving from built infrastructure provision to a more complete, regularly activated, development-oriented, and uniformly managed public-use platform.

The project has successfully moved beyond simple construction and is increasingly functioning as a community-use and development-support asset, though it has not yet fully matured into a uniformly complete, high-intensity, and optimally managed village platform.

**Implications**

The findings suggest that the next phase of intervention should prioritise:

- institutionalising regular developmental use of the halls through planned activity calendars
- strengthening toilet, washroom, and drinking water facilities
- completing pending infrastructure and expanding capacity where needed
- improving comfort conditions, ventilation, and activity-supporting amenities
- formalising maintenance, cleanliness, and preventive upkeep systems
- strengthening local governance ownership and management clarity
- standardising environmental management practices, especially drainage and waste disposal
- deepening the halls' role in training, awareness, SHG, youth, and livelihood-linked activities
- leveraging the halls more deliberately for local economic and social spillover value
- documenting the model for replication in other underserved rural locations

**Conclusion and Way Forward**

The NHPC-supported Community Hall initiative in Krishna District has made a meaningful contribution to improving shared public infrastructure, participation, public programme support, community coordination, environmental awareness use, and local social-economic value. The project demonstrates strong relevance, satisfactory effectiveness, positive infrastructure usability, encouraging sustainability potential, and strong practical social value. Most importantly, it is widely regarded as a model worth sustaining and replicating.

While the project has successfully delivered functional infrastructure and created meaningful community utility, there is considerable potential to further strengthen its evolution into a fully developed, regularly activated, development-oriented, and uniformly maintained public-use system. Continued attention to enhancing toilet and water facilities, completing pending components, expanding capacity where required, ensuring routine maintenance, promoting environmental consistency, and deepening programme activation will help unlock its full long-term value.

The initiative has laid a strong foundation in terms of infrastructure creation and community benefit. Its overall impact can be further amplified through more consistent developmental use, greater completeness of amenities, deeper integration with local institutions, and sustained focus on maintenance and management quality.

The Community Hall Construction Initiative aligns closely with several United Nations Sustainable Development Goals (SDGs), particularly SDG 11 (Sustainable Cities and Communities) by creating inclusive, safe, and accessible public spaces that support community interaction and local governance. The initiative also contributes to SDG 16 (Peace, Justice and Strong Institutions) by strengthening platforms for participatory decision-making, Gram Sabha engagement, and collective problem-solving at the village level. Further, by enabling the use of halls for training programmes, awareness campaigns, SHG meetings, and skill development activities, the project supports SDG 4 (Quality Education) and SDG 8 (Decent Work and Economic Growth) through capacity building and livelihood-related engagement. The focus on inclusive access for women, elderly persons, and vulnerable groups

also reinforces SDG 10 (Reduced Inequalities). Additionally, the integration of environmental awareness activities and green surroundings contributes to SDG 13 (Climate Action) and SDG 15 (Life on Land). Overall, the initiative demonstrates a strong alignment with sustainability priorities while addressing local development needs in a practical and community-centric manner.

**Annexure-B**

**Details relating to capital assets created or acquired through Corporate Social Responsibility Amount Spent in the FY2025-26 (Ref point no. 8)**

(Amount in ₹)

| Sl. No. | Short particulars of the property or asset(s) [including complete address and location of the property] | Pin code of the property or asset(s) | Date of creation | CSR amount spent (in ₹) | Details of entity/ Authority/beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 1 | Eye OT equipments, repairing and remodelling of the eye OT, constructing of ramp & canopy on ramp at Ramakrishna Mission Medical Centre, Ramakrishna Vihar, Udheywala Road, Jammu, UT of Jammu & Kashmir | 180018 | 14-05-2025 | 1000000 | CSR00006101 | Ramakrishna Mission | Headquarters Building, PO-Bellur, PS-Bally, West Bengal-711202 |
| 2 | Construction of Cultural Heritage Centre at Village-Thalwal, Jammu, UT of Jammu & Kashmir | 180003 | 31-03-2026 (In-Progress) | 8200000 | -- | The Relief and Rehabilitation Commissioner (M) | Department of Disaster Management, Relief, Rehabilitation & Reconstruction, Canal Road, Jammu-180001 |
| 3 | Construction of an education block building at Army Goodwill School, Dawar, Gurez Valley, District Bandipora, UT of Jammu & Kashmir. | 193503 | 31-03-2026 (In-Progress) | 8149353 | -- | Principal | Army Goodwill School, Dawar, Gurez Valley, District Bandipora, UT of Jammu & Kashmir-193503 |
| 4 | Development of Village Jalandora as an Adarsh Gaon, including raising of road level, construction of footpaths, sanitation works, community development works, installation of solar lights, and other related activities, in Gurez Sub-Division, District Bandipora, UT of Jammu & Kashmir. | 193503 | 31-03-2026 (In-Progress) | 4648096 | -- | Sarpanch | Jalandora Gram Panchayat, Gurez Sub-Division, District Bandipora, UT of Jammu & Kashmir-193503 |
| 5 | One 4x4 medical ambulance (Force Motors Trax Cruiser) at PHE Panikhar, Block Taisuru, District Kargil, UT of Ladakh. | 194301 | 25-05-2025 | 1370639 | CSR00052647 | Deputy Commissioner/ CEO LAHDC, Kargil | District Administration, Baroo, Kargil, UT of Ladakh 194103 |
| 6 | One monitoring vehicle (ISUZU) at rZamba (NGO) at NH-1, Khurbathang, District Kargil, UT of Ladakh. | 194103 | 27-05-2025 | 2300000 | CSR00052647 | Deputy Commissioner/ CEO LAHDC, Kargil | District Administration, Baroo, Kargil, UT of Ladakh 194103 |

| Sl. No. | Short particulars of the property or asset(s) [including complete address and location of the property] | Pin code of the property or asset(s) | Date of creation | CSR amount spent (in ₹) | Details of entity/ Authority/beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 7 | Four apricot oil processing line machines for registered Self Help Groups (SHGs) at District Administration Baroo, District Kargil, UT of Ladakh. | 194103 | 25-05-2025 | 1800000 | CSR00052647 | Deputy Commissioner/ CEO LAHDC, Kargil | District Administration, Baroo, Kargil, UT of Ladakh 194103 |
| 8 | Construction of a community facilitation centre at Baroo, District Kargil, UT of Ladakh. | 194103 | 17-12-2025 | 3000000 | CSR00052647 | Deputy Commissioner/ CEO LAHDC, Kargil | District Administration, Baroo, Kargil, UT of Ladakh 194103 |
| 9 | Ten interactive digital boards for various Government schools in District Kargil, UT of Ladakh. | 194103 | 31-08-2025 | 997000 | CSR00052647 | Deputy Commissioner/ CEO LAHDC, Kargil | District Administration, Baroo, Kargil, UT of Ladakh 194103 |
| 10 | Construction of one library (room size 12x12) at Government Model School, Alchi, District Leh, UT of Ladakh. | 194106 | 15-08-2025 | 507076 | -- | Head Master | Government Model School, Alchi, District Leh, UT of Ladakh-194106 |
| 11 | Construction of classrooms, repair work of the computer room, and flooring outside classrooms at Government High School, Bazgo, District Leh, UT of Ladakh. | 194107 | 31-03-2026 (In-Progress) | 576232 | -- | Head Master | Government High School, Bazgo, District Leh, UT of Ladakh-194107 |
| 12 | Construction of six toilets at VPO Tia, Tehsil Khaltsi, District Leh, UT of Ladakh. | 194106 | 30-11-2025 | 1391951 | -- | Nambardar | VPO-Tia, Tehsil Khaltsi, District Leh, UT of Ladakh-194106 |
| 13 | Construction of two toilets at Government High School, Bazgo, District Leh, UT of Ladakh. | 194107 | 30-11-2025 | 472916 | -- | Head Master | Government High School, Bazgo, District Leh, UT of Ladakh-194107 |
| 14 | Construction of an OPD complex at Sub-District Hospital, Bani, District Kathua, UT of Jammu and Kashmir. | 184206 | 08-01-2026 | 14112849 | -- | Block Medical Officer | Sub District Hospital Bani, District Kathua, UT of Jammu and Kashmir.-184206 |
| 15 | Construction of a boys' hostel near Dwarkadhish Chhatrawas, opposite J&K Bank, Bani, District Kathua, UT of Jammu and Kashmir. | 184206 | 31-03-2026 (In-Progress) | 2954400 | CSR00001542 | Sewa Bharti | Ved Mandir, Amphalla, Jammu, UT of Jammu and Kashmir-180001 |

| Sl. No. | Short particulars of the property or asset(s) [including complete address and location of the property] | Pin code of the property or asset(s) | Date of creation | CSR amount spent (in ₹) | Details of entity/ Authority/beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 16 | Construction of a multipurpose community/indoor hall at Mashka, Post Office Hutt, Tehsil Basohli, District Kathua, UT of Jammu and Kashmir. | 184201 | 31-03-2026 (In-Progress) | 205000 | -- | General Secretary | Jai Baba Lakhdata Chhinj Committee Trust, Mashka Tehsil Basohli, District Kathua, UT of Jammu and Kashmir-184201 |
| 17 | Construction of a school building at Government Senior Secondary School, Mouwa, Kiani, Chamba, Himachal Pradesh. | 176319 | 28-10-2025 | 1121071 | -- | Principal | Government Senior Secondary School Mouwa, Kiani, Chamba, Himachal Pradesh-176319 |
| 18 | Construction of crate work and a concrete wall near the riverside of Village Surangani, Tehsil Salooni, District Chamba, Himachal Pradesh. | 176317 | 14-04-2025 | 1996899 | -- | Pradhan | Gram Panchayat Biyana, Tehsil- Salooni, District- Chamba, Himachal Pradesh-176320 |
| 19 | Construction of a cremation centre at Kundlu, Gram Panchayat Diyola, Tehsil Churah, District Chamba, Himachal Pradesh. | 176321 | 25-04-2025 | 84579 | -- | Pradhan | Gram Panchayat Diyola, Tehsil- Churah, District- Chamba, Himachal Pradesh-176321 |
| 20 | Five biochemistry analysers at Sub-Division level public health institutions and Red Cross centres within District Chamba, Himachal Pradesh. | 176310 | 31-12-2025 | 1850000 | CSR00078487 | Office of the Deputy Commissioner | Office of the Deputy Commissioner, Chamba Himachal Pradesh-176310 |
| 21 | Three hundred and fifty drinking water purifiers for schools, Anganwadi centres, public health institutions, and child care institutions within District Chamba, Himachal Pradesh. | 176310 | 30-11-2025 | 917000 | CSR00078487 | Office of the Deputy Commissioner | Office of the Deputy Commissioner, Chamba Himachal Pradesh-176310 |
| 22 | Construction of an eleven-seated Sulabh toilet at Gandhi Gate Chaugan, Chamba, Himachal Pradesh. | 176310 | 31-03-2026 (In-Progress) | 1909071 | CSR00000185 | Sulabh International Social Service Organisation | Sulabh Bhawan, New Patliputra Colony, Patna, Bihar- 800013 |
| 23 | Construction of thirty Government Primary Schools in District Chamba, Himachal Pradesh. | 176310 | 31-03-2026 (In-Progress) | 5885000 | CSR00078487 | Office of the Deputy Commissioner | Office of the Deputy Commissioner, Chamba Himachal Pradesh-176310 |

| Sl. No. | Short particulars of the property or asset(s) [including complete address and location of the property] | Pin code of the property or asset(s) | Date of creation | CSR amount spent (in ₹) | Details of entity/ Authority/beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 24 | Construction of twenty-two middle schools in District Chamba, Himachal Pradesh. | 176310 | 31-03-2026 (In-Progress) | 5065000 | CSR00078487 | Office of the Deputy Commissioner | Office of the Deputy Commissioner, Chamba Himachal Pradesh-176310 |
| 25 | BERA machines, a paediatric treadmill, and other equipment at the therapy centre run by Samphia Foundation at Akhara Bazar, District Kullu, Himachal Pradesh. | 175101 | 31-05-2025 | 196758 | -- | Samphia Foundation | Samphia Foundation, House No. 75, Ram Bagh, Akhara Bazar Kullu, Distt. Kullu (H.P.) 175101 |
| 26 | Construction of two rooms at Government Primary School, Manikaran, District Kullu, Himachal Pradesh. | 175105 | 10-06-2025 | 894000 | -- | Principal | Government Primary School Manikaran, Distt Kullu, Himachal Pradesh-175105 |
| 27 | Construction of a Sulabh toilet at Sultanpur, Ward No. 04 of Municipal Council Kullu, District Kullu, Himachal Pradesh. | 175101 | 05-11-2025 | 1824000 | CSR00062823 | District Assets and Resources Planning and Management Society | Office of the Deputy Commissioner, District Kullu, Himachal Pradesh - 175101 |
| 28 | Fifteen solar lights in Gram Panchayat Raila 2, District Kullu, Himachal Pradesh. | 175134 | 31-12-2025 | 190575 | CSR00062823 | District Assets and Resources Planning and Management Society | Office of the Deputy Commissioner, District Kullu, Himachal Pradesh - 175101 |
| 29 | Fifteen solar lights in Sainj Market, District Kullu, Himachal Pradesh. | 175134 | 31-01-2026 | 220500 | CSR00062823 | District Assets and Resources Planning and Management Society | Office of the Deputy Commissioner, District Kullu, Himachal Pradesh - 175101 |
| 30 | Construction of a community hall at Village Rogna, Tehsil Bhuntar, District Kullu, Himachal Pradesh. | 175125 | 31-03-2026 (In-Progress) | 860800 | CSR00062823 | District Assets and Resources Planning and Management Society | Office of the Deputy Commissioner, District Kullu, Himachal Pradesh - 175101 |

| Sl. No. | Short particulars of the property or asset(s) [including complete address and location of the property] | Pin code of the property or asset(s) | Date of creation | CSR amount spent (in ₹) | Details of entity/ Authority/beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 31 | Fifty desks, four teachers' tables, three sound systems, and eight chairs at Government Senior Secondary School, Deohari, District Kullu, Himachal Pradesh. | 175134 | 19-03-2026 | 224764 | -- | Principal | Government Senior Secondary School, Deohari, District Kullu, Himachal Pradesh-175134 |
| 32 | Two almirahs, two office tables, two office chairs, twenty desks, two computers, one printer, two sound systems, one LED TV, and one UPS at Government High School, Rowar, District Kullu, Himachal Pradesh. | 175134 | 13-03-2026 | 295998 | -- | Principal | Government High School, Rowar, District Kullu, Himachal Pradesh-175134 |
| 33 | Hospital equipments for IPD, Day Care and Palliative Care to Shri Lal Bahadur Shastri Govt. Medical College and Hospital, Mandi, Himachal Pradesh. | 175008 | 28-03-2026 | 3999600 | CSR00077505 | RKS Shri Lal Bahadur Shastri Government Medical College and Hospital | Shri Lal Bahadur Shastri Govt. Medical College and Hospital, Mandi, Himachal Pradesh-175009 |
| 34 | Construction of two rooms at David Painter High School, Gudami Village, Champawat, Uttarakhand. | 262310 | 19-02-2025 | 974542 | -- | Manager | David Painter High School, Gudami, Champawat Uttarakhand-262310 |
| 35 | Construction of a Yatri Niwas for yatris of Purnagiri Temple at Chuka Village, District Champawat, Uttarakhand. | 262523 | 31-03-2026 (In-Progress) | 6937597 | CSR00103952 | District Magistrate Champawat | Collectorate Compound, Srikhand Chaur, GIC Road, Champawat, Uttarakhand - 262523 |
| 36 | Computers, peripherals, and other furniture items at Dhargaon Primary School, Rabongla, District Namchi, Sikkim. | 737139 | 31-03-2026 | 128000 | -- | Chief Education Officer | Education Deptt., District Administrative Center, CD Marg, Namchi, Sikkim, 737126 |
| 37 | Computers, peripherals, and other furniture items at Bakhim Primary School, Bakhim GPU, Rabongla, District Namchi, Sikkim. | 737139 | 31-03-2026 | 128000 | -- | Chief Education Officer | Education Deptt., District Administrative Center, CD Marg, Namchi, Sikkim, 737126 |

| Sl. No. | Short particulars of the property or asset(s) [including complete address and location of the property] | Pin code of the property or asset(s) | Date of creation | CSR amount spent (in ₹) | Details of entity/ Authority/beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 38 | Computers, peripherals, and other furniture items at Legship Hingdam Junior High School, Rabongla, District Namchi, Sikkim. | 737139 | 31-03-2026 | 128000 | -- | Chief Education Officer | Education Deptt., District Administrative Center, CD Marg, Namchi, Sikkim, 737126 |
| 39 | Computers and other computer accessories at 49 Legship Hingdam Gram Panchayat Unit (GPU), Rabongla, District Namchi, Sikkim. | 737139 | 31-03-2026 | 139923 | -- | Rural Development Department | Rural Development Department, District Administrative Center, CD Marg, Namchi, Sikkim, 737126 |
| 40 | Computers and other computer accessories at 20 Kateng Pamphok Gram Panchayat Unit (GPU), Namthang Block, Rabongla, District Namchi, Sikkim. | 737126 | 31-03-2026 | 139923 | -- | Rural Development Department | Rural Development Department, District Administrative Center, CD Marg, Namchi, Sikkim, 737126 |
| 41 | Computers and other computer accessories are available at Dalep Kewzing Gram Panchayat Unit (GPU), Rabongla, District Namchi, Sikkim. | 737139 | 31-03-2026 | 139924 | -- | Rural Development Department | Rural Development Department, Namchi, 737126 |
| 42 | Construction of a public toilet at Dhargaon village, 49 Legship Hingdam Gram Panchayat Unit (GPU), District Namchi, Sikkim. | 737111 | 30-03-2026 | 298868 | -- | Panchayt President | 49 Legship Hingdam Gram Panchayat Unit (GPU), Namchi District, Sikkim-737111 |
| 43 | Construction of an assembly ground at Dalep Government Junior High School, District Namchi, Sikkim. | 737139 | 30-03-2026 | 297392 | -- | School Management Committee | Dalep Govt. Junior High School, District Namchi, Sikkim-737139 |
| 44 | Construction of toilets and bathrooms at Central Pandam Gadi Fort Heritage Site, District Pakyong, Sikkim. | 737106 | 16-03-2026 | 808000 | -- | District Collector, Pakyong | District Administrative Center, Pakyong, Sikkim 737132 |
| 45 | One Maruti Eeco van at Namphing Kalyan Samaj, Adarsh Gaon, District Namchi, Sikkim. | 737126 | 25-10-2025 | 774459 | -- | President | Namphing Kalyan Samaj, Adarsh Gaon, District-Namchi, Sikkim 737126 |

| Sl. No. | Short particulars of the property or asset(s) [including complete address and location of the property] | Pin code of the property or asset(s) | Date of creation | CSR amount spent (in ₹) | Details of entity/ Authority/beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 46 | Public Address System at Government Senior Secondary School, Lingee, District Namchi, Sikkim. | 737134 | 15-01-2026 | 164515 | -- | Principal | Government Senior Secondary School, Lingee, District Namchi, Sikkim 737134 |
| 47 | Construction of an ICDS Centre at Linkutar, District Namchi, Sikkim. | 737126 | 13-03-2026 | 1049567 | CSR00074990 | Office of the District Collector, Namchi | DAC Complex near Sessions Court, District-Namchi, Sikkim 737126 |
| 48 | One hundred and twenty, three-seater classroom desks and benches at Sarda Higher Secondary School, Mungpoo, Darjeeling, West Bengal. | 734313 | 01-05-2025 | 1080000 | -- | Principal | Sarda Higher Secondary School, Mungpoo, Darjeeling, West Bengal -734313 |
| 49 | Construction of Takdah Engineering College at Home Busty, Ward No. 8, Takdah Gram Panchayat, PO Takdah, PS Rangli-Rangliot, Darjeeling Sadar, District Darjeeling, Gorkhaland Territorial Administration, West Bengal. | 734222 | 31-03-2026 (In-Progress) | 40000000 | -- | Principal Secretary, GTA | LalKothi, Secretariat Building, GTA, Darjeeling, W.B.-734101 |
| 50 | Construction of a terrace at Mamding Toryok Higher Secondary School, Lower Mamring, Block Kurseong, Post Office Bagora, District Darjeeling, West Bengal. | 734224 | 06-01-2026 | 888044 | -- | Principal | Mamding Toryok Higher Secondary School, Lower Mamring Busty, PO Bagora, Distt. Darjeeling, West Bengal-734224 |
| 51 | Construction of 01 community hall at Lower Bara Suruk in Samthar Gram Panchayat, Kalimpong Block-I, District Kalimpong, West Bengal. | 734302 | 23-01-2026 | 1917047 | -- | Pradhan | Samthar Gram Panchayat, Kalimpong Block-I, District Kalimpong, West Bengal-734301 |
| 52 | Construction of a community hall at Samthar Suruk, Samthar Suruk Gram Panchayat, Kalimpong Block-I, District Kalimpong, West Bengal. | 734301 | 06-12-2025 | 1683252 | -- | Pradhan | Samthar Gram Panchayat, Kalimpong Block-I, District Kalimpong, West Bengal-734301 |

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|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 53 | One ambulance at Kalijhora Village, District Darjeeling, West Bengal. | 734320 | 18-03-2026 | 754497 | -- | Guruji Pranami Mission Trust | Village Kalijhora, PO Kalijhora Bazaar, Distt. Darjeeling, West Bengal-734320 |
| 54 | Construction of a community hall at Kukimun Village, Sub Division Kangvai, District Churachandpur, Manipur. | 795124 | 07-07-2025 | 1056586 | -- | Kukimun Village Authority | BPO-Jeevan Nagar PO-Loktak,Sub-Divison- Kangvai, District Churachandpur, Manipur-795124 |
| 55 | Construction of a community hall at Shantipur, Ningthoukhong Ward No. 2, District Bishnupur, Manipur. | 795126 | 27-04-2025 | 1296517 | -- | Development Committee of Shantipur | Shantipur, Ningthoukhong Ward No.2, District Bishnupur, Manipur-795126 |
| 56 | Construction of road, culvert, and bridge at Hmarveng, Village Henglep South Kotlein, Kangvai, Churachandpur, Manipur. | 795128 | 31-03-2026 (In-Progress) | 4967284 | CSR00096910 | Leimatak Area Social Transmissioin Organisation | Hmarveng, Village Henglep South Kotlein, Kangvei, Churachandpur, Manipur-795128 |
| 57 | Two Basic Life Support ambulances at Tadak Dolum District Hospital, Daporijo, Upper Subansiri, Arunachal Pradesh. | 791122 | 05-01-2026 | 4448447 | -- | Medical Superintendent | Tadak Dolum District Hospital, Daporijo, Upper Subansiri, Arunachal Pradesh-791122 |
| 58 | One Mahindra Bolero Neo, physiotherapy centre equipment with furniture, community radio centre equipment and facilities, thirty-nine air conditioners, and twenty-five fans at Rugna Seva Prakalp, Brahmanpuri, Miraj, Sangli, Maharashtra. | 416410 | 22-08-2025 | 4804830 | CSR00004401 | Rugna Seva Prakalp | 2141, Brahmanpuri, Miraj, Sangli, Maharshtra - 416410. |
| 59 | One metabolic analyser, one stress testing treadmill with ECG integration, and one instrumented treadmill 4.0 at the Sports Science Laboratory at THDCIL, Koteshwar, Tehri, Uttarakhand. | 249146 | 20-11-2025 | 11317799 | CSR00016241 | SEWA -THDC | THDC Campus, Bye Pass Road, Pragatipuram, Rishikesh, Uttarakhand - 249201 |

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|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 60 | Construction of the fourth floor as a dedicated Paediatric Intensive Care Unit (PICU) at Shri Guruji Rugnalaya, Anandwalli, Gangapur Road, Nashik, Maharashtra. | 422013 | 31-03-2026 (In-Progress) | 4494888 | -- | Secretary | Shri Guruji Rugnalaya, Anandwalli, Gangapur Road, Nashik, Maharashtra-422013 |
| 61 | Dental care equipment, including dental chairs, instruments, diagnostic tools, sterilization units, and other essential medical equipment at Apaji Arogya Mandir Hospital, Banasthali Vidyapith, Tonk, Rajasthan. | 304022 | 31-03-2026 (In-Progress) | 839050 | CSR00023940 | Banasthali Vidyapith | Apaji Arogya Mandir Hospital, Banasthali Vidyapith, Tonk, Rajasthan-304022 |
| 62 | One Basic Life Support (BLS) ambulance and one Advanced Life Support (ALS) ambulance equipped with a transport ventilator (RESPMAX) at 89, Headgevar Bhawan, Bakhit Sagar, Nehru Nagar, Jodhpur, Rajasthan. | 342001 | 31-01-2026 | 4483395 | CSR00020659 | Sudarshan Sewa Sansthan | 89, Headgevar Bhawan, Bakhit Sagar Nehru Nagar, Jodhpur, Rajasthan-342001 |
| 63 | Construction of four five-bedded wards at Balasaheb Deoras Rugnalaya, Khadi Machine Chowk, Kondhwa, Katraj, Pune, Maharashtra. | 411048 | 31-03-2026 (In-Progress) | 10000000 | -- | Balasaheb Deoras Rugnalaya | Balasaheb Deoras Rugnalaya, Khadi Machine Chowk, Kondhwa, Katraj, Pune, Maharashtra-411048 |
| 64 | Construction of a toilet block at MM Sherry Girls Higher Secondary School, A. B. Block, Kamla Nagar, Agra, Uttar Pradesh. | 282005 | 02-02-2026 | 879691 | -- | Principal | MM Sherry Girls Higher Secondary School, A. B. block, Kamla Nagar, Agra, Uttar Pradesh-282005 |
| 65 | Thirty RO water coolers with in-built systems for public use at different police establishments in District Faridabad, Haryana. | 121001 | 20-03-2026 | 3017850 | -- | Technical Sub Inspector | Store Incharge, Police lines, Sector-30, Faridabad, Haryana-121003 |
| 66 | Construction of Varanasi District Library at Ardely Bazar Road, Orderly Bazar, Varanasi, Uttar Pradesh. | 221002 | 31-03-2026 (In-Progress) | 48805602 | CSR00057116 | Varanasi Development Authority | Panna Lal Park, Raja Uday Pratap Marg, Varanasi - 221002 |

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|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 67 | Construction of the first floor of the Model NEP Campus building at Vidyadhiraja Vidyabhavan Higher Secondary School, Aluva, Ernakulam, Kerala. | 683101 | 31-03-2026 (In-Progress) | 4850000 | CSR00039047 | Geetha Bhavan Trust | Cheerakkada, Aluva, Ernakulam, Kerala – 683101 |
| 68 | SMILE Hub (Students Mastering Important Life Skills Education Hub), comprising a STEM laboratory, smart digital classroom, advanced technology lab (robotics, artificial intelligence, Internet of Things, and 3D printing), astronomy learning setup, virtual reality (VR) learning system, environmental science modules, basic computer literacy infrastructure, along with supporting equipment, furniture, and installations at Government Girls Senior Secondary School, Ballabgarh, Haryana. | 121004 | 31-03-2026 (In-Progress) | 928949 | -- | Principal | Government Girls Senior Secondary School, Ballabgarh, Haryana 121004 |
| 69 | Fifty no Intelligent Teaching Console (Genie) (containing 12MP Rotatable Camera, Bluetooth connectivity, USB Port 2 Nos. each, LAN Connectivity, 8 GB RAM, 64 GB Storage, UPS), Augmented reality content with special customisation (Arunachal Pradesh), Educational Course Content (Hard copy books etc.), and 55 Inch HD Smart TV (Android) with LED screen, HDMI Cable and Wall Mount Kit Heavy-duty fixed or tilt wall mount compatible with 55-inch at 33 Nos Government School of Lower Dibang Valley District, Arunachal Pradesh | 792110 | 31-03-2026 (In-Progress) | 27500000 | CSR00056430 | Estah Society | No. 30/32, Jyothi Nilaya, Hulimangla, Bengaluru, Karnataka – 560105 |

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|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 70 | 20 kW on-grid solar power plant along with a 5 kV solar inverter with battery at the rooftop of Prayas Welfare School, Sector 64, Ballabgarh, Faridabad, Haryana. | 121004 | 19-03-2026 | 882000 | CSR00010997 | Prayas Social Welfare Society | Prayas Welfare School, Sector-64, Ballabgarh, Faridabad, Haryana-121004 |
| 71 | Establishment of STEAM (Science, Technology, Engineering, Arts, and Mathematics) laboratories, including all necessary components, fixtures, and accessories, at Kasturba Gandhi Balika Vidyalaya, Khutar, Shahjahanpur, Uttar Pradesh. | 242405 | 31-03-2026 (In-Progress) | 848500 | -- | Principal | Kasturba Gandhi Balika Vidyalaya, Khutar, Shahjahanpur, Uttar Pradesh-242405 |
| 72 | Establishment of STEAM (Science, Technology, Engineering, Arts, and Mathematics) laboratories, including all necessary components, fixtures, and accessories, at Kasturba Gandhi Balika Vidyalaya, Banda, Shahjahanpur, Uttar Pradesh. | 242042 | 31-03-2026 (In-Progress) | 848500 | -- | Principal | Kasturba Gandhi Balika Vidyalaya, Banda, Shahjahanpur, Uttar Pradesh-242042 |
| 73 | Establishment of STEAM (Science, Technology, Engineering, Arts, and Mathematics) laboratories, including all necessary components, fixtures, and accessories, at Rajkiya Balika Inter College, Powayan, Shahjahanpur, Uttar Pradesh. | 242401 | 31-03-2026 (In-Progress) | 848500 | -- | Principal | Rajkiya Balika Inter College, Powayan, Shahjahanpur, Uttar Pradesh-242401 |
| 74 | Establishment of STEAM (Science, Technology, Engineering, Arts, and Mathematics) laboratories, including all necessary components, fixtures, and accessories, at Rajkiya Balika Inter College, Tilhar, Shahjahanpur, Uttar Pradesh. | 242307 | 31-03-2026 (In-Progress) | 848500 | -- | Principal | Rajkiya Balika Inter College, Tilhar, Shahjahanpur, Uttar Pradesh-242307 |



A Navratna Company

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|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 75 | Establishment of STEAM (Science, Technology, Engineering, Arts, and Mathematics) laboratories, including all necessary components, fixtures, and accessories, at Rajkiya Balika Inter College, Ajijganj, Shahjahanpur, Uttar Pradesh. | 242226 | 31-03-2026 (In-Progress) | 848500 | -- | Principal | Rajkiya Balika İnter College, Ajijganj, Shahjahanpur, Uttar Pradesh-242226 |
| 76 | One soft tissue diode laser, one ABG machine, one electrophoresis apparatus, one densitometer with computer, one automated bacterial testing system, one immunodiagnostic assay system, one Truenat machine, one refrigerator, three dental endomotors, one advanced phacoemulsification machine, one ophthalmoscope, one tonometer, one ophthalmic chair, one ophthalmic OT table, one ophthalmic A-scan biometer, and fifteen patient stretcher trolleys at Autonomous State Medical College, Siddharthnagar, Uttar Pradesh. | 272207 | 29-11-2025 | 23308200 | CSR00077807 | Autonomous State Medical College Society Siddharthnagar | Autonomous State Medical College Society Tetri Bazar Road Siddharthnagar, Uttar Pradesh-272207 |
| 77 | Two Truenat machines for TB diagnosis at B. K. Hospital, Faridabad, Haryana. | 121001 | 30-03-2026 | 3003000 | -- | Chief Medical Officer | B K Hospital, Opp. Dusshera Ground, BK Chowk, New Industrial Township, Faridabad, Haryana-121001 |
| 78 | One ultrasound machine along with one desktop PC, UPS, and printer at Samvedna Polyclinic and Diagnostic Centre, Makanpur Village, Indirapuram, Ghaziabad, Uttar Pradesh. | 201014 | 30-03-2026 | 2819000 | CSR00011779 | Samvedna Society For Mental Health | J-74, Patel Nagar-I Ghaziabad Uttar Pradesh-201001 |

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|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 79 | Development of infrastructure of Government Girls Inter College (GGIC), Tetri Bazar, Siddharthnagar, Uttar Pradesh. | 272207 | 31-03-2026 (In-Progress) | 20125000 | -- | Principal | Government Girls Inter College (GGIC), Tetri Bazar, Siddharthnagar, Uttar Pradesh-272207 |
| 80 | One solar LED street light of 12 watt installed in Gram Panchayat Sitapur, District Sitapur, Uttar Pradesh. | 261001 | 11-04-2025 | 16624 | CSR00023463 | Uttar Pradesh Small Industries Corporation Limited | 110, Industrial Area Fazalganj Kanpur, Uttar Pradesh-208012 |
| 81 | One solar LED street light of 12 watt installed in Gram Panchayat Agrasi, District Sitapur, Uttar Pradesh. | 261001 | 11-04-2025 | 16624 | CSR00023463 | Uttar Pradesh Small Industries Corporation Limited | 110, Industrial Area Fazalganj Kanpur, Uttar Pradesh-208012 |
| 82 | Twenty-seven solar LED street lights of 12 watt installed in Gram Panchayat Laharpur, District Sitapur, Uttar Pradesh. | 261135 | 11-04-2025 | 448848 | CSR00023463 | Uttar Pradesh Small Industries Corporation Limited | 110, Industrial Area Fazalganj Kanpur, Uttar Pradesh-208012 |
| 83 | Five solar LED street lights of 12 watt installed in Gram Panchayat Alia, District Sitapur, Uttar Pradesh. | 261201 | 11-04-2025 | 83120 | CSR00023463 | Uttar Pradesh Small Industries Corporation Limited | 110, Industrial Area Fazalganj Kanpur, Uttar Pradesh-208012 |
| 84 | One solar LED street light of 12 watt installed in Gram Panchayat Biswan, District Sitapur, Uttar Pradesh. | 261201 | 11-04-2025 | 16624 | CSR00023463 | Uttar Pradesh Small Industries Corporation Limited | 110, Industrial Area Fazalganj Kanpur, Uttar Pradesh-208012 |
| 85 | Thirteen solar LED street lights of 12 watt installed in Gram Panchayat Reusa, District Sitapur, Uttar Pradesh. | 261205 | 11-04-2025 | 216112 | CSR00023463 | Uttar Pradesh Small Industries Corporation Limited | 110, Industrial Area Fazalganj Kanpur, Uttar Pradesh-208012 |
| 86 | One solar LED street light of 12 watt installed in Gram Panchayat Pahala, District Sitapur, Uttar Pradesh. | 261206 | 11-04-2025 | 16624 | CSR00023463 | Uttar Pradesh Small Industries Corporation Limited | 110, Industrial Area Fazalganj Kanpur, Uttar Pradesh-208012 |

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|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| 87 | One solar LED street light of 12 watt installed in Gram Panchayat Sakran, District Sitapur, Uttar Pradesh. | 261208 | 11-04-2025 | 16624 | CSR00023463 | Uttar Pradesh Small Industries Corporation Limited | 110, Industrial Area Fazalganj Kanpur, Uttar Pradesh-208012 |
| 88 | Construction of a civic amenity building at Badrinath Dham for Shri Kedarnath Utthan Charitable Trust (SKUCT), Badrinath, Uttarakhand. | 246422 | 31-03-2026 (In-Progress) | 3344400 | CSR00009855 | Shri Kedarnath Utthan Charitable trust | Uttarakhand Tourism Development Board, Pt.Deendayal Upadhaya Paryatan Bhawan, Near ONGC Helipad, Garhi Cantt, Dehradun, Uttarakhand-248001 |
| | | | **Total=** | **₹32,98,98,865** | | | |

**Annexure-II**

# Secretarial Audit Report

**for the Financial Year ended on 31st March 2026**

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,

The Members,

NHPC Limited

NHPC Office Complex, Sector- 33

Faridabad, Haryana – 121003

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by NHPC Limited (CIN: L40101HR1975GOI032564) (hereinafter called 'the Company'). Secretarial audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records or registers maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on **31st March 2026**, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on **31st March 2026** according to the provisions of:

(i) The Companies Act, 2013 ('the Act') and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

c) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations');

d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; [Not applicable on the Company during the audit period];

e) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; [Not applicable on the Company during the audit period];

f) The Securities and Exchange Board of India (Issue and Listing of Non-convertible Securities) Regulations, 2021;

g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 & The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act, 2013 and dealing with client; [The Company was not engaged in the activities relating to Registrar to an Issue and was also not acting as Share Transfer Agent, Hence the aforesaid Regulations were not applicable to the Company during the audit period];

h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; [Not applicable on the Company during the audit period];

i) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018; [Not applicable on the Company during the audit period];

(vi) Other labour, environment and specific acts/ laws applicable to the Company including as listed below (being verified on the test basis and on the basis of periodic certificate under internal compliance system submitted to the Board of Directors of the Company):

(a) Factories Act, 1948 and other Labour Laws (to the extent as applicable);

(b) Right to Information Act, 2005;

(c) Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013;

(d) Electricity Act, 2003;

We have also examined compliance with the applicable clauses of the following:

a. Mandatory Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI); and

b. Guidelines on Corporate Governance for Central Public Sector Enterprises issued by the Department of Public Enterprises (DPE), Government of India;

We have not examined the applicable financial laws, like direct and indirect tax laws, since the same have been subject to review by statutory financial audit and other designated professionals.

We report that during the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned above subject to following observations:

1) During the period under review, the Company did not have requisite number of Independent Directors (IDs) on the Board as per Regulation 17(1) of the SEBI Listing Regulations, Para 3.1.4 of the DPE Guidelines on Corporate Governance (from 01.04.2025 to 31.03.2026) and Section 149(4) of the Companies Act, 2013 (from 01.04.2025 to 16.04.2025). Further, the Company did not have an independent woman director/women director as required under Regulation 17(1) of the SEBI Listing Regulations and Section 149(1) of the Companies Act 2013 (from 01.04.2025 to 31.03.2026); and

2) During the time period from 01.04.2025 to 16.04.2025, composition of the Audit Committee and the Nomination & Remuneration Committee were not in accordance with Regulations 18(1) and 19(1) respectively of the SEBI Listing Regulations, Paras 4.1.1 and 5.1 respectively of the DPE Guidelines on Corporate Governance and Section 177(2) and 178(1) respectively of the Companies Act, 2013; and

3) The number of Functional Directors (including CMD) exceeded 50% of the actual strength of the Board from 01.04.2025 to 16.04.2025 and from 02.03.2026 to 31.03.2026 which was not in compliance with Para 3.1.2 of DPE Guidelines on Corporate Governance.

**We further report that:**

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors except the observations mentioned above. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board & Committee meetings as per the statutory provisions and agenda & detailed notes on agenda were sent atleast seven days in advance or at shorter notice by adhering to the statutory requirements in this regard. Further, a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions made at the Board and Committee meetings were carried out unanimously or through requisite majority as recorded in the minutes of the meetings of the Board of Directors or respective Committee of the Board, as the case may be.

There was no prosecution initiated during the year under review against/ on the Company, its Directors and Officers. However, during the year under review, BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) each have imposed fine on the Company for non-compliance of Regulation 17(1), 18(1) and 19(1)/19(2) of the SEBI Listing Regulations for various quarters during FY 2025-26 in respect of non-appointment of requisite number of independent directors (including woman independent Director) and composition of Audit Committee and Nomination & Remuneration Committee. In response to the notices, the Company has clarified to the Exchanges that the shortfall in independent directors was not due to any negligence/ default of the Company, as the appointment is not within control of Board or the Company. In view thereof, the Company has requested the Exchanges to waive-off the fine under their carve-out policies. Considering justification submitted by the Company for waiver of fines, NSE & BSE has waived-off all the fines imposed under Regulation 18(1) and 19(1) for quarter ended 30.06.2025.

**We further report that** based on the information received and records maintained, there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with other applicable laws, rules, regulations and guidelines.

**We further report that** during the audit period, the Company has following specific event/ action having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc. :

The Board of Directors of the Company in its meeting held on September 24, 2021 had approved the proposal

to initiate the process of merger of Jalpower Corporation Limited (JPCL) (a wholly owned subsidiary of NHPC) with the Company as per applicable provisions of the Companies Act, 2013. Approval of the Ministry of Power, Government of India had been conveyed on April 26, 2023. NHPC Limited and JPCL had filed first motion application with MCA on February 8, 2024. The Ministry of Corporate Affairs (MCA) conducted first hearing on April 30, 2025, in connection with the application filed under Sections 230-232 of the Companies Act, 2013 for approval of the Scheme of Amalgamation. Pursuant to MCA order dated May 22, 2025, meetings of the Equity Shareholders, Secured Creditors & Un-Secured Creditors of NHPC were held on September 29, 2025. Further, NHPC and JPCL have filed second motion application with the MCA on October 6, 2025 which is pending at this stage.

For Akhil Rohatgi & Co.
Company Secretaries
Peer Review No. 7777/2026

CS Akhil Rohatgi
FCS: 1600, COP:2317
FRN: P1995DE072900
UDIN No: F001600H000654879

Place: New Delhi
Date: 19.06.2026

*[Note: This report is to be read with our letter of even date which is annexed as **"Annexure-A"** and forms an integral part of this report.]*

**Annexure- "A"**

To,

The Members

NHPC Limited

NHPC Office Complex, Sector- 33

Faridabad, Haryana – 121003

Our report of even date is to be read along with this letter as under:

1) Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records, based on our audit.

2) We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we followed, provide a reasonable basis for our opinion.

3) We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.

4) Wherever required, we have obtained the management representation about the compliance of laws, rules and regulations and happening of events etc.

5) The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.

6) The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For Akhil Rohatgi & Co.
Company Secretaries
Peer Review No. 7777/2026

CS Akhil Rohatgi
FCS: 1600, COP:2317
FRN: P1995DE072900
UDIN No.: F001600H000654879

Place: New Delhi
Date: 19.06.2026

**FORM MR-3**

## Secretarial Audit Report

**For the financial year ended 31st March 2026**

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

**To,**
**The Members,**
**NHDC LIMITED,**
**CIN: U31200MP2000GOI014337**
NHDC Parisar, Near Hotel Lake View,
Shyamla Hills, Bhopal, MP-462013

We have conducted the secretarial audit of the compliances of the applicable statutory provisions and adherence to good corporate practices by **NHDC Limited** (hereinafter called the 'Company'), a Joint Venture of NHPC Limited (Government of India Enterprises) and Govt. of Madhya Pradesh, having its Registered Office at NHDC Parisar, Near Hotel Lake View, Shyamla Hills, Bhopal, MP-462013. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on **31st March, 2026** complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by **NHDC Limited** ("the Company") for the financial year ended on **31st March 2026** according to the provisions of:

i. The Companies Act, 2013 (the Act) and the rules made thereunder;

ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder (**NOT APPLICABLE** as none of the shares or any other securities specified hereunder, are listed in any stock exchange during the financial year under review);

iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder (**NOT APPLICABLE** as none of the shares or any other securities specified hereunder, are held in dematerialized form during the financial year under review);

iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings (**NOT APPLICABLE** as the Company has not entered in any foreign transactions governed under the aforementioned Act during the financial year under review);

v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') (**NOT APPLICABLE** as none of the shares or any other securities specified hereunder, are listed in any stock exchange during the financial year under review):-

   a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

   b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

   c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 ;

   d. The Securities and Exchange Board of India (Share Based Employees Benefits and Sweat Equity) Regulations, 2021;

   e. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;

   f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

   g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; and

   h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018;

vi. Compliances/ processes/ systems under other specific applicable Laws (as applicable to the industry) to the Company are being relied on the basis of periodic certificate/ half yearly Legal Audit Report under internal Compliance system submitted to the Board of Directors of the Company.

We have also examined compliances with the applicable clauses of the following:

i. Secretarial Standards, as amended from time to time, issued by the Institute of Company Secretaries of India.

ii. The Listing Agreements entered into by the Company with Stock Exchange, if applicable (**NOT APPLICABLE** as none of the shares or any other securities specified hereunder, are listed in any stock exchange during the financial year under review);

iii. DPE Guidelines on Corporate Governance for CPSE.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

**We further report that: -**

- NHDC is a Joint Venture of NHPC Limited (Government of India Enterprise) and Government of Madhya Pradesh and all Directors are nominated by the joint venture partners i.e. NHPC and GoMP. As per MCA notification dated 5th July, 2017, exemption is granted for appointment of Independent Director(s) on the Board of Joint Venture Companies. The Board of Directors of the Company is constituted with Executive Director(s), Non-Executive Director(s) including Woman Directors. The Changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Companies Act, 2013.
- Adequate Notice was given to all the Directors to schedule the meetings, agenda and detailed notes on Agenda were sent at least seven days in advance or at a shorter notice by adhering to the statutory requirements and a system exists for seeking and obtaining further information and clarification on the agenda items before the meeting and for meaningful participation at the meeting.
- All the decisions resolved in the Board/ Committee Meeting(s) are carried out with unanimous consent of the all the Directors/ Members or through requisite majority as recorded in the minutes of the meeting.

**We further report that** as per the requirement of the Companies Act, 2013 and other rules, regulations and guidelines, the Company has formulated and adopted various policies as under:

- Related Party Policy;
- Corporate Social Responsibility policy;
- Vigil Mechanism Policy;
- Risk Management Policy; and
- Code of business Conduct & Ethics for Board of Directors and senior management personnel.

The above policies have been placed on the website of the Company, wherever needed.

**We further report that** there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations, and guidelines. Adequate in-house system has been developed to obtain quarterly/ annual compliance certificates from all Heads of Projects and Heads of Departments at projects and corporate office level in this regard. We are also given to understand that Finance Division of NHDC has intimated to Statutory Auditors of NHDC regarding applicability of relevant clause(s) of SEBI circular dated 18.10.2019.

**We further report that** the compliance by the Company for the applicable Financial Laws like Direct Taxes, Indirect Taxes and the compliance of the accounting standards and the annual financial statements, Cost Records has not been reviewed in this audit report, since the same have been subject to the statutory financial audit/cost audit by other designated professionals.

**We further report that** as informed by the Company, during the audit period of the Company, there were no specific events/actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards etc. referred to above.

For **Pranay Patel and Associates**
**Company Secretaries**

**CS Pranay Patel**
Proprietor
FCS No. **10422**
CP No. **11522**
PR **7420/2025**
Firm Reg. No. **S2012MP197500**
UDIN: **F010422H000642856**

**Place: Bhopal**
**Date: 17.06.2026**

Note: This Report is to be read with our letter of even date which is annexed as **"Annexure-A"** and integral part of this report.

## ANNEXURE-A

## ANNEXURE TO SECRETARIAL AUDIT REPORT

**To,**

**The Members,**

**NHDC LIMITED,**

**CIN: U31200MP2000GOI014337**

NHDC Parisar, Near Hotel Lake View,

Shyamla Hills, Bhopal, MP-462013

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For **Pranay Patel and Associates**
**Company Secretaries**

**CS Pranay Patel**
Proprietor
FCS No. **10422**
CP No. **11522**
PR **7420/2025**
Firm Reg. No. **S2012MP197500**
UDIN: **F010422H000642856**

**Place: Bhopal**
**Date: 17.06.2026**

**FORM No. MR-3**

# SECRETARIAL AUDIT REPORT

**FOR THE FINANCIAL YEAR ENDED MARCH 31, 2026**

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To

The Members

**CHENAB VALLEY POWER PROJECTS LIMITED**

CIN: U40105JK2011GOI003321

CHENAB JAL SHAKTI BHAVAN OPPOSITE SARASWATI DHAM,

RAIL HEAD COMPLEX JAMMU J&K 180012

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by the Chenab Valley Power Projects Limited (CIN: U40105JK2011GOI003321) (herein after referred to as the 'Company').

The Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's statutory registers, books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on March 31, 2026 complied with the statutory provisions listed here under and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2026 according to the provisions mentioned below and the Company has complied with said provisions except mentioned there under:

(i) The Companies Act, 2013 (the Act) and the rules made there under;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder; **(NOT APPLICABLE)**

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder; **(NOT APPLICABLE)**

(iv) The Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; **(NOT APPLICABLE)**

(v) **The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') are not applicable to the Company as the Shares of the Company are not listed with stock Exchange during Audit period.**

(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992;

(c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018

(d) Securities and Exchange Board of India (Share Based Employee Benefits & Sweat Equity) Regulations, 2021 (Erstwhile Securities and Exchange Board of India (Share Based Employee Benefits) Regulation, 2014);

(e) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (Erstwhile Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008);

(f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

(g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; and

(h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018;

(vi) Other laws specifically applicable to company have substantially complied with. I have also examined compliance with the applicable clauses of the following:

(i) Secretarial Standards - SS-1 (related to Board Meetings) and SS-2 (related to General Meetings) issued by The Institute of Company Secretaries of India.

(ii) The Listing Agreements entered into by the Company. **(NOT APPLICABLE)**

During the period under review and as per the explanations and representations made by the management and subject to clarifications given to us, the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, etc.

I further report that:

a) The Board of Directors of the Company is duly constituted.

b) The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

c) Adequate notice was given to all directors at least seven days in advance to the scheduled Board/ Committee Meetings except in those cases where the meetings were conducted at shorter notice. Agenda and detailed notes on agenda were sent in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. Majority decisions were carried through while the dissenting members' views were captured and recorded as part of the minutes.

I further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that the compliance by the Company of the applicable financial laws such as direct and indirect tax laws and maintenance of financial records and books of accounts has not been reviewed in this Audit since the same have been subject to review by Statutory Auditors/ CAG and other designated professionals.

I further report that during the audit period, the Company had following events, which had bearing on the Company's affairs in pursuance to above referred laws, rules, regulations, guidelines etc.

**DETAIL OF ALLOTMENT OF SHARES DURING THE YEAR 2025-26:**

(i) The Company allotted 50,00,00,00 Equity Shares of Rs.10/- as fully paid up amounting to Rs. 50,00,00,000/- to NHPC Ltd. on 09.06.2025.

(ii) The Company allotted 7,22,90,000 Equity Shares of Rs.10/- each as fully paid up amounting to Rs.72,29,00,000/- to NHPC Ltd. on 23.06.2025.

(iii) The Company allotted 7,50,00,000 Equity Shares of Rs.10/- as fully paid up amounting to Rs.75,00,00,000/- to JKSPDC Ltd. on 08.09.2025.

(iv) The Company allotted 9,50,00,000 Equity Shares of Rs.10/- as fully paid up amounting to Rs.95,00,00,000/- to JKSPDC Ltd. on 26.11.2025.

(v) The Company allotted 7,23,00,00 Equity Shares of Rs.10/- as fully paid up amounting to Rs.7,23,00,000/- to NHPC Ltd. on 29.12.2025.

(vi) The Company allotted 1,90,40,000 Equity Shares of Rs.10/- as fully paid up amounting to Rs.19,04,00,000/- to JKSPDC Ltd. on 28.03.2026.

**For Nitin R Gupta & Associates**
**Company Secretaries**

**Nitin Gupta**
**(Proprietor)**
**ACS No -14506; C P No: 27938**
**Place: Jammu Peer Review Certificate No: 6762/2025**
**Date: 29.06.2026 UDIN: A014506H000701269**

**ANNEXURE TO SECRETARIAL AUDIT REPORT**

To

The Members

CHENAB VALLEY POWER PROJECTS LIMITED

CIN: U40105JK2011GOI003321

CHENAB JAL SHAKTI BHAVAN OPPOSITE SARASWATI DHAM,

RAIL HEAD COMPLEX JAMMU J&K 180012

Our report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records during the period of my audit. The audit process was carried on the basis of documents, reports and records made available to me, which were relied upon as audit evidence for conducting the audit.
3. The verification was done on test check basis to ensure that correct facts are reflected in secretarial records. I believe that the process and practices, I followed provide a reasonable basis for my opinion.
4. Wherever required, I have obtained the management representation about list of applicable laws, compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations and standards is the responsibility of management. My examination was limited to the verification of procedure on test check basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

**For Nitin R Gupta & Associates**
**Company Secretaries**

**Nitin Gupta**
**(Proprietor)**
**ACS No -14506; C P No: 27938**
**Place: Jammu Peer Review Certificate No: 6762/2025**
**Date: 29.06.2026 UDIN: A014506H000701269**

# REPORT ON CORPORATE GOVERNANCE

## 1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE:

Your Company believes that effective corporate governance practices are essential to build a strong foundation for successful operation of a commercial enterprise. The Company's philosophy on corporate governance ensures transparency, accountability, ethical corporate behaviour and fairness to all stakeholders comprising of shareholders, employees, customers, vendors, investors, regulators and society at large.

Your Company implements best corporate governance practices by ensuring compliance with all regulatory provisions applicable to the Company such as the Companies Act, 2013, Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR), Guidelines on Corporate Governance for Central Public Sector Enterprises (CPSEs) issued by Department of Public Enterprises (DPE Guidelines), Govt. of India and other directives/ guidelines issued by the Government of India from time to time.

The report on compliance with corporate governance and disclosure requirements for FY 2025-26 is given as under:

## 2. BOARD OF DIRECTORS:

The role of the Board of Directors is to plan and strategize goals of the Company and to put mechanisms in place to monitor progress against the objectives. Diverse approach to Board composition brings out a range of expertise, perspectives and knowledge that adequately reflect the broader concerns of various stakeholders. All statutory and other significant material information are placed before the Board for effective and efficient discharge of its responsibilities.

The Board of your Company constantly endeavours to achieve goal of creating sustainable long-term value, in line with vision and mission of your Company.

### i) Size and Composition of the Board:

As on March 31, 2026, the Board comprised of Nine Directors out of which five were Executive Directors (including Chairman & Managing Director), one was Government Nominee Director and three were Independent Directors.

NHPC Limited is a Government Company as per provisions of the Companies Act, 2013 and is under the administrative control of Ministry of Power (MoP), Govt. of India. As per Articles of Association (AOA) of the Company, all the Directors of the Company are appointed/ nominated by the President of India acting through MoP, Govt. of India.

During FY 2025-26, composition of the Board of Directors was in compliance with the provisions of the Companies Act, 2013, SEBI LODR and DPE Guidelines except that the Board did not have mandated number of Independent Directors including woman Director/ woman Independent Director due to non-appointment of Independent Directors by Govt. of India. Filling the vacancy was not within the control of Board or the Company. As per Article 34 of AOA of the Company read with MCA notification dated 5th June, 2015, the power to appoint Directors (including Independent Directors) on the Board of NHPC Limited being a Govt. Company vests with the President of India. The matter regarding appointment of Independent Directors (including woman Independent Director) is regularly pursued with the Administrative Ministry i.e. Ministry of Power (MoP), Govt. of India.

### ii) Tenure of Directors:

Chairman & Managing Director and other Whole-Time Directors are generally appointed for a period of five years from the date of their taking over the charge or till the date of their superannuation or until further orders from the Govt. of India, whichever is earlier. Independent Directors are usually appointed upto a period of three years. Government Nominee Directors continue on the Board at the discretion of the Government of India.

### iii) Resume of Directors seeking appointment or re-appointment:

Brief resume and other relevant details of Directors seeking appointment or re-appointment at the ensuing Annual General Meeting (AGM) is appended to the notice calling the AGM.

### iv) Skills/ expertise/ competence of Directors:

Your Company recognises and embraces the benefits of having a diverse Board that possesses a balance of skills, experience and expertise taking into account knowledge, professional experience and qualifications, gender, age, cultural and educational background, and any other factors that might be considered relevant from time to time.

All Board appointments are made by the President of India acting through administrative ministry i.e. Ministry of Power, Government of India. For recruitment of the functional directors, vacancy indicating job description, desirable qualification and experience of candidates is issued by Public Enterprises Selection Board. Knowledge and experience in areas such as Power Sector & Energy Markets, Finance, Legal, Risk Management, Human Capital Management, Contract Management, Project Management, etc. are duly considered while inducting Board members to the Board level Committees. The matrix as on June 29, 2026 given at **Annexure- A** of this report outlines core skills/ expertise/ competencies of Directors on the Board.

**v) Board Meetings:**

The Board of Directors met sixteen times during FY 2025-26. The details of Board meetings held during FY 2025-26 and attendance thereat are given as under:

**Board meetings held during FY 2025-26**

| S. No. | Board Meeting Number | Board Meeting Date | Board Strength | No. of Directors Present | | % of Attendance |
|---|---|---|---|---|---|---|
| | | | | In Person | Through Video Conferencing | |
| 1. | 491 | April 23, 2025 | 10 | 7 | 2 | 90 |
| 2. | 492 | May 20, 2025 | 10 | 7 | 3 | 100 |
| 3. | 493 | May 28, 2025 | 10 | 5 | 5 | 100 |
| 4. | 494 | June 26, 2025 | 10 | 10 | 0 | 100 |
| 5. | 495 | July 30, 2025 | 9 | 2 | 7 | 100 |
| 6. | 496 | August 12, 2025 | 9 | 7 | 2 | 100 |
| 7. | 497 | August 29, 2025 | 9 | 8 | 1 | 100 |
| 8. | 498 | September 29, 2025 | 10 | 9 | 1 | 100 |
| 9. | 499 | November 06, 2025 | 10 | 9 | 0 | 90 |
| 10. | 500 | December 10, 2025 | 10 | 8 | 2 | 100 |
| 11. | 501 | January 08, 2026 | 10 | 6 | 4 | 100 |
| 12. | 502 | February 04, 2026 | 10 | 8 | 2 | 100 |
| 13. | 503 | February 20, 2026 | 10 | 3 | 7 | 100 |
| 14. | 504 | February 28, 2026 | 10 | 9 | 1 | 100 |
| 15. | 505 | March 10, 2026 | 9 | 6 | 3 | 100 |
| 16. | 506 | March 25, 2026 | 9 | 5 | 4 | 100 |

The maximum time interval between any two Board meetings did not exceed three months.

The detail of Directors, their attendance at Board meetings/ last AGM, number of shares held in the Company, their directorships in other listed companies and number of directorships and Board level Committee membership(s)/ chairpersonship(s) of other companies as on March 31, 2026 are given as under:

| Name of Director (Shri/ Smt.) | Number of Board Meetings held and attended during their respective tenure | Attendance at last AGM (August 30, 2025) | Number of Shares held in the Company | Number of directorships held in other Companies* | No. of Committee membership(s) held in other Companies** | | Directorship in other listed entities (Category of Directorship) |
|---|---|---|---|---|---|---|---|
| | | | | | As Chairperson | As member | |
| **Functional Directors** | | | | | | | |
| Bhupender Gupta, Chairman & Managing Director[1] | 9/9 | N.A. | NIL | 4 | NIL | NIL | SJVN Limited, Chairman & Managing Director (Additional Charge) |

| Name of Director (Shri/ Smt.) | Number of Board Meetings held and attended during their respective tenure | Attendance at last AGM (August 30, 2025) | Number of Shares held in the Company | Number of directorships held in other Companies* | No. of Committee membership(s) held in other Companies** | | Directorship in other listed entities (Category of Directorship) |
|---|---|---|---|---|---|---|---|
| | | | | | As Chairperson | As member | |
| Uttam Lal, Director (Personnel) | 16/16 | Yes | 4,912 | NIL | NIL | NIL | NIL |
| Sanjay Kumar Singh, Director (Projects)[2] | 16/16 | Yes | NIL | 5 | NIL | NIL | NIL |
| Suprakash Adhikari, Director (Technical)[3] | 16/16 | Yes | 5474 | 1 | NIL | NIL | NIL |
| Mahesh Kumar Sharma, Director (Finance)[4] | 8/8 | N.A. | NIL | 1 | NIL | NIL | NIL |
| Raj Kumar Chaudhary, Chairman & Managing Director[5] | 4/4 | N.A. | Not Applicable | | | | |
| Rajendra Prasad Goyal, Chairman & Managing Director (Additional Charge) and Director (Finance) [6] | 7/7 | Yes | | | | | |
| Sipan Kumar Garg, Director (Finance)[7] | 1/1 | N.A. | | | | | |
| **Government Nominee Director** | | | | | | | |
| Mohammad Afzal, Joint Secretary (Hydro), Ministry of Power | 15/16 | Yes | NIL | 2 | NIL | 1 | 1. SJVN Limited, Nominee Director<br>2. PTC India Limited, Nominee Director |
| **Independent Directors** | | | | | | | |
| Uday Sakharam Nirgudkar[8] | 16/16 | Yes | NIL | 1 | NIL | NIL | NIL |
| Jiji Joseph[8] | 16/16 | Yes | NIL | NIL | NIL | NIL | NIL |
| Anil Kumar Sood[9] | 15/16 | Yes | NIL | NIL | NIL | NIL | NIL |
| Premkumar Goverthanan[10] | 14/14 | Yes | Not Applicable | | | | |

** Directorship held in Indian Companies has been considered.*

***Membership(s)/ Chairpersonship(s) of Audit Committee and Stakeholders' Relationship Committee held in other companies have been considered.*

*[1]Appointed as Chairman & Managing Director w.e.f. 04.09.2025.*

*[2]Held Additional Charge of Director (Technical) till 16.04.2025 and Additional Charge of Chairman & Managing Director from 01.09.2025 till 04.09.2025.*

*[3]Appointed as Director (Technical) w.e.f. 16.04.2025.*

*[4]Appointed as Director (Finance) w.e.f. 17.10.2025.*

*[5]Ceased to be Chairman & Managing Director w.e.f. 01.07.2025 upon attaining the age of superannuation.*

*[6]Ceased to be Chairman & Managing Director (Additional Charge) and Director (Finance) w.e.f. 01.09.2025 upon attaining the age of superannuation.*

*[7]Held Additional Charge of Director (Finance) from 01.09.2025 to 17.10.2025.*

*[8]Re-appointed as Independent Director w.e.f. 17.04.2025.*

*[9]Appointed as Independent Director w.e.f. 17.04.2025.*

*[10]Ceased to be Independent Director w.e.f. 02.03.2026.*

**Notes:**

a) None of the Directors of the Company held office of director at any point of time in more than ten (10) public companies including seven (7) listed companies.

b) None of the Directors of the Company is a member in more than ten (10) Committees or chairperson of more than five (5) Board level Committees across all the companies in which he is a Director. For the purpose of determination of limit of the Board level Committees, Chairmanship or Membership of Audit Committee and Stakeholders' Relationship Committee has only been considered.

c) None of the Whole-Time Directors of the Company is serving as an Independent Director in more than three (3) listed companies.

d) None of the Independent Directors of the Company is serving as an Independent Director in more than seven (7) listed companies.

e) The Directors of the Company do not have any inter-se relationship.

f) NHPC has not issued any convertible instrument till date, therefore, none of the non-executive Directors hold any such instrument.

**vi) Board Independence:**

The Independent Directors of the Company are appointed/ nominated by the President of India acting through administrative ministry i.e. Ministry of Power, Govt. of India. Accordingly, the appointing authority considers the integrity, expertise and experience of the individual to be appointed/ nominated as an Independent Director on the Board of the Company. All Independent Directors on the Board of the Company met the criteria of Independence as required by law and were registered in the databank of Independent Directors maintained by Indian Institute of Corporate Affairs (IICA) during FY 2025-26. No Independent Director has resigned from his post before the expiry of his tenure.

**vii) Familiarization / Training Programme for Directors:**

The Company has in place a 'Policy on Training for Board Members', which covers all Directors on the Board of the Company. The Directors of the Company are nominated from time to time to attend various conferences/ programmes on Corporate Governance, Roles and Responsibilities of Directors and other industry related matters organized by Department of Public Enterprises, PHD Chamber of Commerce & Industry, IICA, Institute of Governance Professionals of India, ICSI and other reputed institutes. The Company also organizes in-house orientation training programs for newly inducted Independent Directors. This enables them to augment knowledge and skills for effective and efficient discharge of their responsibilities.

The details of familiarization programmes imparted to Independent Directors are available on the website of the Company and can be accessed at https://www.nhpcindia.com/assests/pzi_public/gallery/1767777649.pdf

**viii) Performance Evaluation**

Ministry of Corporate Affairs (MCA) vide its notification dated June 05, 2015 had inter-alia exempted Government Companies from providing information in the Directors' Report about the manner, in which annual performance evaluation of Board, its Committees and individual Directors has been made, in case, the performance of Directors is being evaluated by the Administrative Ministry.

The performance of all Functional Directors of the Company is being evaluated by the Administrative Ministry i.e. MoP, as per the mechanism for performance appraisal of top management incumbents of CPSEs, specified by DPE. The performance of Nominee Director of the Company is also evaluated by the nominating authority. Independent Directors are also being evaluated by Department of Public Enterprises, Govt. of India through their Administrative Ministry on annual basis as per DPE O.M. dated 30.05.2022.

In terms of requirements of provisions of the Companies Act, 2013 and SEBI LODR, NHPC has in place a "Policy on performance evaluation of Board, Board level Committees and Directors". The Performance evaluation criteria have been duly approved by Nomination & Remuneration Committee. The performance evaluation of all Board Members, Board as a whole and mandatory Committees of the Board for FY 2025-26 has been carried out during FY 2026-27.

## 3. COMMITTEES OF THE BOARD:

The Committees of the Board play a crucial role in governance structure of the Company and assist Board in taking informed decisions by focusing on specific areas/ activities. The recommendations of the Committees on matters under their scope are placed before the Board for approval. The Board has constituted the following

Committees in compliance with provisions of SEBI LODR, the Companies Act, 2013 and DPE Guidelines:

1. Audit Committee
2. Stakeholders' Relationship Committee
3. Nomination & Remuneration Committee
4. Committee of Directors on Corporate Social Responsibility (CSR) and Sustainability
5. Risk Management Committee

Senior officials of the Company were also invited to provide necessary information/ clarification on matters placed before the Committees, whenever required. During FY 2025-26, the Board had accepted all recommendation(s) of Committee(s) of the Board, which are mandatorily required to be recommended by the Committee(s) for its approval.

**DETAILS OF MEMBERS, MEETINGS HELD, TERMS OF REFERENCE ETC. OF MANDATORY COMMITTEES ARE AS UNDER:**

### 3.1 Audit Committee

As on March 31, 2026, composition of Audit Committee was as under:

| | | | |
|---|---|---|---|
| 1. | Dr. Uday Sakharam Nirgudkar | Independent Director | Chairperson |
| 2. | Shri Jiji Joseph | Independent Director | Member |
| 3. | CA Anil Kumar Sood | Independent Director | Member |
| 4. | Shri Suprakash Adhikari | Director (Technical) | Ex-Officio Member |

Director (Finance) is ex officio invitee to the meetings of Audit Committee. Internal Auditor was also invited to the concerned meetings of Audit Committee. Statutory Auditors and Cost Auditors were invited to the meetings of the Committee in which Financial Statements and Cost Audit Reports, respectively were discussed. The Company Secretary acts as Secretary to the Committee.

During FY 2025-26, the composition of Audit Committee was in line with the provisions of the Companies Act, 2013, SEBI LODR and DPE Guidelines except during the period from 01.04.2025 to 16.04.2025 due to non-appointment of Independent Directors by Govt. of India.

**Terms of reference:**

The brief terms of reference of the Committee is oversight of the Company's financial reporting process and the disclosure of its financial information. It also recommends fixation of audit fees and approves payment to auditors for any other services rendered by them. The Committee reviews with Management, the quarterly and annual financial statements and auditor's report thereon. It reviews the adequacy of internal control systems and internal audit functions. It reviews the functioning of Whistle Blower Mechanism. It also approves Related Party Transactions and carries out functions as mentioned in the terms of reference of the Audit Committee pursuant to the provisions of the Companies Act, 2013, SEBI LODR and DPE Guidelines. The detailed terms of reference of the Committee is available at https://www.nhpcindia.com/assests/pzi_public/gallery/16859405160.pdf

**Meetings and Attendance:**

The Committee met eight times during the financial year under report. Details of the meetings and attendance of members are given as under:

| S. No. | Date of Meeting | Shri Premkumar Goverthanan[1] | Dr. Uday Sakharam Nirgudkar[2] | Shri Jiji Joseph[3] | CA Anil Kumar Sood[4] | Shri Suprakash Adhikari[5] |
|---|---|---|---|---|---|---|
| 1. | April 23, 2025 | | N.A. | | | |
| 2. | May 20, 2025 | | N.A. | | | |
| 3. | June 26, 2025 | | | N.A. | | |
| 4. | August 12, 2025 | | | N.A. | | |

| S. No. | Date of Meeting | Shri Premkumar Goverthanan[1] | Dr. Uday Sakharam Nirgudkar[2] | Shri Jiji Joseph[3] | CA Anil Kumar Sood[4] | Shri Suprakash Adhikari[5] |
|---|---|---|---|---|---|---|
| 5. | November 06, 2025 | | | N.A. | | |
| 6. | December 10, 2025 | | | N.A. | | |
| 7. | February 04, 2026 | | | N.A. | | |
| 8. | March 25, 2026 | N.A. | | | | |
| Number of meetings held during respective tenure | | 7 | 6 | 3 | 8 | 8 |
| Meetings attended | | 7 | 6 | 3 | 7 | 8 |
| % of meetings attended | | 100 | 100 | 100 | 87.5 | 100 |

Leave of absence, Present in person, Present through Video Conferencing

**Note:-** *During the period under report, Shri Mohammad Afzal was member of the Committee from 01.04.2025 to 16.04.2025.*

*[1]Ceased to be Chairperson of the Committee w.e.f. 20.05.2025 and ceased to be member of the committee w.e.f. 02.03.2026*

*[2]Appointed as Chairperson of the Committee w.e.f. 20.05.2025.*

*[3]Appointed as member of the Committee w.e.f. 17.04.2025, and ceased as member of the Committee w.e.f. 20.05.2025, and was subsequently reappointed as a member w.e.f. 02.03.2026.*

*[4]Appointed as member of the Committee w.e.f. 17.04.2025.*

*[5]Became ex-officio member of the Committee w.e.f. 16.04.2025.*

### 3.2 Stakeholders' Relationship Committee

As on March 31, 2026, composition of Stakeholders' Relationship Committee was as under:

| | | | |
|---|---|---|---|
| 1. | Shri Jiji Joseph | Independent Director | Chairperson |
| 2. | Dr. Uday Sakharam Nirgudkar | Independent Director | Member |
| 3. | Shri Uttam Lal | Director (Personnel) | Ex-Officio Member |
| 4. | Shri Mahesh Kumar Sharma | Director (Finance) | Ex-Officio Member |

**Terms of reference:**

The brief terms of reference of the Committee is to resolve the grievances of the security holders. It also reviews measures taken for effective exercise of voting rights by shareholders and carries out functions as required under provisions of the Companies Act, 2013, SEBI LODR and DPE Guidelines. The detailed terms of reference of the Committee is available at https://www.nhpcindia.com/assests/pzi_public/gallery/16859405160.pdf

**Meetings and Attendance:**

The Committee met four times during the financial year under report. Details of the meetings and attendance of members are given as under:

| S. No. | Date of Meeting | Shri Premkumar Goverthanan[1] | Shri Jiji Joseph[2] | Shri Rajendra Prasad Goyal[3] | Shri Uttam Lal | Shri Mahesh Kumar Sharma[4] |
|---|---|---|---|---|---|---|
| 1. | May 20, 2025 | | N.A. | | | N.A. |

| S. No. | Date of Meeting | Shri Premkumar Goverthanan[1] | Shri Jiji Joseph[2] | Shri Rajendra Prasad Goyal[3] | Shri Uttam Lal | Shri Mahesh Kumar Sharma[4] |
|---|---|---|---|---|---|---|
| 2. | August 12, 2025 | 🖵 | 👤 | 👤 | 👤 | N.A. |
| 3. | November 06, 2025 | 👤 | 👤 | N.A. | 👤 | 👤 |
| 4. | February 04, 2026 | 👤 | 👤 | N.A. | 👤 | 👤 |
| Number of meetings held during respective tenure | | 4 | 3 | 2 | 4 | 2 |
| Meetings attended | | 4 | 3 | 2 | 4 | 2 |
| % of meetings attended | | 100 | 100 | 100 | 100 | 100 |

👤 Present in person, 🖵 Present through Video Conferencing

**Note:-** *During the period under report, Shri Sipan Kumar Garg was ex-officio member of the Committee from 01.09.2025 to 17.10.2025. Futher, Dr. Uday Sakaharm Nirgudkar was appointed as member of the Committee w.e.f. 02.03.2026.*

*[1]Ceased to be Chairperson w.e.f. 20.05.2025 and ceased to be member of the committee w.e.f. 02.03.2026.*

*[2]Appointed as Chairperson of the Committee w.e.f. 20.05.2025.*

*[3]Ceased to be ex-officio member of the Committee w.e.f. 01.09.2025.*

*[4]Became ex-officio member of the Committee w.e.f. 17.10.2025.*

**Name and Designation of Compliance Officer:**

Smt. Rupa Deb, Company Secretary is the Compliance Officer of the Company in terms of Regulation 6 of SEBI LODR.

**Shareholders'/ Bondholders' Grievances:**

During FY 2025-26, shareholders'/ bondholders' grievances received through various mediums such as e-mails, letters, SEBI SCORES, SMART ODR portal, Stock Exchanges, etc. were attended expeditiously, except the cases constrained by disputes or legal impediments. The details of complaints received and resolved during the year are given as under:

| Description | Equity Shareholders | Bondholders |
|---|---|---|
| Opening balance as on April 1, 2025 | NIL | NIL |
| Received during the year | 74 | 44 |
| Resolved during the year | 74 | 44 |
| Pending as on March 31, 2026 | NIL | NIL |

### 3.3 Nomination & Remuneration Committee

The appointment, tenure and remuneration of Chairman & Managing Director and Whole Time Directors in NHPC are decided by the Government of India, being a Central Public Sector Enterprise. The Part Time Non Official Directors (Independent Directors) are paid sitting fees for attending the Board and Committee meetings. The Government Nominee Director is not paid any remuneration/sitting fee by the Company. The remuneration of employees of the Company is fixed as per the guidelines issued by Department of Public Enterprises (DPE), from time to time.

As on March 31, 2026, composition of Nomination & Remuneration Committee was as under:

| | | | |
|---|---|---|---|
| 1. | Dr. Uday Sakharam Nirgudkar | Independent Director | Chairperson |
| 2. | Shri Mohammad Afzal | Govt. Nominee Director | Member |
| 3. | Shri Jiji Joseph | Independent Director | Member |
| 4. | CA Anil Kumar Sood | Independent Director | Member |

During FY 2025-26, the composition of Nomination & Remuneration Committee was in line with the provisions of the Companies Act, 2013, SEBI LODR and DPE Guidelines except during the period from 01.04.2025 to 16.04.2025 due to non-appointment of Independent Directors by Govt. of India.

**Terms of reference:**

The brief terms of reference of the Committee is to formulate the criteria for determining positive attributes and independence of a Director and criteria for the performance evaluation of Independent Directors and the Board, to devise a Policy on Board Diversity. It also identifies persons who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board their appointment and removal and carries out functions as may be required under the provisions of the Companies Act, 2013, SEBI LODR and DPE Guidelines. The detailed terms of reference of the Committee is available at https://www.nhpcindia.com/assests/pzi_public/gallery/16859405160.pdf

**Meetings and Attendance:**

The Committee met three times during the financial year under report. Details of the meeting and attendance of members are given as under:

| S. No. | Date of Meeting | Shri Premkumar Goverthanan[1] | Dr. Uday Sakharam Nirgudkar[2] | Shri Jiji joseph[3] | Shri Mohammad Afzal |
|---|---|---|---|---|---|
| 1. | April 23, 2025 | | | | |
| 2. | June 26, 2025 | | | | |
| 3. | November 06, 2025 | | | | |
| Number of meetings held during respective tenure | | 3 | 3 | 3 | 3 |
| Meetings attended | | 3 | 3 | 3 | 2 |
| % of meetings attended | | 100 | 100 | 100 | 66.66 |

Leave of absence, Present in person

**Note:-** *During the period under report, Shri Raj Kumar Chaudhary was member of the Committee from 01.04.2025 to 16.04.2025. Further, CA Anil Kumar Sood was appointed as member of the Committee w.e.f. 02.03.2026*

*[1]Ceased to be Chairperson & member of the Committee w.e.f. 02.03.2026.*

*[2]Appointed as member of the Committee w.e.f. 17.04.2025, and also appointed as chairperson of the Committee w.e.f. 02.03.2026.*

*[3]Appointed as member of the Committee w.e.f. 17.04.2025.*

### 3.4 Committee of Directors on Corporate Social Responsibility (CSR) and Sustainability

As on March 31, 2026, composition of Committee of Directors on Corporate Social Responsibility (CSR) and Sustainability was as under:

| | | | |
|---|---|---|---|
| 1. | Shri Jiji Joseph | Independent Director | Chairperson |
| 2. | Dr. Uday Sakharam Nirgudkar | Independent Director | Member |
| 3. | CA Anil Kumar Sood | Independent Director | Member |
| 4. | Shri Uttam Lal | Director (Personnel) | Ex-Officio Member |
| 5. | Shri Sanjay Kumar Singh | Director (Projects) | Ex-Officio Member |
| 6. | Shri Mahesh Kumar Sharma | Director (Finance) | Ex-Officio Member |

**Terms of Reference:**

The brief terms of reference of the Committee is to formulate and recommend to the Board, a Corporate Social Responsibility & Sustainability Policy and an Annual Action Plan. It also monitors the CSR Policy from time to time, mechanism for implementation of the CSR projects /programmes/ activities undertaken by the Company. It approves the contents of annual report on CSR activities, Annual Business Responsibility

and Sustainability Report and periodically submit reports to the Board of Directors for their information, consideration and necessary directions. It further complies with the other requirements on Corporate Social Responsibility Policy, as amended from time to time. The detailed terms of reference of the Committee is available at https://www.nhpcindia.com/assests/pzi_public/gallery/16859405160.pdf

**Meetings and Attendance:**

The Committee met six times during the financial year under report. Details of the meetings and attendance of members are given as under:

| S. No. | Date of Meeting | Shri Premkumar Goverthanan[1] | Dr. Uday Sakharam Nirgudkar[2] | Shri Jiji Joseph[3] | CA Anil Kumar Sood[2] | Shri Rajendra Prasad Goyal[4] | Shri Uttam Lal | Shri Sanjay Kumar Singh | Shri Mahesh Kumar Sharma[5] |
|---|---|---|---|---|---|---|---|---|---|
| 1. | April 23, 2025 | 👤 | N.A. | N.A. | N.A. | 👤 | 🖥 | 👤 | N.A. |
| 2. | May 20, 2025 | 👤 | N.A. | N.A. | N.A. | 👤 | 👤 | 🖥 | N.A. |
| 3. | June 26, 2025 | 👤 | 👤 | 👤 | 👤 | 👤 | 👤 | 👤 | N.A. |
| 4. | November 06, 2025 | 👤 | 👤 | 👤 | 👤 | N.A. | 👤 | 👤 | 👤 |
| 5. | December 10, 2025 | 👤 | 👤 | 👤 | 🖥 | N.A. | 🖥 | 👤 | 👤 |
| 6. | February 04, 2026 | 👤 | 👤 | 👤 | 👤 | N.A. | 👤 | 👤 | 👤 |
| Number of meetings held during respective tenure | | 6 | 4 | 4 | 4 | 3 | 6 | 6 | 3 |
| Meetings attended | | 6 | 4 | 4 | 4 | 3 | 6 | 6 | 3 |
| % of meetings attended | | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

👤 Present in person, 🖥 Present through Video Conferencing

**Note:-** *During the period under report, Shri Sipan Kumar Garg was ex-officio member of the Committee from 01.09.2025 to 17.10.2025.*

*[1]Ceased to be Chairperson & member of the Committee w.e.f. 02.03.2026.*

*[2]Appointed as member of the Committee w.e.f. 20.05.2025.*

*[3]Appointed as member of the Committee w.e.f. 20.05.2025 and Chairperson of the Committee w.e.f. 02.03.2026.*

*[4]Ceased to be ex-officio member w.e.f. 01.09.2025.*

*[5]Became ex-officio member of the Committee w.e.f. 17.10.2025.*

### 3.5 Risk Management Committee

As per requirements of SEBI LODR, NHPC has constituted Risk Management Committee. As on March 31, 2026, composition of Risk Management Committee was as under:

| | | | |
|---|---|---|---|
| 1. | CA Anil Kumar Sood | Independent Director | Chairperson |
| 2. | Shri Jiji Joseph | Independent Director | Member |
| 3. | Shri Sanjay Kumar Singh | Director (Projects) | Ex-officio Member |
| 4. | Shri Mahesh Kumar Sharma | Director (Finance) | Ex-officio Member |

**Terms of Reference:**

The brief terms of reference of the Committee is to formulate a detailed Risk Management Policy. It ensures that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company. It also approves and review risk disclosure statements in public documents or disclosures and carries out functions as required by the provisions of the Companies

Act, 2013, SEBI LODR and DPE Guidelines. The detailed terms of reference of the Committee is available at https://www.nhpcindia.com/assests/pzi_public/gallery/16859405160.pdf

**Meetings and Attendance:**

The Committee met three times during the financial year under report. Details of the meeting and attendance of members are given as under:

| S. No. | Date of Meeting | Shri Premkumar Goverthanan[1] | Shri Jiji Joseph[2] | CA Anil Kumar Sood[3] | Shri Rajendra Prasad Goyal[4] | Shri Sanjay Kumar Singh | Shri Mahesh Kumar Sharma[5] |
|---|---|---|---|---|---|---|---|
| 1. | May 20, 2025 | 👤 | N.A. | N.A. | 👤 | 🖵 | N.A. |
| 2. | August 12, 2025 | N.A. | 👤 | 👤 | 👤 | 👤 | N.A. |
| 3. | December 10, 2025 | N.A. | 👤 | 🖵 | N.A. | 👤 | 👤 |
| Number of meetings held during respective tenure | | 1 | 2 | 2 | 2 | 3 | 1 |
| Meetings attended | | 1 | 2 | 2 | 2 | 3 | 1 |
| % of meetings attended | | 100 | 100 | 100 | 100 | 100 | 100 |

👤 Present in person, 🖵 Present through Video Conferencing

**Note:-** *During the period under report, Shri Sipan Kumar Garg was ex-officio member of the Committee from 01.09.2025 to 17.10.2025.*

[1]*Ceased to be member of the Committee w.e.f. 20.05.2025.*

[2]*Appointed as member of the Committee w.e.f. 20.05.2025.*

[3]*Appointed as Chairperson and member of the Committee w.e.f. 20.05.2025*

[4]*Ceased to be ex-officio member w.e.f. 01.09.2025.*

[5]*Became ex-officio member of the Committee w.e.f. 17.10.2025.*

## 4. PROCEDURE FOR BOARD/ COMMITTEE MEETINGS:

The Company ensures that best industry practices and procedures are adopted for the meetings of Board of Directors and its Committees to professionalize its affairs. It also helps in informed and efficient decision making at the meetings of Board and its Committees.

## 5. MEETING OF INDEPENDENT DIRECTORS:

Pursuant to the requirements of Schedule IV of the Companies Act, 2013 read with Department of Public Enterprises Office Memorandum No.16(4)/2012 GM dated December 28, 2012 and SEBI LODR, Independent Directors shall hold at-least one meeting in a financial year, without the attendance of Non-Independent Directors and members of the management. Furthermore, as per SEBI LODR, Independent Directors of the top 2,000 listed entities, ranked by market capitalization, are encouraged to hold a minimum of two such meetings annually.

During FY 2025-26, the Independent Directors met one time, without the attendance of Non-Independent Directors and members of the management. The details of meeting and attendance thereof are given as under:

| S. No. | Date of Meeting | Shri Premkumar Goverthanan | Dr. Uday Sakharam Nirgudkar | Shri Jiji Joseph | CA Anil Kumar Sood |
|---|---|---|---|---|---|
| 1. | June 26, 2025 | 👤 | 👤 | 👤 | 👤 |
| Number of meeting held during respective tenure | | 1 | 1 | 1 | 1 |
| Meetings attended | | 1 | 1 | 1 | 1 |
| % of meetings attended | | 100 | 100 | 100 | 100 |

👤 Present in person

## 6. FRAUD PREVENTION AND DETECTION POLICY:

A Fraud Prevention and Detection Policy is effective in the Company. The Policy provides a system for detection and prevention of fraud, its reporting (if detected or suspected) and fair dealing on matters pertaining to fraud or suspected frauds involving employees as well as representatives of vendors, suppliers, contractors, consultants, service providers, or any other party doing any type of business with NHPC. All reports on frauds or suspected frauds are investigated with utmost priority.

Head of Projects/ Power Stations/ Units and HOD-Internal Audit in Corporate Office have been designated as Nodal Officers under the Policy for the respective locations.

## 7. CODE FOR PREVENTION OF INSIDER TRADING IN SECURITIES OF NHPC LIMITED:

In compliance to the requirements of SEBI (Prohibition of Insider Trading) Regulations, 2015 as amended from time to time, Company has formulated and implemented 'Code of Conduct to Regulate, Monitor and Report Trading by Designated Persons and Immediate Relatives of Designated Persons and Insiders' and 'Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information', with an aim that 'Designated Persons' shall not derive any benefit from the access to and possession of Unpublished Price Sensitive Information about the Company which is not in the public domain and thus constitutes insider information.

The Codes are available on website of the Company at the link: https://www.nhpcindia.com/assests/pzi_public/gallery/1749556505.pdf and https://www.nhpcindia.com/assests/pzi_public/gallery/1749556589.pdf

## 8. REMUNERATION OF DIRECTORS:

The appointment, tenure & remuneration of Functional Directors including CMD is decided by the Govt. of India. The Government Nominee Director is not paid any remuneration/ sitting fees by the Company. In accordance to the Companies Act, 2013 read with DPE Guidelines and OMs issued from time to time, the Board of Directors of the Company is empowered to determine the sitting fee payable to Independent Directors within the ceiling prescribed under the Companies Act, 2013.

At present, sitting fee of ₹ 40,000/- for attending each meeting of the Board and each meeting of the Committees, respectively is being paid to Independent Directors. The sitting fees for attending Board Level Committee Meetings was increased from ₹ 30,000/- to ₹ 40,000/- per meeting w.e.f. 06.11.2025.

Details of remuneration paid to Functional Directors of the Company and details of sitting fees paid to Independent Directors for attending meetings of the Board and its Committees, during FY 2025-26, are given in **Table A** and **Table B** respectively.

**Table A: Remuneration of Functional Directors paid during FY 2025-26**

(Amount in ₹)

| Name of Director | Designation | Salary | Benefits* | Performance Related Pay (PRP) | Total |
|---|---|---|---|---|---|
| Bhupender Gupta[1] | Chairman & Managing Director | 30,09,688 | 6,08,504 | - | 36,18,192 |
| Uttam Lal | Director (Personnel) | 69,35,292 | 16,59,560 | 19,61,634 | 1,05,56,486 |
| Sanjay Kumar Singh[2] | Director (Projects) | 54,68,964 | 13,64,402 | 6,92,703 | 75,26,069 |
| Suprakash Adhikari[3] | Director (Technical) | 70,46,713 | 18,94,605 | - | 89,41,318 |
| Mahesh Kumar Sharma[4] | Director (Finance) | 27,56,240 | 6,63,278 | - | 34,19,518 |
| Raj Kumar Chaudhary[5] | Chairman & Managing Director | 18,76,388 | 74,99,589 | 11,18,677 | 1,04,94,654 |
| Rajendra Prasad Goyal[6] | Chairman & Managing Director (Additional Charge) and Director (Finance) | 31,21,197 | 89,88,742 | 11,26,495 | 1,32,36,434 |

*Benefits include perquisites, medical reimbursement, EPF, Social Security Scheme & Pension Fund (Matching Contribution), leave encashment, gratuity, etc. which were not included in salary.

[1] Appointed as Chairman & Managing Director w.e.f. 04.09.2025.

[2] Held Additional Charge of Director (Technical) till 16.04.2025 and Additional Charge of Chairman & Managing Director from 01.09.2025 till 04.09.2025.

[3] Appointed as Director (Technical) w.e.f. 16.04.2025.

[4] Appointed as Director (Finance) w.e.f. 17.10.2025.

[5] Ceased to be Chairman & Managing Director w.e.f. 01.07.2025 upon attaining the age of superannuation.

[6] Ceased to be Chairman & Managing Director (Additional Charge) and Director (Finance) w.e.f. 01.09.2025 upon attaining the age of superannuation.

**Notes:**

1. The Company had not given any stock options during FY 2025-26. Further, service conditions of the Functional Directors/ Directors including notice period and severance fee, if any, are governed as per the terms & conditions issued by the Govt. of India.
2. Besides above, Functional Directors are also entitled for medical benefits as per applicable rules of the Company.
3. During the year under report, Shri Sipan Kumar Garg held Additional Charge of Director (Finance) from 01.09.2025 to 17.10.2025. Hence, no remuneration was paid to him.

**Table B: Details of sitting fees paid to Independent Directors for the meetings held during FY 2025-26.**

(Amount in ₹)

| Name of Independent Director | Sitting Fees | | |
|---|---|---|---|
| | Board Meetings | Committee Meetings including Meeting of Independent Directors | Total |
| Dr. Uday Sakharam Nirgudkar | 6,40,000 | 5,00,000 | 11,40,000 |
| Shri Jiji Joseph | 6,40,000 | 5,90,000 | 12,30,000 |
| CA Anil Kumar Sood | 6,00,000 | 5,00,000 | 11,00,000 |
| Shri Premkumar Goverthanan* | 5,60,000 | 7,50,000 | 13,10,000 |

***Note:-*** *In addition to sitting fee, Independent Directors are also reimbursed boarding/ lodging/ conveyance expenses incurred for attending meetings of the Board/ Committees and official project visits. The amount of sitting fee is excluding the amount of tax paid by the Company on sitting fee under full reverse charge mechanism.*

**Being Chairperson of Nomination & Remuneration Committee, he was inducted as a member of Departmental Promotion Committee (DPC) and was also given honorarium. Ceased to be Independent Director w.e.f. 02.03.2026.*

Except as mentioned above, the Non-executive Directors have no pecuniary relationship or transaction with the Company during FY 2025-26.

The terms and conditions of appointment of Independent Directors are available on website of Company at: https://www.nhpcindia.com/welcome/page/132

## 9. GENERAL MEETINGS:

### Annual General Meeting

Date, time and location of the last three Annual General Meetings and special resolutions passed therein are given as under:

| Financial Year | Date | Time | Location | Special Resolution(s) Passed |
|---|---|---|---|---|
| 2024-25 | August 30, 2025 | 11:00 A.M (IST) | Meeting held through Video Conferencing/ Other Audio Visual Means | a) To re-appoint Dr. Uday Sakharam Nirgudkar (DIN:07592413), as an Independent Director of the Company<br>b) To re-appoint Shri Jiji Joseph (DIN:09415941), as an Independent Director of the Company |

| Financial Year | Date | Time | Location | Special Resolution(s) Passed |
|---|---|---|---|---|
| | | | | c) To appoint Shri Anil Kumar Sood (DIN: 01376251), as an Independent Director of the Company<br>d) To increase borrowing limit of the Company from ₹50,000 crore to ₹60,000 crore<br>e) To create Mortgage and/or charge over the movable and immovable properties of the Company |
| 2023-24 | August 28, 2024 | 02:30 P.M. (IST) | Meeting held through Video Conferencing/ Other Audio Visual Means | a) To increase borrowing limit of the Company from ₹40,000 crore to ₹50,000 crore<br>b) To create Mortgage and/or charge over the movable and immovable properties of the Company |
| 2022-23 | August 31, 2023 | 03:00 P.M. (IST) | Meeting held through Video Conferencing/ Other Audio Visual Means | To appoint Shri Premkumar Goverthanan (DIN: 10064794), as an Independent Director of the Company. |

No Special Resolution was passed through Postal Ballot during FY 2025-26 and at present no special resolution is proposed to be passed through Postal Ballot during FY 2026-27.

## 10. DISCLOSURES:

**(i) Related Party Transactions:**

The Company has formulated a Policy on Materiality of Related Party Transactions and on Dealing with Related Party Transactions, in compliance with Regulation 23 of SEBI LODR. During FY 2025-26, the company has not entered into any material transaction with any of its related parties. Company's major related party transactions are generally with its subsidiaries and associate companies, which were entered into on arm's length basis and in ordinary course of business of the Company.

The Policy on Materiality of Related Party Transactions and on Dealing with Related Party Transactions as approved by the Board can be accessed on the Company's website at the link: https://www.nhpcindia.com/assests/pzi_public/gallery/1738055197.pdf

**(ii) Disclosure regarding compliance with Corporate Governance requirements as per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and DPE Guidelines on Corporate Governance:**

The Company has complied with the statutory requirements of the regulations and guidelines prescribed by SEBI including Regulations 17 to 27 (Except in respect of appointment of requisite number of Independent Directors including Woman Director/ Woman Independent Director. The composition of Audit Committee and Nomination & Remuneration Committee was also not compliant from 01.04.2025 to 16.04.2025) and clauses (b) to (i) of sub-regulation (2) of regulation 46 of SEBI LODR. The Company has also complied with the requirements of the DPE Guidelines, Govt. of India, except certain clauses of DPE Guidelines. The non-compliances were due to non appointment of requisite number of Independent Directors including woman Independent Director by Govt. of India, which was beyond the control of the Board and the Company.

**(iii) Penalties, strictures imposed by stock exchange(s) or SEBI or any statutory authority, on any matter related to capital markets or guidelines issued by the Govt., during the last three years:**

During the preceding three years, no penalty was imposed and/ or stricture was passed on the Company by any Stock Exchange or SEBI or any other statutory authority, on any matter related to the capital market or guidelines issued by the Government.

During the preceding three financial years, Company had received communications from Stock Exchanges viz. BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) imposing fines for different quarters for non-compliance in respect of appointment of requisite number of Independent Directors including Woman Independent Director, composition of Audit Committee and Nomination & Remuneration Committee under Regulation 17(1), 18(1) and 19(1)/19(2) of SEBI LODR. Considering the justification submitted by the Company for waiver of fines, NSE & BSE has waived-off all the fines imposed by them except the fine imposed for non-compliance of Regulation 17 (1) of SEBI LODR for the quarter ended on December 31, 2024, March 31, 2025, June 30, 2025, September 30, 2025, December 31, 2025 and March 31, 2026.

**(iv) Disclosure of material events or information:**

The Board had authorised Chairman & Managing Director and/ or Director (Finance) to determine materiality of an event or information including event or information in relation to subsidiary and/ or Joint Venture Company, for the purpose of making disclosures to Stock Exchange(s) under SEBI LODR. Policy for determination of materiality of event or information for disclosure to Stock Exchange(s) is available on website of the Company i.e. https://www.nhpcindia.com/assests/pzi_public/gallery/1736235096.pdf

**(v) Presidential Directives:**

During the financial year under report, Company has received no Presidential Directive.

During the three financial years before the last financial year i.e. 2022-23 to 2024-25, Company had received only one Presidential Directive in FY 2024-25 regarding review of profitability with respect to pay revision of Board level and below Board level Executives and Non-Unionized Supervisors w.e.f. 01.01.2017.

The aforesaid Presidential Directive received during FY 2024–25 has been duly complied with.

**(vi) Accounting Treatment:**

All applicable Indian Accounting Standards are being followed, in preparation of financial statements.

**(vii) Whistle Blower Policy:**

The Company has implemented a Whistle Blower Policy to report the instances of unethical/ improper conduct and to take suitable steps for investigation and correction. The Policy provides for adequate safeguard against victimisation of employees, who blows the whistle. No personnel was denied access to the Audit Committee during FY 2025-26.

During FY 2025-26, no complaint was reported under Whistle Blower Policy.

**(viii) Disclosure in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:**

Providing a safe and harassment-free workplace for every women employee working in the Company has always been an endeavour of the management. Moving a step ahead in this direction, Company has included Sexual harassment of women as misconduct under "NHPC (Conduct, Discipline and Appeal) Rules". During FY 2025-26, one complaint of sexual harassment was received by the Company, which has been disposed off. The relevant details are provided elsewhere in the Directors' Report.

**(ix) No items of expenditure were debited in books of accounts, which were not for the purposes of the business.**

**(x) No expenses of personal nature were incurred for the Board of Directors and Top Management.**

**(xi) Details of administrative and office expenses as a percentage of total expenses vis-à-vis finance expenses and reasons for increase are as under:**

(Figures in %)

| Details | 2025-26 | 2024-25* | Reasons for increase |
|---|---|---|---|
| Administrative expenses as a percentage of total expenses | 35.40 | 22.68 | The main reason for the variance in Administrative Expenses is the commissioning of new power stations, namely Parbati-II Power Station, Subansiri Lower Power Station (partially commissioned) and Karnisar Solar Project-Bikaner along with an increase in insurance expenses, |

| Details | 2025-26 | 2024-25* | Reasons for increase |
|---|---|---|---|
| Administrative expenses as a percentage of finance expenses | 232.67 | 130.47 | losses arising from insurance claims, General Network Access (GNA) charges, provisions/ impairment allowance, security expenses and net increase in other components.<br>The variance in Finance Expenses is mainly attributable to the commissioning of the above-mentioned power stations, increase in interest payable to beneficiaries and net decrease in interest relating to arbitration/court cases. |

* Re-stated

**(xii) Commodity price risk or foreign exchange risk and hedging activities**

The Company does not deal in commodities and hence the disclosure pursuant to SEBI Circular dated November 15, 2018 is not required to be given. The Board of Directors in its 423rd meeting held on March 15, 2019 had approved the Foreign Exchange Risk Management Policy of the Company, taking into consideration total exposure of the Company in foreign exchange and risk involved. There is no impact of foreign currency fluctuations on the profit of the Company as these are either adjusted to the carrying cost of respective fixed asset/ Capital work-in-progress or recovered through tariff as per CERC Tariff Regulations 2024-29.

Further, hedging arrangement has been made in respect of loan drawn from Japan Bank for International Cooperation.

**(xiii) Total fees for all services paid by the listed entity and its subsidiaries, on a consolidated basis, to the statutory auditors and all entities in the network firm/ network entity of which the statutory auditors is a part:**

Detail of fees paid to statutory auditors during FY 2025-26 is given in notes to the Standalone Financial Statements. The detail of fee paid to auditors on consolidated basis during FY 2025-26 was as under:

| Particulars | | Amount (₹ in crore) |
|---|---|---|
| **i)** | **Statutory Auditors** | |
| | **As Auditor** | |
| | Audit Fees | 1.20 |
| | Tax Audit Fees | 0.31 |
| | **In other Capacity** | |
| | Taxation Matters | - |
| | Limited Review | 0.77 |
| | Other Matters/ services | 0.17 |
| | Reimbursement of expenses | 0.06 |
| **ii)** | **Cost Auditors** | |
| | Audit Fees | 0.32 |
| | Reimbursement of expenses | 0.03 |
| **iii)** | **Goods and Service Tax (GST) Auditors** | |
| | Audit Fees | 0.00 |
| | Reimbursement of expenses | 0.00 |
| | **Total payment to Auditors** | **2.86** |
| **iv)** | **Other Audit Expenses** | |
| | Other Audit Expenses | 0.66 |
| | **Total Audit Expenses** | 3.52 |

**(xiv) Policy for determining material subsidiaries:**

The Company has formulated a 'Policy for determining Material Subsidiary(ies) of NHPC Limited' as per Regulation 16 (1) (c) of SEBI LODR. The Policy is available on the website at the following link: https://www.nhpcindia.com/assests/pzi_public/gallery/1736935700.pdf

**(xv) During FY 2025-26, Company has not raised funds through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A) of SEBI LODR, 2015.**

**(xvi) Particulars of senior management including the changes therein since the close of the previous financial year:**

The details of Senior Management Personnel of the Company as on March 31, 2026 is as under:

| S. No. | Name | S. No. | Name |
|---|---|---|---|
| 1 | Shri Mahesh Kumar Sharma, CFO# | 18 | Shri Om Prakash, ED# |
| 2 | Shri Lalitendu Kumar Tripathi, ED | 19 | Shri Naveen Kumar Jain, ED# |
| 3 | Shri Ashok Kumar Nauriyal, ED | 20 | Shri Rajan Jairath, ED# |
| 4 | Shri Milind Ganesh Gokhale, ED | 21 | Shri Indradeo Prasad Ranjan, ED# |
| 5 | Shri Ram Swaroop, ED | 22 | Shri R Thirumeni Nathan, ED# |
| 6 | Shri Anil Kumar Dash, ED | 23 | Smt. Reshma Hemrajani, ED# |
| 7 | Shri Anuj Kapoor, ED | 24 | Shri Amitabh Jha, ED# |
| 8 | Shri Ramesh Mukhiya, ED | 25 | Smt. Manisha Shrivastava, ED# |
| 9 | Shri Sudhir Kumar Yadav, ED | 26 | Shri Aditya Gautam, ED# |
| 10 | Shri Rajendra Prasad, ED | 27 | Shri Upendra Hajra, ED# |
| 11 | Smt. Madhusmita Pany, ED | 28 | Shri Umesh Kumar Nand, ED# |
| 12 | Shri Rajneesh Agarwal, ED | 29 | Shri Pradip Kumar Ray, ED# |
| 13 | Shri Vivek Dwivedi, ED | 30 | Shri Jitendra Kumar, ED# |
| 14 | Shri Sandeep Batra, ED | 31 | Shri Abhayanand Thakur, ED# |
| 15 | Shri Nanhe Ram, ED | 32 | Shri Rajil Vyas, ED# |
| 16 | Shri Mahender Kumar Kashyap, ED | 33 | Shri Anish Gouraha, ED# |
| 17 | Shri Narender Kumar, ED | 34 | Smt. Rupa Deb, Company Secretary |

*#Appointed during FY 2025-26*

During FY 2025-26, there were following cessations in Senior Management Personnel:

| S. No. | Name | Reason of Change |
|---|---|---|
| 1 | Shri Suprakash Adhikari | Appointment as Director (Technical), NHPC |
| 2 | Shri Rajendra Prasad Goyal, CFO | Superannuation |
| 3 | Shri Rajat Gupta, ED | |
| 4 | Shri Hasan Nadeem, ED | |
| 5 | Dr. Prashant Atrey, ED | |
| 6 | Shri Sandeep Kumar, ED | |
| 7 | Shri Vishal Kumar Saini, ED | |
| 8 | Shri Nirmal Singh, ED | |
| 9 | Shri Rajeev Jain, ED | |
| 10 | Shri Santosh Kumar, ED | |
| 11 | Shri Sandeep Mittal, ED | |
| 12 | Shri Prabhu Kumar Rawat, ED | |

**(xvii) No loans and advances were given by the Company and its subsidiaries to firms/companies in which Directors were interested.**

**(xviii) Details of material subsidiaries of the listed entity including the date and place of incorporation and the name and date of appointment of the statutory auditors of such subsidiaries:**

| Name of material Subsidiary Company and shareholding pattern | Date & place of incorporation | Name & date of appointment of Statutory Auditors |
|---|---|---|
| NHDC Limited<br>[NHPC (51.08%), Government of Madhya Pradesh (26%) and Narmada Basin Projects Company Limited (Wholly owned by GoMP) (22.92%). | August 01, 2000<br>Registrar of Companies, Gwalior, Madhya Pradesh<br>Registered Office: NHDC Parisar, Near Hotel Lake View Ashoka, Shyamla Hills, Bhopal, Madhya Pradesh- 462013 | CAG vide letter dated September 12, 2025 had appointed M/s B C P Jain & Company, Bhopal as Statutory Auditor for FY 2025-26. |
| Chenab Valley Power Projects Limited (CVPPL)<br>[NHPC (58.16%) and Jammu & Kashmir State Power Development Corporation Limited (41.84%)] | June 13, 2011<br>Registrar of Companies, Jammu<br>Registered Office: Chenab Jal Shakti Bhavan, Opposite Saraswati Dham, Rail Head Complex, Jammu, J&K-180012 | CAG vide letter dated September 11, 2025 had appointed M/s V A K Associates, Jammu as Statutory Auditor for FY 2025-26. |

During the year, minutes of the Board meetings of subsidiary companies and details of significant transactions and arrangements entered into by subsidiary companies were placed before the Board of NHPC Limited for its information. The financial statements, in particular, the investments made by these subsidiaries were reviewed by the Audit Committee.

**(xix) Other Disclosures:**

i. As per the requirements of Schedule V of SEBI LODR and DPE Guidelines, certificate regarding compliance to conditions of Corporate Governance and certificate stating that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as Directors of Companies by the SEBI/ Ministry of Corporate Affairs or any such other statutory authority have been received from M/s Akhil Rohatgi & Co., Company Secretaries, Delhi. The certificates form part of this report as **Annexure B**.

ii. None of the securities of the Company was suspended from trading during FY 2025-26.

iii. Adoption of the non-mandatory requirements: -

a) The Board: The Company is headed by an Executive Chairman. The post of Chairperson and Managing Director in the Company is held by a single person appointed by President of India acting through Ministry of Power (MoP), Govt. of India.

b) Shareholders' Rights: A half-yearly declaration of financial performance, including a summary of significant events during the last six months is not sent individually to every shareholder. However, periodic financial results are made available on the Company's website, www.nhpcindia.com and are published in the leading newspapers as mentioned under the heading 'Means of Communication' in this Report.

c) Modified opinion(s) in audit report: It is always Company's endeavour to present unqualified financial statements.

d) Reporting of Internal Auditor: Smt. Reshma Hemrajani, ED (Finance) is the Internal Auditor of the Company. As per the organization structure, Smt. Hemrajani is reporting to Director (Finance) of the Company.

## 11. CEO/ CFO COMPLIANCE CERTIFICATION:

In terms of Regulation 17(8) of SEBI LODR, a compliance certificate duly signed by Shri Bhupender Gupta, Chairman & Managing Director and Shri Mahesh Kumar Sharma, Director (Finance) & CFO is annexed to the Corporate Governance Report as **Annexure-C**.

## 12. MEANS OF COMMUNICATION:

Financial results of the Company are announced within the timelines as specified in SEBI LODR. These results are placed on website of the Company (www.nhpcindia.com) and are published in national & local daily newspapers.

In addition to above, official press releases on significant corporate decisions and activities are also made available to stakeholders on the Company's website and through social media handles. Presentations made to institutional investors and/or analysts are also available on the Company's website www.nhpcindia.com.

Various disclosures made by the Company under Corporate Governance can be accessed by the shareholders on website of the Company under dedicated section "Investor Corner".

The quarterly unaudited financial results and yearly audited financial results of the Company are announced within stipulated period. During the period under report, the results were published in leading newspapers like Financial Express, Jansatta, Business Standard, Hindustan and Hindustan Times. The results were also published in other newspapers for wider circulation.

## 13. INFORMATION FOR SHAREHOLDERS

### i. Details of Annual General Meeting (AGM)

Date: August 28, 2026

Time: 11:30 A.M. (IST)

Meeting is being conducted through VC/OAVM pursuant to the relevant MCA General Circulars. The Registered Office of the Company shall be deemed to be the venue for the AGM.

Shareholders are requested to refer the Notice of AGM for necessary details/ instructions regarding participation in the AGM.

### ii. Financial calendar for FY 2026-27

| Particulars | Date |
|---|---|
| Accounting period | April 1, 2026 to March 31, 2027 |
| Unaudited financial results for the first three quarters | Board Meeting to be held within forty five days from the end of each quarter. Financial results will be intimated to Stock Exchanges within stipulated time from the conclusion of the Board Meeting. |
| Fourth quarter results/ annual audited financial results for the year ending on March 31, 2027 | Board Meeting to be held on or before May 30, 2027. Financial results will be intimated to Stock Exchanges within stipulated time from the conclusion of the Board Meeting. |
| AGM – 2027 | August, 2027 (Tentative) |

### iii. Book Closure

The register of members and share transfer books of the Company will remain closed from **Thursday, August 13, 2026** to **Friday, August 28, 2026** (both days inclusive).

### iv. Payment of Dividend

The Company had declared an interim dividend of ₹1.40/- per equity share for FY 2025-26 in February, 2026 and the same was paid on February 27, 2026. In addition to above, the Board of Directors of the Company has recommended a final dividend of ₹0.21/- per equity share for FY 2025-26. The total dividend for the year comes to ₹1.61/- per equity share, if final dividend is declared by the shareholders in the ensuing Annual General Meeting.

The members whose name appear in the Register of Members/ list of Beneficial Owners as on **Wednesday, August 12, 2026 (record date)** will be entitled to receive final dividend. The final dividend, if declared at the AGM, will be paid as per the provisions of the Companies Act, 2013.

### v. Dividend History

Details of dividend paid by the Company since listing are given as under:

| Financial Year | Total amount of dividend declared (₹ in crore) | Date of AGM/Board Meeting in which dividend was declared | Date of payment |
|---|---|---|---|
| 2009-10 | 676.54 | September 22, 2010 | October 01, 2010 |
| 2010-11 | 738.04 | September 19, 2011 | September 28, 2011 |
| 2011-12 | 861.05 | September 17, 2012 | September 26, 2012 |

| Financial Year | Total amount of dividend declared (₹ in crore) | Date of AGM/Board Meeting in which dividend was declared | Date of payment |
|---|---|---|---|
| 2012-13 | 738.04 | September 16, 2013 | September 25, 2013 |
| 2013-14 | 332.13 | September 26, 2014 | October 07, 2014 |
| 2014-15 | 664.27 (including interim dividend of 221.43) | January 16, 2015 & September 23, 2015 | February 12, 2015 & October 03, 2015 |
| 2015-16 | 1,660.60 (including interim dividend of 1,018.50) | February 10, 2016 & September 22, 2016 | March 02, 2016 & October 03, 2016 |
| 2016-17 | 1,984.62 (including interim dividend of 1,882.02) | January 12, 2017 & September 27, 2017 | January 27, 2017 & October 05, 2017 |
| 2017-18 | 1,436.31 (including interim dividend of 1,149.05) | February 12, 2018 & September 27, 2018 | March 08, 2018 & October 22, 2018 |
| 2018-19 | 1,466.58 (including interim dividend of 713.20) | February 08, 2019 & September 23, 2019 | March 05, 2019 & October 18, 2019 |
| 2019-20 | 1,506.75 (including interim dividend of 1,185.31) | February 07, 2020 & September 29, 2020 | March 03, 2020 & October 22, 2020 |
| 2020-21 | 1,607.21 (including interim dividend of 1,255.63) | February 11, 2021 & September 29, 2021 | March 05, 2021 & October 21, 2021 |
| 2021-22 | 1,818.15 (including interim dividend of 1,315.90) | February 11, 2022 & August 25, 2022 | March 04, 2022 & September 17, 2022 |
| 2022-23 | 1,858.33 (including interim dividend of 1,406.30) | February 07, 2023 & August 31, 2023 | March 02, 2023 & September 22, 2023 |
| 2023-24 | 1,908.55 (including interim Dividend of 1,406.30) | February 12, 2024 & August 28, 2024 | March 05, 2024 & September 20, 2024 |
| 2024-25 | 1,918.60 (including Interim Dividend of 1,406.30) | February 07, 2025 & August 30, 2025 | March 03, 2025 & September 23, 2025 |
| 2025-26 | 1,406.30 (Interim Dividend) | February 04, 2026 | February 27, 2026 |

**vi. Listing on Stock Exchanges**

NHPC's securities are listed on the following Stock Exchanges:

| BSE Limited | National Stock Exchange of India Limited |
|---|---|
| Address: Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001 | Address: Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai – 400051 |
| Scrip Code: 533098 | Scrip Code: NHPC |
| ISIN : INE848E01016 (Equity Shares) | ISIN : INE848E01016 (Equity Shares) |

In addition to above, Tax Free Bonds of the Company are listed on BSE Limited and National Stock Exchange of India Limited. Other Bonds of the Company are listed in Wholesale Debt Market (WDM) segment of BSE Limited and National Stock Exchange of India Limited, as per details given in Reference information.

The Annual Listing Fee for FY 2026-27 has been paid to both stock exchanges i.e. National Stock Exchange of India Limited and BSE Limited within the due dates. Also, the Annual Custodian Fee for FY 2026-27 has been paid to both depositories i.e. National Securities Depository Limited and Central Depository Services (India) Limited.

**vii. Registrar & Share Transfer Agent**

| For Equity Shares and Tax Free Bonds | For other Bonds |
|---|---|
| **M/s KFin Technologies Limited**<br>Selenium Building, Tower- B, Plot No. 31-32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddi, Telangana– 500 032<br>Tel: 040 6716 2222, 040 7961 1000<br>E-mail: einward.ris@kfintech.com<br>Website: www.kfintech.com | **M/s RCMC Share Registry Private Limited**<br>B-25/1, First Floor, Okhla Industrial Area, Phase-II, New Delhi-110 020<br>Tel: 011 26387320, 26387321<br>E-mail: investor.service@rcmcdelhi.com<br>Website: www.rcmcdelhi.com |

**viii. Credit Ratings**

The credit ratings obtained by the Company are as under:

| S. No. | Rating Agency | Credit Rating | Borrowings in respect of which ratings were obtained |
|---|---|---|---|
| **CORPORATE DOMESTIC RATING** | | | |
| 1. | India Ratings & Research | IND AAA/ Stable | - |
| **DOMESTIC RATING (INSTRUMENTS)** | | | |
| 1. | India Ratings & Research | IND AAA/ Stable | Q, R (R1, R2 & R3), TAX FREE, S (S1 & S2), T, U, U1, V2, X, Y, Y1, AA, AA1, AB, AC, AD, AE, AF, AG, AH Series Bonds, GOI Bonds, Tax Free Bonds & Long Term Bank facilities/ FIS |
| | | IND AAA/ Stable/ IND A1+ | Working Capital Limits |
| 2. | ICRA | [ICRA] AAA (Stable) | Q, R (R1, R2 & R3), W2, Y, Y1 and Tax Free Bonds |
| 3. | CARE | CARE AAA: Stable | Q, S (S1 & S2), T, U, U1, V2, W2, Tax Free, X, AA, AA1, AB, AC, AD, AE, AF, AG, AH Series Bonds and GOI Bonds |
| **CORPORATE INTERNATIONAL RATING** | | | |
| 1. | Moody's Investors Service Singapore Pte. Ltd. | Baa3 Outlook Stable | - |

**ix. Share Transfer System**

SEBI, effective April 01, 2019, barred physical transfer of shares of listed companies and mandated transfers only through demat. However, investors are not barred from holding shares in physical form. Shareholders whose shares are in physical mode are requested to dematerialize their shares. Shareholders holding shares in dematerialized mode have been requested to register their email address, bank account details and mobile number with their depository participants. Those holding shares in physical mode have been requested to furnish PAN, nomination, contact details, bank account details and specimen signature for their corresponding folios. Shareholders may contact the RTA at einward.ris@kfintech.com. Pursuant to SEBI Circular dated July 2, 2025, a special window was provided from July 7, 2025 to January 6, 2026 for re-lodgement of transfer requests lodged prior to April 1, 2019 and pending due to deficiencies. This facility has been extended vide SEBI Circular dated January 30, 2026 from February 5, 2026 until February 4, 2027. Eligible shareholders may submit requisite documents within the extended timeline. Securities will be credited only in demat form.

**x. Transfer of Shares and unpaid/unclaimed amounts to Investor Education and Protection Fund (IEPF)**

In accordance with the provisions of Section 124 and 125 of the Companies Act, 2013 read with rules made thereunder, during FY 2025-26, an amount aggregating to ₹2,17,17,823/- (₹71,47,406/- pertaining to unclaimed final dividend for FY 2017-18 and ₹1,45,70,417/- pertaining to unclaimed interim dividend for FY 2018-19) and the corresponding 376888 equity shares for FY 2017-18 have been transferred by the Company

to IEPF. Further, the corresponding 105219 equity shares for FY 2018-19 was transferred by the Company to IEPF after the closure of FY 2025-26, within the stipulated statutory timeline.

The details of unpaid/ unclaimed dividend and corresponding shares transferred to IEPF, unpaid and unclaimed amounts lying with the Company and procedure for claiming the dividend and shares from IEPF Authority are available on website of the Company at the link: https://www.nhpcindia.com/welcome/sub_page/117 and also on the website of Investor Education and Protection Fund Authority i.e. www.iepf.gov.in. Shareholders may claim their unpaid/ unclaimed dividend and the corresponding shares from the IEPF Authority through online application in prescribed form i.e. IEPF-5.

The Company has been informing members, whose shares were liable to be transferred to IEPF through individually addressed letters and publication of notice in newspapers, before effecting transfer of shares to IEPF.

**Unpaid/ unclaimed final dividend pertaining to FY 2018-19 and the corresponding equity shares shall be transferred to IEPF during the year 2026-27. The last date for claiming final dividend pertaining to FY 2018-19 is October 28, 2026. Members may forward their claims for unpaid/ unclaimed dividend to the Company's RTA. No claim shall lie against the Company in respect of the dividend/ shares so transferred to IEPF.**

**xi. Distribution of shareholding**

Shares held according to the size of holdings and by different categories of shareholders as on March 31, 2026 are given in **Table A** and **Table B** respectively:

**i) Table A: Distribution of shareholding according to size and percentage of holding as on March 31, 2026**

| Number of shares | Number of shareholders | % of shareholders* | Total shares | % of shares* |
|---|---|---|---|---|
| 1-500 | 2980538 | 88.50 | 274074869 | 2.73 |
| 501-1000 | 229834 | 6.82 | 173622773 | 1.73 |
| 1001-2000 | 90838 | 2.70 | 131721636 | 1.31 |
| 2001-3000 | 27250 | 0.81 | 68658331 | 0.68 |
| 3001-4000 | 11166 | 0.33 | 39661821 | 0.39 |
| 4001-5000 | 8247 | 0.24 | 38582705 | 0.38 |
| 5001-10000 | 12232 | 0.36 | 88090834 | 0.88 |
| 10,001 and above | 7849 | 0.23 | 9230621836 | 91.89 |
| **Total** | **3367954** | **100** | **10045034805** | **100.00** |

**rounded off to 2 decimal places*

**ii) Table B: Category wise Shareholding Pattern as on March 31, 2026**

| Category | As on March 31, 2025 | | | As on March 31, 2026 | | | Change % Increase/ (Decrease)* |
|---|---|---|---|---|---|---|---|
| | No. of Shareholders | Total Shares | % of share-holding* | No. of Share-holders | Total Shares | % of share-holding* | |
| President of India | 1 | 6770146458 | 67.40 | 1 | 6770146458 | 67.40 | 0 |
| Mutual Funds | 25 | 454831043 | 4.53 | 32 | 393508796 | 3.92 | (0.61) |
| Foreign Portfolio Investors | 529 | 884440154 | 8.80 | 526 | 1038908399 | 10.34 | 1.54 |
| Financial Institutions/ Banks | 15 | 546532 | 0.01 | 15 | 282859 | 0 | (0.01) |
| Insurance Companies | 19 | 599531771 | 5.97 | 22 | 656743334 | 6.54 | 0.57 |

| Category | As on March 31, 2025 | | | As on March 31, 2026 | | | Change % Increase/ (Decrease)* |
|---|---|---|---|---|---|---|---|
| | No. of Shareholders | Total Shares | % of share-holding* | No. of Share-holders | Total Shares | % of share-holding* | |
| Resident Individuals/ HUFs | 3971316 | 1135598627 | 11.31 | 3349197 | 982927511 | 9.78 | (1.53) |
| Non-Resident Indians | 15168 | 19958471 | 0.20 | 15375 | 19951465 | 0.20 | 0 |
| Clearing Members | 20 | 2140582 | 0.02 | 9 | 795845 | 0.01 | (0.01) |
| IEPF | 1 | 6290662 | 0.06 | 1 | 6797299 | 0.07 | 0.01 |
| Bodies Corporate | 2715 | 155880468 | 1.55 | 2383 | 139023926 | 1.39 | (0.16) |
| Trusts | 55 | 1892148 | 0.02 | 56 | 1932382 | 0.02 | 0 |
| Others | 351 | 13777889 | 0.14 | 337 | 34016531 | 0.34 | 0.20 |
| **Total** | **3990215** | **10045034805** | **100** | **3367954** | **10045034805** | **100** | |

**rounded off to 2 decimal places*

**iii) Top Ten Shareholders as on March 31, 2026**

Details of top ten shareholders of NHPC Limited as on March 31, 2026 are given as under:

| S. No. | Name of shareholder# | Total shares | % to Equity* |
|---|---|---|---|
| 1 | President of India | 6770146458 | 67.40 |
| 2 | Life Insurance Corporation of India | 506229569 | 5.04 |
| 3 | Power Finance Corporation Limited | 102679475 | 1.02 |
| 4 | CPSE Exchange Traded Scheme (CPSE ETF) | 97375144 | 0.97 |
| 5 | ICICI Prudential Large Cap Fund | 85643058 | 0.85 |
| 6 | SBI Life Insurance Co. Ltd. | 76855365 | 0.77 |
| 7 | Fidelity Investment Trust Fidelity Series Emerging Markets Opportunities Fund | 60634800 | 0.60 |
| 8 | HDFC Trustee Company Ltd. A/C HDFC Balanced Advantage Fund | 47246195 | 0.47 |
| 9 | Vanguard Total International Stock Index Fund | 46160338 | 0.46 |
| 10 | Vanguard Emerging Markets Stock Index Fund, A Series of Vanguard International Equity Index Funds | 44064899 | 0.44 |
| | **Total** | **7837035301** | **78.02** |

*#Shareholding is consolidated based on Permanent Account Number of the Shareholders.*

**rounded off to 2 decimal places.*

**xii. Dematerialization of Shares and Liquidity**

The shares of the Company are in dematerialized segment and are available for trading under systems of both the depositories i.e. National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL).

Reconciliation of share capital audit, confirming that the total issued capital of the Company is in agreement with the number of shares held in physical form and demat mode, is placed before the Board on quarterly basis. A copy of the Audit report is also submitted to the Stock Exchanges.

Number of shares held in dematerialized and physical mode as on March 31, 2026 are as under:

| Particulars | Total Shares | % to Equity* |
|---|---|---|
| Shares in dematerialized form with NSDL | 9335985174 | 92.94 |
| Shares in dematerialized form with CDSL | 709014960 | 7.06 |
| Share in physical form | 34671 | 0.00 |
| **Total** | **10045034805** | **100.00** |

**rounded off to 2 decimal places. Shares in physical form constitute negligible percentage of total shares.*

The names and addresses of the depositories are as under:

| | |
|---|---|
| **National Securities Depository Limited**<br>3rd Floor, Naman Chamber, Plot No- C-32, G Block, Bandra Kurla Complex, Bandra East, Mumbai, Maharashtra – 400 051 | **Central Depository Services (India) Limited**<br>Marathon Futurex, A-Wing, 25th Floor, NM Joshi Marg, Lower Parel, Mumbai, Maharashtra – 400 013 |

**xiii. Demat Suspense Account**

Details of shares in the suspense account as on March 31, 2026 is given as under.

| Description | No. of Cases | No. of Shares |
|---|---|---|
| Aggregate number of shareholders and outstanding shares in the suspense account at the beginning of the year | 4 | 1048 |
| Number of shareholders who approached the Company for transfer of shares from the suspense account during the year | - | - |
| Number of shareholders to whom shares were transferred from the suspense account during the year | - | - |
| Shareholders whose shares are transferred to the demat account of the IEPF Authority as per Section 124 of the Act | 4 | 1048 |
| Aggregate number of shareholders and outstanding shares in the suspense account at the end of the year | NIL | NIL |

**xiv. Outstanding GDRs/ ADRs/ Warrants or any Convertible Instruments, Conversion date and likely impact on equity**

NHPC Limited has not issued any GDRs/ ADRs/ warrants or any convertible instruments which has impact on equity

**xv. Location of NHPC Power Stations**

| | | |
|---|---|---|
| 1 | Bairasiul | Surangani, Distt. Chamba, Himachal Pradesh – 176 317 |
| 2 | Loktak | P.O. Loktak, Komkeirap, Manipur- 795 124 |
| 3 | Salal | P.O. Jyotipuram, Distt. Reasi, UT of Jammu & Kashmir - 182 312 |
| 4 | Tanakpur | P.O. T.P.S. Campus, Banbassa, Distt. Champawat, Uttarakhand – 262 310 |
| 5 | Chamera-I | Khairi, Distt. Chamba, Himachal Pradesh – 176 325 |
| 6 | Uri-I | Gingle, P.O. Mohra, Distt. Baramulla, UT of Jammu & Kashmir- 193 122 |
| 7 | Rangit | P.O. Rangit Nagar, South Sikkim - 737 111 |
| 8 | Chamera-II | Karian, Distt. Chamba, Himachal Pradesh –176 310 |
| 9 | Dhauliganga | Post Box No.1, Tapovan, Dharchula, Distt. Pithoragarh, Uttarakhand - 262 545 |
| 10 | Dulhasti | Chenab Nagar, Sector-II, Kishtwar, Distt. Kishtwar, UT of Jammu & Kashmir - 182 206 |
| 11 | Teesta-V | P.O. Singtam, East Sikkim - 737 134 |
| 12 | Sewa-II | Mashka, Distt. Kathua, UT of Jammu & Kashmir – 176 325 |

| | | |
|---|---|---|
| 13 | Chamera-III | Village Dharwala, PO – 9, Distt. – Chamba, Himachal Pradesh – 176 311 |
| 14 | Chutak | P.O. Minji, Distt. Kargil, UT of Ladakh – 194 103 |
| 15 | Teesta Low Dam–III | Rambi Bazar, P.O. Reang, Distt. Darjeeling, West Bengal – 734 321 |
| 16 | Nimoo Bazgo | Alchi, Distt. Leh, UT of Ladakh –194 101 |
| 17 | Uri-II | NHPC Office cum Residential Complex, Nowpora, Uri, Distt. Baramulla, UT of Jammu & Kashmir – 193 122 |
| 18 | Parbati-III | Village Behali, P.O. Larji, Distt. Kullu, Himachal Pradesh – 175 122 |
| 19 | Teesta Low Dam–IV | Kalijhora, P.O. Kalijhora Bazar, Distt. Darjeeling, West Bengal –734 320 |
| 20 | Kishanganga | NHPC Office & Residential Complex, Karalpora, Distt. Bandipora, UT of Jammu & Kashmir -193 502 |
| 21 | Parbati-II | Parbati Complex, Nagwain, Distt. Mandi, Himachal Pradesh-175 121 |
| 22 | Subansiri Lower# | Gerukamukh (Dhemaji District) / Kolaptukar (Kamle District) on the border of Assam and Arunachal Pradesh |
| 23 | Jaisalmer Wind Power Station | Village Lakhmana, Tehsil- Fatehgarh, District Jaisalmer, Rajasthan- 345 027 |
| 24 | Tamilnadu Solar Power Station | Location-1: Kullapuram village, Jeyamangalam (PO), Periyakulam (TK), Theni - 625 562 |
| | | Location-2: A.Vadipatti (PO), Periyakulam (TK), Theni - 625 602 |
| 25 | Karnisar Solar Power Plant | Village - Karnisar Bhatiyan, Tehsil - Pugal, Distt. Bikaner, Rajasthan - 334 023 |

#Out of 8 units of Subansiri Lower H.E. Project, part COD has been declared.

**xvi. Green initiatives in Corporate Governance**

In line with applicable circulars issued by MCA and in furtherance of 'Green Initiative', the Company is sending Notice of AGM and Annual Report through electronic mode only to those members whose e-mail IDs were registered with the respective Depository Participants/ Company/ RTA. The Notice of AGM and Annual Report are also placed on website of the Company i.e. www.nhpcindia.com.

**xvii. Address for Correspondence**

Smt. Rupa Deb, Company Secretary and Compliance Officer,

5th Floor, Neer Shakti Sadan, NHPC Office Complex,

Sector – 33, Faridabad, Haryana – 121 003

E-mail: companysecretary@nhpc.nic.in

The phone numbers and e-mail addresses for communication are given below:

| | |
|---|---|
| Registered Office | Tel. No.: 0129-2588110 |
| Investor Relations Cell | Tel. No.: 0129-2250437/2254684<br>e-mail: investorcell@nhpc.nic.in |
| Chief Investor Relations Officer | Shri Anuj Kapoor, Executive Director (Finance)<br>Tel. No.: 0129-2259926<br>e-mail: anujkapoor@nhpc.nic.in |

As per SEBI Circular dated 22.01.2007, exclusive e-mail address for redressal of Investor Complaints is companysecretary@nhpc.nic.in

## 14. CODE OF CONDUCT:

The Code of business conduct and ethics for Board Members and Senior Management Personnel was complied by all concerned during FY 2025-26.

**Declaration of compliance with Code of conduct as provided under SEBI LODR and DPE Guidelines**

All the Board Members and Senior Management Personnel have affirmed compliance with the Code of Business Conduct & Ethics for Board Members and Senior Management Personnel for FY ended on March 31, 2026.

**(Bhupender Gupta)**
**Chairman & Managing Director**
**DIN:06940941**

**Date: May 22, 2026**
**Place: Faridabad**

**ANNEXURE-A**

| S. No. | Core Skills / Expertise / Competencies of Directors | Name of the Directors | | | | |
|---|---|---|---|---|---|---|
| | | Shri Bhupender Gupta, Chairman & Managing Director | Shri Sanjay Kumar Singh, Director (Projects) | Shri Suprakash Adhikari, Director (Technical) | Shri Mahesh Kumar Sharma, Director (Finance & Personnel) | Shri Diwakar Nath Misra, Government Nominee Director |
| 1. | Power Sector & Energy Markets | ✓ | ✓ | ✓ | ✓ | ✓ |
| 2. | Technical & Engineering Expertise | ✓ | ✓ | ✓ | | |
| 3. | Finance & Financial Management | ✓ | ✓ | ✓ | ✓ | ✓ |
| 4. | Legal & Regulatory Affairs | ✓ | ✓ | | ✓ | ✓ |
| 5. | Risk Management & Strategy | ✓ | ✓ | ✓ | ✓ | ✓ |
| 6. | Human Capital Management | ✓ | ✓ | | ✓ | ✓ |
| 7. | Research, Innovation, Academics & Digital Technology | ✓ | ✓ | ✓ | | ✓ |
| 8. | Stakeholder Relations & Public Policy | ✓ | ✓ | ✓ | ✓ | ✓ |
| 9. | Contract & Commercial Management | ✓ | ✓ | ✓ | ✓ | ✓ |
| 10. | Project Management | ✓ | ✓ | ✓ | ✓ | ✓ |
| 11. | Sustainability, ESG & Environment | ✓ | ✓ | ✓ | ✓ | ✓ |
| 12. | Leadership & Corporate Governance | ✓ | ✓ | ✓ | ✓ | ✓ |

ANNEXURE-B

# CERTIFICATE ON COMPLIANCE OF CONDITIONS OF CORPORATE GOVERNANCE

To,

The Members,

NHPC Limited

NHPC Office Complex, Sector-33
Faridabad, Haryana-121003

We have examined the compliance of conditions of corporate governance by NHPC Limited ("NHPC"/ "the Company") having CIN: L40101HR1975GOI032564, for the year ended March 31, 2026, as stipulated in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI Listing Regulations) and Guidelines on Corporate Governance for Central Public Sector Enterprises, 2010 issued by the Department of Public Enterprises (DPE), Government of India.

The compliance of conditions of corporate governance is the responsibility of the management of the Company. Our examination has been limited to review of procedures and implementations thereof, adopted by the Company for ensuring the compliance of the conditions of corporate governance as stipulated in the said Regulations and Guidelines. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with all the applicable conditions of corporate governance as stipulated in the SEBI Listing Regulations and DPE Guidelines on Corporate Governance during FY 2025-26 except that:

a) During the period under review, the Company did not have requisite number of Independent Directors (IDs) on the Board as per Regulation 17(1) of the SEBI Listing Regulations, Para 3.1.4 of the DPE Guidelines on Corporate Governance from 01.04.2025 to 31.03.2026. Further, the Company did not have an independent woman director/women director as required under Regulation 17(1) of the SEBI Listing Regulations from 01.04.2025 to 31.03.2026; and

b) During the time period from 01.04.2025 to 16.04.2025, composition of the Audit Committee and the Nomination & Remuneration Committee were not in accordance with Regulations 18(1) and 19(1) respectively of the SEBI Listing Regulations, Paras 4.1.1 and 5.1 respectively of the DPE Guidelines on Corporate Governance; and

c) The number of Functional Directors (including CMD) exceeded 50% of the actual strength of the Board from 01.04.2025 to 16.04.2025 and from 02.03.2026 to 31.03.2026 which was not in compliance with Para 3.1.2 of DPE Guidelines on Corporate Governance.

The Company has explained that NHPC, being a Government Company, all the Directors are appointed by the President of India, acting through the administrative ministry and as such appointment of requisite number of Independent Directors is beyond the control of the Company. Further, the Company has been in constant communication with its administrative ministry requesting for appointment of independent directors on its Board so as to ensure compliance with corporate governance norms enunciated under the SEBI Listing Regulations and DPE Guidelines on Corporate Governance.

We further state that such compliance certificate is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

**For Akhil Rohatgi & Co. Company Secretaries**
**Peer Review No.7777/2026**

**CS Akhil Rohatgi**
**FCS: 1600, COP: 2317**
**FRN: P1995DE072900**
**UDIN No: F001600H000639853**

**Place: New Delhi**
**Date: 17/06/2026**

## CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

To,

The Members of

NHPC Limited

NHPC Office Complex, Sector-33
Faridabad, Haryana-121003

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of NHPC Limited having CIN L40101HR1975GOI032564 and having registered office at NHPC Office Complex, Sector- 33 Faridabad, Haryana – 121003 (hereinafter referred to as 'the Company') and produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule-V Para-C Sub clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

| Sr. No. | Full Name | DIN | Date of Appointment | Date of Cessation | DIN Status |
|---|---|---|---|---|---|
| 1. | Shri Bhupender Gupta | 06940941 | 04-09-2025 | | Approved |
| 2. | Shri Sanjay Kumar Singh | 10718481 | 24-07-2024 | | Approved |
| 3. | Shri Suprakash Adhikari | 10738274 | 16-04-2025 | | Approved |
| 4. | Shri Mahesh Kumar Sharma | 11306355 | 17-10-2025 | | Approved |
| 5. | Shri Rajendra Prasad Goyal | 08645380 | 01-10-2020 | 01-09-2025 | Approved |
| 6. | Shri Uttam Lal | 10194925 | 13-06-2023 | 01-06-2026 | Approved |
| 7. | Shri Raj Kumar Chaudhary | 10198931 | 18-09-2023 | 01-07-2025 | Approved |
| 8. | Shri Sipan Kumar Garg | 10746205 | 01-09-2025 | 17-10-2025 | Approved |
| 9. | Shri Mohammad Afzal | 09762315 | 06-12-2022 | 14-05-2026 | Approved |
| 10. | Shri Premkumar Goverthanan | 10064794 | 10-03-2023 | 02-03-2026 | Approved |
| 11. | Dr. Uday Sakharam Nirgudkar | 07592413 | 17-04-2025 | 17-04-2026 | Approved |
| 12. | Shri Jiji Joseph | 09415941 | 17-04-2025 | 17-04-2026 | Approved |
| 13. | CA Anil Kumar Sood | 01376251 | 17-04-2025 | 17-04-2026 | Approved |

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**For Akhil Rohatgi & Co. Company Secretaries**
**Peer Review No.7777/2026**

**CS Akhil Rohatgi**
**FCS: 1600, COP: 2317**
**FRN: P1995DE072900**
**UDIN No: F001600H000639908**

**Place: New Delhi**
**Date: 17/06/2026**

**ANNEXURE-C**

## COMPLIANCE CERTIFICATE PURSUANT TO REGULATION 17(8) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

A. We have reviewed financial statements and the cash flow statement for the year ended 31st March, 2026 and that to the best of our knowledge and belief :

   1. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading.
   2. These statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.

B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year ended 31st March, 2026 which are fraudulent, illegal or violative of the Company's Code of Conduct.

C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.

D. We have indicated to the Auditors and the Audit Committee:

   i. significant changes in internal control over financial reporting during the year ended 31st March, 2026;
   ii. significant changes in accounting policies during the year ended 31st March, 2026 and that the same have been disclosed in the notes to the financial statements; and
   iii. instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

**(Mahesh Kumar Sharma)**
**Director (Finance) & Chief Financial Officer**
**DIN: 11306355**

**(Bhupender Gupta)**
**Chairman & Managing Director**
**DIN: 06940941**

**Place: Faridabad**
**Date: May 15, 2026**

# BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT (BRSR)

## Introduction to BRSR

NHPC Limited is dedicated to setting new standards in corporate governance, transparency, and sustainability. The Business Responsibility and Sustainability Report (BRSR) reflect our unwavering commitment to integrating Environmental, Social, and Governance (ESG) principles into our core operations. Over the past decade, global disclosure requirements have intensified, urging companies to clearly define and communicate their ESG responsibilities. As a leader in the hydro power utility sector, NHPC Limited embraces this challenge with a steadfast commitment to sustainable development and transparent corporate governance.

Aligned with the directives of the Securities and Exchange Board of India (SEBI), the BRSR enhances our disclosure practices, ensuring that our stakeholders are well-informed about our ESG initiatives. This report embodies our corporate vision of setting international benchmarks in clean power generation through innovation, responsibility, and excellence. Our mission is to advance clean energy solutions, optimize resource utilization, and foster socio-economic sustainability. By empowering our human capital and upholding the highest standards of corporate governance, we strive to create a positive impact on our employees, customers, and the communities we serve. At NHPC Limited, our journey towards a sustainable future is driven by purpose, governed by principle, and propelled by innovation. As we look to the future, NHPC is committed to leading the charge in sustainable practices, driving transformative change, and creating a greener, more resilient world for generations to come.

### SECTION A: GENERAL DISCLOSURES

### I. Details of the listed entity

| | | |
|---|---|---|
| 1 | **Corporate Identity Number (CIN) of the Listed Entity** | L40101HR1975GOI032564 |
| 2 | **Name of the Listed Entity** | NHPC Limited |
| 3 | **Year of incorporation** | 1975 |
| 4 | **Registered office address** | NHPC Office Complex, Sector-33, Faridabad, Haryana-121003 (India) |
| 5 | **Corporate address** | NHPC Office Complex, Sector-33, Faridabad, Haryana-121003 (India) |
| 6 | **E-mail** | brsr@nhpc.nic.in |
| 7 | **Telephone** | (0129) 2588110 |
| 8 | **Website** | https://www.nhpcindia.com/ |
| 9 | **Financial year for which reporting is being done** | 1st April 2025 to 31st March 2026 |
| 10 | **Name of the Stock Exchange(s) where shares are listed** | National Stock Exchange of India Limited (NSE) and BSE Limited in India. |
| 11 | **Paid-up Capital** | ₹ 1,00,45,03,48,050 |
| 12 | **Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report** | Name: Mr. Sandeep Batra<br>Designation: ED (Planning)<br>Email Id: sandeepbatra@nhpc.nic.in<br>Telephone Number: (0129 ) 2250111 |
| 13 | **Reporting boundary** | Disclosures under this report are made on a Standalone Basis.[1] |
| 14 | **Name of assessment or assurance provider** | JointValues ESG Services Pvt. Ltd. |
| 15 | **Type of assessment or assurance obtained** | Reasonable Assurance |

[1] *Employee/worker data and relevant disclosures thereof have also been reported on NHPC standalone basis (including employees/ workers deputed in JVs/Subsidiaries of NHPC). Accordingly, the data/disclosures for previous years have also been restated ensuring consistency with current reporting boundary.*

## II. Products/Services

**16. Details of business activities (accounting for 90% of the turnover):**

| S. No. | Description of Main Activity | Description of Business Activity | % of Turnover of the entity |
|---|---|---|---|
| 1 | Electric power generation | Power generation by hydro-electric power plants | 94.18% |
| | | Power generation by wind power plants | 0.13% |
| | | Power generation by solar power plants | 0.35% |
| | | Power trading business | 0.17% |
| | | Consultancy services | 0.50% |

**17. Products/Services sold by the entity (accounting for 90% of the entity's Turnover):**

| S. No. | Product/Service | NIC Code | % of total Turnover contributed |
|---|---|---|---|
| 1 | Power generation by hydro-electric power plants | 35101 | 94.18% |

## III. Operations

**18. Number of locations where plants and/or operations/offices of the entity are situated:**

| Location | Number of plants | Number of offices | Total |
|---|---|---|---|
| National | 21 Hydropower plants (excluding 5 under construction)<br>2 Solar Power Project (excluding 6 under construction)<br>1 Wind Power Project | 7 | 42 |
| International | 0 | 2 | 2 |

**19. Markets served by the entity:**

**a. Number of locations**

| Location | Number |
|---|---|
| National (No. of States) | 23 States and 4 Union Territories |
| International (No. of Countries) | 1 (Nepal) |

**b. What is the contribution of exports as a percentage of the total turnover of the entity?**
0.0027%.

**c. A brief on types of customers**

NHPC Limited, supplies electricity to various Distribution Companies (DISCOMs) including state-owned electricity utilities like State electricity distribution companies, State Power Departments, and Private distribution companies. In addition, NHPC provides a wide range of consultancy services (in the field of design and engineering, geotechnical investigations, construction, operations and maintenance, as well as renovation and modernization of hydropower projects). These services are extended to clients across both the public and private sectors, in domestic as well as international markets.

## IV. Employees

**20. Details as at the end of Financial Year:**

**a. Employees and workers (including differently abled):**

| S. No. | Particulars | Total (A) | Male | | Female | |
|---|---|---|---|---|---|---|
| | | | No. (B) | % (B / A) | No. (C) | % (C / A) |
| **EMPLOYEES** | | | | | | |
| 1. | Permanent (D) | 3841 | 3469 | 90% | 372 | 10% |
| 2. | Other than Permanent (E) | 35 | 33 | 94% | 2 | 6% |
| 3. | **Total employees (D + E)** | **3876** | **3502** | **90%** | **374** | **10%** |

| S. No. | Particulars | Total (A) | Male | | Female | |
|---|---|---|---|---|---|---|
| | | | No. (B) | % (B / A) | No. (C) | % (C / A) |
| **WORKERS** | | | | | | |
| 4. | Permanent (F) | 793 | 658 | 83% | 135 | 17% |
| 5. | Other than Permanent (G) | 7799 | 6925 | 89% | 874 | 11% |
| 6. | **Total workers (F + G)** | **8592** | **7583** | **88%** | **1009** | **12%** |

**b. Differently abled Employees and workers:**

| S. No. | Particulars | Total (A) | Male | | Female | |
|---|---|---|---|---|---|---|
| | | | No. (B) | % (B / A) | No. (C) | % (C / A) |
| **DIFFERENTLY ABLED EMPLOYEES** | | | | | | |
| 1. | Permanent (D) | 127 | 117 | 92% | 10 | 8% |
| 2. | Other than Permanent (E) | 0 | 0 | 0% | 0 | 0% |
| 3. | **Total differently abled employees (D + E)** | **127** | **117** | **92%** | **10** | **8%** |
| **DIFFERENTLY ABLED WORKERS** | | | | | | |
| 4. | Permanent (F) | 6 | 6 | 100% | 0 | 0% |
| 5. | Other than permanent (G) | 17 | 16 | 94% | 1 | 6% |
| 6. | **Total differently abled workers (F + G)** | **23** | **22** | **96%** | **1** | **4%** |

**21. Participation/ Inclusion/ Representation of women**

| | Total (A) | No. and percentage of Females | |
|---|---|---|---|
| | | No. (B) | % (B / A) |
| Board of Directors | **9** | 0 | 0% |
| Key Management personnel | **6**[2] | 1 | 16.67% |

[2] *Key Managerial Personnel includes Chairman & Managing Director, Whole-time Directors, Chief Financial Officer (CFO) and Company Secretary, where Director (Finance) & CFO are same. As Director (Finance) & CFO are one and the same person. Hence, he has been counted only as one.*

**22. Turnover rate for permanent employees and workers**

| | FY 2025-2026 (Turnover rate in current FY) | | | FY 2024-2025 (Turnover rate in previous FY) | | | FY 2023-2024 (Turnover rate in the year prior to the previous FY) | | |
|---|---|---|---|---|---|---|---|---|---|
| | Male | Female | Total | Male | Female | Total | Male | Female | Total |
| **Permanent Employees** | 2.76% | 1.16% | **2.61%** | 4.12% | 2.47% | **3.98%** | 1.74% | 1.90% | **1.75%** |
| **Permanent Workers** | 0.43% | 0.70% | **0.47%** | 0.48% | 1.23% | **0.60%** | 0.00% | 0.00% | **0.00%** |

## V. Holding, Subsidiary and Associate Companies (including joint ventures)

**23. (a) Names of holding / subsidiary / associate companies / joint ventures**

| S. No. | Name of the holding / Subsidiary / associate companies / joint ventures (A) | Indicate whether holding/ Subsidiary/ Associate/ Joint Venture | % of shares held by listed entity | Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No) |
|---|---|---|---|---|
| 1 | NHDC Limited | Subsidiary | 51.08% | No |

| S. No. | Name of the holding / Subsidiary / associate companies / joint ventures (A) | Indicate whether holding/ Subsidiary/ Associate/ Joint Venture | % of shares held by listed entity | Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No) |
|---|---|---|---|---|
| 2 | Chenab Valley Power Projects Limited | Subsidiary | 58.16% | No |
| 3 | Bundelkhand Saur Urja Limited | Subsidiary | 90.63% | No |
| 4 | Ratle Hydroelectric Power Corporation Limited | Subsidiary | 51.00% | No |
| 5 | Jal Power Corporation Limited | Subsidiary | 100% | No |
| 6 | NHPC Renewable Energy Limited | Subsidiary | 100% | No |
| 7 | APGENCO NHPC Green Energy Limited (ANGEL) | Associate | 50% | No |
| 8 | National High Power Test Laboratory Private Limited (NHPTL) | Associate | 12.50% | No |
| 9 | Loktak Downstream Hydroelectric Corporation Limited | Subsidiary | 74% | No |

## VI. CSR

**24. (i) Whether CSR is applicable as per section 135 of Companies Act, 2013: Yes**

**(ii) Turnover (in ₹):** 1,03,28,25,16,118

**(iii) Net worth (in ₹):** 3,99,72,27,68,035

## VII. Transparency and Disclosures Compliances

**25. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct:**

| Stakeholder group from whom complaint is received | Grievance Redressal Mechanism in Place (Yes/ No) (If yes, then provide web link for grievance redress Policy) | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|---|
| | | Number of complaints filed during the year | Number of complaints pending resolution at close of the year | Remarks | Number of complaints filed during the year | Number of complaints pending resolution at close of the year | Remarks |
| Communities | Yes, CPGRAMs web-portal of Govt. of India is being used for disposal of public grievances. The web link of CPGRAMS is: https://www.pgportal.gov.in/ | 200 | 0 | All complaints were resolved satisfactorily | 171 | 2 | Complaints were resolved satisfactorily in FY 25-26 |
| Investors (other than shareholders)[3] | Yes. The details of contact person for the redressal of various grievances are provided in the link below https://www.nhpcindia.com/welcome/page/145 | 44 | 0 | All complaints were resolved satisfactorily | 28 | 0 | All complaints were resolved satisfactorily |

| Stakeholder group from whom complaint is received | Grievance Redressal Mechanism in Place (Yes/ No) (If yes, then provide web link for grievance redress Policy) | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|---|
| | | Number of complaints filed during the year | Number of complaints pending resolution at close of the year | Remarks | Number of complaints filed during the year | Number of complaints pending resolution at close of the year | Remarks |
| Shareholders[4] | Yes. Shareholders can send their grievances to Company/ RTA directly through email/ letter. The shareholders can also lodge their grievances through SEBI SCORES portal, Stock Exchanges and SMART Online Dispute Resolution Portal (ODR). The details for grievance redressal for equity shares and bonds are provided in the link below: https://www.nhpcindia.com/welcome/page/145 | 74 | 0 | All complaints were resolved satisfactorily | 468 | 0 | All complaints were resolved satisfactorily. |
| Employees and workers | Yes, NHPC has an Employee Grievance Redressal Policy, which is incorporated within its Citizen's Charter. Detailed information on the Grievance Policy and the associated procedures including details of contact person are available in the link provided below: Citizen's Charter | 4 | 0 | All complaints were resolved satisfactorily | 7 | 1 | Complaint was resolved satisfactorily in FY 25-26 |
| Customers | Power Sector is a regulated market and the power sold to the customer and the tariff at which electricity is sold to the customer falls under the ambit of various Regulations issued by MoP, CERC and SERC under the powers conferred to them through Electricity Act, 2003 and amendments thereof. NHPC ensures compliance to these regulations in supplying of power to their customers from various power stations and strives to have cordial relationship with customers. Citizen's Charter | 0 | 0 | - | 0 | 0 | - |

| Stakeholder group from whom complaint is received | Grievance Redressal Mechanism in Place (Yes/ No) (If yes, then provide web link for grievance redress Policy) | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|---|
| | | Number of complaints filed during the year | Number of complaints pending resolution at close of the year | Remarks | Number of complaints filed during the year | Number of complaints pending resolution at close of the year | Remarks |
| Value Chain Partners | Yes, Integrity Pact is being implemented in NHPC. Bidders may raise their grievances regarding tenders to Independent External Monitors (IEMs), if any. The details of IEMs are being provided in tender documents as well as available on the following web-link: Citizen's Charter | 11 | 1 | Complaint will be resolved in FY 26-27 | 14 | 1 | Complaint was resolved satisfactorily in FY 25-26 |

NHPC has an Employee Grievance Redressal Policy, which is incorporated within its Citizen's Charter. Web-link for Citizen Charter containing Grievance Redress Policy is: https://www.nhpcindia.com/assests/pzi_public/gallery/17815936230.pdf

[3] *Data has been provided from Registrar & Share Transfer Agent (RTA) for Bonds in respect of consolidated grievances received such as non-receipt of Electronic Credit/ Interest Warrant/ Bonds.*

[4] *Data has been provided by Registrar & Share Transfer Agent (RTA) for equity shares in respect of consolidated grievances such as non-receipt of dividend warrants, Stock Exchange Complaints, SEBI Complaints and Complaints received directly by Company/ RTA or through SEBI SCORES portal, Stock Exchanges and SMART Online Dispute Resolution Portal (ODR).*

## 26. Overview of the entity's material responsible business conduct issues

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its Financial implications, as per the following format

| Sl. No | Material issue identified | Indicate whether Risk or opportunity (R/O) | Rationale for identifying the risk / opportunity | In case of risk, approach to adapt or mitigate | Financial implications of the risk or oppor-tunity (Indicate positive or negative implications) |
|---|---|---|---|---|---|
| 1 | Climate Change | Risk | The impact of climate change, including extreme weather events (floods, or reduced flow in rivers etc.) is considered as risk for hydropower as it may disrupt operations and in extreme case can damage infrastructure, leading to increased costs of restoration. Addressing these challenges is essential to reduce risk on business operation and support de-carbonation of energy sector. | NHPC proactively implements various risk mitigation approaches that also include GLOF and LLOF studies, Early Warning System etc. at all hydro projects under operation as well as under implementation has been established as an integrated system of hazard monitoring, forecasting, and prediction. Additionally, emission reduction measures (e-vehicles, Green Hydrogen), energy conservation measures are being undertaken towards climate change mitigation strategy. | Negative |

| Sl. No | Material issue identified | Indicate whether Risk or opportunity (R/O) | Rationale for identifying the risk / opportunity | In case of risk, approach to adapt or mitigate | Financial implications of the risk or oppor-tunity (Indicate positive or negative implications) |
|---|---|---|---|---|---|
| 2 | Water Management | Opportunity | Effective water management is pivotal for hydropower generation, particularly Reservoir storage capacity and e-flow in downstream of dam in order to sustain aquatic ecosystems. Water management enhances operational sustainability and environmental stewardship. | - | Positive |
| 3 | Biodiversity Conservation | Risk | Biodiversity conservation is essential as a part of management of impacts of a project, particularly submergence area of dam, for regulatory compliance and maintaining ecological balance. | At the planning stage of project, assessment of impacts on biodiversity is conducted as part of EIA Study through third party. Based on findings of EIA study, project-specific EMP is implemented in collaboration with state Govt. departments to the conserve ecosystem. | Negative |
| 4 | Stakeholder Engagement & Community | Opportunity | Stakeholder engagement facilitates the ease of doing business and supports the faster implementation of hydropower projects. It ensures timely responses to stakeholder concerns, enhancing community well-being and maintaining trust with internal and external stakeholders. This is integral to NHPC's operational approach. | - | Positive |
| 5 | Safety & Working Conditions | Risk | Construction and operation of Hydropower projects requires adherence of safety measures. Ensuring safe working environment and compliance with safety norms are essential to protect employee health, boost morale, and maintain operational efficiency. Failure to address safety risks can impede productivity and lead to financial and reputational losses. | NHPC promotes a culture of safety through its dedicated Safety Policy which includes conducting safety training, regular safety audits, monitoring for compliance, and mock drills for compliance, and mock drills to prepare for emergencies. Regular assessments ensure alignment with occupational health & safety. | Negative |
| 6 | Employee Wellbeing | Opportunity | Employees are human resources of a company. Therefore, care for employee wellbeing, from recruitment to retirement, enhances job satisfaction, productivity, and workplace harmony. By fostering inclusivity, addressing grievances, and supporting career development, NHPC promotes a positive and productive work environment. | - | Positive |

| Sl. No | Material issue identified | Indicate whether Risk or opportunity (R/O) | Rationale for identifying the risk / opportunity | In case of risk, approach to adapt or mitigate | Financial implications of the risk or oppor-tunity (Indicate positive or negative implications) |
|---|---|---|---|---|---|
| 7 | Compliance | Risk | Strict adherence to legal and regulatory frameworks are vital for maintaining operational integrity and achieving long-term sustainability, Non-compliance can lead to legal penalties, operational disruptions, and reputational damage. | NHPC strides for holistic compliance of regulatory norms relevant for business operations. All requisite statutory clearances are taken prior to start construction of project. The periodic Compliance report is submitted to regulatory authorities. | Negative |
| 8 | Risk Management | Opportunity | Developing effective risk management strategies are crucial for identifying and mitigating diverse risks for ensuring Business continuity by safeguarding against financial, regulatory and climate-related threats. | - | Positive |
| 9 | Ethics and Transparency | Opportunity | Upholding ethical conduct and transparent governance practices foster stakeholder trust and generates long-term benefits for NHPC. Ethical leadership contributes to sustained economic performance and market leadership. | - | Positive |

## SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

| Disclosure Questions | | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 |
|---|---|---|---|---|---|---|---|---|---|---|
| **Policy and Management Processes** | | | | | | | | | | |
| 1. | a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No) | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| | b. Has the policy been approved by the Board? (Yes/No) | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| | c. Web Link of the Policies, if available | Policies - NHPC India and ESG Policies Refer to Table-1 below | | | | | | | | |
| 2. | Whether the entity has translated the policy into procedures. (Yes / No) | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| 3. | Do the enlisted policies extend to your value chain partners? (Yes/No) | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| 4. | Name of the national and international codes/ certifications/labels/standards (e.g., Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustee) standards (e.g., SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle. | Principle 1: SEBI (LODR) requirement, Schedule II part D SEBI (LODR) regulation, 2015, BIS | | | | | | | | |
| | | Principle 2: Quality Management System (ISO 9001:2015), BIS | | | | | | | | |
| | | Principle 3: Occupational Health and Safety Policy (ISO 45001:2018), Schedule II part D SEBI (LODR) regulation, 2015, SA 8000 | | | | | | | | |
| | | Principle 4: SEBI LODR requirement | | | | | | | | |
| | | Principle 5: Companies Act 2013 Schedule II part D SEBI (LODR) regulation, 2015, SA 8000 | | | | | | | | |
| | | Principle 6: Environment Management System (ISO 14001:2015) | | | | | | | | |
| | | Principle 7: SEBI (LODR) requirement, BIS | | | | | | | | |
| | | Principle 8: Occupational Health and Safety Policy (ISO 45001:2018), Labour codes | | | | | | | | |
| | | Principle 9: SDGs, CERC | | | | | | | | |
| 5. | Specific commitments, goals and targets set by the entity with defined timelines, if any. | Principle 1: Commitment to zero tolerance for bribery and corruption | | | | | | | | |
| | | Principle 2: Install 3,000 MW hydro capacity and 1,200 MW other renewable energy capacity by 2030; achieve 38,500 MW capacity by FY 2033–34; become a 50,000 MW company by 2047. | | | | | | | | |
| | | Principle 3: Maintain workforce diversity and inclusion at all levels; ensure a "Zero Accident" and "Zero Fatality" workplace – ongoing target with continuous monitoring. | | | | | | | | |
| | | Principle 4: Foster strong stakeholder relationships with targeted "Zero" pending grievances at year-end – monitored annually. | | | | | | | | |
| | | Principle 5: Promote inclusive workplace practices and uphold human rights standards across operations and value chain | | | | | | | | |

| Disclosure Questions | | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Principle 6: Reduce carbon emissions through EV adoption, DG set retrofitting and other measures; transition towards becoming a renewable energy company with >38,500 MW capacity by FY 2033–34; improve water conservation and waste management practices. | | | | | | | | |
| | | Principle 7: Engage in responsible policy advocacy aligned with national priorities – continuous. | | | | | | | | |
| | | Principle 8: 100% sustainable sourcing and preferential procurement approach for Micro and Small Enterprises (MSEs) as part of its commitment towards inclusive growth and support for vulnerable and marginalized business groups. | | | | | | | | |
| | | Principle 9: Ensure reliable and sustainable power supply while expanding clean energy portfolio in line with long-term growth targets. | | | | | | | | |
| 6. | Performance of the entity against the specific commitments, goals and targets along-with reasons in case the same are not met. | Principle 1: No cases of bribery and corruption reported during the period | | | | | | | | |
| | | Principle 2: Progress on track with total 1550 MW (800 MW of Parbati-II and 750 MW of Subansiri Lower) hydro capacity and 300 MW Solar capacity added during the year; 9,454 MW of 16 no. RE projects (10 no. hydro projects and 6 no. Solar Projects) under construction towards long-term capacity targets. | | | | | | | | |
| | | Principle 3: Achieved zero fatalities for the third consecutive year, aligned with "Zero Accident–Zero Fatality" goal; continued policy driven focus on diversity and inclusion. | | | | | | | | |
| | | Principle 4: 100% grievances resolved through CPGRAMS | | | | | | | | |
| | | Principle 5: No human rights violations were reported during the year. Female participation stands at 10% among employees and 12% among workers. | | | | | | | | |
| | | Principle 6: Progress in clean energy transition through increase in RE consumption in total energy consumption (RE consumption out of total energy consumption increased to 79.4% against 73.7% during previous year), addition in RE capacity (1850 MW during the year) and carbon reduction initiatives including EV adoption and DG retro-fitting. | | | | | | | | |
| | | Principle 7: Continued engagement in policy advocacy aligned with national priorities and stakeholder expectations. | | | | | | | | |

| Disclosure Questions | | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Principle 8: Implementation of sustainable supply chain capacity-building initiatives; procurement from MSEs for ₹431.14 crore, from SC/ST-owned MSEs for ₹38.99 crore (5.49%), and from women-owned MSEs for ₹32.65 crore (4.60%), out of total eligible procurement of ₹709.89 crore by MSEs (NHPC's standalone basis), reflecting NHPC's strong commitment to inclusive and sustainable procurement practices. | | | | | | | | |
| | | Principle 9: Maintained reliable and sustainable power supply during the year; overall performance aligned with long-term growth and customer value commitments. | | | | | | | | |
| **Governance, leadership and oversight** | | | | | | | | | | |

7. **Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements *(listed entity has flexibility regarding the placement of this disclosure)***

NHPC Limited's commitment to sustainability is deeply embedded in its core business strategy, reflecting its role as a leading public sector enterprise in India's clean energy transition. As a hydro power-focused organization, NHPC operates in an ecosystem where environmental stewardship, social responsibility, and robust governance are intrinsic to long-term value creation. The Company continues to align its operations with global sustainability principles, national priorities, and evolving stakeholder expectations.

From an environmental perspective, NHPC remains focused on strengthening its clean energy portfolio while systematically enhancing resource efficiency and minimizing ecological impact. The Company has implemented structured policies and operational frameworks for water conservation, waste management, and sustainable procurement, promoting efficient resource utilization, environmental protection, and responsible supply chain practices across its projects and establishments. These efforts are complemented by the integration of environmental management practices during both construction and operational phases, ensuring adherence to regulatory requirements and continual performance improvement.

On the social front, NHPC recognizes the importance of inclusive and responsible growth. The Company actively engages with its stakeholders, including local communities, employees, contractors, and suppliers, through structured engagement and grievance redressal mechanisms. Its initiatives focus on improving livelihoods, strengthening community infrastructure, and fostering socio-economic development in project-affected areas. In parallel, NHPC ensures compliance with labour, human rights, and occupational health and safety standards across its value chain, reinforcing its commitment to a safe, ethical, and inclusive workplace.

From a governance standpoint, NHPC has established a strong framework anchored in transparency, accountability, and ethical conduct. Policies such as the Code of Business Conduct and Ethics, Whistle Blower Policy, and structured procedures for related party transactions are institutionalized to support high standards of corporate governance. These mechanisms are supported by internal controls, audit oversight, and regulatory compliance processes, ensuring integrity in business operations and decision-making.

During the year, NHPC continued to make measurable progress in its ESG performance, as reflected in its improved ESG ratings. These achievements underscore the Company's efforts in integrating sustainability into its operational and governance practices. At the same time, NHPC acknowledges that the evolving ESG landscape presents new challenges, particularly in areas such as climate risk management, enhanced productivity-linked resource efficiency, and deeper integration of sustainability across the supply chain.

The Company will continue to invest in innovation, research, and capacity building to drive sustainable outcomes, while contributing to India's net-zero ambitions and the achievement of the Sustainable Development Goals (SDGs). NHPC views sustainability not merely as a regulatory requirement, but as a strategic imperative and

| Disclosure Questions | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 |
|---|---|---|---|---|---|---|---|---|---|
| a shared responsibility ensuring that its growth trajectory remains resilient, inclusive, and environmentally responsible for all stakeholders.<br><br>Going forward, the Company will maintain a strong focus on renewable energy expansion, climate resilience, resource efficiency, workplace safety, biodiversity conservation, and transparent governance. Through these efforts, NHPC aims to play a pivotal role in advancing India's sustainable development and accelerating the transition to clean energy. | | | | | | | | | |
| 8. Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies). | DIN: 11306355<br>**Name: Mr. Mahesh Kumar Sharma**<br>Designation: Director (Finance)<br>Telephone Number: (0129) 2278021<br>Email Id: maheshsharma@nhpc.nic.in<br>**Name: Mr. Sandeep Batra**<br>Designation: ED (Planning)<br>Email ID: sandeepbatra@nhpc.nic.in<br>Telephone Number: (0129) 2250111 | | | | | | | | |
| 9. Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details. | Yes, NHPC Limited has a Committee of Directors on Corporate Social Responsibility (CSR) & Sustainability which is responsible for decision making on CSR & Sustainability related issues.<br><br>As on 31.03.2026, the Committee comprises 6 members. | | | | | | | | |

10. Details of Review of NGRBCs by the Company:

| Subject for Review | Indicate whether review was undertaken by Director / Committee of the Board/any other Committee | | | | | | | | | Frequency (Annually/ Half yearly/ Quarterly/ Any other – please specify) | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | P 1 | P 2 | P 3 | P 4 | P 5 | P 6 | P 7 | P 8 | P 9 | P 1 | P 2 | P 3 | P 4 | P 5 | P 6 | P 7 | P 8 | P 9 |
| Performance against above policies and follow up action | Committee of Board/Director | | | | | | | | | Need based | | | | | | | | |
| Compliance with statutory requirements of relevance to the principles, and rectification of any non-compliances | Committee of Board/Director | | | | | | | | | Need based | | | | | | | | |

| 11. Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide name of the agency. | P 1 | P 2 | P 3 | P 4 | P 5 | P 6 | P 7 | P 8 | P 9 |
|---|---|---|---|---|---|---|---|---|---|
| | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| | NHPC Limited undertakes independent assessments, audits, and regulatory compliance reviews, where appropriate, to evaluate its policies and procedures from both best-practice and legal perspectives. Secretarial Auditor of the Company inter alia reviews various statutory | | | | | | | | |

| | |
|---|---|
| | policies as per relevant statutory provisions.<br>A few independent assessments are listed below:<br>**(a) CAG Audits:**<br>**(i) Transaction Audit:** It covers transactions undertaken by the Company with the objective of assessing their regularity, propriety, probity, economy, efficiency, and effectiveness. It also reports instances of non-compliance with laws, rules, and regulations, as well as cases involving mismanagement, other irregularities, fraud, and corruption.<br>**(ii) Performance Audit:** The primary objective of the audit is to assess the extent to which the auditee organization has achieved the objectives for which it was established, and whether its operations are being carried out efficiently with due regard to economy and effectiveness. In this process, the audit evaluates the soundness of management decisions.<br>**(iii) Corporate Governance Audit:** Corporate Governance, in a broader perspective, implies responsible and responsive administration of company affairs. It covers ethical management. It is a mechanism by which a company ensures that all its activities result in balanced optimum welfare of all stakeholders, rather than benefitting selected individual(s) or group(s) forming part of stakeholders.<br>**(b) The IMS Policy:** (i.e., ISO 9001:2015, ISO 14001:2015 & ISO 45001:2018) has been reviewed and assessed by an Independent Agency i.e. Intercert. Accordingly, Corporate Office, NHPC Limited is IMS Certified Company.<br>**(c) The review and testing of operating effectiveness of Internal Financial Controls** of NHPC for the year 2025-26 was conducted by an Independent agency i.e. Raj Har Gopal and Co.<br>**(d) Great Place to Work:** NHPC Limited is certified by Great Place to Work®, indicating an independent assessment of its workplace policies. The certification for second consecutive year confirms the company's alignment with best practices and its commitment to fostering a positive and inclusive work environment. |

**12. If answer to question (1) above is "No" i.e. not all Principles are covered by a policy, reasons to be stated:**

| Questions | P 1 | P 2 | P 3 | P 4 | P 5 | P 6 | P 7 | P 8 | P 9 |
|---|---|---|---|---|---|---|---|---|---|
| The entity does not consider the principles material to its business (Yes/No) | Not Applicable | | | | | | | | |
| The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No) | | | | | | | | | |
| The entity does not have the financial or/human and technical resources available for the task (Yes/No) | | | | | | | | | |
| It is planned to be done in the next financial year (Yes/No) | | | | | | | | | |
| Any other reason (please specify) | | | | | | | | | |

**Table 1:**

| Questions | P 1 | P 2 | P 3 | P 4 | P 5 | P 6 | P 7 | P 8 | P 9 |
|---|---|---|---|---|---|---|---|---|---|
| Anti-Bribery and Anti-Corruption Policy (ABAC) Policy | ✓ | | ✓ | | | | ✓ | | |
| Biodiversity Policy | | ✓ | | | | ✓ | | | |
| Code of Business Conduct and Ethics (for Board members & Senior Management personnel) | ✓ | | ✓ | | ✓ | ✓ | ✓ | | |
| Conservation of Energy Policy | | ✓ | | | | ✓ | | | |
| Corporate Environment Policy | | ✓ | | | | | | | |
| CSR and Sustainable Development Policy | | ✓ | | ✓ | | | ✓ | ✓ | |
| Enterprise Risk Management Policy | ✓ | ✓ | ✓ | ✓ | | | | ✓ | ✓ |
| Fraud Prevention and Detection Policy | ✓ | | | | | | | | ✓ |
| Grievance Policy and Procedures | | | ✓ | | ✓ | | | | |
| Human Rights Policy | ✓ | | ✓ | | ✓ | | | | |
| Integrated Management System Policy | | ✓ | ✓ | | | ✓ | | | |
| IT & Cyber Security Policy | | | | | | | | | ✓ |
| NHPC Equal Opportunity Policy | | | ✓ | | ✓ | | | ✓ | ✓ |
| Policy on Materiality of Related Party Transactions and on Dealing with Related Party Transactions | ✓ | | | | | | | | |
| Policy on Public Policy Advocacy | | | | | | | ✓ | | |
| NHPC Corporate Safety Policy | | ✓ | ✓ | | | | ✓ | | |
| Stakeholders' Engagement Policy | ✓ | | | ✓ | | | | ✓ | |
| Supplier Code of Conduct | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Sustainable Procurement / Sourcing Policy | | ✓ | | | | ✓ | | ✓ | |
| Waste Management Policy | | ✓ | | | | ✓ | | | |
| Water Conservation Policy | | ✓ | | | | ✓ | | | |
| Whistle Blower Policy | ✓ | | ✓ | | ✓ | | | | |

## SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions. The information sought is categorized as "Essential" and "Leadership". While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities which aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

### PRINCIPLE 1: Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

#### Essential Indicators

**1. Percentage coverage by training and awareness programmes on any of the principles during the financial year:**

| Segment | Total number of training and awareness programmes held | Topics / principles covered under the training and its impact | %age of persons in respective category covered by the awareness programmes |
|---|---|---|---|
| Board of Directors | 8 | A. One Independent Director and One Functional Director attended three days 3rd Board Mentorship Programme organized by Institute of Company Secretaries of India (ICSI) | 33.33% |
| | | B. One Functional Director attended three days training & awareness programme on changing face of retirement organized by All India Management Association (AIMA) | 10% |
| | | C. Two Functional Directors attended two days Familiarization Programme for Independent Directors organized by Indian Institute of Corporate Affairs (IICA) | 20% |
| | | D. Two Independent Directors attended one day Orientation Programme in line with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, DPE Guidelines on Corporate Governance and the Companies Act, 2013 | 20% |
| | | E. Three Independent Directors attended three days Residential Workshop on Board Governance organized by PHD Chamber of Commerce & Industry | 30% |
| | | F. Two Functional Directors attended seven days AIMA's Global Advanced Management Programme | 20% |
| | | G. One Independent Director attended Three-Day Capacity Building Program: "Navigating Procurement via Government e-Marketplace (GeM), Strategic Contracts in Procurement - Negotiation, Enforcement & Risk Mitigation" organized by Indian Institute of Corporate Affairs (IICA) | 10% |
| | | H. Two Functional Directors attended three days training and awareness programme on Changing Face of Retirement | 22.22% |

| Segment | Total number of training and awareness programmes held | Topics / principles covered under the training and its impact | %age of persons in respective category covered by the awareness programmes |
|---|---|---|---|
| Key Managerial Personnel[5] | 2 | A. Company Secretary attended 3rd Board Mentorship Programme organized by Institute of Company Secretaries of India (ICSI)<br>B. Company Secretary attended residential Workshop on Board Governance organized by PHD Chamber of Commerce & Industry | 100% |
| Employees other than BoD and KMPs | 325 | Training was provided across several topics covering all 9 principles.<br>**Principle 1:** Training programs included Corporate Governance, Leadership, Preventive Vigilance, Soft Skill, Women Empowerment, Team Building, Performance/ Strategic Management, and Change Management to foster integrity and accountability.<br>**Principle 2:** Employees attended sessions on Finance and Financial Planning, Cyber/Disaster Management, Health and Safety, IMS/ISO, Quality Improvement & Sustainability, Risk, Crises & Equipment Handling, Dam Safety & Asset monitoring and Creating Competitive Advantage to ensure sustainable operations.<br>**Principle 3:** Workshops covered Lifestyle Management, Emotional Intelligence, Stress Management, Ayurvedic Practices, Safety Awareness, Behavioral Development, Yoga and Meditation, Medical Awareness & Life Support, and Retirement Planning to promote employee wellness.<br>**Principle 4:** Training addressed Sustainable Development Trends, Diversity, Equity and Inclusion, Public-Private Partnership, Social impact & Community Engagement, Contract Management and Arbitration to respect stakeholder interests.<br>**Principle 5:** Programs focused on Sexual Harassment and Gender Sensitization, POSH Act 2013, Workplace Ethics & Law, Gender Justice Awareness and understanding Reservation Policies to uphold human rights standards.<br>**Principle 6:** Sessions included Energy Transition, Carbon Management, Net Zero Compliant Power Sector Development, Carbon Footprint, Earth Water & Power-Unveiling Geology and Sustainable Future to support environmental protection.<br>**Principle 7:** Courses featured Arbitration, Climate Change, Disaster Management, Labour Laws, and RTI Act compliance to ensure transparent, Governance & Regulatory Policy, Reservation Policy and responsible "public policy engagement. | 90.16% |

| Segment | Total number of training and awareness programmes held | Topics / principles covered under the training and its impact | %age of persons in respective category covered by the awareness programmes |
|---|---|---|---|
| | | **Principle 8:** Training involved, Leadership Excellence, Sustainable Development Growth, focusing on inclusive growth and equitable development.<br>**Principle 9:** Educational programs covered Cyber Security, Global Innovation Management, Energy Policy Planning, Insurance Challenges, Innovation & AI, Mega Insurance Policy Road Show, and Working Capital Management to provide value responsibly. | |
| Workers[6] | 58 | **Principle 1:** Training sessions focused on Preventive Vigilance, Team Building, Women Leadership & Empowerment to ensure ethical conduct and accountability in business operations.<br>**Principle 2:** Employees participated in training on Cyber Hygiene, IMS Awareness, Disaster Management to guarantee the delivery of sustainable and safe goods and services.<br>**Principle 3:** Programs included Lifestyle Management, Stress and Time Management, Basic Life Support, Ayurvedic Practices, Inner Engineering & Mind Balance, Retirement Planning, Para Medical Staff Training, Out Bound Training, Yoga and Meditation to support employee wellness.<br>**Principle 5:** Initiatives such as the Prevention of Sexual Harassment at Workplace, POSH Act-2013 & Gender Sensitization workshops, Conflict Resolution & Consensus Building were carried out to respect Human Rights.<br>**Principle 7:** Training focused on New Labour Codes, Public Procurement, HR Policies to ensure responsible and transparent engagement in public and regulatory policy.<br>**Principle 8:** Sessions on Rashtriya Karmayogi Large Scale Jan Seva Program initiative to promote inclusive growth and equitable development.<br>**Principle 9:** Training in Auto CAD, 2D & 3D modelling, AEC, and Hindi Karyashala aimed at enhancing productivity and delivering value responsibly to consumers. | 32.03% |

*[5] Though Key Managerial Personnel includes Chairman & Managing Director, Whole-time Directors, Chief Financial Officer (CFO) and Company Secretary, however, as the information regarding training of Board of Directors has been covered above, hence, under Key Managerial Personnel, only information about Company Secretary is provided. No training was provided to CFO.*

*[6] Considered only permanent workers*

**2. Details of fines / penalties /punishment/ award/ compounding fees/ settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the**

financial year, in the following format (Note: the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Obligations) Regulations, 2015 and as disclosed on the entity's website):

| | NGRBC Principle | Name of regulatory/ enforcement agencies/ judicial institutions | Amount (In INR) | Brief of the Case | Has an appeal been preferred? (Yes/No) |
|---|---|---|---|---|---|
| **Monetary** | | | | | |
| Penalty/ Fine | - | - | - | - | - |
| Settlement | - | - | - | - | - |
| Compounding Fee | - | - | - | - | - |
| **Non-Monetary** | | | | | |
| Imprisonment | - | - | - | - | - |
| Punishment | - | - | - | - | - |

3. **Of the instances disclosed in Question 2 above, details of the Appeal/ Revision preferred in cases where monetary or non-monetary action has been appealed.**

| Case Details | Name of the regulatory/enforcement agencies/judicial institutions |
|---|---|
| - | - |

4. **Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.**

**Yes.**

NHPC Limited has established a comprehensive Anti-Corruption and Anti-Bribery Policy to ensure that all its business activities are conducted in an honest, ethical, and transparent manner. The policy reflects the organization's zero-tolerance stance towards any form of bribery or corruption and emphasizes integrity in all dealings. It applies to all employees, directors, contractors, consultants, and third-party representatives associated with NHPC, regardless of their location.

The policy strictly prohibits offering, giving, accepting, or soliciting any form of bribe, whether directly or through intermediaries. It also restricts practices such as facilitation payments, political contributions, and misuse of charitable donations for personal or business gains. Clear guidelines are laid down regarding acceptance of gifts and hospitality, with defined limits and reporting requirements. Employees are encouraged to remain vigilant and report any suspected misconduct through the designated whistleblower mechanism.

The policy also ensures confidentiality and protection for individuals raising concerns in good faith. Violations of the policy may lead to disciplinary action, including penalties for false or malicious complaints. Regular training and communication initiatives are conducted to create awareness and reinforce compliance. Overall, the policy aims to foster a culture of accountability, transparency, and ethical conduct across the organization.

Weblink for the policy: Anti-corruption & Anti-bribery Policy

5. **Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/ corruption:**

| Particulars | FY 2025-26 | | FY 2024-25 | |
|---|---|---|---|---|
| | Number | Remarks | Number | Remarks |
| Directors | NIL | - | NIL | - |
| KMPs | NIL | - | NIL | - |
| Employees | NIL | - | NIL | - |
| Workers | NIL | - | NIL | - |

**6. Details of complaints with regard to conflict of interest:**

| Particulars | FY 2025-26 | | FY 2024-25 | |
|---|---|---|---|---|
| | Number | Remarks | Number | Remarks |
| Number of complaints received in relation to issues of Conflict of Interest of the Directors | NIL | - | NIL | - |
| Number of complaints received in relation to issues of Conflict of Interest of the KMPs | NIL | - | NIL | - |

**7. Provide details of any corrective action taken or underway on issues related to fines/penalties/action taken by regulators/ law enforcement agencies/ judicial institutions, on cases of corruption and conflicts of interest.**

NHPC has established robust policies, systems, and internal control mechanisms to ensure adherence to applicable laws, regulatory requirements, and ethical standards across its operations. These frameworks are regularly reviewed and strengthened to remain aligned with evolving governance expectations and best practices.

During the reporting period, no fines, penalties, or enforcement actions were imposed on the Company by any regulatory, law enforcement, or judicial authority in matters relating to corruption or conflict of interest. Accordingly, no corrective actions were required in this regard.

It may be noted that certain fines levied by stock exchanges pertained to non-compliance with composition of Board of Directors during FY 2025-26, Composition of Audit Committee and Nomination & Remuneration Committee from 01.04.2025 to 16.04.2025 due to non-appointment of requisite number of Independent Directors (including woman Independent Director) on the Board of NHPC Limited by Government of India. As a Government of India enterprise, the appointment of Directors is undertaken by the President of India, and the Company has been consistently pursuing with the Ministry of Power for timely appointments. These instances are procedural in nature and do not relate to corruption or conflict of interest.

Overall, the Company remains committed to maintaining high standards of integrity, transparency, and compliance, supported by continuous monitoring and proactive governance practices.

**8. Number of days of accounts payables ((Accounts payable *365) / Cost of goods/services procured) in the following format:**

| Particulars | FY 2025-26 | FY 2024-25 |
|---|---|---|
| Number of days of accounts payables | 89.71 | 81.03 |

**9. Open-ness of business**

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

| Parameter | Metrics | FY 2025-26 | FY 2024-25 |
|---|---|---|---|
| **Concentration of purchases** | a. Purchase from trading houses as % of total purchases | Not applicable | |
| | b. Number of trading houses where purchases are made from | | |
| | c. Purchase from top 10 trading houses as % of total purchases from trading house | | |
| **Concentration of Sales** | a. Sales to dealers/ distributors as % of total Sales | Not applicable | |
| | b. Number of dealers/ distributors to whom sales are made. | | |
| | c. Sales to top 10 dealers/ distributors as % of total sales to dealers/ distributors | | |
| **Share of RPTs in** | a. Purchases (Purchases from Related parties/ Total purchases) | 5.55% | 12.97% |
| | b. Sales (Sales to related parties/ Total Sales) | 0.48% | 0.6% |
| | c. Loans and advances (Loans and advances given to related parties/ Total loans and advances) | 100% | 100% |
| | d. Investments (Investments in related parties/ Total investments made) | 100% | 100% |

## Leadership Indicators

1. **Awareness programmes conducted for value chain partners on any of the principles during the financial year:**

| Total number of awareness programmes held | Topics / principles covered under the training | % age of value chain partners covered (by value of business done with such partners) under the awareness programmes |
|---|---|---|
| NHPC places strong emphasis on sensitizing its value chain partners towards responsible business conduct and adherence to ESG principles. The Company's expectations are clearly articulated through its Supplier Code of Conduct and embedded within contractual agreements, requiring all suppliers and contractors to comply with established standards relating to ethical conduct, labour practices, environmental stewardship, and sound governance.<br><br>To reinforce these expectations, NHPC regularly undertakes awareness and capacity-building initiatives for its value chain partners. These include supplier meets, contractor workshops, and industry and customer engagement forums, which serve as key platforms for dialogue, alignment, and knowledge sharing on ESG priorities and evolving regulatory expectations. Through these interactions, the Company promotes a culture of transparency, accountability, and continuous improvement across its ecosystem.<br><br>The sensitization programmes cover critical areas such as occupational health and safety, human and labour rights, anti-corruption and anti-bribery practices, and effective utilization of grievance redressal and whistleblower mechanisms. In addition, suppliers are encouraged to adopt environmentally sustainable practices, enhance resource efficiency, and maintain responsible operational standards throughout their business activities.<br><br>Through sustained engagement, periodic communication, and collaborative forums with industry peers, customers, and suppliers, NHPC strives to build a resilient, responsible, and ESG-aligned value chain that contributes to long-term sustainable development. | | |

2. **Does the entity have processes in place to avoid/ manage conflict of interests involving members of the Board? (Yes/No) If yes, provide details of the same.**

   Yes.

   As per provisions of the Companies Act, 2013, Board Members of NHPC Limited are prohibited from participating in the agenda items which might result in cases of conflict of interest. Further, in line with section 184 of the Companies Act, 2013, board members are required to disclose their concern or interest, including any company, body corporate or other association of individuals at the first board meeting of every financial year. In case of any change to the disclosures already made, the directors shall inform the same. The disclosures are hosted on the intranet of the Company for the information of the concerned divisions.

   In compliance with Regulation 23 of SEBI (LODR), NHPC Limited has a Policy which lists down rules and regulations for transactions between the company and its related parties, including directors.

   Web-link for the Policy: Materiality of Related Party Transactions & Dealing with Related Party Transactions

## PRINCIPLE 2: Businesses should provide goods and services in a manner that is sustainable and safe

## Essential Indicators

1. **Percentage of R&D and capital expenditure (CAPEX) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.**

| Particulars | Current Financial Year | Previous Financial Year | Details of improvements in environmental and social impacts |
|---|---|---|---|
| R&D | 33.57% | 70% | NHPC's commitment to innovation is evident in its comprehensive research and development initiatives, which are pivotal in advancing sustainable and resilient infrastructure. The company's R&D efforts focus on integrating cutting-edge technologies to address |

| Particulars | Current Financial Year | Previous Financial Year | Details of improvements in environmental and social impacts |
|---|---|---|---|
| | | | environmental challenges and support economic growth. The Ground Motion Prediction Equation (GMPE) refines seismic hazard assessments, leading to eco-friendly hydro infrastructure design with a reduced carbon footprint.<br><br>The Fuel Cell Electric Bus project will lower greenhouse gas emissions, enhance air quality, and minimize noise pollution, while creating jobs, developing skills, and supporting eco-tourism. Additionally, the Green Hydrogen Micro grid will provide reliable power in Leh, decrease carbon emissions, and promote renewable energy, advancing sustainable regional development. The development of an inflow forecasting system aims to optimize hydroelectric power generation, improve reservoir management, enhance flood and water resource management, and better hydro-meteorological and climate understanding. Dam Break Studies for Emergency Action Plan led to understanding the possible impact of a dam failure scenario and preparing a scientific response mechanism in advance. |
| CAPEX | 100% | 100% | Capital expenditure undertaken for project development and construction contributes both directly and indirectly to the improvement of socio-economic and environmental conditions in the surrounding areas. It generates livelihood opportunities during the construction phase and, during the operational phase, supports sustained employment and drives broader socio-economic development through multiplier effects. |

**2. a. Does the entity have procedures in place for sustainable sourcing? (Yes/No)**

**Yes,**

NHPC has procedures in place for sustainable sourcing through its Sustainable Procurement Policy and Supplier Code of Conduct. These frameworks integrate environmental, social, and ethical considerations into procurement, ensuring that suppliers adhere to standards related to responsible business practices, transparency, and regulatory compliance. Further, NHPC follows a preferential procurement approach for Micro and Small Enterprises (MSEs) as part of its commitment to inclusive growth and support for marginalized business groups. The Company has also established a policy designed to promote and facilitate PAFs and locals residing near to our Project/Power Stations.

**b. If yes, what percentage of inputs were sourced sustainably?**

NHPC Limited ensures that 100% of its inputs are sourced sustainably in alignment with its Sustainable Procurement / Sourcing Policy and Supplier Code of Conduct. The policy integrates Government of India regulations, CVC guidelines, and ESG principles into procurement decisions, promoting environmentally responsible and ethical sourcing practices.

Vendors and suppliers are required to adhere to NHPC's Supplier Code of Conduct, which emphasizes compliance with human rights, labour standards, environmental sustainability, resource efficiency, particularly for greenhouse gas emission, water management, waste and hazardous materials management, and anti-corruption practices. Standardized procurement procedures across its Corporate/Regional Offices and Projects/Power Stations ensure transparency, fairness, accountability, and value for money, while fostering long-term sustainable supplier relationships.

**3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.**

Not Applicable.

4. **Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.**

Not Applicable.

## Leadership Indicators

1. **Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?**

| NIC Code | Name of product/ service | % of total turnover contributed | Boundary for which life cycle perspective/ assessment was conducted | Whether conducted by independent external agency (Yes/ No) | Results communicated in public domain (Yes/ No) If yes, provide the web link |
|---|---|---|---|---|---|
| Life Cycle Assessment (LCA) was not conducted during FY 2025-26. However, in accordance with the provisions of the EIA Notification, 2006, Environmental Impact Assessment (EIA) studies are undertaken prior to the commencement of construction activities for hydropower projects. During the reporting year, EIA studies were completed for two hydropower projects to assess potential environmental and social impacts. | | | | | |

2. **If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.**

| Name of Product / Service | Description of the risk / concern | Action Taken |
|---|---|---|
| Not Applicable | | |

3. **Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry)**

| Indicate input materials | Recycled or re-used input material to total material | |
|---|---|---|
| | FY 2025-26 | FY 2024-25 |
| Not applicable, as NHPC Limited generates electricity from non-consumptive use of renewable sources such as water (hydropower), wind and solar. | | |

4. **Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:**

| | FY 2025 | | | FY 2024 | | |
|---|---|---|---|---|---|---|
| | Re-used | Re-cycled | Safely Disposed | Re-used | Re-cycled | Safely Disposed |
| Plastic waste | Not applicable. NHPC generates electricity from non-consumptive use of renewable sources such as water (hydropower), wind and solar. | | | | | |
| E-waste | | | | | | |
| Hazardous waste | | | | | | |
| Others | | | | | | |

**5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category**

| Indicate product category | Reclaimed products and their packaging materials as % of total products sold in respective category |
|---|---|
| Not applicable. NHPC generates electricity from non-consumptive use of renewable sources such as water (hydropower), wind and solar. | |

## PRINCIPLE 3: Businesses should respect and promote the well-being of all employees, including those in their value chains

### Essential Indicators

**1. a. Details of measures for the well-being of employees:**

| Category | Total (A) | % Of employees covered by | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Health insurance | | Accident insurance | | Maternity benefits | | Paternity Benefits | | Day Care facilities | |
| | | No. (B) | % (B / A) | No. C | % (C / A) | No. (D) | % (D / A) | No. (E) | % (E / A) | No. (F) | % (F / A) |
| **Permanent employees** | | | | | | | | | | | |
| Male | 3469 | 0 | 0% | 3469 | 100% | 0 | 0% | 3469 | 100% | 3042 | 88% |
| Female | 372 | 0 | 0% | 372 | 100% | 372 | 100% | 0 | 0% | 304 | 82% |
| **Total** | **3841** | **0** | **0%** | **3841** | **100%** | **372** | **10%** | **3469** | **90%** | **3346** | **87%** |
| **Other than Permanent employees** | | | | | | | | | | | |
| Male | 33 | 0 | 0% | 23 | 70% | 0 | 0% | 23 | 70% | 23 | 70% |
| Female | 2 | 0 | 0% | 1 | 50% | 1 | 50% | 0 | 0% | 1 | 50% |
| **Total** | **35** | **0** | **0%** | **24** | **69%** | **1** | **3%** | **23** | **66%** | **24** | **69%** |

**b. Details of measures for the well-being of workers**

| Category | Total (A) | % Of workers covered by | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Health insurance[7] | | Accident insurance | | Maternity benefits | | Paternity Benefits | | Day Care facilities | |
| | | No. (B) | % (B / A) | No. C | % (C / A) | No. (D) | % (D / A) | No. (E) | % (E / A) | No. (F) | % (F / A) |
| **Permanent Workers** | | | | | | | | | | | |
| Male | 658 | 0 | 0% | 658 | 100% | 0 | 0% | 658 | 100% | 658 | 100% |
| Female | 135 | 0 | 0% | 135 | 100% | 135 | 100% | 0 | 0% | 135 | 100% |
| **Total** | **793** | **0** | **0%** | **793** | **100%** | **135** | **17%** | **658** | **83%** | **793** | **100%** |
| **Other than Permanent Workers** | | | | | | | | | | | |
| Male | 6925 | 6925 | 100% | 6925 | 100% | 0 | 0% | 0 | 0% | 0 | 0% |
| Female | 874 | 874 | 100% | 874 | 100% | 0 | 0% | 0 | 0% | 0 | 0% |
| **Total** | **7799** | **7799** | **100%** | **7799** | **100%** | **0** | **0%** | **0** | **0%** | **0** | **0%** |

*[7] NHPC Ltd has its own Medical Attendance Rules and the Financial Implication are met through the income.*

**c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format**

| | FY 2025-26 | FY 2024-25 |
|---|---|---|
| Cost incurred on well- being measures as a % of total revenue of the company | 2.12% | 2.04%[8] |

*[8] Last year data has been updated, due to change in methodology (Considered revenue from operations as turnover)*

**2. Details of retirement benefits, for Current FY and Previous Financial Year.**

| Benefits | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | No. of employees covered as a % of total employees | No. of workers covered as a % of total workers | Deducted and deposited with the authority (Y/N/N.A.) | No. of employees covered as a % of total employees | No. of workers covered as a % of total workers | Deducted and deposited with the authority (Y/N/N.A.) |
| PF | 99% | 9% | Yes | 100% | 100% | Yes |
| Gratuity | 99% | 9% | Yes | 100% | 100% | Yes |
| ESI | 0% | 0% | N.A. | 0% | 0% | NA |
| Others (NPS/ EDCSS) | 99% | 9% | Yes | 100% | 100% | Yes |
| Others (REHS) | 99% | 9% | N.A. | 100% | 100% | N.A. |

**3. Accessibility of workplaces**

**Yes.**

NHPC is committed to providing an inclusive and accessible workplace environment. The Company strives to ensure that its offices and project establishments are aligned with the requirements of the Rights of Persons with Disabilities Act 2016 and continues to take necessary steps to improve accessibility for differently abled employees and workers wherever required.

4. **Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.**

**Yes.**

NHPC has an Equal Opportunity Policy aligned with the provisions of the Rights of Persons with Disabilities Act, 2016. The policy reflects the Company's commitment to fostering an inclusive workplace where all individuals are treated fairly and provided equal opportunities, including persons with disabilities.

The policy covers key aspects such as non-discrimination, equal access to employment opportunities, and creation of a supportive work environment that enables individuals to perform to their full potential. These principles are embedded across NHPC's employment practices, covering recruitment, training, career development, and workplace engagement.

The policy is available on the Company's website at: https://www.nhpcindia.com/assests/pzi_public/gallery/16945035260.pdf

Through this framework, NHPC reinforces its commitment to inclusivity, diversity, and responsible employment practices.

**5. Return to work and Retention rates of permanent employees and workers that took parental leave.**

| Gender | Permanent employees | | Permanent workers | |
|---|---|---|---|---|
| | Return to work rate | Retention rate | Return to work rate | Retention rate |
| Male | 100% | 99% | 100% | 100% |
| Female | 0% | 0% | 0% | 0% |
| **Total** | **100%** | **99%** | **100%** | **100%** |

**6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.**

| | |
|---|---|
| Permanent Workers<br>Other than Permanent Workers<br>Permanent Employees<br>Other than Permanent Employees | Yes.<br>NHPC has established a structured grievance redressal mechanism applicable to all categories of employees and workers, including permanent employees, contractual personnel, and other workers deployed at its projects and establishments.<br>The Company's framework is supported by its Whistle Blower Policy, under which employees, directors, contractors, and vendors can report any concerns related to unethical practices, violation of company policies, or misconduct through designated channels, including a dedicated email mechanism. Complaints received are reviewed by designated coordinators and escalated, where required, to the Audit Committee for appropriate action and oversight<br>In addition to this, NHPC maintains internal administrative channels at project sites and offices through which employees and workers can raise workplace-related grievances. These are addressed through defined procedures involving concerned departments and management, ensuring timely resolution and maintaining confidentiality.<br>The grievance redressal system is uniformly extended across permanent and non-permanent employees and workers, ensuring that all individuals associated with NHPC have access to a transparent, fair, and responsive mechanism for raising and resolving concerns. |

**7. Membership of employees and worker in association(s) or Unions recognized by the listed entity:**

| Category | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | Total employees/ workers in respective category (A) | No. of employees/ workers in respective category, who are part of association(s) or Unions (B) | % (B / A) | Total employees/ workers in respective category (C) | No. of employees/ workers in respective category, who are part of association(s) or Unions (D) | % (D / C) |
| **Total Permanent Employees** | **3841** | **0** | **0%** | **3675** | **0** | **0%** |
| Male | 3469 | 0 | 0% | 3358 | 0 | 0% |
| Female | 372 | 0 | 0% | 317 | 0 | 0% |
| **Total Permanent Workers** | **793** | **0** | **0%** | **902** | **0** | **0%** |
| Male | 658 | 0 | 0% | 751 | 0 | 0% |
| Female | 135 | 0 | 0% | 151 | 0 | 0% |

**8. Details of training given to employees and workers**

| Category | FY 2025-26 | | | | | FY 2024-25 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | Total (A) | On Health and safety measures | | On Skill upgradation | | Total (D) | On Health and safety measures | | On Skill upgradation | |
| | | No. (B) | % (B/A) | No. (C) | % (C/A) | | No. (E) | % (E/D) | No. (F) | % (F/D) |
| **Employees[9]** | | | | | | | | | | |
| Male | 3469 | 464 | 13% | 1654 | 48% | 3358 | 590 | 18% | 940 | 28% |
| Female | 372 | 83 | 22% | 222 | 60% | 317 | 105 | 33% | 102 | 32% |
| **Total** | **3841** | **547** | **14%** | **1876** | **49%** | **3675** | **695** | **19%** | **1042** | **28%** |
| **Workers[10]** | | | | | | | | | | |
| Male | 658 | 77 | 12% | 73 | 11% | 751 | 124 | 17% | 34 | 5% |
| Female | 135 | 31 | 23% | 19 | 14% | 151 | 24 | 16% | 14 | 9% |
| **Total** | **793** | **108** | **14%** | **92** | **12%** | **902** | **148** | **16%** | **48** | **5%** |

**9. Details of performance and career development reviews of employees and workers**

| Category | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | Total (A) | No. (B) | % (B / A) | Total (C) | No. (D) | % (D / C) |
| **Employees[9]** | | | | | | |
| Male | 3469 | 3469 | 100% | 3358 | 3358 | 100% |
| Female | 372 | 372 | 100% | 317 | 317 | 100% |
| **Total** | **3841** | **3841** | **100%** | **3675** | **3675** | **100%** |
| **Workers[10]** | | | | | | |
| Male | 658 | 658 | 100% | 751 | 751 | 100% |
| Female | 135 | 135 | 100% | 151 | 151 | 100% |
| **Total** | **793** | **793** | **100%** | **902** | **902** | **100%** |

[9] *Other than permanent employee excluded*

[10] *Other than permanent workers excluded*

**10. Health and safety management system**

**a) Whether an occupational health and safety management system has been implemented by the entity? (Yes/ No). If yes, the coverage such system?**

**Yes.**

NHPC has implemented an Occupational Health and Safety Management System through its Integrated Management System (IMS), which is aligned with ISO 45001:2018 standards. The system is applicable across the Company's projects, power stations, and offices, covering both employees and workers, including contractual personnel.

The Company follows a structured approach to workplace safety that includes regular risk assessments, hazard identification, and implementation of preventive and corrective measures across operational locations. Safety practices are embedded into day-to-day operations, with a strong focus on maintaining safe working conditions, particularly at project and construction sites.

NHPC actively promotes a safety-conscious culture by encouraging participation from employees and contractors, including reporting of unsafe conditions and continuous monitoring of safety performance. Through defined procedures, oversight mechanisms, and leadership emphasis on safety, the Company strives to maintain a healthy and risk-free working environment for all stakeholders.

**b) What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?**

NHPC Limited adheres to the Hazard Identification and Risk Assessment (HIRA) procedures to identify work-related hazards. This process encompasses all employees and workers who have access to the workplace and are engaged in various activities such as:

I. Safety Leadership and accountability with Occupational Health & Safety (OH&S) Objective Planning
II. Material Handling and Maintenance
III. Supply Chain Training
IV. Medical & Preventive Care
V. Fire Fighting

**c) Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Y/N)**

**Yes.**

NHPC Limited has implemented both the Hazard Identification and Risk Assessment (HIRA) process and the Aspect-Impact and Significance Analysis (AISA) Policy. The HIRA process involves identifying potential hazards, assessing their probability, and establishing control measures to mitigate their impact.

**d) Do the employees of the entity have access to non-occupational medical and healthcare services? (Yes / No)**

**Yes.**

NHPC provides access to non-occupational medical and healthcare services to its employees and workers across its establishments and project locations. The Company extends medical facilities, including routine healthcare support, preventive health services, and access to medical assistance through its dispensaries, hospitals, and tie-ups with external healthcare providers, wherever required.

In addition, NHPC promotes overall well-being through regular health check-ups, awareness programmes, and medical support systems for employees and workers, including those engaged through contractors. This approach ensures that healthcare support is available beyond occupational safety requirements, contributing to the well-being of the workforce.

**11. Details of safety related incidents, in the following format**

| Safety Incident/Number | Category | FY 2025-26 | FY 2024-25 |
|---|---|---|---|
| Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked) | Employees | 0 | 0 |
| | Workers | 0 | 0 |
| Total recordable work-related injuries | Employees | 0 | 0 |
| | Workers | 0 | 0 |
| No. of fatalities | Employees | 0 | 0 |
| | Workers | 0 | 0 |
| High consequence work-related injury or ill-health (excluding fatalities) | Employees | 0 | 0 |
| | Workers | 0 | 0 |

**12. Describe the measures taken by the entity to ensure a safe and healthy workplace.**

NHPC Limited upholds highest standards of safety at all project sites and offices, creating a secure work environment for its employees. Regular safety training sessions are conducted to boost employee awareness and minimize risks associated with unsafe practices.

**Safety Measures:** Each power station and project site performs rigorous internal and external safety audits to cultivate a safe workspace. NHPC Limited consistently complies with legislative requirements such as Central Electricity Authority (CEA) Regulations, The Factory Act & Rules, and NHPC Safety Manual guidelines.

**Crisis and Disaster Preparedness:** In line with the Disaster Management Act, 2005, and the Disaster Management Plan for the Power Sector, NHPC has developed comprehensive Disaster Management Plans for all its power stations, which are reviewed and updated regularly. NHPC Limited's Crisis and Disaster Management framework is further strengthened through routine mock drills, aimed at enhancing preparedness and response capabilities.

In addition, NHPC's hydro power stations and offices are certified under OHSAS 18001:2007 and ISO 45001:2018 standards, reflecting the organization's commitment to occupational health and safety, sustainable development, and employee welfare.

Furthermore, NHPC has established robust Early Warning Systems and Standard Operating Procedures (SOPs) across its power stations to ensure timely dissemination of flood warnings to project authorities. This enables adequate lead time for implementing necessary measures to safeguard life, property, and critical infrastructure.

**Seismic Safety Commitment:** Demonstrating a commitment to seismic safety, NHPC Limited has established a cutting-edge centralized real-time seismic data center at its corporate office. This facility provides online monitoring capabilities for seismic activity across all power stations, enabling quick assessment and response to earthquake events near NHPC's sites.

A comprehensive safety policy is in place for our workforce, ensuring their protection. For more information, please refer to the policy documentation available at: NHPC Corporate Safety Policy

**13. Number of Complaints on the following made by employees and workers:**

| | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | Filed during the year | Pending Resolution at the end of the year | Remarks | Filed during the year | Pending resolution at the end of year | Remarks |
| **Working Conditions** | 0 | 0 | - | 0 | 0 | - |
| **Health & Safety** | 0 | 0 | - | 0 | 0 | - |

**14. Assessments for the year**

| | % of your plants and offices that were assessed (by entity or statutory authorities or third parties) |
|---|---|
| **Health and safety practices** | 100% of NHPC Corporate Offices, Power Stations & Regional Offices. |
| **Working Conditions** | |

**15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.**

NHPC Limited actively implements robust corrective and preventive measures to address workplace safety incidents. Well-defined policies mandate the constitution of an Incident Investigation Committee (IIC) following any accident, irrespective of its severity, to ensure a systematic and thorough investigation. The IIC conducts detailed analyses to identify root causes and contributing factors, and prepares a comprehensive Root Cause Analysis (RCA) report outlining corrective actions, preventive measures, and timelines for implementation.

In addition to incident investigation, NHPC integrates Hazard Identification and Risk Assessment (HIRA) as a core component of its occupational health and safety management framework. HIRA exercises are carried out across all project sites and operational units to proactively identify potential hazards, assess associated risks, and implement appropriate control measures. These assessments are periodically reviewed and updated to reflect changes in operations, ensuring continuous risk mitigation.

The Company has also established preventive systems and procedures, including Operational Control Procedures (OCPs), which encompass regular evaluation of health and safety practices, working conditions, and compliance requirements. To further strengthen workplace safety, NHPC conducts routine safety inspections, internal audits, and risk assessments, with findings translated into time-bound corrective and preventive actions. Continuous monitoring mechanisms are in place to ensure the effectiveness and sustainability of these actions.

Moreover, NHPC organizes periodic safety awareness programmes, mock drills, and training sessions to enhance employee competence, preparedness, and responsiveness during emergency situations, thereby fostering a strong culture of safety and accountability.

Importantly, key observations and learnings from incident investigations, HIRA studies, and safety audits are systematically disseminated across relevant departments and project locations. This knowledge-sharing approach helps prevent recurrence of similar incidents and drives continual improvement in occupational health and safety performance across the organization.

## Leadership Indicators

**1. Does the entity extend any life insurance or any compensatory package in the event of death of (A) Employees (Y/N) (B) Workers (Y/N).**

**Employees:** Yes. Group Personal Accident Insurance Scheme, and Employee's Deposit Linked Insurance Scheme (EDLI). House Building Advance (HBA), Motor Vehicle Advance (MVA), and higher education advance for children of the deceased is also insured. NHPC Limited has also Employees' Family Economic Rehabilitation Scheme and Social Security Scheme.

**Workers:** No, NHPC does not provide Life insurance for workers but covers all workers under Accidental insurance and Health insurance schemes.

**2. Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.**

All value chain partners are mandatorily covered under the EPF and ESI Acts, ensuring adherence to statutory requirements. Vendors are required to submit wage registers along with corresponding PF and ESI challans as a precondition for invoice processing, thereby providing verifiable evidence of compliance. The Company's General Conditions of Contract incorporate specific clauses mandating payment of statutory dues and prescribe penalties for non-compliance. Additionally, tax compliance is strengthened through systematic deduction of TDS, reinforcing transparency and accountability across the value chain.

3. **Provide the number of employees / workers having suffered high consequence work-related injury / ill-health / fatalities (as reported in Q11 of Essential Indicators above), who have been rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:**

| | Total no. of affected employees/ workers | | No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment | |
|---|---|---|---|---|
| | FY 2025-26 | FY 2024-25 | FY 2025-26 | FY 2024-25 |
| **Employees** | 0 | 0 | 0 | 0 |
| **Workers** | 0 | 0 | 0 | 0 |

4. **Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No)**

Yes. NHPC offers a comprehensive range of initiatives to support employee development and smooth career progression. These include structured training programmes, functional and behavioral skill development, leadership development, succession planning, and dedicated mid-level training interventions. Continuous capacity building is ensured through internal training systems and need-based learning programmes.

For employees nearing retirement, NHPC conducts retirement planning and counselling sessions to facilitate a smooth transition. Post-retirement, the Company provides robust financial and social security benefits, including provident fund, gratuity, pension schemes, and Post-Retirement Medical Benefits (PRMBF), along with resettlement support.

Further, NHPC has introduced the "Scheme for Engagement of Retired Executive (Below Board Level) of NHPC, as Consultant", under which retired executives are engaged as consultants to leverage their vast experience, specialized skills, and domain knowledge. These consultants also mentor and train young executives, fostering knowledge sharing and a continuous learning culture. Overall, NHPC's approach reflects its commitment to employee wellbeing and engagement beyond active service.

5. **Details on assessment of value chain partners:**

| | % of value chain partners (by value of business done with such partners) that were assessed |
|---|---|
| Health and safety practices | 100% (within our plant boundary)<br>NHPC has strengthened its approach to health, safety, and working conditions across its supply chain through a robust Supplier Code of Conduct and enhanced compliance monitoring. A vendor self-certification mechanism for compliance of BRSR policy adopted for contracts exceeding ₹10 crore further reinforces accountability and adherence to safety standards. |
| Working Conditions | NHPC requires all suppliers to implement strong occupational health and safety (OHS) practices, ensuring safe and hygienic working conditions for employees and contract workers. Suppliers are expected to proactively identify workplace risks, provide necessary safety equipment, and promote a culture of accident prevention and well-being.<br>In line with its Code of Conduct, NHPC mandates compliance with all applicable labour and human rights laws, including provisions related to working hours, fair wages, non-discrimination, and prohibition of child and forced labour. Suppliers must also ensure respect for workers' rights, including freedom of association and protection from harassment or unsafe practices.<br>NHPC integrates health and safety considerations into vendor evaluation and contract terms, and non-compliance can lead to corrective actions or contract termination. Continuous engagement and awareness initiatives further encourage suppliers to adopt best practices in workplace safety and employee welfare.<br>Through these measures, NHPC promotes a safe, healthy, and responsible working environment across its value chain. |

**6. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessments of health and safety practices and working conditions of value chain partners.**

Based on periodic assessments and compliance reviews, NHPC continuously strengthens its Hazard Identification and Risk Assessment (HIRA), requiring suppliers and contractors to systematically identify workplace hazards, assess associated risks, and implement appropriate mitigation measures. This ensures proactive management of safety risks across project sites.

Where gaps are identified, NHPC mandates corrective action plans, including improvement in safety infrastructure, provision of personal protective equipment (PPE), enhanced supervision, and stricter adherence to safety protocols. Non-compliance may lead to penalties, suspension, or termination of contracts, as per contract provisions.

In addition, NHPC undertakes awareness and, mock drills sessions for contractors, workers, and other stakeholders to promote safe working practices, emergency preparedness, and compliance with occupational health and safety standards. These initiatives help build a strong safety culture and improve workforce awareness.

NHPC also reinforces compliance with labour laws and humane working conditions, ensuring fair wages, regulated working hours, and a workplace free from discrimination, harassment, and unsafe practices.

## PRINCIPLE 4: Businesses should respect the interests of and be responsive to all its stakeholders

### Essential Indicators

**1. Describe the processes for identifying key stakeholder groups of the entity.**

NHPC follows a structured approach to identify and engage with its key stakeholder groups based on the nature of its operations and the impact of its activities. The Company recognizes that its stakeholders include both internal and external groups who have a direct or indirect influence on its business performance and sustainability objectives.

The identification process involves mapping stakeholders across the value chain, including shareholders and investors, employees, distribution companies (Discoms), local communities around project sites, suppliers and contractors, government and regulatory bodies, and the media. Particular attention is given to communities and groups that may be vulnerable or impacted by project activities NHPC uses a combination of internal assessments and external inputs to identify and prioritize stakeholders. This includes analysis of operational activities, engagement with project teams, assessment of community needs, and interactions with key stakeholders during project planning and execution stages. Through this process, the Company ensures that its stakeholder engagement efforts remain focused, inclusive, and aligned with both business priorities and broader sustainability commitments.

For further details, refer: NHPC Stakeholders' Engagement Policy

**2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.**

| Stakeholder Group | Whether identified as Vulnerable & Marginalized Group (Yes/No) | Channels of communication | Frequency of engagement | Purpose and scope of engagement including key topics and concerns raised during such engagement |
|---|---|---|---|---|
| **Government & Regulators** | No | • Secretary level review<br>• Meeting with MoP,<br>• MoEF&CC, MoC, DPE<br>• Parliamentary committees<br>• CEA, NITI AAYOG etc.<br>• Letters / Emails | Continuous | • Act and Policy Compliances<br>• Regulatory Compliance<br>• Social development<br>• Mitigation of Climate Change & Environment conservation<br>• Promote Govt. Schemes (viz. Make<br>• In India, Skill India, Swachh Bharat Mission, etc.) |

| Stakeholder Group | Whether identified as Vulnerable & Marginalized Group (Yes/No) | Channels of communication | Frequency of engagement | Purpose and scope of engagement including key topics and concerns raised during such engagement |
|---|---|---|---|---|
| **Employees** | Yes | • Emails, Meetings,<br>• Company Intranet<br>• Employee Grievance Mechanism<br>• social media<br>• Trainings and Awareness programs | Monthly | • Health and Safety<br>• Remuneration and Appraisals<br>• Learning and Development<br>• Diversity and Inclusion |
| **Shareholders** | No | • E-Mails, Newspaper Advertisements<br>• Quarterly Earnings Call, AGM, Investor Presentation<br>• Investor Meetings and website | Quarterly<br>As & when required | • Corporate governance & ethics, transparency |
| **Communities** | Yes | • CSR programs<br>• Meetings with communities<br>• Grievance redressal mechanism | Monthly | • Local community development covering project affected families including marginalized and vulnerable groups<br>• Employee generation<br>• Livelihood generation<br>• Health and education facilities<br>• Infrastructure development |
| **Value chain partners** | Yes, some of Suppliers/Value chain partners belong to marginalized group | • Suppliers meet,<br>• Contract documents and agreements<br>• Workshops, trainings, and awareness sessions | Monthly | • Procurement of quality raw materials and equipment<br>• Preferential procurement from Women, SC/ST MSME, PAFs, Locals including marginalized and vulnerable groups<br>• Ethical business practices Payment terms |
| **Board of Directors & KMP** | No | • E-mail, Letters, Meetings etc. | Scheduled board meetings and scheduled and special board committee meetings | • Corporate governance |
| **Media** | No | Media briefings, Press Releases, Company Website, Social Media Platform like LinkedIn, X, Facebook, YouTube, Instagram | Continuous | • Transparency & relevance of information<br>• New business opportunities |

## Leadership Indicators

**1. Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.**

NHPC follows a structured and well defined process for stakeholder consultation on economic, environmental, and social matters. The Company adopts a decentralized approach, where engagement with stakeholders is carried out by relevant functional departments and project teams based on the nature of interactions.

Stakeholder consultations are conducted through multiple channels, including investor and shareholder interactions, community engagement at project locations, discussions with distribution companies (Discoms), meetings with government and regulatory authorities, and ongoing engagement with employees, suppliers, and contractors. These interactions help identify key concerns, expectations, and emerging risks across business and sustainability aspects.

The input received from such consultations is reviewed by the respective departments and are integrated into operational planning, risk assessment, and sustainability initiatives. Material matters are escalated through defined internal reporting mechanisms. Departmental heads periodically present key issues, stakeholder concerns, and developments to senior management and the Board through structured agenda items.

Through this process, the Board is kept informed of significant economic, environmental, and social issues, enabling informed oversight and ensuring that stakeholder feedback is meaningfully embedded into NHPC's governance framework and long term business strategy.

**2. Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.**

Yes. Stakeholder consultation plays a crucial role in identifying and addressing environmental and social concerns of both internal and external stakeholders. As per the Environmental Impact Assessment (EIA) Notification of 2006 issued by the Ministry of Environment, Forest, and Climate Change (MoEF&CC), public consultations are conducted by the State Pollution Control Boards at project sites to understand their concerns, priorities & expectations. During these consultations, local community feedback on environmental and social issues related to the project is actively sought and carefully evaluated.

The insights gathered from stakeholders are incorporated into the final Environmental Impact Assessment (EIA) and Environmental Management Plan (EMP) reports, which are subsequently submitted to the MoEF&CC for approval. These approved EIA/EMP documents, enriched by stakeholder input, serve as the foundational framework for guiding project activities on-site. NHPC Limited adheres strictly to its Corporate Environment Policy, which mandates compliance with all government norms and guidelines.

**3. Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/ marginalized stakeholder groups.**

NHPC follows a structured and inclusive approach to engaging with vulnerable and marginalized stakeholders, particularly those impacted by its project activities. A key area of engagement is with project affected communities during land acquisition and development phases.

The Company undertakes Rehabilitation and Resettlement (R&R) measures in accordance with statutory requirements. While NHPC's R&R Policy (2007) provided the initial framework, all new projects are implemented in line with the provisions of the RFCTLARR Act, 2013. Under this framework, Social Impact Assessment (SIA) studies conducted by State Governments form the basis for engagement, with affected communities actively consulted through public hearings. Based on these interactions, R&R plans are finalized to address concerns relating to displacement, livelihood restoration, and community welfare.

NHPC's engagement extends beyond compliance. Project teams maintain continuous interaction with local communities to understand evolving concerns and ensure that feedback is incorporated into project planning and implementation wherever relevant. This enables timely resolution of issues and strengthens trust with local stakeholders.

In addition, NHPC undertakes targeted initiatives to support vulnerable groups. These include educational scholarships for girl students and SC/ST communities, literacy programmes in rural areas, and various CSR initiatives focused on healthcare, education, skill development, and infrastructure in project affected regions. The Company also promotes inclusivity within its workforce by supporting differently abled individuals through awareness programmes, training, and participation initiatives aimed at empowerment. Through these engagements and actions, NHPC ensures that the concerns of vulnerable and marginalized stakeholders are addressed in a structured and meaningful manner, while contributing to inclusive and sustainable development.

## PRINCIPLE 5: Businesses should respect and promote human rights

### Essential Indicators

**1. Employees and workers who have been provided training on human rights issues and policies of the entity, in the following format:**

| Category | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | Total (A) | No. of employee/ workers covered (B) | % (B / A) | Total (C) | No of employees/ workers covered (D) | % (D / C) |
| **Employee** | | | | | | |
| Permanent | 3841 | 257 | 6.69% | 3675 | 389 | 10.59% |
| Other than permanent | 35 | 0 | 0.00% | 14 | 0 | 0.00% |
| **Total Employees** | **3876** | **257** | **6.63%** | **3689** | **389** | **10.54%** |
| **Workers** | | | | | | |
| Permanent | 793 | 53 | 6.68% | 902 | 52 | 5.76% |
| Other than permanent | 7799 | 0 | 0% | 7634 | 0 | 0% |
| **Total Workers** | **8592** | **53** | **0.62%** | **8536** | **52** | **0.61%** |

**2. Details of minimum wages paid to employees and workers, in the following format :**

| Category | FY 2025-26 | | | | | FY 2024-25 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | Total (A) | Equal to Minimum Wage | | More than Minimum Wage | | Total (D) | Equal to Minimum Wage | | More than Minimum Wage | |
| | | No. (B) | % (B / A) | No. C | % (C / A) | | No.(E) | % (E / D) | No. (F) | % (F / D) |
| **Employees** | | | | | | | | | | |
| **Permanent** | | | | | | | | | | |
| Male | 3469 | 0 | 0% | 3469 | 100% | 3490 | 0 | 0% | 3490 | 100% |
| Female | 372 | 0 | 0% | 372 | 100% | 334 | 0 | 0% | 334 | 100% |
| **Other than Permanent** | | | | | | | | | | |
| Male | 33 | 0 | 0% | 33 | 100% | 13 | 0 | 0% | 13 | 100% |
| Female | 2 | 0 | 0% | 2 | 100% | 1 | 0 | 0% | 1 | 100% |
| **Workers** | | | | | | | | | | |
| **Permanent** | | | | | | | | | | |
| Male | 658 | 0 | 0% | 658 | 100% | 928 | 0 | 0% | 928 | 100% |
| Female | 135 | 0 | 0% | 135 | 100% | 177 | 0 | 0% | 177 | 100% |

| Category | FY 2025-26 | | | | | FY 2024-25 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | Total (A) | Equal to Minimum Wage | | More than Minimum Wage | | Total (D) | Equal to Minimum Wage | | More than Minimum Wage | |
| | | No. (B) | % (B / A) | No. C | % (C / A) | | No.(E) | % (E / D) | No. (F) | % (F / D) |
| **Other than Permanent**[11] | | | | | | | | | | |
| Male | 6925 | 0 | 0% | 6925 | 100% | 6756 | 0 | 0% | 6756 | 100% |
| Female | 874 | 0 | 0% | 874 | 100% | 878 | 0 | 0% | 878 | 100% |

*[11] In respect of 'Other than Permanent workers', it is to state that NHPC does not engage workers on contract basis. However, NHPC awards certain Running & Maintenance / Service Contracts through tendering process to the successful bidders/ contractors for the defined period in accordance with the Indian Contract Act, 1872. Against the awarded service contracts, Contractors engage Contract Labours / workers in accordance with the provisions of erstwhile Contract Labour (Regulation & Abolition) Act 1970 (CLRA Act, 1970) in order to execute such awarded R&M / Service contracts at the establishments of NHPC Limited.*

**3. Details of remuneration/salary/wages**

**a. Median remuneration / wages**

| | Male | | Female | |
|---|---|---|---|---|
| | Number | Median remuneration/ salary/ wages of respective category | Number | Median remuneration/ salary/ wages of respective category |
| Board of Directors (BoD)[12] | 5 | 7526069 | 0 | 0 |
| Key Managerial Personnel [13] | 0 | 0 | 1 | 5520819 |
| Employees other than BoD and KMP[14] | 3149 | 3475151 | 357 | 3200113 |
| Workers [15] | 655 | 2198704 | 134 | 1878262 |

*[12] Board of Directors (BoD) who are on payroll of NHPC*

*[13] Though Key Managerial Personnel includes Chairman & Managing Director, Whole-time Directors, Chief Financial Officer (CFO) and Company Secretary, however, as the information regarding remuneration/salary/wages of Board of Directors has been covered above, hence, under Key Managerial Personnel, only information about Company Secretary is provided.*

*[14] Considering number of Permanent employees, who are on payroll of NHPC*

*[15] Considering number of Permanent workers, who are on payroll of NHPC*

**b. Gross wages paid to females as % of total wages paid by the entity, in the following format:**

| | FY 2025-26 | FY 2024-25 |
|---|---|---|
| Gross wages paid to females as a % of Total wages | 9.72% | 9.74% |

**4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)**

**Yes.**

NHPC has a dedicated focal point responsible for addressing human rights impacts, with the Corporate HR department ensuring compliance and resolving grievances related to policy violations within stipulated timeframes. The policy document is available on the company's website. NHPC is committed to protecting the fundamental human rights of all stakeholders and has established various committees to support persons with disabilities, as well as vulnerable and marginalized groups. In line with the Disaster Management Act, 2005, NHPC regularly updates its Disaster Management Plans for all power stations and conducts routine mock drills. Most power stations are certified under OHSAS 18001:2007/ISO 45001:2018 standards, promoting sustainable development and employee welfare. NHPC also implements Early Warning Systems and SOPs to provide timely flood warnings and safeguard life and property.

**5. Describe the internal mechanisms in place to redress grievances related to human rights issues.**

NHPC has established structured internal mechanisms to address grievances related to human rights issues across its operations. The Company operates an Employee Grievance Redressal Cell, with the Corporate Human Resource (HR) Department responsible for implementation, monitoring, and ensuring prompt resolution of complaints. The HR function remains accessible to employees and stakeholders for reporting concerns related to human rights, workplace practices, or policy violations.

NHPC has also enabled online complaint and vigilance portals, allowing employees, contractors, and other stakeholders to register grievances confidentially and seek redressal in a transparent manner. [intranet.nhpc.in]

Additionally, as a Government of India enterprise, NHPC is integrated with the Centralized Public Grievance Redress and Monitoring System (CPGRAMS), a 24×7 digital platform that enables citizens and stakeholders to lodge complaints and track their resolution through a unique registration ID, with an option for escalation if issues remain unresolved.

At the organizational level, NHPC promotes continuous engagement through regular leadership interactions, including periodic review meetings, where concerns related to employee welfare, working conditions, and grievances are discussed and addressed.

Further, NHPC actively builds awareness of its Human Rights Policy among employees and value chain partners, ensuring that grievance mechanisms are well understood, accessible, and effective in addressing concerns in a timely and fair manner.

**6. Number of complaints on the following made by employees and workers**

| | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | Filed during the year | Pending resolution at the end of year | Remarks | Filed during the year | Pending resolution at the end of year | Remarks |
| Sexual Harassment | 1 | 0 | Complaint has been duly resolved | 0 | 0 | - |
| Discrimination at workplace | 0 | 0 | 0 | 0 | 0 | - |
| Child Labour | 0 | 0 | 0 | 0 | 0 | - |
| Forced Labour/ Involuntary Labour | 0 | 0 | 0 | 0 | 0 | - |
| Wages | 0 | 0 | 0 | 0 | 0 | - |
| Other human rights related issues | 0 | 0 | 0 | 0 | 0 | - |

**7. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:**

| | FY 2025-26 | FY 2024-25 |
|---|---|---|
| Total Complaints reported under Sexual Harassment on women at Workplace (Prevention and Redressal) Act, 2013 (POSH) | 1 | 0 |
| Complaints on POSH as a % of female employees/ workers | 0.19 | 0 |
| Complaints on POSH Upheld | 0 | 0 |

**8. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.**

NHPC has established strong mechanisms to ensure that individuals raising concerns related to discrimination, harassment, or unethical conduct are protected from any form of adverse consequences. The Company follows a strict zero tolerance approach towards discrimination and harassment, as reflected in its Human Rights and Code of Conduct frameworks, which prohibit unfair treatment based on factors such as gender, disability, background,

beliefs, or any other personal attributes. The Whistle Blower Policy provides a structured and confidential reporting mechanism through which employees, contractors, and other stakeholders can raise concerns safely. The policy ensures protection of the complainant's identity and explicitly prohibits retaliation, victimization, or discriminatory action against individuals who report concerns in good faith. Complaints are handled through a defined process involving designated authorities, with oversight at senior management and Audit Committee levels.

In addition, employees can report concerns through internal channels, including the HR function, where matters related to workplace behavior, discrimination, and harassment are addressed in a fair and time bound manner. The Company ensures that investigations are conducted objectively, while maintaining confidentiality and safeguarding the interests of all parties involved.

Through these combined mechanisms, NHPC fosters a work environment where individuals can report concerns without fear, ensuring dignity, fairness, and accountability across the organization and its value chain.

**9. Do human rights requirements form part of your business agreements and contracts? (Yes/No)**

**Yes.**

NHPC integrates human rights expectations into its business agreements and contractual arrangements through its Supplier Code of Conduct and procurement framework. Suppliers, contractors, and service providers are required to adhere to standards relating to labour rights, non-discrimination, prohibition of child and forced labour, and fair working conditions. These requirements are embedded in tender documents and contracts, ensuring that human rights principles are upheld across the Company's value chain.

**10. Assessments for the year:**

| | % of your plants and offices that were assessed (by entity or statutory authorities or third parties) |
|---|---|
| **Child Labour** | 100% |
| **Forced/ Involuntary labour** | 100% |
| **Sexual harassment** | 100% |
| **Discrimination at workplace** | 100% |
| **Wages** | 100% |

**11. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 10 above.**

There were no significant risks / concerns arising from the human rights assessments.

## Leadership Indicators

**1. Details of a business process being modified / introduced as a result of addressing human rights grievances /complaints.**

NHPC is dedicated to upholding the fundamental principles of human rights in all its operations. To reinforce understanding and compliance, we conduct regular awareness programs and training initiatives for our employees. Furthermore, we proactively communicate the Human Rights policy to both employees and value chain partners, ensuring they are knowledgeable about its essential aspects and the procedures available for reporting and resolving grievances in case of any violations.

**2. Details of the scope and coverage of any Human rights due diligence conducted.**

NHPC is dedicated to establishing strong processes and procedures to identify, prevent, mitigate, and address potential human rights risks and violations throughout our operations. Despite this commitment, it should be noted that no formal due diligence was conducted during the reporting year.

**3. Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?**

Yes. Our workplace is aligned with the Rights of Persons with Disabilities Act 2016. Our Equal Opportunity policy is dedicated to creating accessible work environments, providing reasonable accommodations, and promoting a culture that values respect and empathy for all individuals. To ensure accessibility for differently abled individuals,

we have equipped our corporate office, power stations, and regional offices with ramps, railings, lifts, and other necessary infrastructure. As part of our commitment to inclusivity and support for differently abled individuals, we have initiated several measures, including Exemption from Rotational Transfer and reimbursement for hearing aids. We also provide assistance with artificial limbs, medical benefits for disabled children, and advanced aids like smart sticks and smart glasses for the visually impaired. These initiatives ensure that our premises are not only compliant with legal requirements but also actively foster an environment of support and empowerment for differently abled visitors and employees.

**4. Details on assessment of value chain partners:**

| | % of value chain partners (by value of business done with such partners) that were assessed |
|---|---|
| **Sexual harassment** | 100% assessed by NHPC (Within our plant boundary) |
| **Discrimination at workplace** | 100% assessed by NHPC (Within our plant boundary) |
| **Child Labour** | 100% assessed by NHPC (Within our plant boundary) |
| **Forced Labour / Involuntary Labour** | 100% assessed by NHPC (Within our plant boundary) |
| **Wages** | 100% assessed by NHPC (Within our plant boundary) |
| **Others- please specify** | - |

NHPC has also adopted self-certification based assessments of value chain partners on various sustainability parameters including above through provisioning in relevant clauses in the contract document (for contracts valued at ₹10 crore and above). These assessments help ensure alignment with NHPC's standards and compliance with Government rules and regulations.

**5. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.**

During the assessments of NHPC's power plants and offices, no significant risks or concerns were identified.

## PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment

**Explanatory notes:**

1. Disclosures under this Principle are made on a standalone basis covering commissioned power stations, Corporate and Regional Offices located in India.
2. To ensure consistency and completeness of reporting, standardized assumptions as per industry norms and best practices have been applied where site-level primary data on water consumption and waste generation was unavailable.

   Industry Standards Note on BRSR with Annexure.pdf

   cpheeo.gov.in/upload/uploadfiles/files/Part3.pdf
3. For financial normalization and comparability, Purchasing Power Parity (PPP) factors have been applied as per IMF World Economic Outlook database, with values of 20.66 for FY 2024-25 and 20.34 for FY 2025-26.

   https://www.imf.org/external/datamapper/PPPEX@WEO/OEMDC

### Essential Indicators

**1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format:**

| Parameter | Unit | FY 2025-26 | FY 2024-25 |
|---|---|---|---|
| **From renewable sources** | | | |
| Total electricity consumption (A) | GJ | 979737 | 703454 |
| Total fuel consumption (B) | GJ | - | - |
| Energy consumption through other sources (C) | GJ | - | - |
| **Total energy consumed from renewable sources (A+B+C)** | **GJ** | **979737** | **703454** |

| From non-renewable sources | | | |
|---|---|---|---|
| Total electricity consumption (D) | GJ | 199746 | 200978 |
| Total fuel consumption (E) | GJ | 54320 | 50239 |
| Energy consumption through other sources (F) | GJ | - | - |
| **Total energy consumed from non-renewable sources (D+E+F)** | **GJ** | **254066** | **251217** |
| **Total energy consumed (A+B+C+D+E+F)** | **GJ** | **1233803** | **954671** |
| **Energy intensity per rupee of turnover** (Total energy consumed / Revenue from operations) | **GJ/₹** | **0.0000119459** | **0.0000106142** |
| **Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)** (Total energy consumed / Revenue from operations adjusted for PPP) | **GJ/ Int. Dollar** | **0.0002429798** | **0.0002192899** |
| **Energy intensity in terms of physical output** | | - | - |

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

**Yes.** The data provided for FY 2024-25 was assured by SR Asia, while data for current financial year i.e. FY 2025-26 has been assured by JointValues ESG Services Pvt. Ltd

2. **Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.**

**No,** NHPC does not have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India.

3. **Provide details of the following disclosures related to water, in the following format:**

| Parameter | FY 2025-26 | FY 2024-25 |
|---|---|---|
| **Water withdrawal by source (in kilolitres)[16]** | | |
| (i) Surface water | 993437 | 773858 |
| (ii) Groundwater | 1005425 | 886690 |
| (iii) Third party water | 31642 | 25292 |
| (iv) Seawater / desalinated water | 0 | 0 |
| (v) Others | 684 | 743 |
| **Total volume of water withdrawal (i + ii + iii + iv + v)** | **2031188** | **1686583** |
| **Total volume of water consumption (In kilolitres)** | **408300** | **349185[17]** |
| **Water intensity per rupee of turnover** (Total Water consumption / Revenue from operations) (kL/₹) | **0.0000039532** | **0.0000038823[18]** |
| **Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)** (Total water consumption / Revenue from operations adjusted for PPP) (kL/Int. Dollar) | **0.0000804088** | **0.0000802085[18]** |
| **Water intensity in terms of physical Output** | - | - |

*[16] Water used in core business operations of NHPC i.e. hydro power generation, is classified as non-consumptive and hence excluded from consumption and discharge reporting. Reported figures mainly cover domestic usage.*

*[17] For FY24-25, data inconsistency has been identified & rectified.*

*[18] The previous year (PY) figure has been revised based on updated calculations.*

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

**Yes.** The data provided for FY 2024-25 was assured by SR Asia, while data for current financial year i.e. FY 2025-26 has been assured by JointValues ESG Services Pvt. Ltd.

**4. Provide the following details related to water discharged:**

| Parameter | FY 2025-26 | FY 2024-25[18] |
|---|---|---|
| **Water discharge by destination and level of treatment (in kilolitres)** | | |
| (i) To Surface water | | |
| - No treatment | 261443 | 80924 |
| - With treatment - through STP | 128383 | 157274 |
| (ii) To Groundwater | | |
| - No treatment | - | - |
| - With treatment - through Soak pit | 175088 | 63562 |
| (iii) To Seawater | | |
| - No treatment | - | - |
| - With treatment – please specify level of treatment | - | - |
| (iv) Sent to third parties | | |
| - No treatment | 16659 | 13728 |
| - With treatment – please specify level of treatment | - | - |
| (v) Others[19] | | |
| - No treatment | 8950 | - |
| - - With treatment – through STP | 1032365 | 1021910 |
| **Total water discharged (in kilolitres)** | **1622888** | **1337398** |

[18] *The previous year (PY) figure has been revised based on updated calculations.*

[19] *Used for on premises horticulture/green belt maintenance via treated/recycled water loops*

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

**Yes.** The data provided for FY 2024-25 was assured by SR Asia, while data for current financial year i.e. FY 2025-26 has been assured by JointValues ESG Services Pvt. Ltd.

**5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.**

No, NHPC's core business is hydropower generation, which involves the non-consumptive use of water. Water utilized for electricity generation is released back into the river system downstream after passing through the turbines. Consequently, hydropower generation does not generate process effluent requiring a Zero Liquid Discharge (ZLD) system.

However, NHPC has implemented wastewater treatment facilities at its offices and residential colonies, where domestic wastewater is treated and reused/recycled to the extent feasible.

**6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:**

| Parameter | Unit | FY 2025-26 | FY 2024-25 |
|---|---|---|---|
| NOx | Kg | 7134 | 3619 |
| SOx | Kg | 2532 | 1652 |
| Particulate matter (PM) | Kg | 1049 | 450 |
| Persistent organic pollutants (POP)[20] | - | - | - |
| Volatile organic compounds (VOC)[20] | - | - | - |
| Hazardous air pollutants (HAP)[20] | - | - | - |
| Others –please Specify | - | - | - |

[20] *The entire business of NHPC is based on generation from renewable energy sources. The reported data in the table is entirely from DG sets where these indicators are not applicable.*

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

**No.**

**7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:**

| Parameter | Unit | FY 2025-26 | FY 2024-25 |
|---|---|---|---|
| **Total Scope 1 emissions** (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available) | Metric tonnes of CO2 equivalent (MtCO2e) | 3994 | 4016 |
| **Total Scope 2 emissions** (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available) | MtCO2e | 39394 | 41528 |
| **Total Scope 1 and Scope 2 emission intensity per rupee of turnover** (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations) | MtCO2e/ ₹ | 0.0000004201 | 0.0000005064 |
| **Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)** (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP) | MtCO2e/ Int. Dollar | 0.0000085447 | 0.0000104616[21] |
| **Total Scope 1 and Scope 2 emission intensity in terms of physical output** | - | - | - |

[21] *The previous year (PY) figure has been revised based on updated calculations and improved data accuracy*

*Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.*

**Yes.** The data provided for FY 2024-25 was assured by SR Asia, while data for current financial year i.e. FY 2025-26 has been assured by JointValues ESG Services Pvt. Ltd.

**8. Does the entity have any project related to reducing Green House Gas emission? If yes, then provide details.**

**Yes.** NHPC is actively involved in numerous initiatives to reduce greenhouse gas emissions. By producing electricity without releasing greenhouse gases or other pollutants, NHPC sets itself apart from fossil fuel-based power plants. The company has also ventured into other renewable energy sources, such as solar and wind energy. Energy audits are regularly conducted through agencies certified by the Bureau of Energy Efficiency (BEE), and the Corporate Office building has achieved GRIHA certification. Additionally, NHPC has identified and installed rooftop solar panels across its power stations, regional offices, and the Corporate Office, contributing to a substantial total installed capacity of 4084 kWp. Also, NHPC has participated in Afforestation under Green Credit Program at Gujrat. These efforts underscore NHPC's dedication to mitigating greenhouse gas emissions through innovative and renewable energy solutions.

**9. Provide details related to waste management by the entity, in the following format:**

| Parameter | FY 2025-26 | FY 2024-25 |
|---|---|---|
| **Total waste generated (in metric tonnes)** | | |
| Plastic waste **(A)** | 5.12 | 4.00 |
| E-waste **(B)** | 4.20 | 9.03 |
| Bio-medical waste **(C)** | 1.02 | 1.55 |
| Construction and demolition waste **(D)** | 1188.96 | 24124.40 |
| Battery waste **(E)** | 0.17 | 1.96 |
| Radioactive waste **(F)** | - | - |
| Other Hazardous waste. Please specify, if any. **(G)** | 0.34 | 5.00 |
| Other Non-hazardous waste generated **(H)**. Please specify, if any. (Break-up by composition i.e., by materials relevant to the sector) | 1195.74 | 1644.53 |
| **Total (A+B + C + D + E + F + G+ H) (MT)** | **2395.55** | **25790.47** |

| Parameter | FY 2025-26 | FY 2024-25 |
|---|---|---|
| **Waste intensity per rupee of turnover** (Total waste generated /Revenue from operations) (MT/ ₹) | **0.0000000232** | **0.0000002867** |
| **Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)** (Total waste generated/ Revenue from operations adjusted for PPP) (MT/ Int. Dollar) | **0.0000004718** | **0.0000059232** |
| **Waste intensity in terms of physical output** | - | - |
| **For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)** | | |
| **Category of waste** | | |
| (i) Recycled | 38.30 | 1.69 |
| (ii) Re-used | - | - |
| (iii) Other recovery operations | - | - |
| **Total** | **38.30** | **1.69** |
| **For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)** | | |
| **Category of waste** | | |
| (i) Incineration | 0.21 | 0.32 |
| (ii) Landfilling | - | 238.47 |
| (iii) Other disposal operations | 2357.03 | 25152 |
| **Total** | **2357.24** | **25390.79** |

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

**Yes.** The data provided for FY 2024-25 was assured by SR Asia, while data for current financial year i.e. FY 2025-26 has been assured by JointValues ESG Services Pvt. Ltd.

**10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such waste.**

NHPC Limited's core business operation focuses on power generation through renewable sources, with a primary emphasis on hydropower. The company generates electricity through the non-consumptive use of water, meaning that the hydropower generation process does not involve the input or output of hazardous waste or toxic chemicals. During the construction phase of hydropower projects, solid waste, is produced from tunnel excavations. This muck is managed according to a project-specific Muck Disposal Plan, which involves re-using some of the material for aggregates, while the remainder is disposed of at designated dumping sites that are subsequently levelled and restored with plantings.

For municipal waste generated from offices and residential colonies, disposal is coordinated through the relevant local authorities or municipalities. Additionally, NHPC has installed composting machines at several sites to recycle organic waste. For maintenance waste, such as used batteries and burnt oil from equipment like DG sets, turbines, and vehicles, disposal is carried out through authorized recyclers or vendors. Moreover, NHPC has established an MOU with MSTC Limited for the safe disposal of e-waste and scrap. To systematically capture and maintain waste data records, NHPC is developing an internal 'BRSR portal' on its intranet portal.

**11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:**

| S. No. | Location of operations/offices | Type of operations | Whether the conditions of environmental approval / clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any. |
|---|---|---|---|
| Not applicable. During the reporting FY 2025-26, Environment Clearance of two new projects (Dulhasti Stage-II & Sawalkot HEP) was granted, which are not located in and around eco-sensitive area. | | | |

12. **Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the 2025:**

| Name and brief details of project | EIA Notification No. | Date | Whether conducted by independent external agency (Yes / No) | Results communicated in public domain (Yes / No) | Relevant Web link |
|---|---|---|---|---|---|
| Dulhasti Stage II HEP (260 MW), UT of J&K | SO 1533(E) | 14.09.2006 | Yes | Yes | https://jkpcb.jk.gov.in/admin_panel/hearings/ESEngFile-7202519035843.pdf |
| Kamla HEP (Arunachal Pradesh) | SO 1533 (E) | 14.09.2006 | Yes | Yes | https://apspcb.net/wp-content/uploads/2025/09/Draft-EIA-Report-Kamala-HEP-11092025.pdf |

13. **Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N). If not, provide details of all such non-compliances, in the following format:**

Yes, all plants of NHPC Limited are compliant with applicable environmental laws/ regulations and guidelines.

## Leadership Indicators

1. **Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):**

**For each facility / plant located in areas of water stress, provide the following information:**

| Sl. No | (i) Name of Area | (ii) Nature of operations |
|---|---|---|
| 1 | Jaisalmer Wind | Wind Power Generation |
| 2 | Tamil Nadu Solar | Solar Power Generation |
| 3 | Chutak | Hydro-electric power generation |
| 4 | Bikaner | Solar Power Generation |
| 5 | Regional Office, Chandigarh | Administrative and coordination functions |
| 6 | Regional Office, Itanagar | Administrative and coordination functions |
| 7 | Corporate Office | Overall administrative and monitoring of NHPC operations |

**iii. Water withdrawal, consumption and discharge in the following format:**

| Parameter | FY 2025-26 | FY 2024-25[22] |
|---|---|---|
| **Water withdrawal by source (in kilolitres)** | | |
| (i) Surface water | 936 | 955 |
| (ii) Groundwater | 68155 | 71293 |
| (iii) Third party water | 18139 | 11928 |
| (iv) Seawater / desalinated water | - | - |
| (v) Others | - | - |
| **Total volume of water withdrawal (in kilolitres)** | **87230** | **84176** |
| **Total volume of water consumption (in kilolitres)** | **18643** | **46885** |
| **Water intensity per rupee of turnover (Water consumed / turnover)** (kL/₹) | **0.0000001805** | **0.0000005213** |
| **Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)** (kL/Int. Dollar) | **0.0000036717** | **0.0000107694** |

| Parameter | FY 2025-26 | FY 2024-25[22] |
|---|---|---|
| **Water discharge by destination and level of treatment (in kilolitres)** | | |
| (i) Into Surface water | | |
| - No treatment | - | - |
| - With treatment – please specify level of treatment | - | - |
| (ii) Into Groundwater | | |
| - No treatment | - | - |
| - With treatment – through soak pit | 31986 | 37291 |
| (iii) Into Seawater | | |
| - No treatment | - | - |
| - With treatment – please specify level of treatment | - | - |
| (iv) Sent to third-parties | | |
| - No treatment[23] | 14181 | - |
| - With treatment – please specify level of treatment | - | - |
| (v) Others | | |
| - No treatment | 130 | - |
| - With treatment – through an STP on premises (Horticulture/plantation etc.) | 22290 | - |
| **Total water discharged (in kilolitres)** | **68587** | **37291** |

[22] *Identification of water stressed areas in current reporting (as per the "National Compilation of Dynamic Ground Water Resources of India" report published by CGWB; https://www.pib.gov.in/PressReleasePage.aspx?PRID=2157432&reg=48&lang=2 has resulted in variation in reported data of previous year.*

[23] *Wastewater is sent to the Municipal Corporation for treatment and disposal.*

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

**No.**

**2. Please provide details of total Scope 3 emissions & its intensity, in the following format:**

| Parameter | Unit | FY 2025-26 [24] | FY 2024-25[25] |
|---|---|---|---|
| **Total Scope 3 emissions (Break-up of the GHG into $CO_2$, $CH_4$, $N_2O$, HFCs, PFCs, SF6, NF3, if available)** | Metric tonnes of $CO_2$ equivalent | 18734 | 23848 |
| **Total Scope 3 emissions per rupee of turnover** (Total Scope 3 GHG emissions / Revenue from operations) | $MtCO_2e$/ ₹ Crore | 18.13 | 26.81 |
| **Total Scope 3 emission intensity (optional)** | - | - | - |

[24] *Only three categories (Fuel- and Energy-Related Activities, Business Travel, and Employee Commuting) have been reported for FY 2025–26. Calculations for other applicable categories are currently in progress and will be disclosed in the Sustainability Report for FY 25-26.*

[25] *For FY 2024–25, disclosures were limited to the same three categories (Fuel- and Energy-Related Activities, Business Travel, and Employee Commuting), as presented in the Sustainability Report.*

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

**No.**

**3. With respect to the ecologically sensitive areas reported at Question 11 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with**

**prevention and remediation activities.**

Not applicable.

Environment Clearance of two new projects (Dulhasti Stage-II & Sawalkot HEP) was granted, which are not located in and around eco-sensitive area. However, based on the findings of the Environmental Impact Assessment (EIA) studies conducted for hydropower projects, project-specific Biodiversity Conservation Plans are developed as part of the Environmental Management Plan (EMP) and implemented during project execution.

Further, compensatory afforestation is undertaken by the respective State Forest Departments to offset the forest land diverted for project construction, in accordance with the provisions of the Forest (Conservation) Act, 1980. These initiatives are funded by NHPC and involve plantation of native and locally significant tree species, conservation of habitats and wildlife, and enhancement of the overall ecological environment in and around project areas.

In addition, NHPC regularly undertakes voluntary afforestation drives and plantation activities on various occasions to promote environmental sustainability and strengthen green cover. The Company also focuses on environmental awareness and ecological conservation through sustained engagement with local communities and stakeholders, reaffirming its commitment to biodiversity preservation and sustainable development regular afforestation initiatives as part of its Green Belt Development Plan and Voluntary Afforestation schemes.

4. **If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:**

| Sr. No | Initiative undertaken | Details of the initiative (Web link, if any, may be provided along with summary) | Outcome of the initiative |
|---|---|---|---|
| 1 | Electric Vehicles (EVs) | NHPC has initiated the adoption of electric vehicles for official use to reduce dependence on fossil fuels and promote clean mobility across its operations. Charging infrastructure is being gradually strengthened at offices and sites. | Reduction in fuel consumption and Scope 1 emissions, contributing to lower carbon footprint and improved energy efficiency in transportation. |
| 2 | Solar Rooftop In-stallations | NHPC has installed rooftop solar power systems across office buildings and some project facilities to harness renewable energy for captive consumption. These installations support decentralized clean energy generation. | Decreased reliance on grid electricity, re-duction in GHG emissions, and improved use of renewable energy, leading to en-hanced resource efficiency and cost savings. |
| 3 | Green Hydrogen | NHPC is exploring and promoting green hydrogen initia-tives as part of its clean energy transition strategy, focusing on the production and potential use of hydrogen generated from renewable energy sources. | Supports long-term decarbonization, reduces emissions intensity, and positions NHPC towards adoption of futureready clean energy technologies. |

5. **Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.**

NHPC has a structured safety management system that ensures comprehensive hazard identification, risk assessment, and control measures throughout each project stage. Job Safety Analysis (JSA) and Risk Assessment and Method Assessment (RA & MA) are conducted meticulously. Accidents, hazardous incidents, and near misses are promptly reported to. Robust Emergency Management Systems are established at each Power Station to effectively address potential emergencies. We also have a Crisis and Disaster Management Plan in place to handle disruptions caused by natural calamities and man-made disasters. Mock drills are conducted at predefined frequencies to validate preparedness as per the Crisis and Disaster Management Plan.

6. **Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard.**

There has been no adverse impact to the environment arising from the value chain of the entity.

7. **Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.**

100% (within NHPC's plant boundary)

NHPC has also adopted self-certification based assessments of value chain partners on various sustainability parameters including above through provisioning in relevant clauses in the contract document (for contracts valued at 10 crore and above). These assessments help ensure alignment with NHPC's standards and compliance with Government rules and regulations.

**8. How many Green Credits have been generated or procured:**

**a. By the listed entity**

As regard to earning of Green Credits, NHPC Limited has embarked on the Green Credit Program (GCP) w.e.f August 2024 in Gujarat. Under this initiative, restoration of degraded forest land in 25 plantation blocks were identified for afforestation activities, and an amount of ₹1,520.44 lakh was deposited with the Indian Council of Forestry Research and Education (ICFRE). The plantation work is currently being undertaken by the Gujarat State Forest Department.

As per the provisions of the GCP issued by MOEF&CC on 01.09.2025, the claims for award of Green Credits can be submitted after a minimum period of five years from the commencement of forest restoration activities, subject to achievement and verification of a minimum canopy density of 40%.

The Gujarat Forest Department initiated plantation activities in 2024 after receipt of funds from ICFRE. As part of the monitoring process, joint inspections of 12 plantation blocks have been conducted up to 31 March 2026 by officials of ICFRE, NHPC, and the Gujarat Forest Department.

Since plantation activities commenced in 2024, NHPC will become eligible to claim issuance of Green Credits only after 2029, subject to fulfilment of the prescribed criteria under GCP.

Accordingly, the number of Green Credits generated by NHPC during FY 2025–26 is Nil.

**b. By the top ten (in terms of value of purchases and sales, respectively) value chain partners**

As of now, the company does not track Green Credits, generated or procured by its top value chain partners. However, we plan to implement systems to monitor these credits in the future, enhancing our commitment to sustainable practices throughout our supply chain.

## PRINCIPLE 7 Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

### Essential Indicators

**1. 1. a. Number of affiliations with trade and industry chambers/ associations.**

NHPC Limited is member of 20 trade and industry chambers/associations.

**b. List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.**

| S. No. | Name of the trade and industry chambers/ associa-tions | Reach of trade and industry chambers/ associations (State/National) |
|---|---|---|
| 1 | Central Board of Irrigation & Power (CBIP) | National |
| 2 | India Habitat Centre | National |
| 3 | Standing Conference of Public Enterprises (SCOPE) | National |
| 4 | Data Security Council of India (DSCI) | National |
| 5 | International Commission on Large Dams (INCOLD) | National |
| 6 | Strategic Human Resource Management (SHRM) | National |
| 7 | International Council on Large Electric Systems (CIGRE) | National |

| S. No. | Name of the trade and industry chambers/ associa-tions | Reach of trade and industry chambers/ associations (State/National) |
|---|---|---|
| 8 | Renewable Energy Promotion Association (REPA) | National |
| 9 | International Society for Rock Mechanics & Rock Engineering (ISRM) | National |
| 10 | Tunnelling Association of India (TAI) | National |

**2. Provide details of corrective action taken or underway on any issues related to anti- competitive conduct by the entity, based on adverse orders from regulatory authorities.**

| Name of Authority | Brief of the case | Corrective action taken |
|---|---|---|
| There is no action taken or underway against the Company on any issues related to anti-competitive conduct. | | |

## Leadership Indicators

**1. Details of public policy positions advocated by the entity:**

| Sl. No | Public policy advo-cated | Method resorted for such advocacy | Whether information available in public domain? (Yes/No) | Frequency of Review by Board (Annually/ Half yearly/ Quarterly / Others – please specify) | Web Link, if available |
|---|---|---|---|---|---|
| 1 | Hydropower Policy and Tariff Rationalization | Through interactions with Ministry of Power (MoP), participation in CERC stakeholder consultations, and submission of sectoral inputs on tariff regulations and hydropower policy | Yes | As and when needed | https://powermin.gov.in https://cercind.gov.in |
| 2 | Pumped Storage Projects (PSP) – Policy & Regulatory Framework | Through participation in sectoral platforms (e.g., Bharat Electricity Summit), expert consultations, and engagement with policymakers on energy storage and grid balancing | Yes | As and when needed | Not publicly available |
| 3 | Cross-Border Hydropower Cooperation (India-Bhutan & India-Nepal) | Through policy-level engage-ment and technical inputs to MoP for bilateral cooperation, including hydropower project agreements | Yes | As and when needed | https://powermin.gov.in |
| 4 | Power Sector Regulatory & Institutional Framework | Through active participation in industry associations (INHA, CBIP, INCOLD) and engagement in discussions on energy security and renewable integration | Yes | As and when needed | https://inha.in https://cbip.org |

| | | | | | |
|---|---|---|---|---|---|
| 5 | JV/Subsidiary For-mation, M&A & PSP Development Policy | Through consultations with MoP and State Governments on JV formation, amalgamations, and development of PSP pipeline (approx 21 GW) | Yes | As and when needed | Not publicly available |

NHPC Limited is committed to engaging with the Government, policymakers, regulators, industry associations, and societal forums in a responsible, transparent, and constructive manner. NHPC ensures all advocacy positions are guided by the values of integrity, transparency, and fair competition, in consonance with NHPC's Corporate Mission and the guidelines of the Ministry of Power, Government of India.

## PRINCIPLE 8: Businesses should promote inclusive growth and equitable development

### Essential Indicators

**1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the 2025.**

| Name and brief details of project | SIA Notification No. | Date of notification | Whether conducted by independent external agency (Yes/ No) | Results communicated in public domain (Yes / No) | Relevant Web link |
|---|---|---|---|---|---|
| Kamla Hydroelectric Project, Arunachal Pradesh | LMD-13011(14)/6/2024/1206 | 09.10.2024 | Yes | Yes | https://www.researchgate.net/publication/399232413_MW_MULTI-DISCIPLINARY_EXPERT_GROUP_REPORT_KAMALA_HEP_1720_MW_1_Pradesh |
| Subansiri Upper Hydroelectric Project, Arunachal Pradesh[9] | LMD-13011/51/2024/1247 | 17.10.2024 | Yes | Yes | https://cdn.s3waas.gov.in/s328267ab848bcf807b2ed53c3a8f8fc8a/uploads/2025/07/17527581178913.pdf |

**2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format:**

| S. No | Name of Project for which R&R is ongoing | State | District | No. of Project Affected Families (PAFs) | % of PAFs covered by R&R | Amounts paid to PAFs in the FY (In INR) |
|---|---|---|---|---|---|---|
| 1 | Parbati HE Project, Stage-II | Himachal Pradesh | Kullu | 947 | 46 | 54000 |

**3. Describe the mechanisms to receive and redress grievances of the community.**

NHPC Limited has implemented an effective grievance mechanism to address the concerns raised by communities.

CPGRAMs web-portal of Govt of India is being used to receive public grievances. The web link of CPGRAMS is: https://pgportal.gov.in/. Also, NHPC Grievance Redressal Authority has been constituted at corporate office vide office order dated 02.01.2024 which also act as Public Grievance Redressal mechanism.

4. **Percentage of input material (inputs to total inputs by value) sourced from suppliers**

| Parameter | FY 2025-26 | FY 2024-25 |
|---|---|---|
| Directly sourced from MSMEs/ small Producers | 60.73% | 56.12% |
| Directly from within India | 100% | 100% |

5. **Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost**

| Location | FY 2025-26 | FY 2024-25 |
|---|---|---|
| Rural | 51.06% | 51.73% |
| Semi-urban | 4.59% | 4.95% |
| Urban | 8.42% | 10.44% |
| Metropolitan | 35.93% | 32.88% |

Note: Categorization as per RBI Classification System – rural / semi-urban / urban / metropolitan

## Leadership Indicators

1. **Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):**

| Details of negative social impacts | Corrective action taken[26] |
|---|---|
| Not applicable | |

[26] SIA conducted for two new projects are under Statutory Clearance stage. Project-specific SIA Report covers impacts & their mitigation plan. Corrective actions shall be taken at the time of Acquisition of Land.

2. **Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:**

| Sl. No. | State | Aspirational District | Amount spent in INR (Lakhs) |
|---|---|---|---|
| 1 | UT of Jammu & Kashmir | Baramulla | 584.68 |
| 2 | Himachal Pradesh | Chamba | 1175.66 |

3. **(a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized /vulnerable groups? (Yes/No)**

**Yes.**

As per Government norms/policy, NHPC follows a preferential procurement approach for Micro and Small Enterprises (MSEs) as part of its commitment to inclusive growth and support for marginalized business groups. NHPC provides several benefits to MSE suppliers, including exemption from tender fees and earnest money deposits, purchase preference, and relaxation in prior experience and turnover criteria, subject to meeting quality and technical requirements. In addition, provisions such as timely payments and applicable interest on delayed payments further support these enterprises.

The Company has also established a policy designed to promote and facilitate PAFs and locals residing near to our Project/Power Stations. Besides this, the Company also promotes local vendor participation in line with Government of India policies such as Public Procurement (Preference to Make in India), encouraging domestic manufacturing and strengthening the local supply chain.

Through these initiatives, NHPC actively enhances the participation of MSEs and local vendors in its procurement processes, fostering inclusive development while ensuring quality, competitiveness, and efficiency in its supply chain.

**(b) From which marginalized /vulnerable groups do you procure?**

Micro & Small Enterprises (MSEs) and startups including SC/ST and women entrepreneurs. The Company has also established a policy designed to promote and facilitate PAFs and locals residing near to our Project/ Power Stations.

**(c) What percentage of total procurement (by value) does it constitute?**

In FY 2025–26, NHPC's procurement from Micro and Small Enterprises (MSEs) amounted to ₹431.14 crore, constituting 60.73% of the total eligible procurement value of goods and services from MSEs, significantly exceeding the mandated target of 25% by Government of India.

Within this, procurement from SC/ST-owned MSEs stood at ₹38.99 crore (5.49%), and from women-owned MSEs at ₹32.65 crore (4.60%), reflecting NHPC's strong commitment to inclusive and sustainable procurement practices.

4. **Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the 2025), based on traditional knowledge:**

| Sl. No. | Intellectual Property based on traditional knowledge | Owned/ Acquired (Yes/ No) | Benefit shared (Yes/No) | Basis of calculating benefit share |
|---|---|---|---|---|
| Not Applicable | | | | |

5. **Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved.**

| Name of the Authority | Brief of case | Corrective action taken |
|---|---|---|
| Not Applicable | | |

6. **Details of beneficiaries of CSR Projects:**

| Sl. No. | CSR Project | No. of persons benefitted from CSR projects | % of beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| Details of beneficiaries of CSR projects are enclosed as Exhibit- I. | | | |

## PRINCIPLE 9: Businesses should engage with and provide value to their consumers in a responsible manner

### Essential Indicators

1. **Describe the mechanisms in place to receive and respond to consumer complaints and feedback.**

NHPC Limited actively seeks regular feedback from its beneficiaries to enhance customer service effectiveness. The company maintains connections with beneficiary states through Regional Power Committees (RPCs), a statutory entity under the Electricity Act 2003. These committees provide a common platform for regular interaction with beneficiary DISCOMs and for addressing any outstanding issues. Additionally, NHPC organizes periodic customer meetings with its beneficiary DISCOMs to facilitate interaction and resolve any pending matters.

2. **Turnover of products and/ services as a percentage of turnover from all products/service that carry information about:**

| | As a percentage of total turnover |
|---|---|
| Environmental and social parameters relevant to the product | Not Applicable as NHPC is in the business of producing electricity, there are no goods or services carrying the information. |
| Safe and responsible usage | |
| Recycling and/or safe disposal | |

3. **Number of consumer complaints in respect of the following:**

| | FY 2025-26 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | Received during the year | Pending resolution at end of year | Remarks | Received during the year | Pending resolution at end of year | Remarks |
| Data privacy | 0 | 0 | - | 0 | 0 | - |
| Advertising | 0 | 0 | - | 0 | 0 | - |
| Cyber-security | 0 | 0 | - | 0 | 0 | - |
| Delivery of essential services | 0 | 0 | - | 0 | 0 | - |
| Restrictive Trade Practices | 0 | 0 | - | 0 | 0 | - |
| Unfair Trade Practices | 0 | 0 | - | 0 | 0 | - |
| Other | 0 | 0 | - | 0 | 0 | - |

4. **Details of instances of product recalls on account of safety issues.**

Not applicable

5. **Does the entity have a framework/ policy on cyber security and risks related to data privacy? (Yes/No)**

**If available, provide a web-link of the policy.**

Yes. NHPC Limited has established a comprehensive IT & Cyber Security policy designed to foster a strong security infrastructure, ensuring the protection of information while safeguarding data privacy and confidentiality. The organization is certified with the Information Security Management System (ISO 27001:2013) for its corporate office, underscoring the confidentiality, integrity, and availability of its information assets. Please note that this policy is internal and is not disclosed publicly.

To ensure the security of valuable information and critical infrastructure, NHPC conducts Vulnerability Audit and Penetration Testing (VAPT) audits regularly at all its generating power stations. Additionally, a centralized endpoint security software solu-tion is in place to shield servers and desktops from cyber threats. NHPC's Risk Management Policy includes a comprehensive Cyber Crisis Management Plan (CCMP), which outlines measures to mitigate risks associated with cyber security breaches and vulnerabilities in IT communication systems. Like the IT & Cyber Security policy, this document is internal and not available to the public.

6. **Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.**

NHPC Limited has a well-defined IT & Cyber Security policy in place. There is no issue relating to advertising, delivery of essen-tial services, cyber security, and data privacy of customers. No penalty has been imposed by any regulatory authorities i.e., CERC, SERC and Appellate Tribunal for Electricity (APTEL)on safety of products/services.

7. **Provide the following information relating to data breaches:**

- Number of instances of data breaches- NIL
- Percentage of data breaches involving personally identifiable information of customers- NIL
- Impact, if any, of the data breaches- NIL

## Leadership Indicators

1. **Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).**

NHPC Limited is a power generation company and sells its power to various DISCOM's which sell it further to end consumers. It does not advertise its products and services. However, NHPC provides information about its activities through:

- Website (https://www.nhpcindia.com/)

  Social media platforms:

  Facebook: https://www.facebook.com/NHPCIndiaLimited

  X: https://x.com/nhpclt

  Instagram: https://www.instagram.com/nhpclimited/#

  YouTube: https://www.youtube.com/@NHPCLimited1
- Brochures and Booklets
- Participation in Exhibitions & Trade Fairs
- Organizing and Sponsorship of Events
- Corporate/Documentary Film
- Advertisements
- Various statutory compliances (including compliances applicable for a listed company
- Media Interactions/Press Releases/Press Conferences
- Information sought by Government/Parliament/other bodies from time to time

2. **Steps taken to inform and educate consumers about safe and responsible usage of products and/or services.**

NHPC Limited follows a B2B operational model and is not directly involved in the distribution services to the consumer. However, it makes reasonable efforts to spread awareness regarding conservation of energy in the following manner:

a. It informs the public about the release of water from its dam through press releases/notices in the media from time to time.

b. Safety notice boards are also placed in sensitive areas in the power stations. Safety instructions/ use of safety equipment is ensured by NHPC power stations for employees/workers and visitors while working/ visiting the power stations/projects.

c. Under the aegis of Azadi ka Amrit Mahotsav, NHPC has conducted many street plays/rallies/events which promoted themes like energy conservation/ safety etc. amongst the general public. In addition to it, NHPC has been organizing School & State Level Painting Competitions under National Awareness.

Campaign on Energy Conservation of Bureau of Energy Efficiency, Ministry of Power for school children in the states/UTs of Jammu & Kashmir, Ladakh, Sikkim, Arunachal Pradesh, Manipur and Madhya Pradesh every year.

3. **Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services.**

NHPC Limited is in the business of supplying quality power to DISCOM's from its various Hydropower Stations, Solar and Wind Power plants. For scheduled disruption in supply of power for the upcoming month, information is provided to customers during Operation Coordination Committee (OCC) meetings, which are conducted in every region where all the generators and customers are present. Further, power is scheduled to the customers on a day ahead basis and thus any unplanned disruption in power supply from any power plant is known to the customers on a day-ahead basis.

Also, NHPC does not directly communicate with DISCOM's regarding disruption/discontinuation. Schedule for generation is sent to the respective Regional Load Dispatch Centre (RLDC) in advance. Any changes in declared generation schedule whenever required are intimated from time to time to respective RLDC as per Indian Electricity Grid Code (IEGC).

4. **Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable) If yes, provide details in brief. Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No)**

NHPC Limited does not sell power directly to the consumer and cannot display product information. Additionally, tariffs charged by NHPC power stations are governed by orders of Central Electricity Regulatory Commission (CERC). At the time of determination of tariff for a tariff period, details of Annual Fixed Charges (AFC) of power station are published in daily newspapers including one in English and one in vernacular language and circulated.

Survey for consumer satisfaction: NHPC takes regular feedback from its beneficiaries which help to serve customers in a more effective way. Feedback received for the year is satisfactory. NHPC is also connected with beneficiary states through Regional Power Committees (RPCs) which is a statutory body under Electricity Act 2003.

This is a common forum for regular interaction of beneficiary DISCOMs and for resolving outstanding issues. NHPC also conducts periodic customer meets for its beneficiary DISCOMs for interaction and for resolving outstanding issues, if any.

**Exhibit – I**

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 1 | Setting up an eye care unit, repairing and remodelling of the Eye OT, Constructing of Ramp with Canopy at Ramakrishna Mission Medical Centre, Jammu | 1000 | 100% |
| 2 | Providing nutritional food baskets for vulnerable TB patients in Jammu District. | 1400 | |
| 3 | Construction of Cultural Heritage Centre at Village Thalwal, Jammu | 20000 | |
| 4 | Flood Relief efforts in the affected areas at Block-Marh & Block-Bahu Fort, Jammu (UT of J&K). | 840 | |
| 5 | Organizing medical camps in remote villages of Reasi District | 135 | |
| 6 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 2179 | |
| 7 | Engagement of interns under the PM Internship Scheme | 8 | |
| 8 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 860 | |
| 9 | Saksham Livelihood & Skill Development Programmes for unemployed poor adolescent girls and women in Reasi | 402 | |
| 10 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 2855 | |
| 11 | Engagement of interns under the PM Internship Scheme | 6 | |
| 12 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 935 | |
| 13 | Screening for Anaemia Mukt Bharat in District Baramulla. | 60000 | |
| 14 | Installation of DG Set at PHC, Boniyar. | 5500 | |
| 15 | Installation of DG set at PHC Mohura, Baramulla | 5500 | |
| 16 | Dialysis centre for Govt. Medical College Baramulla | 9600 | |
| 17 | 4X4 Ambulance for PHC Boniyar, Baramulla | 70000 | |
| 18 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 853 | |
| 19 | Engagement of interns under the PM Internship Scheme | 15 | |
| 20 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 306 | |
| 21 | Installation of Solar Street Light surrounding area of Gingal campus, Baramulla | 4700 | |
| 22 | Development of Play ground in Bijhama, Choolan, Boniyar and Noorkhah Block of District Baramulla. | 60000 | |
| 23 | Construction of Roads in Boniyar, Bijhama, Paranpillan and Noorkhah Block of District Baramulla. | 60000 | |
| 24 | Repair and Renovation of passenger shed at Gingle, Baramulla | 500 | |
| 25 | Creation of Model Border Village (5 Nos) upgradation of Schools, Health Centres, AW cen-tres, Village Sanitation, Centralized Quarter, Installation of Transformer | 500 | |
| 26 | Organizing 3 nos Medical Camps in the vicinity of the Uri-II Power Station | 603 | |
| 27 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 543 | |
| 28 | STEM Labs focusing on enhancing children's skills in Science, Technology, Engineering & Maths at GMS, Uri, GHS, Gohallan, GMS, Sukhdar, GHS, Balkote, GMS Kroyein | 3000 | |
| 29 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 306 | |
| 30 | Up gradation of public health infrastructure at Bankoot/ Pazalpora/ Kralpora, Bandipora. | 20300 | |
| 31 | Up gradation of public health infrastructure at Gurez/ Tulail/ Bagtore | 20000 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 32 | Promotion of sanitation by way of providing (jetter machine, Mech. sweeping machine, Bio Toilet) for District Administration, Bandipora | 20580 | 100% |
| 33 | CSR support for procurement/ purchase of a water Tanker (including registration) for Dis-trict Administration to cater the requirement of drinking water, Bandipora | 5000 | |
| 34 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 2800 | |
| 35 | Construction of one education block building for Army Goodwill School at Army Brigade Area, Gurez | 5220 | |
| 36 | Engagement of interns under the PM Internship Scheme | 8 | |
| 37 | CSR support for development of village: Jalandora in Gurez Sub-Division, District Bandipo-ra as Adarsh Gaon (Raising of road level, Making of footpaths, Sanitation Work, Communi-ty Development Work, Solar Lights etc) | 5700 | |
| 38 | Provision of 4x4 Medical Ambulance for PHE Panikhar (Force Motors Trax Cruiser), Kargil | 1000 | |
| 39 | Providing Drinking Water through Tanker Supply at Minji, Chutuk, Stickchey, Sarchay and surrounding villages of Chutak Power Station | 3800 | |
| 40 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 1709 | |
| 41 | Procurement of Interactive Digital Board for various School in Kargil (10 Nos.) | 600 | |
| 42 | Purchase of Monitoring Vehicle (ISUZU) for NGO rZamba, Kargil | 500 | |
| 43 | Engagement of interns under the PM Internship Scheme | 6 | |
| 44 | Arrangement of winter coaching classes at Govt. Middle School, Chutak, Gond Minji, Gramthang and Sarchey village in Kargil | 250 | |
| 45 | Apricot Oil Processing Line Machine for registered SHGs (04 Nos), Kargil | 300 | |
| 46 | Construction/ Upgradation of Community Facilitation Centre at Baroo, Kargil | 500 | |
| 47 | Construction of Toilets - 09 Nos (High School Bazgo - 02, Community Centre - 01 and 6 Nos at Tia), Leh | 900 | |
| 48 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 2016 | |
| 49 | Construction of Classrooms, repairing work of computer room and flooring outside class room at Govt. High School, Bazgo, Leh | 200 | |
| 50 | Construction of 1 No. Library (Room Size 12x12) at Govt. Model School, Alchi | 200 | |
| 51 | Repair and Renovation of Higher Secondary School, Saspol, Leh District | 50 | |
| 52 | Engagement of interns under the PM Internship Scheme | 2 | |
| 53 | Educational improvement programme (Winter tuitions) at nearby villages of Nimmo Bazgo Power Station | 1000 | |
| 54 | Supply, Installation, Testing and Commissioning of 100 Nos 20-Watt Solar Lighting System at different nearby villages (Likir, Lamayuru, Tis etc) of Nimmo Bazgo PS, Alchi, Leh | 1700 | |
| 55 | Providing financial assistance for purchase of 03 nos PA System for different nearby villages/ community centres of Nimmo Bazgo PS | 500 | |
| 56 | Construction of Public Toilet & Providing RO System & Benches to Lord Buddha Park in Ti-betan Refugee Handicraft Centre, Middle Bakrota, Dalhousie | 350 | |
| 57 | Organizing medical camps in rural villages around Banikhet & Dalhousie | 224 | |
| 58 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 2286 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 59 | Vocational training courses of cutting & tailoring, Beauty culture and certificate in computer applications to rural youth through Yog Manav Vikas Trust, Banikhet, Distt. Chamba (HP) for three years | 146 | 100% |
| 60 | Providing 70 nos single seated desks to Govt. Sr. Sec. School, Granger, PO Goli, Tehsil Dal-housie, Distt. Chamba | 249 | |
| 61 | Providing 50 Solar Street Light Systems with All Accessories in Shahpur Area of District Kangra in Loksabha Constituency of Kangra-Chamba | 5000 | |
| 62 | Providing 2 LED High Mast Light Systems (4×18W) in Dalhousie Area of District Chamba in Loksabha Constituency of Kangra-Chamba | 2000 | |
| 63 | Construction of OPD Complex in Sub-District Hospital, Bani | 57013 | |
| 64 | Organizing medical camps in the vicinity of Sewa-II PS | 716 | |
| 65 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 3321 | |
| 66 | Engagement of interns under the PM Internship Scheme | 1 | |
| 67 | Construction of boy's hostel in Bani area of Kathua District, J&K | 30 | |
| 68 | Construction of multipurpose community/ indoor hall at Mashka Teh Basohli, Distt. Kathua | 4000 | |
| 69 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 21895 | |
| 70 | Construction of School Building at Govt. Sr. Sec. School, Mouwa Distt., Chamba | 333 | |
| 71 | Construction of Crate Work and Concrete wall near River side of village Surangani | 50 | |
| 72 | Construction of Cremation Centre, Kundlu, Diyolka, Chamba | 800 | |
| 73 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 7424 | |
| 74 | Providing playing equipment in Anganwadi Bhawan Dughaar of Gram Panchayat Brangal, Development Block Salooni, Distt Chamba | 20 | |
| 75 | Providing 02 Computer System (with printer, monitor, UPS), 05 Nos Solar Street Lights and 02 Nos of Sports Kit in GSSS Chaned, GP Bhanuala, Chamba | 342 | |
| 76 | Engagement of interns under the PM Internship Scheme | 7 | |
| 77 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 206 | |
| 78 | Providing 65 Solar Lights in the nearby villages i. e. Samleu, Mail, Bathri & Chuhan etc. | 6000 | |
| 79 | Providing 10 Solar Lights at Govt. Senior Secondary School, Sherpur | 300 | |
| 80 | Providing 20 Nos Solar Street Lights in the Gram Panchayat Nagali, Development Block Bhattiyat, Tehsil Dalhousie, Chamba | 1738 | |
| 81 | Providing 6 Nos of Solar Street Lights in the Baggi village of Gram Panchayat Kanged, De-velopment Block Salooni, Distt. Chamba | 1400 | |
| 82 | Providing 30 Nos Solar Street Lights in village Brangal, Manrohi & Cheehna of Gram Panchayat Brangal, Development Block Salooni, Distt. Chamba | 1493 | |
| 83 | Providing 35 Nos Solar Street Lights to village Khilgram, Trimili, Parchhi Samah, Kareu, Tikri & Bassa of Gram Panchayat Kanged, Development Block Salooni, Chamba | 1400 | |
| 84 | Provision of 60 nos. solar lights and 30 nos dustbin in Sundali Gram Panchayat, Block Bhatti-at, District Chamba, Himachal Pradesh | 1973 | |
| 85 | Purchase of 5 nos solar lights for GP, Samleu, District Chamba, Himachal Pradesh | 1194 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 86 | Providing Rain Shelter at Dhaar crossing on NHPC in the Gram Panchayat Nagali, Development Block Bhattiyat Tehsil Dalhousie Distt. Chamba | 1738 | 100% |
| 87 | Construction of Drain along playground of Government Middle School Baggi in village Baggi in Gram Panchayat Kanged, Development Block Salooni, Distt Chamba | 1400 | |
| 88 | Fully automatic biochemistry analysers for laboratories at sub-division level attached with public health institutions/ red cross in District Chamba. | 20000 | |
| 89 | Drinking water purifiers for schools, anganwadis, public health institutions and child care institutions (capacity: 100 to 150 lph) | 50000 | |
| 90 | Empowering Rural Communities: Delivering Free Primary Healthcare with 01 Nos Mobile Medical Units in District Chamba - An CSR Initiative of NHPC | 571 | |
| 91 | HOPE - Therapy to Every Last Mile Child: Running of Mobile Therapy Clinic for Children with disabilities in Chamba for three years | 400 | |
| 92 | Revolutionizing Sanitation: Construction of Eleven-Seated Sulabh Toilet Near Gandhi Gate at Chaugan, Chamba District, Himachal Pradesh | 100000 | |
| 93 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 6383 | |
| 94 | Construction of 30 Nos Govt. Primary School | 5510 | |
| 95 | Construction of 22 Nos Middle School | 4038 | |
| 96 | Engagement of interns under the PM Internship Scheme | 2 | |
| 97 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 459 | |
| 98 | Development of Rural Infrastructure by Providing & Supply of Furniture and Books for Library in GP Bhadian | 300 | |
| 99 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 2447 | |
| 100 | Engagement of interns under the PM Internship Scheme | 9 | |
| 101 | CycleOne Bicycle-Sharing System at Sant Longowal Institute of Engineering & Technology, Longowal, District Sangrur, Punjab | 2650 | |
| 102 | Providing BERA Machines, Paediatric Treadmill and Other equipment to Therapy Centre run by Samphia Foundation in Akhada Bazaar, Kullu | 166 | |
| 103 | Construction of Sulabh Toilet at District Kullu | 36000 | |
| 104 | Empowering Rural Communities: Delivering Free Primary Healthcare with 01 Nos Mobile Medical Units in District Kullu - An CSR Initiative of NHPC. | 18000 | |
| 105 | Renovation of Police Ground at Police Lines, Bashing, Kullu, Himachal Pradesh | 3100 | |
| 106 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 4433 | |
| 107 | Roofing of Boxing ring of GMSSS Bajaura Distt. Kullu (H.P.) | 741 | |
| 108 | Construction of Two Rooms at Govt. Primary School Manikaran, Kullu | 76 | |
| 109 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 416 | |
| 110 | Installation of 15 nos Solar Light at Gram Panchayat Railla 2, Distt Kullu | 1100 | |
| 111 | Installation of 15 nos Solar Lights in Sainj Market, Distt. Kullu | 150 | |
| 112 | Construction of Crate wall work at Denga-Baan at village Tamhul Gram Panchayat Raila 2, Dist Kullu | 1700 | |
| 113 | Construction of Community Hall at Village Rogna, Tehsil Bhunter, Kullu District, Himachal Pradesh | 4046 | |
| 114 | Providing of hospital equipment for IPD, Day Care & Palliative Care Services to Shri Lal Bahadur Shastri Government Medical College and Hospital, Mandi at Nerchowk, District Mandi (HP) | 5000 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 115 | Organizing 75 nos Medical Camps at various locations in District Kullu through Sampoorna Udaan, NGO, Kullu | 6000 | |
| 116 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 1473 | |
| 117 | Providing of sound system and furniture items to Govt. Sr. Sec. School, Deohari, District Kullu (HP) | 1200 | |
| 118 | Providing of furniture items, computer, LED TV, Sound System etc. to Govt. High School, Rowar, District Kullu (HP) | 1400 | |
| 119 | Providing of CCTV in Larji Panchayat for the safety & security of local people during disaster/flood situation | 8000 | |
| 120 | Restoration of Flood-Damaged Roads in Sainj Market Area, Kullu, Himachal Pradesh. | 25908 | |
| 121 | Conducting medical camps in the vicinity of the Dhauliganga Power Station | 1538 | |
| 122 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 4001 | |
| 123 | Restoration of Damaged Sindal Singh Tinkari Saraswati Shishu Mandir, Dharchula due to heavy rains and landslides. | 600 | |
| 124 | Providing 04 computers and 01 laptop to D.J.B.D.S., G.G.I.C Dharchula | 448 | |
| 125 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 474 | |
| 126 | Providing training in mushroom production techniques to 50 families in Gram Panchayat Baling by Sports and Youth Committee | 50 | |
| 127 | Providing Monthly Diabetes Management Kits for 300 Children with Type-1 Diabetes in Uttarakhand | 277 | |
| 128 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 3306 | |
| 129 | Construction of Two Rooms at David Painter High School, Gudami Village, Champawat | 70 | 100% |
| 130 | Engagement of interns under the PM Internship Scheme | 1 | |
| 131 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 467 | |
| 132 | Construction of Yatri Niwas for Yatris of Purnagiri Temple at Chuka Village, Champawat | 1275 | |
| 133 | Repair of Road from NHPC Main Gate to Patni Teraha at Banbasa, Champawat | 2011 | |
| 134 | Organising free awareness cum health check-up & medical camps for the benefit of local people | 707 | |
| 135 | Engagement of interns under the PM Internship Scheme | 6 | |
| 136 | Construction of public toilet at Dhargaon village, South Sikkim | 1200 | |
| 137 | Establishment of Motherpods at 3 locations in the district of Gyalshing and Namchi to ensure facilities for breastfeeding mothers in public spaces to provide privacy & comfort to the breastfeeding mothers. | 500 | |
| 138 | Provision of medical equipment for Tashiding/Yuksom and Dentam Public Health Centre (PHC) in Distt. Gyalshing. | 620 | |
| 139 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 5489 | |
| 140 | Construction of Assembly ground for Dalep Govt. Junior High School, South Sikkim | 200 | |
| 141 | Requirement of Tools & Equipment like CNC Milling Machine & CNC Lathe Machine etc towards upgradation of Machinist Trade at Government ITI Kewzing, South Sikkim. | 299 | |
| 142 | Fencing of Bakhim Primary School under 50-Kewzing Bakhim GPU, Distt Namchi. | 70 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 143 | Boundary Fencing of Lingyong Jr. High School, Sikkip, Distt. Namchi | 70 | 100% |
| 144 | Provision of Computers & peripherals and other furniture items to be provided to Dhargaon Primary School & other Government schools in the vicinity of the power station. | 330 | |
| 145 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 284 | |
| 146 | Provision of Computer and other Computer Accessories items to 49 Legship Gram Pancha-yat Units & other GPUs in the vicinity of the Power Station. | 500 | |
| 147 | Provisioning of Sanitary Napkin Vending Machine and Incinerator in Government Secondary and Sr. Secondary Schools under 'Project Bahini' | 41645 | |
| 148 | Construction of Toilets and Bathroom at Central Pandam Gadi Fort Heritage site, District Pakyong, Sikkim | 5955 | |
| 149 | Providing Maruti Eeco Van for Ambulance Services under CSR & SD Works to Namphing Kalyan Samaj, Adarsh Gaon. | 244 | |
| 150 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 12796 | |
| 151 | Providing Public Address System to Government Senior Secondary School, Lingee, South Sikkim | 196 | |
| 152 | Scholarship to Meritorious Students | 9 | |
| 153 | Construction of ICDS Centre at Linkutar, Namchi District, Sikkim | 6 | |
| 154 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 321 | |
| 155 | Supply and Installation of solar street lights from Sirwani Fatak to Dochum Junior High School, District Gangtok, Sikkim | 2866 | |
| 156 | Supply and Installation of 08 Nos. Solar Street Lights at Upper Sukrabarey, Namchi Distt., Sikkim | 2817 | |
| 157 | CSR Support for Project 'Shuddhi': De-addiction and rehabilitation of underprivileged sub-stance abuse victims in Kalimpong District | 16 | |
| 158 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 2507 | |
| 159 | Funding for construction of Engineering College, Takdah. | 800 | |
| 160 | Supply of School Furniture in Sarada High School | 630 | |
| 161 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 140 | |
| 162 | Fencing, Water Supply and Toilet for Lanku Health Centre in Lanku Village | 300 | |
| 163 | Providing ambulance service for Kalijhora village | 2000 | |
| 164 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 2700 | |
| 165 | Funding for construction of Engineering College, Takdah. | 800 | |
| 166 | Construction of Terrace at Mamding Toryok Higher Secondary School, Lower Mamring, Kurseong | 500 | |
| 167 | Construction of two community halls, one each at Lower Bara Suruk in Kalimpong Block and Samathar Suruk in Samthar Gram Panchayat | 1500 | |
| 168 | Provisioning of Bio Toilets (320 nos) in Champo Khanpok Floating Village, Sub-division Moirang District Bishnupur, Manipur. | 1600 | |
| 169 | Organizing Medical Health Camps at Ithai (Bishnupur) & Leimatak (Churachandpur), Ma-nipur | 780 | |
| 170 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 4612 | |
| 171 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 489 | |
| 172 | Construction of Community Hall at Kukimun Village, Tehsil Churachandpur, North, Dist. Churachandpur, Manipur | 620 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 173 | Community Hall at Shantipur Ningthoukhong Ward No.2, Distt. Bishnupur, Manipur | 2070 | 100% |
| 174 | Construction of Road, Culvert, and Bridge in the vicinity of Leimatak Power House, Kangvei, Churachandpur, Manipur | 1170 | |
| 175 | Installation of Water Treatment Plant & RO Plant (4000LPH) with deep Bore Well, Motor Pump set and Plumbing work etc., at Dhemaji Civil Hospital, Dhemaji, (Assam). | 14100 | |
| 176 | Construction of public toilets in various places of Dhemaji district | 4500 | |
| 177 | Construction of RCC class room with toilet facility Prataya (Special school) at vill-Kesasaal, P.O.- Charaimoria, North Lakhimpur, Lakhimpur, Assam. | 200 | |
| 178 | Construction of 5 Ring well at Dollungmukh, Kamle District, Arunachal Pradesh. | 291 | |
| 179 | Construction of Toilets for boys and girls common room separately at Mingmang Kamala Miri High School, Dhemaji, Assam | 305 | |
| 180 | Construction of Toilet, Dressing Room and Electrification work of Shyamguri Manipuri Community Hall cum Kala-Kristi Kendra at Shyamguri Manipuri Village, Ukhamati in Dhemaji,District, Assam. | 600 | |
| 181 | Construction of Toilet (Boy & Girl) Jonki Panoi High School., Dhemaji, District, Assam | 180 | |
| 182 | Construction of toilets for boys and girls at Moharicamp Higher Secondary School Mohari-camp PO-Ukhamati, Dhemaji, Assam. | 421 | |
| 183 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 8330 | |
| 184 | Construction of Library and Girls Common Room at Halakbari Janajati Adarsha High School | 528 | |
| 185 | Renovation of building of Government Middle School, Sipu, Kolapatukar Village, Dolungmukh, Arunachal Pradesh | 52 | |
| 186 | Providing Livelihood Enhancement Training on Operation of Automatic Handloom for a period of 01 Year to 160 Nos. Downtrodden Women in the vicinity of Subansiri Lower HE Project. | 160 | |
| 187 | Construction of Class Room Building at Sankardev Sishu Niketan, Boginadi, Lakhimpur district, Assam | 800 | |
| 188 | Construction of Four Classrooms (Ground Floor and First Floor) with Stair case at Vivekanand Kendra Vidyalaya, Dhemaji, Assam | 529 | |
| 189 | Engagement of interns under the PM Internship Scheme | 8 | |
| 190 | Electrification work in newly constructed additional class rooms & toilets of Mingmang Kamla Miri High School, Mingmang, Dhemaji, Assam | 305 | |
| 191 | Expenditure on Kendriya Vidyalaya/Other Schools for Outsiders-CSR. | 324 | |
| 192 | Construction of Multicultural Hall -Cum-Badminton indoor Hall at Kolaptukar / Dollungmukh Circle, Kamle district, Arunachal Pradesh. | 2500 | |
| 193 | Construction of side gallery & development of other infrastructure at Rajiv Gandhi sports complex at Mohoricamp, Gogamukh, Dhemaji, Assam. | 50000 | |
| 194 | Construction of Boundary Wall & Ring well for Development of the Gogamukh - Chouldhowa Cremation Ground in Assam. | 20000 | |
| 195 | Construction of a Community Hall in Notun Haladhi Ati Village, GP-Chauldhowa, Circle-Kadam, Lakhimpur District. | 3000 | |
| 196 | Construction of Flood Protection (wire crated) work at Durpai river at Durpai village, Lower Siang, Arunachal Pradesh. | 1000 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 197 | Construction of RCC drain for Mocher Nalla at Durpai village, Lower Siang, Arunachal Pradesh. | 1000 | 100% |
| 198 | Construction of Community Hall and boundary wall at Takam Patiri Dole: Ope: Kebang, Parghat, Gogamukh, PO- Gogamukh, Dhemaji district. | 20000 | |
| 199 | Construction of boundary wall and earth filling at Sree Mohanta Sankardev Kala Kristi Vikash Kendra, Gogamukh Anchalilk Sakha, Gogamukh, Dhemaji District. | 50000 | |
| 200 | Flood affected area and land erosion problem caused by river Gelajan and Rupahi at Gogamukh. | 5000 | |
| 201 | Organizing medical camps/ awareness camp in the nearby project area | 140 | |
| 202 | Medical Expenditure NHPC Hospital/ Dispensaries for Outsiders-CSR. | 702 | |
| 203 | Renovation of Girls Hostel of ITI Roing | 100 | |
| 204 | Renovation of Govt. Secondary School, Bizari | 200 | |
| 205 | Engagement of interns under the PM Internship Scheme | 2 | |
| 206 | Providing Disaster Management items (Like Portable Gensets, PA system, Wall Cutter, Chain Saw, Torch Lights, Ladder, Tent for Rain Shelter etc.) to DC Office, Anini | 5000 | |
| 207 | Providing 02 nos Basic Life Support Ambulance in Distt Daporijo, Upper Subansiri HEP. | 18900 | |
| 208 | Development of Modern Library and Reading Room Facility in Government Higher Secondary School (GHSS), Doimukh, Arunachal Pradesh | 302 | |
| 209 | Upgradation of ITI Pangin, Siang [Building structure exists. Electrification, repair & maintenance, refurbishment of infrastructure, setting up lab, workshops, etc.] | 200 | |
| 210 | Upgradation of 5th IRBN Welfare School, Pasighat, East Siang District, Arunachal Pradesh | 200 | |
| 211 | Installation of 20 Smart Solar Street Lights in District Mau, Uttar Pradesh | 1500 | |
| 212 | CSR Support to School of mentally retarded Children in Sector-14, Faridabad by providing one time Capital Items and Running expenditure for three years. | 30 | |
| 213 | Operation & Maintenance of TTSP Booths, Water lines & Tube wells for Choti and Badi parikrama at Govardhan, Mathura for 3 years. | 50000 | |
| 214 | Distribution of Aids and Assistive devices to around 1000 Divyangjans through Artificial Limbs Manufacturing Corporation Limited (ALIMCO) in the North & North Eastern states. | 1369 | |
| 215 | CSR Support for Deepstambh Foundation's 'Manobal' residential training centre for students with disabilities, orphans, rural and tribal youth at Jalgaon, Maharashtra. | 100 | |
| 216 | Implementing Comprehensive Healthcare and Community Empowerment Initiatives at Rugna Seva Prakalp, Adarsh Colony, Pandharpur Road, Miraj Distt Sangli Maharashtra as part of NHPC's CSR Initiative. | 5000 | |
| 217 | Empowering Women's Health: NHPC's CSR Initiative for Awareness, Distribution of 'Saukhyam Reusable Pads,' and Installation of Pad Vending Machines in 20 Schools/ Colleges across Pithoragarh and Champawat Districts, Uttarakhand. | 2775 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 218 | Shiksha Rath 7.0: NHPC's Transformative CSR Endeavour Empowering Children and Communities in Seven Border Villages along the LOC in Ladakh | 8400 | 100% |
| 219 | Implementing a Two-Year Initiative: Establishing a Skill Development and Education Centre, and Distributing Nutrition Supplements and Immunity Booster Kits at Titu Colony, Sector 28, Faridabad, Haryana. | 125 | |
| 220 | NHPC's CSR Initiative Empowers 22 Single Teacher Schools, Delivering Primary Education and Nutritional Support to Underprivileged Children in Jaisalmer and Kota Districts, Rajasthan | 614 | |
| 221 | CSR Support for providing Equipment for Sport Science Laboratory at THDCIL High Performance Academy for Canoeing & Kayaking, Koteshwar, Tehri, Uttarakhand | 330 | |
| 222 | Establishment of Shaswat Yoga Training Center, Phalodi, Rajasthan | 1500 | |
| 223 | Mobile Medical Unit for Pithoragarh, Uttarakhand - Procurement and One Year Operations for Enhanced Primary & Preventive Healthcare | 2000 | |
| 224 | Construction of PICU (Paediatric Care Unit) Ward in the Under-Construction Building of Shri Guruji Nashik, Intensive Rugnalaya, Maharashtra | 5000 | |
| 225 | Installation of a Dental Care Unit at Apaji Arogya Mandir Hospital, Banasthali Vidyapith, Rajasthan | 20000 | |
| 226 | Hands of Hope: NHPC's Transformative CSR Initiative for Empowering the Differently-Abled with Prosthetic Arms | 166 | |
| 227 | Ecological Restoration and Conservation of Sale Lake in Sale Village, Raigad, Maharashtra Using JalVed™ Ayurvedic Extract. | 2000 | |
| 228 | Providing CSR support for Procurement of Medical Equipment in Autonomous State Medical College Society, Siddharth Nagar, Uttar Pradesh | 3000 | |
| 229 | Providing One Basic Life Support (BLS) Ambulance and One Advanced Life Support (ALS) Ambulance Equipped with Transport Ventilator (RESPMAX). | 19000 | |
| 230 | Establishment of Three 5-Bedded Wards in the under-construction Balasaheb Deoras Rugnalaya, Pune, Maharashtra. | 21500 | |
| 231 | Construction of Toilet Block in MM Sherry Girls Higher Secondary School, Agra, Uttar Pradesh | 115 | |
| 232 | Distribution of Dry Ration to Elderly Destitute Women and Widows at Vrindavan, Uttar Pradesh | 275 | |
| 233 | Installation of Water Coolers with In-Built RO System and Provision of Safe Drinking Water for Public at Police Establishments in District Faridabad, Haryana | 125000 | |
| 234 | CSR Support for Two Truenat Machines for TB Diagnosis at District Faridabad Hospital | 6000 | |
| 235 | Enhancing maternal healthcare and diagnostic access through provision of ultrasound equipment to Samvedna Polyclinic & Diagnostic Centre, Makanpur Village, Indirapuram, Ghaziabad | 3000 | |
| 236 | Strengthening the development of infrastructure of Government Girls Inter College, Siddharthnagar, Uttar Pradesh. | 450 | |
| 237 | Nurturing Promising Life Paths for Students from Minority across Various Districts in Kerala. | 600 | |
| 238 | Transforming Varanasi District Library: NHPC's CSR Initiative for Community Empowerment | 50000 | |

| Sr No. | Description of Activities/ Initiatives | No. of Person Benefitted from CSR Projects | % of Beneficiaries from vulnerable and marginalized groups |
|---|---|---|---|
| 239 | Financial Aid to Three Underprivileged Students at BML Munjal University under the 'BMU CARES' | 3 | 100% |
| 240 | Engagement of interns under the PM Internship Scheme | 23 | |
| 241 | Establishment and Operation of Ekal Vidyalayas in Rural Areas of Himachal Pradesh, Uttarakhand, and UT of Jammu & Kashmir | 1644 | |
| 242 | Construction of the First Floor of the Model NEP Campus Building at Vidyadhiraja Vidyabhavan Higher Secondary School, Aluva, Kerala. | 1789 | |
| 243 | Establishment of STEAM (Science, Technology, Engineering, Arts and Mathematics) Labs in Kasturba Gandhi Balika Vidyalya & Rajkiya Balika Inter Colleges in Shajahanpur, UP. | 1919 | |
| 244 | Establishment of Students Mastering Important Life skills Education (SMILE) Hub at Government Girls Senior Secondary School, Ballabhgarh, Haryana. | 500 | |
| 245 | Supply and Installation of Solar Power Plant at Prayas Welfare School, Sector 64, Faridabad | 400 | |
| 246 | Installation of 100 Intelligent Teaching Consoles in Government Pre and Primary Schools (50 in Dibang District, Arunachal Pradesh & 50 in Leh, UT of Ladakh) | 10000 | |
| 247 | Establishment of Sewing Training Center at Government Girls College, Bawani Khera, Bhiwani. | 100 | |
| 248 | Installation of 100 Solar Street Lights in District Sitapur, Uttar Pradesh | 5000 | |
| 249 | Desilting of earthen bunds, deepening and widening of streams in Parkandi Village, Taluka - Maan, District Satara, and in Gondune Village & Borgaon (Hiridpada) Village, both in Taluka - Surgana, District Nashik, Maharashtra under CSR. | 7014 | |
| 250 | Construction of Civic Amenity Building, Badrinath Dham to Shri Kedarnath Utthan Charitable trust (SKUCT). | 125000 | |
| 251 | Providing regular sports training to Persons with Intellectual and Development Disability (PWIDD). | 762 | |
| 252 | Empowering Rural Communities: NHPC's Vibrant CSR Initiative for Sustainable Futures in Meerpur and Beladi-Salhapur Villages, Haridwar District, Uttarakhand. | 4922 | |
| 253 | Establishment of Integrated Border Area Development Centre (IBADC) in Jammu & Kashmir. | 10000 | |
| 254 | CSR Support of Rs. 1.00 Cr for re-construction of Govt. Schools and Health centres damaged during unprecedented rainfall in the Uttarakhand state for the FY 2021-22. | 40000 | |

# Independent Reasonable Assurance Statement

To,

The Director

NHPC Limited

NHPC Office Complex, Sector-33,

Faridabad, Haryana – 121003, India

JointValues ESG Services Pvt. Ltd. (hereinafter referred to as "JointValues") was appointed and engaged by the management of the NHPC Limited (hereinafter referred as the "Company" or "NHPC") for performing an independent assurance of the nine core attributes as mentioned in SEBI's BRSR Core[1] format[2] for information pertaining to Environmental, Social, and Governance performance disclosed by the Company in the Business Responsibility and Sustainability Report (BRSR) for the 'reporting period' April 1, 2025 to March 31, 2026 considering related formats and criteria[3],[4],[5],[6],[7] for listed entities issued by SEBI.

JointValues performed the engagement through a multidisciplinary team of experienced professionals and subject-matter specialists, on attributes pertaining to Environmental, Social, and Governance performance of the Company reported through BRSR Core, to obtain sufficient evidence to support the professional judgement, and provide the basis for conducting reasonable assurance within the defined scope and boundary of the engagement.

The Assurance team applied professional judgement, skills, and techniques with professional scepticism in a systematic engagement process to arrive at an independent opinion about the subject matters within the scope and boundary of the engagement.

## Methodology

JointValues conducted this reasonable assurance of the Company in accordance with the International Standard on Assurance Engagements (ISAE) 3000 (Revised), Assurance Engagements Other Than Audits or Reviews of Historical Financial Information issued by the International Auditing and Assurance Standards Board (IAASB).

JointValues conducted the engagement process with adherence to ethical requirements, professional standards, and compliance with applicable legal and regulatory requirements, in line with the International Standards on Quality Management (ISQM), Quality Management for Firms that Perform Audits or Reviews of Financial Statements or Other Assurance or Related Services Engagement issued by IAASB.

During the engagement, the assurance team complied with JointValues's Code of Conduct, that defines independence and other ethical requirements and aligns with the best practices and the International Code of Ethics (ICE) for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA).

## Limitations and Exclusions

- Preparing the Company's BRSR information requires management to set the criteria, decide what information is relevant to include, and make estimates and assumptions that impact the reported information.
- Reducing engagement risk to zero is rarely attainable; therefore, reasonable assurance is less than absolute assurance.
- Calculating and measuring certain amounts and BRSR Core metrics, such as GHG emissions, water, waste and energy footprint, involves assumptions/estimations and inherent measurement uncertainty. Even though we

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[1] *Annexure-I in SEBI's circular number SEBI/HO/CFD/CFD-SEC-2/P/CIR/2023/122 dated 12 July 2023*

[2] *Annexure-II in SEBI's circular number SEBI/HO/CFD/CFD-SEC-2/P/CIR/2023/122 dated 12 July 2023*

[3] *Regulation 34(2)(f) of SEBI' Listing Obligations and Disclosure Requirements (SEBI LODR)*

[4] *SEBI vide circular number SEBI/HO/CFD-PoD-2/CIR/P/0155 dated 11th November, 2024*

[5] *SEBI circular number SEBI/HO/CFD-PoD-1/D/CIR/2024/177 dated 20th December, 2024*

[6] *Circular number SEBI/HO/CFD-PoD-1/CIR/2025/42 dated 28th March, 2025*

[7] *GHG Verification and Validation conducted against GHG Protocol and ISO 14064 - 1:2018, ISO 14064 - 2:2019 and ISO 14064 - 3:2019.*

obtain sufficient appropriate evidence to support our opinion, it does not eliminate the uncertainty in these amounts and metrics.

- Evaluation, verification and assessment of any Company's financial performance and data have been out of the scope of this engagement, except relying on the Company's third-party audited financial reports as provided to us during the course of engagement, wherever materially required concerning the nine core attributes of the BRSR core. The assurance does not cover the Company's statements that express opinions, claims, beliefs, aspirations, expectations, aims, or future intentions. Additionally, assertions related to Intellectual Property Rights and other competitive issues are beyond the scope of this assurance.
- Aspects of the BRSR and the data and information (qualitative or quantitative) as per BRSR Core attributes.
- The engagement does not include a review of the Company's strategy or other related linkages expressed in the Report. These aspects are not within the scope of the assurance engagement.
- The assurance does not extend to mapping the BRSR with reporting frameworks other than those specifically mentioned. This engagement does not consider assessments or comparisons with frameworks beyond the specified ones.
- Compliance with any Environmental, Social, and legal issues related to the regulatory authority.
- The absence of a significant body of established practice on which to draw, to evaluate and measure non-financial information allows for different, but acceptable, measures and measurement techniques and can affect comparability between entities.
- Activities and practices followed outside the defined assurance period stated herein above.

**Procedures Followed**

Given the circumstances of the engagement, in performing the engagement procedures, we have:

- Interacted with relevant personnel of Company's management responsible for Sustainability, Environmental, Social and Governance (ESG) and their team through a combination of virtual meeting interactions at the Company's corporate head office for understanding the process of collecting, collating the subject matter as per SEBI Circular for BRSR Core.
- Assessed the appropriateness of various assumptions, estimations and materiality thresholds used by the Company for data analysis.
- Performed analytical procedures to analyse trends in the historical data and accordingly ascertain the reasonableness of the data reported in the current year.
- Performed substantive testing on a sample basis of the identified sustainability indicators, to verify that the data had been appropriately measured with the underlying documents recorded, collated and reported, including returns and internal monitoring reports filed to various authorities by the Company and relied upon by us. This includes assessing records and performing testing, including recalculation of sample data.

The selection of the assurance approach was based on our professional judgment, considering the risk assessment and various aspects of assurance. Our opinion on the continuing effectiveness of the Company's internal controls is out of the scope of this assurance statement. Our responsibilities under those standards are further described in this statement's "Our Responsibilities" section.

**Our Responsibilities**

- Planning and performing the engagement to obtain reasonable assurance that the disclosures about the BRSR Core are free from material misstatement.
- Exercising professional scepticism, judgement, skills and techniques in systematic engagement process.
- Forming an independent opinion about the underlying subject matter within the scope and boundary of the engagement based on the procedures performed and the evidence obtained.

**Other Information**

Our reasonable assurance engagement was with respect to the information for the period April 1, 2025 to March 31, 2026 only and not on any other elements included in the BRSR or any report linked to BRSR and, therefore, do not express any conclusion thereon.

**Independence, Quality Control and Competence**

JointValues is independent of the Company and has not been involved in any non-audit, non-assurance or non-

assessment nature of engagement during the financial year 2025-26 for which JointValues has conducted independent assurance of BRSR core for the Company.

In the course of this engagement, assurance practitioner exercised professional judgement and applied professional scepticism consistent with the provisions of ISAE 3000 (Revised), which prescribes that unless information provided by the firm or other parties suggests otherwise, the engagement team is entitled to rely on the firm's system of quality control. In such circumstances, and to the extent so relied upon, JointValues placed appropriate and limited reliance on the Company's representations regarding its system of quality control and the continuing effectiveness of its internal management processes, with its professional opinion informed by the safeguards embedded therein, including the competence and structure of the Company's management systems, adherence to applicable regulatory requirements, and the overall rigour of the Company's governance and continuance procedures. The responsibility for the completeness, accuracy and integrity of the underlying data and primary computation inputs rests solely with the management of the Company.

The independent assurance opinion statement has been prepared for the stakeholders of the Company only for the purpose of verifying its non-financial sustainability information relating to Environment, Social and Governance disclosures as required in the SEBI's BRSR core format, particularly described in the scope above.

### Scope and Boundary of Assurance

The scope of this engagement, as agreed upon by JointValues and the Company, was to provide reasonable assurance on the non-financial sustainability disclosure covered under nine core attributes of the BRSR Core format, as provided by the Company to JointValues in the BRSR format. The values related to the nine core attributes of BRSR Core as provided by the Company are mentioned in Annexure-I to the assurance statement.

The reporting boundary of the Company's BRSR is "Standalone basis" which includes all operations and facilities directly held under the holding entity, and not the subsidiaries. The table in Annexure-I below shows the reporting boundaries and scope of disclosure on which the opinion is being issued for the reporting period from April 1, 2025, to March 31, 2026.

### Opinion

**Based on the procedures performed, evidence obtained, explanations provided by management and subject to inherent limitations outlined above, JointValues expresses its opinion that the nine core attributes as per the BRSR Core, as disclosed by the Company through the BRSR format, are reasonably assured for the reporting boundary and scope as mentioned in this statement.**

### Responsibilities of Management at the Company

By publishing this assurance statement, the management of the Company acknowledges and understands that they are, inter-alia, responsible for the information provided in the BRSR for:

- Designing, implementing, and maintaining internal controls to ensure the information is free from material misstatement, including preventing deliberate misrepresentation.
- Selecting or establishing suitable criteria for preparing the information, considering applicable laws and regulations, identifying key aspects, engaging with stakeholders, and preparing and presenting the information according to the reporting criteria.
- Disclosing the applicable criteria used for preparation in the relevant report or statement.
- Preparing and calculating the information in accordance with the reporting criteria.
- Ensuring the reporting criteria are available to assurance providers and intended users with relevant explanations and assumptions.
- Establishing targets, goals, and performance measures and implementing actions to achieve them.
- Identifying and describing inherent limitations in measuring or evaluating information according to the reporting criteria.
- Providing details of the management personnel responsible for the disclosed information.
- Ensuring compliance with laws, regulations, or applicable contracts and preventing fraud.

### Limitation of Liability and Legal Disclaimer

In no event, the assurance agency and assurance practitioners, for the opinion in this assurance statement, shall be liable to any party for any direct, indirect, incidental, compensatory, punitive, special, or consequential damages, costs, expenses, legal fees, or losses (including, without limitation, lost income or lost profits and opportunity costs or losses

caused by negligence) in connection with any use of the content in this assurance statement.

This assurance statement is not intended to be produced by any user in any court of law. The assurance practitioners and the agency absolve themselves from legal or other representation to any third party for any consequences arising from using this assurance statement.

### The Intended Use or Purpose of this Assurance Statement

The information provided by the Company related to BRSR Core in the BRSR and our reasonable assurance statement is intended only for users who have reasonable knowledge of the BRSR Core attributes and who have read the information with reasonable diligence and understand that the attributes are prepared and assured at appropriate levels of materiality.

Except for the publication along with the BRSR as part of the annual report or for internal purpose by the Company, this assurance statement is not intended to be used by anyone for the publication of any selected paragraphs or excerpts elsewhere, nor should the design or content be altered for any purpose.

This document is intended to be used in its original form without modification by the management of the Company. JointValues will not be responsible for monitoring disclosures made by the Company after the date of issuance of assurance. In the event that any material deviation comes to the attention, JointValues may bring it to the notice of the Company and, if considered necessary in the context of regulatory expectations, also communicate the same to relevant stakeholders and authority concerned.

In sections where BRSR has specific requirements to indicate if any independent assessment, evaluation, assurance has been carried out by any external agency and if any reference has been made to JointValues, such should be interpreted as reasonable assurance provided by JointValues, if such requirements form a part of BRSR Core only on which JointValues has given its opinion.

Jul 17, 2026

| | |
|---|---|
| J. S. Kamyotra<br>Verifier and Assurer<br>JointValues ESG Services Pvt. Ltd. | Ritu A<br>Signatory - Commercial Contract<br>JointValues ESG Services Pvt. Ltd. |

Annexure-1

## NHPC BRSR Core Metrics

### Assurance Statement for BRSR Core of the NHPC for Financial Year 2025-26

| # | BRSR Core Attribute | Parameter | Cross-reference to the BRSR | Measurement | Disclosure by the NHPC in print ready BRSR produced for assurance procedures | Remark on boundary and scope |
|---|---|---|---|---|---|---|
| 1 | Greenhouse gas (GHG) footprint | Total Scope 1 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available) | Principle 6, Q7 of Essential Indicators | GHG (CO2e) Emission in Million (Mn) MT / KT / MT Direct emissions from organization's owned- or controlled sources | 3,994 Metric Tonnes of CO2e (MtCO2e) | On account of Diesel and Petrol consumption. |
| | | Total Scope 2 emissions (Break-up of the GHG (CO2e) into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available) | Principle 6, Q7 of Essential Indicators | GHG (CO2e) Emission in Mn MT / KT / MT Indirect emissions from the generation of energy that is purchased from a utility provider | 39,394 MtCO2e | On account of Electricity consumption. |
| | | GHG Emission Intensity (Scope 1 +2) | Principle 6, Q7 of Essential Indicators | Total Scope 1 and Scope 2 emissions (MT) / Total Revenue from Operations adjusted for PPP | 0.000008545 MtCO2e/US Dollar | |
| | | | Principle 6, Q7 of Essential Indicators | Total Scope 1 and Scope 2 emissions (MT) / Total Output of Product or Services | | |
| 2 | Water footprint | Total volume of water consumption | Principle 6, Q3 of Essential Indicators | Mn Lt or KL | 4,08,300 KL | |
| | | Water consumption intensity | Principle 6, Q3 of Essential Indicators | Mn Lt or KL / Rupee adjusted for PPP | 0.000080409 KL/ US Dollar | |
| | | | Principle 6, Q3 of Essential Indicators | Mn Lt or KL / Product or Service | | |
| | | Water Discharge by destination and levels of Treatment | Principle 6, Q4 of Essential Indicators | Mn Lt or KL | 16,22,888 KL | |
| 3 | Energy footprint | Total energy consumed | Principle 6, Q1 of Essential Indicators | In Joules or multiples | 12,33,803 GJ | On account of Liquid Fuel and Electricity. |
| | | % of energy consumed from renewable sources | Principle 6, Q1 of Essential Indicators | In % Terms | 79.4 % | On account of in-house Solar Power Generation. |

| # | BRSR Core Attribute | Parameter | Cross-reference to the BRSR | Measurement | Disclosure by the NHPC in print ready BRSR produced for assurance procedures | Remark on boundary and scope |
|---|---|---|---|---|---|---|
| | | Energy intensity | Principle 6, Q1 of Essential Indicators | Joules or multiples / Rupee adjusted for PPP | 0.000242980 GJ/ US Dollar | |
| | | | Principle 6, Q1 of Essential Indicators | Joules or multiples / Product or Service | | |
| 4 | Embracing circularity - details related to waste management by the entity | Plastic waste (A) | Principle 6, Q9 of Essential Indicators | Kg / MT | 5.12 Metric Tonne (MT) | |
| | | E-waste (B) | Principle 6, Q9 of Essential Indicators | Kg / MT | 4.20 MT | |
| | | Bio-medical waste (C) | Principle 6, Q9 of Essential Indicators | Kg / MT | 1.02 MT | |
| | | Construction and demolition waste (D) | Principle 6, Q9 of Essential Indicators | Kg / MT | 1,188.96 MT | |
| | | Battery waste (E) | Principle 6, Q9 of Essential Indicators | Kg / MT | 0.17 MT | |
| | | Radioactive waste (F) | Principle 6, Q9 of Essential Indicators | Kg / MT | 0 | |
| | | Other Hazardous waste. Please specify, if any. (Waste Oil) (G) | Principle 6, Q9 of Essential Indicators | Kg / MT | 0.34 MT | |
| | | Other Non Hazardous waste. Please specify, if any. (H) Please specify, if any. (Break-up by composition i.e., by materials relevant to the sector) | Principle 6, Q9 of Essential Indicators | Kg / MT | 1,195.74 MT | |
| | | Total waste quantity (A+B+C+D+E+ F+G+H) | Principle 6, Q9 of Essential Indicators | Kg / MT | 2,395.55 MT | |
| | | Waste intensity | Principle 6, Q9 of Essential Indicators | Kg or MT / Rupee adjusted for PPP | 0.0000004718 MT/ US Dollar | |
| | | | Principle 6, Q9 of Essential Indicators | Kg or MT / Employee (FTE) (Unit of Product or Service) | - | |

| # | BRSR Core Attribute | Parameter | Cross-reference to the BRSR | Measurement | Disclosure by the NHPC in print ready BRSR produced for assurance procedures | Remark on boundary and scope |
|---|---|---|---|---|---|---|
| | | Each category of waste generated, total waste recovered through recycling, re-using or other recovery operations | Principle 6, Q9 of Essential Indicators | Kg or MT | 38.30 MT | |
| | | | Principle 6, Q9 of Essential Indicators | Intensity | 0.016 | |
| | | For each category of waste generated, total waste disposed by nature of disposal method | Principle 6, Q9 of of Essential Indicators | Kg or MT | 2,357.24 MT | |
| | | | | Intensity | 0.984 | |
| 5 | Enhancing safety | Spending on measures towards well- being of employees and workers – cost incurred as a % of total revenue of the company | Principle 3, Q 1(c) of Essential Indicators | In % terms | 2.12 % | |
| | | Details of safety related incidents for employees and workers (including contract-workforce e.g. workers in the company's construction sites) | Principle 3, Q11 of Essential Indicators | Number of Permanent Disabilities | 0 | |
| | | | | Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked) | 0 | |
| | | | | No. of fatalities | 0 | |
| 6 | Enabling Gender Diversity in Business | Gross wages paid to females as % of wages paid | Principle 5, Q3(b) of Essential Indicators | In % terms | 9.72 % | |
| | | Complaints on POSH | Principle 5, Q7 of Essential Indicators | Total Complaints on Sexual Harassment (POSH) reported | 01 | |
| | | | | Complaints on POSH as a % of female employees / workers | 0.19% | |
| | | | | Complaints on POSH upheld | 0 | |

| # | BRSR Core Attribute | Parameter | Cross-reference to the BRSR | Measurement | Disclosure by the NHPC in print ready BRSR produced for assurance procedures | Remark on boundary and scope |
|---|---|---|---|---|---|---|
| 7 | Enabling Inclusive Development | Input material sourced from following sources as % of total purchases – Directly sourced from MSMEs/ small producers and from within India | Principle 8, Q4 of Essential Indicators | In % terms – As % of total purchases by value | MSMEs/ small Producers- 60.73 %<br>Within India- 100 % | Procurement of Goods and Services through MSEs (Including MSEs owned by SC, ST, Women Entrepr-eneurs)/ Total Eligible Procurment of Goods and Services rendered by MSEs. |
| | | Job creation in smaller towns – Wages paid to persons employed in smaller towns (permanent or non- permanent / on contract) as % of total wage cost | Principle 8, Q5 of Essential Indicators | In % terms – As % of total wage cost | Rural – 51.06%<br>Semi-Urban – 4.59%<br>Urban – 8.42%<br>Metropolitan – 35.93% | |
| 8 | Fairness in Engaging with Customers and Suppliers | Instances involving loss / breach of data of customers as a percentage of total data breaches or cyber security events | Principle 9, Q7 of Essential Indicators | In % terms | Nil | |
| | | Number of days of accounts payable | Principle 1, Q8 of Essential Indicators | (Accounts payable *365) / Cost of goods/ services procured | 89.71 days | |
| 9 | Open-ness of business | Concentration of purchases & sales done with trading houses, dealers, and related parties<br>Loans and advances & investments with related parties | Principle 1, Q9 of Essential Indicators | Purchases from trading houses as %of total purchases<br>Number of trading houses where purchases are made from<br>Purchases from top 10 trading houses as % of total purchases from trading houses | Not applicable | Based on Audited Financial Statement |

| # | BRSR Core Attribute | Parameter | Cross-reference to the BRSR | Measurement | Disclosure by the NHPC in print ready BRSR produced for assurance procedures | Remark on boundary and scope |
|---|---|---|---|---|---|---|
| | | | | Sales to dealers / distributors as % of total sales<br>Number of dealers / distributors to whom sales are made<br>Sales to top 10 dealers / distributors as % of total sales to dealers / distributors | Not applicable | |
| | | | | Share of RPTs (as respective %age) in<br>Purchases<br>Sales<br>Loans & advances<br>Investments | <br>5.55 %<br>0.48 %<br>100 %<br>100 % | |

## Achievements against Key Parameters of MoU targets for the Financial Year 2025-26

Government, being the majority shareholders of NHPC Limited, undertakes regular performance evaluation of CPSEs, to assess their efficacy towards fulfilment of core objectives for which these CPSEs have been constituted. Accordingly, NHPC Limited is required to enter into a Memorandum of Understanding (MoU) with the Ministry of Power (MoP) every year. The MoU comprises of certain key Performance Parameters along with their targets (on consolidated basis) as well as the Compliance Parameters finalized by Department of Public Enterprises (DPE) in accordance with guiding framework of DPE.

At the end of financial year, NHPC's performance is evaluated for based on actual achievements against the targets and compliances assigned in the MoU. For this purpose, Data from reliable sources such as audited financial statements, NHPC's Annual Report, and relevant Government portals is relied upon by DPE.

During FY 2025-26, achievements of NHPC Limited (on consolidated basis) against the Main Parameters and Compliance Parameters in the MOU for the year 2025-26 are detailed below:

**Main Parameters:**

1. **Revenue from Operations:**

   Total Revenue from Operations of NHPC Limited (on consolidated basis) for FY 2025-26 is ₹ 11,615.29 crore, against the assigned target of ₹ 13,000 crore.

2. **Power Generation:**

   Total power generation from power stations of NHPC Limited (on consolidated basis) during the year 2025-26 is 29,617.29 MU, against the assigned target of 32,738 MU.

3. **Capital Expenditure:**

   Total Capital Expenditure by NHPC Limited (on consolidated basis) for FY 2025-26 pegged at ₹ 14,571.43 crore, against the assigned target of ₹ 13,300 crore.

4. **EBITDA:**

   Earnings before Interest, Tax, Depreciation, and Amortization (EBITDA) as a percentage of Total Income of NHPC Limited (on consolidated basis) for FY 2025-26 work out to be 49.73%, against the assigned target of 65.93%.

5. **Return on Capital Employed:**

   Return on Capital Employed for NHPC Limited (on consolidated basis) at the end of FY 2025-26 works out to be 4.94%, against the assigned target of 8.89%.

6. **Asset Turnover Ratio:**

   Asset Turnover Ratio of NHPC Limited (on consolidated basis) at the end of FY 2025-26 works out to be 11.39%, against the assigned target of 15.07%.

7. **Procurement through GeM:**

   Procurement from GeM Portal (as a percentage of total procurement) during the year 2025-26 of NHPC's (on consolidated basis) is ₹ 1,821.42 crore, which is 97.85% of total annual procurement of ₹ 1,861.49 crore during the period, against the assigned target of 100%.

8. **Trade Receivables:**

   Trade Receivables as number of days of Revenue from Operations of NHPC's (on consolidated basis) for FY 2025-26 is 23 days, against the assigned target of 45 days.

9. **Expenditure on R&D (including Innovation Initiatives):**

   Expenditure incurred on Research & Development (R&D) by NHPC Limited (on consolidated basis) during the FY 2025-26 is ₹ 23.01 Crore (including ₹ 14.81 Crore towards establishment expenses). Thus, Expenditure on R&D as percentage of previous 3 years average Profit Before Tax of NHPC Limited (on consolidated basis) during the FY 2025-26 works out as 0.573%, against the assigned target of 1%. Expenditure on R&D by NHPC Limited (on consolidated basis) during FY 2024-25 was ₹ 23.79 crore (including ₹9.66 Crore towards establishment expenses).

   The brief description of activities during 2024-25 & 2025-26 is as under:

**i) During FY 2024-25**

**a) R&D projects completed in FY 2024-25:**

Optimization of Earth mat Design by Resistivity Imaging Technique.

**b) On-going R&D Projects in FY 2024-25:**

i) 3 Nos. Green Hydrogen Pilot Projects Located at Chamba, (H.P), Kargil, UT of Ladakh & NBPS Guest House, Leh.

ii) Glacial lake Outburst Flood (GLOF) of Hydro-electric Projects of NHPC

iii) Online monitoring of the healthiness of generator transformer of Salal Power Station.

iv) Projects taken up in collaboration with IIT Roorkee :

- Development of inflow forecasting system for Chamera-III Power Station.
- Minimizing of Damages due to

delay diminishing of fault current in case of phase-to- phase short circuits fault in stator winding.

- Development of Himalayas Specific Attenuation Relationship utilizing SMA data from NHPC network

v) Projects taken up in collaboration with IIT Kanpur :

- Development of Design Guidelines/ Charts for quick estimation of Caverns behaviour & support layout including openings based on 3D FEM (Finite Element Method) Analysis (IIT Kanpur):

vi) Projects taken up in collaboration with NIT Durgapur:

- Development of Partial Discharge Monitoring Solutions for High Voltage Electrical Apparatus.
- Online condition monitoring solution for transformer bushings and coupling capacitors for on line partial discharge monitoring of generators

vii) Projects taken up in collaboration with IIT Delhi:

- A comprehensive data analysis using Artificial Intelligence / Machine Learning tools for the wind turbines installed at Jaisalmer Wind Park

**ii) During FY 2025-26:**

**a) R&D projects completed in FY 2025-26:**

A comprehensive data analysis using Artificial Intelligence / Machine Learning tools for the wind turbines installed at Jaisalmer Wind Park.

**b) On-going R&D Projects in FY 2025-26:**

i) 2 Nos. Green Hydrogen Pilot Projects Located at Chamba, (H.P) & NBPS Guest House, Leh.

ii) Glacial lake Outburst Flood (GLOF) of Hydro-electric Projects of NHPC.

iii) Online monitoring of the healthiness of generator transformer of Salal Power Station.

iv) Projects taken up in collaboration with IIT Roorkee :

- Development of inflow forecasting system for Chamera-III Power Station.
- Minimizing of Damages due to delay diminishing of fault current in case of phase-to- phase short circuits fault in stator winding.
- Development of Himalayas Specific Attenuation Relationship utilizing SMA data from NHPC network
- Development of a Real Time Digital Simulator for Pump Storage Plants.

v) Project taken up in collaboration with IIT Kanpur :

- Development of Design Guidelines/ Charts for quick estimation of Caverns behavior & support layout including openings based on 3D FEM (Finite Element Method) Analysis

vi) Projects taken up in collaboration with NIT Durgapur:

- Development of Partial Discharge Monitoring Solutions for High Voltage Electrical Apparatus.
- Online condition monitoring solution for transformer bushings and coupling capacitors for on line partial discharge monitoring of generators

vii) Projects taken up in collaboration with IIT Delhi:

- Consultancy Services for preparation of Detailed Project report for – Rock fall protection work of steep hill/slope on Right & Left Bank of Dam site, Kharamukh of Chamera-III Power Station.

viii) Projects taken up in collaboration with IIT Patna:

- Verification & validation of geotechnical design and behaviour prediction of caverns through back analysis using numerical models (DEM and/or Continuum models) based on monitored instrument data, photogrammetric methods and blast damage assessment during excavation at Power House Complex caverns of Dibang Multipurpose Project.

ix) Projects taken up with NIH (National Institute of Hydrology), Roorkee

- Dam Break Studies for Emergency Action Plan of NHPC Ravi Basin Projects.

Details of R&D activities undertaken during FY 2025-26 are available in Directors' Report.

**10. Total Return to Shareholders:**

Evaluation of Total Return to Shareholders was done by DPE as per process of benchmarking of the markets in the year 2025-26.

**Compliance Parameters:**

**1. DPE guidelines on CSR expenditure:**

During FY 2025-26, NHPC Limited has complied with all the applicable provisions of DPE guidelines. Details of CSR expenditure and activities undertaken during FY 2025-26 are available in relevant sections of Annual Report.

**2. Provisions in the Companies Act,2013 [or SEBI (LODR) regulations in case of listed entities] on Corporate Governance:**

**a) Composition of Board of Directors**

During the FY 2025-26, NHPC had complied with applicable provisions of corporate governance as per SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 (SEBI LODR) and the Companies Act, 2013 to the extent within the ambit of NHPC Limited.

**b) Board Committees**

During the FY 2025-26, the composition of Audit Committee and Nomination & Remuneration Committee was as per Regulation 18(1) and 19(1) of SEBI (LODR) and Section 177 & 178 of the Companies Act, 2013 for the period from 17.04.2025 to 31.03.2026.

**c) Holding Board and Committees' Meetings:**

During FY 2025-26, NHPC Limited has complied with all the applicable provisions of SEBI (LODR) and the Companies Act, 2013 in this regard.

**d) Related Party Transactions:**

During FY 2025-26, NHPC Limited has complied with all the applicable provisions of SEBI (LODR) and the Companies Act, 2013 in this regard.

**e) Disclosures and transparency**

During FY 2025-26, NHPC Limited has complied with all the applicable provisions of SEBI (LODR) and the Companies Act, 2013 in this regard.

**3. Onboarding on all operational TReDS Platforms:**

NHPC Limited and all its subsidiaries are on-board or are in process of onboarding on all the operational TReDS platforms. TReDS platform wise date of onboarding of NHPC Limited and its Subsidiaries are as under:

| S. N. | TReDS Platform | Onboarding status as on 31.03.2026 with Date of Onboarding | | | | | |
|---|---|---|---|---|---|---|---|
| | | NHPC | NHDC | CVPPL | BSUL | JPCL | RHPCL |
| 1. | A.TReDS Ltd. (Invoicemart digital platform) | 12.12.2018 | 22.07.2019 | 06.08.2024 | yet to be received | 12.12.2024 | 01.06.2021 |
| 2. | RXIL (Receivables exchange of India Ltd.) | 10.12.2024 | 26.12.2024 | 28.03.2025 | 26.05.2025 | 10.12.2024 | Under process |
| 3. | M1 xchange (Mynd Solution Pvt Ltd) | 31.10.2024 | 23.12.2024 | 29.03.2025 | 25.03.2026 | No | Under process |
| 4. | C2 TReDS (C2FO Factoring Solutions Pvt Ltd) | 07.11.2024 | 09.12.2024 | 25.03.2025 | 31.03.2026 | No | 14.05.2026 |
| 5. | DTX (KredX Platform Pvt Ltd) | 30.01.2026 | 30.03.2026 | 28.03.2025 | yet to be received | No | Under process |

The annual procurement of JPCL is very insignificant and there are no repetitive vendors, as such TReDS platform are not willing to on-board JPCL as buyer.

**4. Timely Payments to MSE Vendors as prescribed in the MSMED Act:**

During FY 2025-26, NHPC Limited has complied with the provision of the MSMED Act, 2006 with regard to timely Payments to MSE Vendors and NHPC's dues (on consolidated basis) as per MSMED Act, 2006 regarding procurement from MSE vendors for more than 45 days is "NIL".

**5. Procurement of goods and services (as % of total procurement), from-**

**a. MSEs overall – 25%**

**b. SC/ST owned MSEs – 4%**

**c. Women owned MSEs – 3%**

During FY 2025-26, total procurement of goods produced / services rendered by Micro, and Small Enterprises (MSEs) is ₹ 541.83 crore, which is 64.66% of NHPC's (on consolidated basis) total eligible value of procurement of goods produced / services rendered by MSEs i.e. ₹ 838.02 crore. Above procurement includes ₹ 46.61 crore (5.56%) from MSEs owned by SC/ST and ₹ 41.02 crore (4.90%) from MSEs owned by women.

**6. Steps and initiatives taken for Health and Safety improvement of Human Resources:**

As per the targets assigned vide MoP's communication dated 18.08.2025, NHPC Limited has taken up numerous following steps and initiatives towards health & safety of human resources during FY 2025-26, such as organisation of medical camps, regular health check-ups, comprehensive monitoring of care givers / canteen workers / special check-ups for workers deployed in hazardous areas as detail below :

| S.No. | Steps & Initiatives | Unit | Targets | Achievements |
|---|---|---|---|---|
| i) | Awareness workshop on Yoga | Nos. | 2 | 2 Nos. |
| ii) | Virtual Yoga Session | Sessions | Thrice a week | Sessions were conducted thrice a week for the employees. |
| iii) | Mandatory Annual Health Check-up | Nos. | 1000 | 1392 Nos. of Regular Employee with their Spouses. |
| iv) | Free Multi-Speciality Camps | Nos. | 5 | 27 Nos. |
| v) | Blood Donation Camps | Nos. | 2 | 11 Nos. |
| vi) | Health Check–up of Food Handlers. | Sessions | 2 | 2 Sessions |
| vii) | Health Check–up of Crèche Nannies. | Sessions | 2 | 2 Sessions |
| viii) | Audiometry test of Pump operators and Employees handling DG Sets | Sessions | 1 | 1 Session |
| ix) | Health Check – up of House–Keeping staff & Contractual Workers | Sessions | 1 | 1 Session |
| x) | Webinars on Topics of Health Improvement, Mental Health Strengthening and Stress Management. | Sessions | 2 | 15 Sessions |

**7. Targets under PM Internship Scheme of MCA:**

Under PM Internship Scheme of MCA, the position/achievement of NHPC Limited is depicted as below:

**Pilot Round – 1:**

| | | |
|---|---|---|
| 1. | Opportunities Created | 1008 |
| 2. | Offers issued (based on availability of candidates) | 683 |
| 3. | Offers accepted | 116 |
| 4. | Candidates joined | 116 |

**Pilot Round – 2:**

| | | |
|---|---|---|
| 1. | Opportunities Created | 908 |
| 2. | Offers issued (based on availability of candidates) | 393 |
| 3. | Offers accepted | 168 |
| 4. | Candidates joined | 84 |

**8. Leadership Development Plan:**

NHPC's Leadership Development & Succession Planning System namely 'Utkarsh', as approved by Board of Directors, has been adopted by NHPC Limited on 25.03.2026.

**9. Surplus non-core assets (Land & Building) Monetization Plan:**

Surplus non-core assets (Land & Building) Monetization Plan of NHPC Limited was 'Nil' for the FY 2025-26.

# INDEPENDENT AUDITORS' REPORT

**To the Members of NHPC Limited**

**Report on the Audit of the Standalone Financial Statements**

**Opinion**

We have audited the accompanying Standalone Financial Statements of NHPC Limited ("the Company"), which comprise the Standalone Balance Sheet as at 31 March 2026, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows for the year then ended, and Notes to the Standalone Financial Statements, including a summary of material accounting policies and other explanatory Information for the year ended on that date (hereinafter referred to as "Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act ("Ind AS") and the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026, and its profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

**Basis for Opinion**

We conducted our audit of the Standalone Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditors' Responsibilities for the Audit of the Standalone Financial Statements" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("the ICAI") together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Standalone Financial Statements.

**Key Audit Matters**

Key Audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the Key Audit Matters to be communicated in our Report.

| Sl. No. | Key Audit Matters | Addressing the Key Audit Matters |
|---|---|---|
| 1. | **Recognition and Measurement of revenue from Sale of Power**<br>The operating activities of the Company are subject to cost-of-service regulations whereby the tariff charged for electricity generated is based on allowable capital, other costs, expenses and stipulated return there against. The Company invoices its customers on the basis of pre-approved/ provisional tariff which is subject to truing up. Further, where revision in tariff due to revision in cost estimates are pending, tariff is computed based on the parameters and methods prescribed under the CERC Tariff Regulations and an estimated amount of revenue is recognised when an application is made to the CERC after obtaining necessary approvals to the extent it is highly probable that there will be no downward adjustment to the revenue recognised.<br>The Company recognizes revenue as the amount invoiced to customers based on pre-approved/ | **Our audit procedures based on which we arrived at the conclusion regarding reasonableness of Recognition and Measurement of revenue from Sale of Power include the following:**<br>• Understanding and testing the design and operating effectiveness of controls as established by the management for accrual of income and determination of the amounts recoverable there against.<br>• Obtaining and understanding of the amount recoverable in terms of CERC Regulations and assessing, testing and evaluating the reasonableness thereof keeping in view the significant judgements applied by the management for such assessments.<br>• The above includes the evaluation of the CERC guidelines and acceptance of the claim made by the Company in the past and the trend of disallowances on various count and adherences and compliances thereof by the management and rationale for assumptions taken under the given situation and business environment. |

| Sl. No. | Key Audit Matters | Addressing the Key Audit Matters |
|---|---|---|
| | provisional tariff rates agreed with the regulator. As the Company is entitled to a fixed return on equity, the difference between the revenue recognized and entitlement as per the regulations is recognized as assets / liabilities.<br>The accruals made as above are vital and proprietary to the business in which the Company is operating. In absence of rate fixation, these are based on the management's assumptions and estimates which are subject to finalization of tariff by CERC and commencement of operations of the Projects.<br>Refer Note no. 24.1 of the Standalone Financial Statements. | • Reviewing the adequacy and reasonableness of amounts recognised and measurement policies followed by the Company in this respect and adequacy of the disclosure made with respect to the same in the Standalone Financial Statements of the Company. |
| 2. | **Impairment Assessment of carrying amount of Property, Plant and Equipment (PPE) and Capital Work in Progress (CWIP)**<br>Each of the Power Station/ Project has been considered as Cash Generating Units (CGU) of the Company and impairment indicators and requirements thereof have been assessed with respect to the Property, Plant and Equipment (PPE) and Capital Work in Progress (CWIP).<br>This has been assessed as Key Audit Matter because the useful life of Property, Plant and Equipment (PPE) and Capital Work in Progress are based on a number of factors including the effect of obsolescence, demand and other economic factors. Further, evaluation of the impairment involves assessment of value in use of the Cash Generating Units (CGUs) of the Company and requires significant judgements and assumptions about the future cash flow forecasts, forecast production, forecast volumes, prices and discount rate.<br>Refer Note 34(18) of the Standalone Financial Statements. | **Our audit procedures based on which we arrived at the conclusion regarding reasonableness of the impairment assessment of carrying amount of PPE and CWIP include the following:**<br>• Critical evaluation of internal and external factors impacting the entity and indicators of impairment (or reversal thereof) in line with Ind AS 36.<br>• Review of impairment valuation models used in relation to CGU to determine the recoverable amount by analysing the key assumptions used by management in this respect including:<br>– Consistency with respect to forecast for arriving at the valuation and assessing the potential impact of any variances;<br>– Price assumptions used in the models;<br>– Factoring of risk inherent to the CGUs in the Cash Flow projections or the discount rate;<br>– The assumption/estimation for the weighted average cost of capital and rate of discount for arriving at the value in use.<br>• Reviewed the Government policy and approval for setting up the Projects, decision of the Board of Directors and the efforts and steps being undertaken in this respect.<br>• Reliance has been placed on management projections for completion timeline, volume of generation and resultant revenue based on expected tariff there against.<br>• Evaluation of adequacy and appropriateness of disclosures made in the Standalone Financial Statements. |

| Sl. No. | Key Audit Matters | Addressing the Key Audit Matters |
|---|---|---|
| 3. | **Contingent Liabilities – against claim from Contractors**<br>There are number of litigations/claims/arbitration cases pending before various forums against the Company in which the management's judgement is required for estimating the amount to be disclosed as contingent.<br>We have identified this as a key audit matter because claims made against the Company are significant and these are pending for decision before arbitration, or other judicial forums and consequential and possible impact and disclosures involve a significant degree of management judgement in interpreting the cases and it may be subject to management assessment.<br>Refer Note 34(1)(a)(i) of Standalone Financial Statements. | **Our audit procedures based on which we arrived at the conclusion regarding reasonableness of the Contingent Liabilities include the following:**<br>• Obtained the status of the cases from the legal department and their view on the matter.<br>• Evaluated the contractual terms and conditions and management's rationale for the adequacy of the provision so far made and the amount remaining unprovided against the demands made against the Company.<br>• Discussion with management and perusing/ reviewing the correspondences, Memos and Notes on related matters.<br>• Reliance has been placed on the legal views and decisions on similar matters and probability of the liability arising therefrom and provision made by the Management pending final judgement/ decisions.<br>• Reviewed the appropriateness and adequacy of the disclosure and provision by the management as required in terms of the requirement of Ind AS 37 "Provisions, Contingent Liabilities and Contingent Assets". |
| 4. | **Recognition of MAT Credit and Regulatory Deferral (Credit) balances**<br>During the current Financial Year, the Company has assessed the recoverability of unrecognised MAT Credit available to it.<br>The company has recognised deferred tax asset relating to MAT credit entitlement. Utilisation of MAT credit will result in lower outflow of Income Tax in future years and accordingly Regulatory Deferral Liability attributable to the said MAT credit entitlement has also been recognised, payable to the beneficiaries in subsequent periods as per CERC Tariff Regulations. The recoverability of this deferred tax asset relating to MAT credit entitlement is dependent upon the generation of sufficient future taxable profits to utilise such entitlement prescribed under the Income Tax Act, 2025.<br>We identified this as a key audit matter because of its materiality and requirement of judgement in forecasting future taxable profits for recognition of MAT credit entitlement considering the recoverability of such tax credits as per the provisions of the Income Tax Act, 2025.<br>Refer Note No. 14.2, 18, 30.1, 31, 34(22)(E) read with Material Accounting Policy No. 20.0(b) of the Standalone Financial Statements. | **Our audit procedures based on which we arrived at the conclusion regarding appropriateness of MAT Credit recognized and Regulatory Deferral (Credit) balances created there against include the following:**<br>• Understanding and testing the operating effectiveness of the Company's control relating to taxation and assessment of carrying amount of deferred tax assets/ liabilities.<br>• Review of the Company's accounting policy in respect of deferred tax assets on unutilized MAT credit and current year developments, if any, requiring change in such policy and management contention on the same.<br>• Evaluation of tax credit entitlement as legally available to the Company based on internal forecasts prepared by the Company and probability of future taxable income.<br>• Review of underlying assumptions for consistency and uncertainty involved and principle of prudence for arriving at a reasonable degree of probability of utilisation of MAT Credit recognized.<br>• Review of implication pertaining to regulatory regime under which the Company operates and estimations prepared by the Company regarding MAT Credit arising out of generation activity to be passed on to beneficiaries and impact thereof on the Standalone Financial Statements under the given current Regulatory provisions and period of applicability thereof. |

| Sl. No. | Key Audit Matters | Addressing the Key Audit Matters |
|---|---|---|
| | | • Evaluation of adequacy and appropriateness of disclosures made in the Standalone Financial Statements. |

**Information Other than the Standalone Financial Statements and Auditors' Report Thereon**

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Directors' Report and its Annexures, Report on Corporate Governance, Business Responsibility and Sustainability Report included in the Annual Report but does not include the Standalone Financial Statements and our auditors' report thereon. The other information as stated above is expected to be made available to us after the date of this auditors' report.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information identified above when it becomes available, and, in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements or our knowledge obtained during our audit or otherwise appears to be materially misstated.

When we read the other information as stated above, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and shall comply with the relevant applicable requirement of SA 720 (Revised), 'The Auditor's Responsibilities Relating to Other Information'.

**Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements**

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance, (including other comprehensive income), changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, management and the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

**Auditors' Responsibilities for the Audit of the Standalone Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional

omissions, misrepresentations, or the override of internal control;

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to Standalone Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management and the Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' Report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal financial controls that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our Auditors' Report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**Other Matters**

The comparative financial information of the Company has been reclassified due to certain items of financial statements reclassification as stated in Note 35 of the Standalone Financial Statements.

Our opinion on the Standalone Financial Statements is not modified in respect of above matter on comparative financial information.

**Report on Other Legal and Regulatory Requirements**

i. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the **"Annexure A"** a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

ii. Based on the verification of books of account of the Company and according to information and explanations given to us, we give below a report on the Directions and Sub-Directions issued by the Comptroller and Auditor General of India in terms of Section 143 (5) of the Act, refer to our separate Report in **"Annexure B"**.

iii. As required by Section 143(3) of the Act, we report to the extent applicable that:

a) we have sought and obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit.

b) in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

c) the Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.

d) in our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting

Standards specified under Section 133 of the Act.

e) in terms of Notification no. G.S.R. 463 (E) dated 05 June 2015 issued by the Ministry of Corporate Affairs, provisions of Section 164(2) of the Act regarding disqualifications of the Directors, are not applicable as it is a Government Company.

f) With respect to the adequacy of the internal financial controls with reference to Standalone Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in **"Annexure C"**.

g) As per notification number G.S.R. 463 (E) dated 5 June 2015 issued by Ministry of Corporate Affairs, section 197 of the Act as regards the managerial remuneration is not applicable to the Company, since it is a Government Company.

h) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Financial Statements – Refer Note 34(1) to the Standalone Financial Statements.

ii. The Company has made provision, as required under the applicable law or Accounting Standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.

iii. There has been no delay in transferring amounts, required to be transferred to the Investor Education and Protection Fund by the Company.

iv.

a. The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

b. The management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

c. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub clause (i) and (ii) of Rule 11 (e) as provided under (a) and (b) above, contain any material misstatement.

v. a. The final dividend proposed for the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable.

b. The interim dividend declared and paid by the Company during the year is in accordance with Section 123 of the Act.

c. As stated in note 33(3)(c) to the Standalone Financial Statements, the Board of Directors of the Company has proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with Section 123 of the Act to the extent it applies to declaration of dividend.

vi. Based on our examination which included test checks, the Company has used an accounting software for maintaining its books of account for the financial year ended 31 March 2026, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with.

Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

**For S N Dhawan & CO LLP**
Chartered Accountants
FRN: 000050N/N500045

**(Mukesh Bansal)**
Partner
Membership No.505269
UDIN:26505269FFIOZR4910

**For S. Jaykishan**
Chartered Accountants
FRN: 309005E

**(Ritesh Agarwal)**
Partner
Membership No. 062410
UDIN:26062410NGHFGC8059

**For Dharam Raj & CO**
Chartered Accountants
FRN: 014461N

**(Dharam Raj)**
Partner
Membership No. 094108
UDIN:26094108XYWQSC4550

Place: Faridabad
Date: 15 May, 2026

## ANNEXURE "A" TO THE INDEPENDENT AUDITORS' REPORT

**(Referred to in paragraph (i) under 'Report on Other Legal and Regulatory Requirements' section of the Independent Auditors' Report of even date to the members of NHPC Limited on the Standalone Financial Statements as of and for the year ended 31 March 2026)**

**(i)** (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment, Investment Properties, relevant details of Right of Use Assets and Assets classified as Held for Sale.

(B) The Company has maintained proper records showing full particulars of intangible assets.

(b) As per the information and explanations given to us and on the basis of our examination of the records of the Company, the Property, Plant and Equipment except Land in certain Units, have been physically verified by the management/ outside agencies, in a phased manner, which in our opinion is reasonable, having regard to the size of Company and nature of its business. No material discrepancies were noticed in such verification.

(c) According to the information and explanations given to us, the records examined by us and based on the title deeds provided to us, we report that, the title deeds, comprising all the immovable properties (including leased assets where the Company is a lessee) of land and building, are held in the name of the Company as on the balance sheet date except for the following where the title deeds are not in the name of the Company:

| Description of Item of Property | Gross Carrying Value (₹ in Crore) | Title Deeds held in the name of | Whether title deed holder is a promoter, director or relative of Promoter/director or employee of promoter/director | Property held since which date | Reason for not being held in the name of the Company |
|---|---|---|---|---|---|
| Land - Freehold | 9.97 | Various Parties and State authorities | No | 2021-22 | The company is taking appropriate steps for completion of legal formalities. |
| | 6.33 | | | 2008-09 | |
| | 0.02 | | | 1984-85 | |
| Right of Use - Land Leasehold | 140.86 | | | 2010-11 | |
| | 18.53 | | | 2006-11 | |
| | 38.84 | | | 2006-11 | |
| | 6.15 | | | 1984-85 | |
| | 0.27 | | | 2003-04 | |
| | 0.09 | | | 2000-01 | |
| | 0.15 | | | 1991-92 | |
| | 4.13 | | | 1992-98 | |
| | 0.05 | | | 2005-06 | |
| | 0.02 | | | 1984-85 | |
| | 6.52 | | | 1987-88 | |
| | 0.0004 | | | 1987-88 | |

(d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued its Property, Plant and Equipment (including Right-of-Use assets) or Intangible assets or both during the year.

(e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no proceedings initiated or pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) as amended in 2016 and rules made thereunder.

**(ii)** (a) As informed, the inventories of the Company, except for inventories in transit, have been physically verified by the management/ outside agencies during the year. In our opinion and according to the information and explanations given to us, the frequency of such verification is reasonable, and procedures and coverage as followed by management were appropriate. According to the information and explanations given to us and based on the audit procedures performed by us, we are of the opinion that the coverage and procedure of such verification by the management is appropriate and no material discrepancies of 10% or more in the aggregate for each class of inventory were noticed on physical verification as compared to the book records.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has been sanctioned working capital limits in excess of five Crore rupees, in aggregate, from banks on the basis of security of current assets. In our opinion, the quarterly returns or statements filed by the Company with such banks are in agreement with the unaudited books of account of the Company for the respective quarters.

**(iii)** The Company has made investments in, granted loans to subsidiaries and others and provided guarantees to banks in respect of loans taken by subsidiary companies in respect of which:

(a) (A) Based on the audit procedures carried out by us and as per the information and explanations given to us, the aggregate amount granted during the year, and balance outstanding at the balance sheet date with respect to such loans and guarantees to subsidiaries are as per the table given below:

| Particulars | Guarantees (₹ in Crores) | Loans (₹ in Crores) |
|---|---|---|
| **Aggregate amount granted/ provided during the year** | | |
| - Subsidiaries | 1000.69 | 451.00 |
| **Balance outstanding as at balance sheet date in respect of the above cases** | | |
| - Subsidiaries | 1370.99* | 11.07* |

* Includes interest accrued.

(B) Based on the audit procedures carried out by us and as per the information and explanations given to us, the aggregate amount granted during the year, and balance outstanding at the balance sheet date with respect to such loans or advances and guarantees or security to parties other than subsidiaries, joint ventures and associates are as per the table given below:

| Particulars | Guarantees (₹ in Crores) | Loans (₹ in Crores) |
|---|---|---|
| **Aggregate amount granted/ provided during the year** | | |
| -Others (Government of Arunachal Pradesh) | - | - |
| **Balance outstanding as at balance sheet date in respect of the above cases** | | |
| - Others (Government of Arunachal Pradesh) | - | 1102.87* |

* Includes interest accrued.

(b) According to the information and explanations given to us and based on the audit procedures conducted by us, we are of the opinion that the terms and conditions under which such investments were made, guarantees provided and loans were granted are not, prima facie, prejudicial to the Company's interest.

(c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, in the case of loans given, the repayment of principal and payment of interest has been stipulated and the repayments or receipts have been regular as per stipulations.

(d) According to the information and explanations given to us, in respect of loans or advances in the nature of loans granted by the Company, there is no overdue amount remaining outstanding as at the balance sheet date.

(e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there is no loan granted which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdue of existing loans given to the same parties.

(f) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not granted any loans either repayable on demand or without specifying any terms or period of repayment.

**(iv)** In our opinion and according to information and explanations given to us the Company has, in respect of loans, investments, guarantees, and security, complied with the provisions of section 185 and 186 of the Act.

**(v)** The Company has not accepted any deposits or amounts which are deemed to be deposits from the public within the meaning of sections 73 to 76 or any other relevant provisions of the Act. In respect of overdue earnest money deposits and security deposits, Management is of the view that overdue earnest money deposits and security deposits of suppliers/contractors appearing in the books are in the nature of retention money for performance of contracts for supply of goods and services and accordingly, not to be treated as deemed deposits by virtue of amendment in rule 2, sub rule (1), clause (c) of the Companies (Acceptance of Deposits) Rules, 2014 (as amended).

**(vi)** We have broadly reviewed the books of account maintained by the Company pursuant to the Rules made by the Central Government for the maintenance of cost records under Section 148 (1) of the Act in respect of the Company's products to which the said rules are made applicable and are of the opinion that prima facie, the prescribed records have been maintained. We have however, not made a detailed examination of the said records with a view to determine whether they are accurate or complete.

**(vii)**

(a) According to the information and explanations given to us, during the year, the Company has generally been regular in depositing with appropriate authorities undisputed statutory dues including Goods and Services Tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service tax, Custom Duty, Excise Duty, Value Added Tax, Cess and other material statutory dues as applicable to it.

There were no undisputed amounts payable in respect of Goods and Services Tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service tax, Custom Duty, Excise Duty, Value Added Tax, Cess and other material statutory dues in arrear as at 31 March 2026 for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us, the details of disputed dues of Goods and Services Tax, Provident Fund, Employees' State Insurance, Income-Tax, Sales-Tax, Service Tax, Custom Duty, Excise Duty, Value Added Tax, Cess and any other statutory dues, as at 31 March 2026, are as follows:

| Name of the Statute | Nature of dues | Period to which it pertains | Forum at which case is pending | Gross Disputed Amount (in ₹ Crore) | Amount Deposited under Protest (in ₹ Crore) |
|---|---|---|---|---|---|
| Uttarakhand Green Energy Cess Act, 2014 | Green Energy Cess | 2015-16 to 2025-26 | High Court of Uttarakhand Nainital | 141.31 | - |
| The J&K Urban Immovable Property Tax Act, 1962 | Property Tax | 01.04.1991 to 31.03.2002 & 01.04.1997 to 31.03.2002 | State Sales Tax Appellate Tribunal, Srinagar | 0.20 | 0.02 |
| Central Sales Tax, 1956 and VAT Acts of Various States | Sales Tax/ VAT | 2012-13, 2013-14, 2014-15, 2015-16, 2016-17 & 2017-18 | J&K Sales Tax Appellate Tribunal Srinagar | 98.80 | 37.49 |
| | Work Contract Tax | 2007-08 | Hon'ble Sales Tax Tribunal J&K, Srinagar | 0.19 | 0.19 |

| Name of the Statute | Nature of dues | Period to which it pertains | Forum at which case is pending | Gross Disputed Amount (in ₹ Crore) | Amount Deposited under Protest (in ₹ Crore) |
|---|---|---|---|---|---|
| Goods & Service Tax Act, 2017 | Goods & Service Tax | 2017-18 | Appellate Authority GST Deptt. | 0.42 | 0.02 |
| | Goods & Service Tax | 01.07.2017 to 31.03.2021 | Hon'ble High Court of Himachal Pradesh | 2234.14 | - |
| | Goods & Service Tax | 2020-21 | Appellate Authority | 0.63 | 0.33 |
| Finance Act, 1994 | Service Tax | 2004-2009 & 2013-14 to 2017-18 | CESTAT, Chandigarh | 122.20 | 1.70 |
| | Service Tax | 01.04.2016 to 30.06.2017 | CESTAT, New Delhi | 72.03 | - |
| The Sikkim Forests, Water Courses and Road Reserve (Prevention & Protection) Act, 1988 & The Sikkim Payment for Ecosystem Services Rules, 2022 | Water Cess | 2022-23, 2023-24, 2024-25 & 2025-26 | Sikkim High Court, Gangtok | 183.11 | - |
| Employees Provident Funds and Miscellaneous Provisions Act, 1952 | EPF (Incl. Admin Charges & damage Charges) | 01.04.1989 to 31.12.2004 & 01.11.1995 to 31.12.2004 | Hon'ble High Court | 0.00* | - |
| Income Tax Act, 1961 | Income Tax | FY 2016-17 | Assessing Officer, Faridabad | 29.88 | - |
| | | FY 2016-17 to 2017-18 | Hon'ble High Court of Punjab & Haryana | 10.66 | - |
| Himachal Pradesh Water Cess on Hydro Power Generation Act 2023 | Water Cess | 2023-2026 | Hon'ble Supreme Court of India | 539.28 | - |
| Himachal Pradesh Land Revenue Act 1954 (As amended in 2025) | Land Cess | 2025-26 | Hon'ble High Court of Himachal Pradesh, Shimla | 60.63 | - |
| **TOTAL** | | | | **3493.48** | **39.75** |

* Less than ₹ 0.01 Crores.

**(viii)** According to the information and explanations given to us and on the basis of our examination of the records of the Company, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

**(ix)** (a) In our opinion and on the basis of information and explanations given to us by the management, we are of the opinion that the Company has not defaulted in repayment of loans or other borrowings or in the

payment of interest thereon to any lender.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been declared a willful defaulter by any bank or financial institution or other lender.

(c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, term loans were applied for the purpose for which the loans were obtained.

(d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, funds raised on short term basis have, prima facie, not been used during the year for long-term purposes by the Company.

(e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries or associate or joint venture. Accordingly, clause 3(ix) (e) of the Order is not applicable.

(f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries or associate or joint venture. Accordingly, clause 3(ix) (f) of the Order is not applicable.

**(x)** (a) In our opinion and according to the information and explanations given to us, the Company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, clause 3(x) (a) of the Order is not applicable.

(b) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or fully or partly or optionally convertible debentures during the year. Accordingly, clause 3 (x)(b) of the Order is not applicable to the Company.

**(xi)** (a) Based on examination of the books and records of the Company and according to the information and explanations given to us, considering the principles of materiality outlined in Standards on Auditing, we report that no fraud by the Company or on the Company has been noticed or reported during the course of the audit.

(b) According to the information and explanations given to us, no report under sub-section (12) of Section 143 of the Act has been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 (as amended) with the Central Government, during the year and up to the date of this report.

(c) According to the information and explanations given to us, no whistleblower complaints have been received by the Company during the year and up to the date of this report.

**(xii)** The Company is not a Nidhi Company. Hence, reporting under clauses 3(xii) (a), (b) and (c) of the Order is not applicable to the Company.

**(xiii)** According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with Section 177 and 188 of the Act where applicable and details of such transactions have been disclosed in Note No.34 (8) of Standalone Financial Statements as required by the applicable accounting standards.

(**xiv**) (a) The Company is having Internal Audit Department responsible for carrying out the internal audit of various sections at corporate office, power stations/ projects, project offices and other offices at periodical intervals as per the approved audit plan. The internal audit system adopted by the internal audit department is commensurate with the size and nature of the business of the Company.

(b) We have considered the internal audit reports for the year under audit, submitted by Internal Audit Department to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.

**(xv)** According to the information and explanations given to us and as represented to us by the management and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with directors or persons connected with its directors, hence provisions of Section 192 of the Act are not applicable to the Company.

**(xvi)** (a) According to the information and explanations given to us, the Company is not required to be registered

under Section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934). Accordingly, provisions of clause 3 (xvi) (a) of the order are not applicable.

(b) According to the information and explanations given to us, the Company has not conducted any Non-Banking Financial or Housing Finance activities. Accordingly, provisions of clause 3(xvi)(b) of the Order are not applicable.

(c) According to the information and explanations given to us, the Company is not a Core Investment Company ("CIC") as defined in the regulations made by the Reserve Bank of India. Accordingly, provisions of clause 3(xvi)(c) of the Order are not applicable.

(d) According to the information and explanations given to us, the Group has no CIC. Accordingly, provisions of clause 3(xvi)(d) of the Order are not applicable.

**(xvii)** The Company has not incurred cash losses in the current and in the immediately preceding financial year.

**(xviii)** There has been no resignation of the statutory auditors during the year. Accordingly, clause 3(xviii) of the Order is not applicable.

**(xix)** According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the Standalone Financial Statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

**(xx)** In our opinion and according to the information and explanations given to us, there is no unspent amount under sub-section (5) of Section 135 of the Act pursuant to any project. Accordingly, clauses 3(xx)(a) and 3(xx)(b) of the Order are not applicable for the year.

**(xxi)** The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of Standalone Financial Statements. Accordingly, no comment in respect of the said clause has been included in this report.

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP** | **For S. Jaykishan** | **For Dharam Raj & CO** |
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **(Dharam Raj)** |
| Partner | Partner | Partner |
| Membership No.505269 | Membership No. 062410 | Membership No. 094108 |
| UDIN:26505269FFIOZR4910 | UDIN:26062410NGHFGC8059 | UDIN:26094108XYWQSC4550 |

Place: Faridabad
Date: 15 May, 2026

## ANNEXURE "B" To the Independent Auditors' Report on the Standalone Financial Statements of NHPC Limited for the year ended 31 March 2026

**Independent Auditors' Report on the Directions and Sub-Directions issued by the Comptroller and Auditor General of India in terms of Section 143 (5) of the Act:**

**(Referred to in paragraph (ii) under 'Report on Other Legal and Regulatory Requirements' of our Audit Report of even date)**

**Annexure -I**

| Sl. No. | Directions | Reply |
|---|---|---|
| **1.** | Assess the fair valuation of all the investments, both quoted and unquoted, made directly by the Company or through Trusts, for Post retirement benefits of the employees. This includes verifying valuation methodologies, ensuring consistency with Ind AS and reviewing supporting documentation. The auditor shall provide a brief note on the valuation approach, its reasonability, and compliance with applicable regulations, reporting any material deviations or misstatements. | All the investments, both quoted and unquoted made directly through Trusts namely Employee PF Trust, Retired Employees Health Scheme Trust, Employees Social Security Scheme Trust, Gratuity Trust and Leave Trust, for Post-retirement benefits of the employees. The investment held by Trust have been valued appropriately in accordance with the applicable financial reporting framework and applicable regulations. The valuation approach and valuation methodologies applied by the company for these investments is appropriate.<br>In case of Employee Defined contribution Superannuation Scheme (EDCSS) for Post-retirement benefits of the employees the amount is deposited in employee's account and the scheme is managed through Life Insurance corporation of India / National Pension System (NPS).<br>Brief note on the valuation approach is attached as **Appendix – 1 below**. |
| **2.** | Whether the Company has a system in place to process all the accounting transactions through IT system? if yes, whether review of this system and controls that are significant to the Companies' financial reporting process as well as cyber security has been done by Information Security Auditing Organisations empanelled by CERT-In at a minimum frequency of once in a year and material discrepancies found, if any, have been suitably reported? The implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications may also be reported. | The Company has established a comprehensive IT-enabled accounting environment to ensure the integrity, accuracy, and completeness of all accounting transactions.<br>All accounting transactions that are significant to the Companies' financial reporting process are systematically captured, processed and routed through ERP system, ensuring real-time recording. except for certain financial statement working/adjustment entries processed manually using spreadsheets and only final entries recorded in IT system. Period end Standalone Financial Statements are compiled offline based on balances and transactions generated from ERP system.<br>Cyber Security Audit covering VAPT and ISMS certification done annually by CERT-In empanelled Information Security Auditing Organisation and no material discrepancy found. Further, the Cyber Security Policies and Cyber Crisis Management Plan (CCMP) are implemented in the Company and are under revision in consultation with CERT-In empanelled Information Security Auditing Organisations.<br>Based on the audit procedures performed by us, reports of reviews conducted by the management, reports of reviews conducted by specialists engaged |

| Sl. No. | Directions | Reply |
|---|---|---|
| | | by the management, there are no material weakness in such IT systems and controls, which may result in material misstatement of the financial statements of the entity.<br>We have neither been informed nor have we come across during the course of our audit any accounting transactions having impact on the integrity of the accounts along with the financial implications which have been processed outside the IT system. |
| **3.** | Whether funds (grants/ subsidy etc.) received/ receivable for specific schemes from Central/ State Government or its agencies were properly accounted for as per the applicable accounting standards or norms and whether the funds received were utilised as per its terms and conditions? Whether accounting of interest earned on grants received has been done as per terms and conditions of the Grant. List the cases of deviation. | According to information and explanations given to us and based on our audit, the Company has accounted for and utilized the funds received for specific schemes from Central / State Government or its agencies as per the terms and conditions of the schemes. |
| **4.** | Whether the Company has identified the key Risk areas? If yes, whether the Company has formulated any Risk Management Policy to mitigate these risks? If yes, (a) whether the Risk Management Policy has been formulated considering global best practices? (b) Whether the Company has identified its data assets and whether it has been valued appropriately? | a) The company has identified the key risk areas and has formulated a risk management policy in compliance of Companies Act, 2013 and Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 to mitigate risk areas. The said policy has been duly approved by the Board of Directors and as represented by management, Risk Management Policies have been formulated in align with recognized frameworks and incorporate best-practice elements that are broadly consistent with global enterprise risk management principles/ practices, namely ISO 31000 Risk Management Standard Guidelines.<br>b) The company has not identified any data assets and consequently these have not been subject to valuation. |
| **5.** | Whether the Company is complying with the Securities and Exchange Board of India (SEBI) (Listing Obligation and Disclosure Requirements) Regulations, 2015, and other applicable rules and regulations of SEBI, Department of Investment and Public Asset Management, Ministry of Corporate Affairs, Department of Public Enterprises, Reserve Bank of India, Telecom Regulatory Authority of India, CERT-IN, Ministry of Electronics and Information Technology and National Payments Corporation of India wherever applicable? If not, the cases of deviation may be highlighted. | Based on the information and explanations given to us, and audit procedures carried out by us, the Company is complying with the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015, and other applicable rules and regulations of SEBI, Department of Investment and Public Asset Management, Ministry of Corporate Affairs, Department of Public Enterprises, Reserve Bank of India, Telecom Regulatory Authority of India, CERT-IN, Ministry of Electronics and Information Technology and National Payments Corporation of India wherever applicable, except as mentioned below.<br>**Under Companies Act:-**<br>i) The Company did not have requisite number of Independent Directors from 01.04.2025 |

| Sl. No. | Directions | Reply |
|---|---|---|
| | | to 16.04.2025 as per Section 149(4) of the Companies Act, 2013.<br>ii) The Company did not have Woman Director as per second proviso to Section 149(1) of the Companies Act, 2013 during the financial year 2025-26.<br>iii) The composition of Audit Committee and Nomination & Remuneration Committee was not as per Section 177 and Section 178 of the Companies Act, 2013 respectively from 01.04.2025 to 16.04.2025.<br>**Under SEBI LODR:-**<br>i) The Company did not have requisite number of Independent Directors and Woman Independent Director as per Regulation 17(1) of SEBI LODR.<br>ii) The Composition of Audit Committee and Nomination & Remuneration Committee was not as per Regulation 18(1) and Regulation 19(1) of SEBI LODR from 01.04.2025 to 16.04.2025.<br>**Under Department of Public Enterprises:-**<br>The Company has not complied with certain paras viz. 3.1.2 (01.04.2025 -16.04.2025 and 02.03.2026 -31.03.2026), 3.1.4 (01.04.2025 to 31-03.2026), 4.1.1 and 5.1 (01.04.2025 to 16.04.2025) of DPE Guidelines on Corporate Governance for CPSEs regarding composition of Board and Committees thereof. |

**Annexure -II**

| Sl. No. | Sub-Directions | Auditors' Reply |
|---|---|---|
| **I.** | Verify whether the existing regulatory assets of the Company are supported by the tariff orders of the Electricity Regulatory Commission. | Based on our examination of records, explanations and information provided by the management, the Company has not recognize any Regulatory Assets supported by Tariff Order.<br>According to information and explanations given to us and based on our audit, the Company has recognized Regulatory Deferral Account Balances as per the provisions of Ind AS 114.<br>Ind AS 114- 'Regulatory Deferral Accounts' permits an entity to include in the rate base, as part of the cost of self-constructed assets that would otherwise be recognised as an expense in the Statement of Profit and Loss in accordance with Ind AS.<br>Regulatory Deferral Account Balances are recognized when it is probable that the future economic benefits associated with it will flow to the Company as a result of the actual or expected actions of the CERC. Detailed disclosure has already been given at Sr. No. 22 of Note-34 to Financial Statement. Further, as per information provided by the management these Regulatory Deferral Account Balances are created based on the recoverability from customer in future in accordance with the provisions of CERC Tariff Regulations. |

| Sl. No. | Sub-Directions | Auditors' Reply |
|---|---|---|
| II. | Verify whether the revenue in respect of such assets has been recognised by the Company on the basis of tariff orders issued by the Electricity Regulatory Commission. | Based on our examination of records, explanations and information provided by the management, the Company has not recognized any revenue in respect of regulatory assets supported by the tariff orders.<br>Company has recognized "Movement in Regulatory Deferral Account Balances" due to additions/ recovery /adjustments on Regulatory Deferral Accounts as per Ind AS 114. |
| III. | State the impact of recognition/ existence of regulatory assets in the absence of tariff orders, if any. | According to information and explanations given to us and based on our audit, the Company has not recognized any regulatory assets on the basis of tariff orders. Accordingly, there is no impact.<br>Regulatory Deferral Account Balances recognized are recoverable/payable from/to customers in future years are recognized as per the provisions of provisions of Ind AS 114. |
| IV. | State the impact of delayed/ non-recovery of regulatory assets on the financial statements of the Company; | According to information and explanations given to us and based on our audit, the Company has not recognized any regulatory assets on the basis of tariff orders. Accordingly, there is no case of delayed/ non-recovery of regulatory assets.<br>Further, recovery/ adjustment of Regulatory Deferral Account Balances are based on the provision of CERC Tariff Regulations, there is no instance of non-recovery. |
| V. | Examine and report upon the accuracy/ adequacy of accounting treatment/ related disclosures in this regard. | According to information and explanations given to us and based on our audit, the Company has not recognized any regulatory assets on the basis of tariff orders.<br>However, accounting and disclosure of Regulatory Deferral Account Balances recognized by the Company is in line with the requirement of Ind AS 114 - Regulatory Deferral Accounts' accounting. The required disclosure in this regard has been disclosed at Sr. No. 22 to Note-34 to Financial Statement. |

**Appendix 1 to Annexure B To the Independent Auditors' Report on the Standalone Financial Statements of NHPC Limited for the year ended 31 March 2026**

**Independent Auditors' Report on the Directions and Sub-Directions issued by the Comptroller and Auditor General of India in terms of Section 143 (5) of the Act:**

**Valuation Methodology Adopted for Fair Valuation for Investments:**

The Company has used the following methodology for Fair Valuation of the Investments held by the Employee Benefit Trusts as on 31.03.2026:

**A. Valuation Methodology Used for Fixed Income Securities (Bonds)**

The broad framework used as follows:

1. Determine the future cash flows of each security by identifying all contractual payments including periodic coupon payments and redemption of principal at maturity based on the respective coupon rate, payment frequency, and maturity terms of the instrument.
2. Determine the applicable market yield for each security as on the Valuation Date i.e. Government of India (GOI)

Securities and State Development Loans (SDLs) are valued with reference to the prevailing Zero Coupon Yield Curve (ZCYC), while corporate bonds are valued considering the market yield corresponding to the credit rating of the respective security.

3. Determine the yield corresponding to the security's duration by mapping the Macaulay Duration of each bond to the relevant point on the yield curve.
4. Determine the clean price of the security by discounting the identified future cash flows using the derived market yield in step 2 and 3. The calculated present value represents the Clean Price of the bond on a per ₹100 face value basis excluding any interest accrued since the last coupon payment date.
5. Determine the total price of the security by adding the accrued interest from the last coupon payment date up to the Valuation Date to the clean price to arrive at the Total Price (Dirty Price) per ₹100 face value representing the full settlement value of the bond as on the Valuation Date.

**B. Valuation Methodology Used for Other investments**

For Mutual Funds, ETFs and Investment Trusts, the valuation of investments in Exchange Traded Funds (ETFs) and investment trust securities has been determined based on the last traded price of the respective securities as of the valuation date, which has been considered for the purpose of the valuation analysis.

**C. Investment with LIC**

The valuation of investments in LIC policies has been considered at their current book value as a proxy for their fair value as on the Valuation Date.

**ANNEXURE "C" To the Independent Auditors' Report on the Standalone Financial Statements of NHPC Limited for the year ended 31 March 2026**

**Independent Auditors' Report on the Internal Financial Controls with reference to Standalone Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, ("the Act")**

**(Referred to in paragraph (iii) (f) under 'Report on Other Legal and Regulatory Requirements' of our Audit Report of even date)**

We have audited the internal financial controls with reference to Standalone Financial Statements of **NHPC Limited** ("the Company") as of 31 March 2026 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

**Responsibilities of Management and Those Charged with Governance for Internal Financial Controls**

The Company's Board of Directors is responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

**Auditors' Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls with reference to Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to Standalone Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial control with reference to Standalone Financial Statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to Standalone Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Standalone Financial Statements included obtaining an understanding of internal financial controls with reference to Standalone Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The

procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to Standalone Financial Statements.

**Meaning of Internal Financial Controls with reference to Standalone Financial Statements**

A Company's internal financial control with reference to Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial controls with reference to Standalone Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

**Inherent Limitations of Internal Financial Controls with reference to Standalone Financial Statements**

Because of the inherent limitations of internal financial controls with reference to Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Standalone Financial Statements to future periods are subject to the risk that the internal financial control with reference to Standalone Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**Opinion**

In our opinion and to the best of our information and according to the explanations given to us, the Company has, in all material respects, adequate internal financial control with reference to Standalone Financial Statements and such internal financial controls with reference to Standalone Financial Statements were operating effectively as at 31 March 2026, based on the internal control with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note.

**For S N Dhawan & CO LLP**
Chartered Accountants
FRN: 000050N/N500045

**(Mukesh Bansal)**
Partner
Membership No.505269
UDIN: 26505269FFIOZR4910

**For S. Jaykishan**
Chartered Accountants
FRN: 309005E

**(Ritesh Agarwal)**
Partner
Membership No. 062410
UDIN:26062410NGHFGC8059

**For Dharam Raj & CO**
Chartered Accountants
FRN: 014461N

**(Dharam Raj)**
Partner
Membership No. 094108
UDIN:26094108XYWQSC4550

Place: Faridabad
Date: 15 May, 2026

# STANDALONE BALANCE SHEET AS AT 31ST MARCH, 2026

(₹ in Crore)

| PARTICULARS | Note No. | As at 31st March, 2026 | As at 31st March, 2025 | As at 1st April, 2024 |
|---|---|---|---|---|
| **ASSETS** | | | | |
| **(1) NON-CURRENT ASSETS** | | | | |
| a) Property, Plant and Equipment | 2.1 | 44,516.98 | 16,553.02 | 16,609.67 |
| b) Capital Work In Progress | 2.2 | 19,067.23 | 39,834.13 | 32,862.60 |
| c) Right Of Use Assets | 2.3 | 2,913.85 | 2,722.02 | 2,631.81 |
| d) Investment Property | 2.4 | 4.49 | 4.49 | 4.49 |
| e) Intangible Assets | 2.5 | 9.36 | 5.66 | 1.99 |
| f) Intangible Assets under development | 2.6 | 203.69 | 202.38 | 180.00 |
| g) **Financial Assets** | | | | |
| i) Investments | 3.1 | 6,377.58 | 5,926.39 | 4,631.45 |
| ii) Trade Receivables | 3.2 | 0.16 | 0.63 | 2.63 |
| iii) Loans | 3.3 | 936.53 | 1,242.18 | 1,196.15 |
| iv) Others | 3.4 | 4,606.51 | 4,548.34 | 4,579.14 |
| h) Other Non Current Assets | 4 | 773.63 | 1,049.38 | 2,827.95 |
| **TOTAL NON CURRENT ASSETS** | | **79,410.01** | **72,088.62** | **65,527.88** |
| **(2) CURRENT ASSETS** | | | | |
| a) Inventories | 5 | 278.27 | 243.21 | 177.00 |
| b) **Financial Assets** | | | | |
| i) Investments | 6 | 10.80 | - | 12.43 |
| ii) Trade Receivables | 7 | 2,406.30 | 2,205.65 | 3,316.53 |
| iii) Cash and Cash Equivalents | 8 | 1,042.10 | 660.77 | 999.96 |
| iv) Bank balances other than Cash and Cash Equivalents | 9 | 129.43 | 151.38 | 150.40 |
| v) Loans | 10 | 485.78 | 142.74 | 97.25 |
| vi) Others | 11 | 5,122.81 | 3,547.87 | 1,841.27 |
| c) Current Tax Assets (Net) | 12 | 94.68 | 70.04 | 118.10 |
| d) Other Current Assets | 13.1 | 1,364.48 | 1,214.61 | 740.22 |
| **TOTAL CURRENT ASSETS** | | **10,934.65** | **8,236.27** | **7,453.16** |
| **(3)** Assets Classified as held for Sale | 13.2 | 2.81 | 1.73 | 1.22 |
| **(4)** Regulatory Deferral Account Debit Balances | 14.1 | 8,116.43 | 6,794.49 | 6,653.40 |
| **TOTAL ASSETS** | | **98,463.90** | **87,121.11** | **79,635.66** |
| **EQUITY AND LIABILITIES** | | | | |
| **(1) EQUITY** | | | | |
| (a) Equity Share Capital | 15.1 | 10,045.03 | 10,045.03 | 10,045.03 |
| (b) Other Equity | 15.2 | 29,927.24 | 28,303.45 | 27,230.92 |
| **TOTAL EQUITY** | | **39,972.27** | **38,348.48** | **37,275.95** |

(₹ in Crore)

| | PARTICULARS | Note No. | As at 31st March, 2026 | As at 31st March, 2025 | As at 1st April, 2024 |
|---|---|---|---|---|---|
| (2) | **LIABILITIES** | | | | |
| | **NON-CURRENT LIABILITIES** | | | | |
| | a) **Financial Liabilities** | | | | |
| | i) Borrowings | 16.1 | 38,340.34 | 32,260.47 | 27,923.22 |
| | ii) Lease Liabilities | 16.2 | 82.89 | 17.13 | 19.35 |
| | iii) Other financial liabilities | 16.3 | 2,434.97 | 2,192.76 | 2,192.42 |
| | b) Provisions | 17 | 73.29 | 66.69 | 59.71 |
| | c) Deferred Tax Liabilities (Net) | 18 | 935.85 | 1,861.69 | 1,668.45 |
| | d) Other non-current Liabilities | 19 | 2,827.57 | 2,691.22 | 2,250.06 |
| | **TOTAL NON CURRENT LIABILITIES** | | **44,694.91** | **39,089.96** | **34,113.21** |
| (3) | **CURRENT LIABILITIES** | | | | |
| | a) **Financial Liabilities** | | | | |
| | i) Borrowings | 20.1 | 5,877.17 | 3,718.73 | 3,052.77 |
| | ii) Lease Liabilities | 20.2 | 6.39 | 5.57 | 6.32 |
| | iii) Trade Payables | 20.3 | | | |
| | Total outstanding dues of micro and small enterprises | | 93.65 | 69.79 | 47.87 |
| | Total outstanding dues of Creditors other than micro and small enterprises | | 257.96 | 228.25 | 213.64 |
| | iv) Other financial liabilities | 20.4 | 3,790.74 | 1,986.75 | 1,993.68 |
| | b) Other Current Liabilities | 21 | 851.40 | 785.88 | 661.27 |
| | c) Provisions | 22 | 1,635.50 | 1,956.10 | 1,293.30 |
| | d) Current Tax Liabilities (Net) | 23 | - | 8.40 | 54.45 |
| | **TOTAL CURRENT LIABILITIES** | | **12,512.81** | **8,759.47** | **7,323.30** |
| (4) | **Regulatory Deferral Account Credit Balances** | 14.2 | 1,283.91 | 923.20 | 923.20 |
| | **TOTAL LIABILITIES** | | **58,491.63** | **48,772.63** | **42,359.71** |
| | **TOTAL EQUITY & LIABILITIES** | | **98,463.90** | **87,121.11** | **79,635.66** |
| | **Material accounting policies** | 1 | | | |
| | **The accompanying notes form an integral part to the Standalone Financial Statements** | 2-35 | | | |

**Note:** The figures as at 31st March 2025 and 1st April 2024 as given above are restated **(Note No-35)**

**For and on behalf of the Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)** | **(Mahesh Kumar Sharma)** | **(Bhupender Gupta)** |
| Company Secretary | Director (Finance) | Chairman & Managing Director |
| | DIN 11306355 | DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP** | **For S Jaykishan** | **For Dharam Raj & CO** |
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **(Dharam Raj)** |
| Partner | Partner | Partner |
| M. No. 505269 | M. No. 062410 | M. No. 094108 |

Place: Faridabad
Date : 15 May, 2026

# STANDALONE STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Crore)

| PARTICULARS | Note No. | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **INCOME** | | | |
| i) Revenue from Operations | 24.1 | 10,328.26 | 8,994.26 |
| ii) Other Income | 24.2 | 1,321.84 | 1,462.09 |
| **TOTAL INCOME** | | **11,650.10** | **10,456.35** |
| **EXPENSES** | | | |
| i) Generation Expenses | 25 | 818.49 | 795.84 |
| ii) Employee Benefits Expense | 26 | 1,364.09 | 1,643.86 |
| iii) Finance Costs | 27 | 1,408.97 | 1,147.00 |
| iv) Depreciation, Amortization, Impairment Expense | 28 | 1,889.69 | 1,125.06 |
| v) Other Expenses | 29 | 3,778.23 | 1,885.63 |
| **TOTAL EXPENSES** | | **9,259.47** | **6,597.39** |
| **PROFIT BEFORE EXCEPTIONAL ITEMS, REGULATORY DEFERRAL ACCOUNT BALANCES AND TAX** | | **2,390.63** | **3,858.96** |
| Exceptional items | | - | - |
| **PROFIT BEFORE REGULATORY DEFERRAL ACCOUNT BALANCES AND TAX** | | **2,390.63** | **3,858.96** |
| **Tax Expenses** | 30.1 | | |
| i) Current Tax | | 662.00 | 672.65 |
| ii) Deferred Tax | | (927.94) | 243.42 |
| **Total Tax Expenses** | | **(265.94)** | **916.07** |
| **PROFIT FOR THE YEAR BEFORE NET MOVEMENTS IN REGULATORY DEFERRAL ACCOUNT BALANCES** | | **2,656.57** | **2,942.89** |
| Movement in Regulatory Deferral Account Balances (Net of Tax) | 31 | 961.23 | 141.09 |
| **PROFIT FOR THE YEAR (A)** | | **3,617.80** | **3,083.98** |
| **OTHER COMPREHENSIVE INCOME (B)** | 30.2 | | |
| **(i) Items that will not be reclassified to profit or loss (Net of Tax)** | | | |
| (a) Remeasurement of the post employment defined benefit obligations | | (67.51) | (70.55) |
| (b) Changes in the fair value of equity investments at FVTOCI | | (0.78) | (20.48) |
| **Total (i)=(a)+(b)** | | **(68.29)** | **(91.03)** |
| **(ii) Items that will be reclassified to profit or loss (Net of Tax)** | | | |
| (a) Changes in the fair value of debt investments at FVTOCI | | 0.44 | (0.83) |
| (b) Cost of Hedge Reserve | | (7.56) | (11.03) |
| **Total (ii)=(a)+(b)** | | **(7.12)** | **(11.86)** |

(₹ in Crore)

| PARTICULARS | Note No. | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **Other Comprehensive Income for the year (Net of Tax) (B)=(i+ii)** | | **(75.41)** | **(102.89)** |
| **TOTAL COMPREHENSIVE INCOME FOR THE YEAR (A+B) (COMPRISING OF PROFIT AND OTHER COMPREHENSIVE INCOME FOR THE YEAR)** | | **3,542.39** | **2,981.09** |
| **Earning per share (Basic and Diluted) (Equity shares, face value of ₹ 10/- each)** | 34 (12) | | |
| Excluding movements in Regulatory Deferral Account Balances | | 2.64 | 2.93 |
| Including movements in Regulatory Deferral Account Balances | | 3.60 | 3.07 |
| **Material accounting policies** | 1 | | |
| **The accompanying notes form an integral part to the Standalone Financial Statements** | 2-35 | | |

**Note:** The figures for the year ended 31st March 2025 as given above are restated **(Note No 35)**

**For and on behalf of the Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)**<br>Company Secretary | **(Mahesh Kumar Sharma)**<br>Director (Finance)<br>DIN 11306355 | **( Bhupender Gupta)**<br>Chairman & Managing Director<br>DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP**<br>Chartered Accountants<br>FRN: 000050N/N500045 | **For S Jaykishan**<br>Chartered Accountants<br>FRN: 309005E | **For Dharam Raj & CO**<br>Chartered Accountants<br>FRN: 014461N |
| **(Mukesh Bansal)**<br>Partner<br>M. No. 505269 | **(Ritesh Agarwal)**<br>Partner<br>M. No. 062410 | **(Dharam Raj)**<br>Partner<br>M. No. 094108 |

Place: Faridabad
Date : 15 May, 2026

# STATEMENT OF CHANGES IN EQUITY AS AT 31ST MARCH 2026

## A. EQUITY SHARE CAPITAL

| Particulars | Note No. | Amount (₹ in Crore) |
|---|---|---|
| **As at 1st April 2025** | 15.1 | 10,045.03 |
| Changes in Equity Share Capital due to prior period errors | | - |
| **Restated balances as at 1st April 2025** | 15.1 | 10,045.03 |
| Change in Equity Share Capital during the year | | - |
| **As at 31st March 2026** | 15.1 | 10,045.03 |

## B. OTHER EQUITY

(₹ in Crore)

| Particulars | Reserve and Surplus | | | | | Other Comprehensive Income | | | |
|---|---|---|---|---|---|---|---|---|---|
| | Capital Reserve | Capital Redemption Reserve | Bond Redemption Reserve | General Reserve | Retained Earnings | Debt instruments through OCI | Cost of Hedge Reserve | Equity Instruments through OCI | Total |
| **Balance as at 1st April, 2025** | **40.93** | **2,255.71** | **788.66** | **9,724.72** | **15,316.16** | **22.50** | **(11.03)** | **165.80** | **28,303.45** |
| Changes in accounting policy or prior period errors | - | - | - | - | - | - | - | - | - |
| **Restated balances as at 1st April 2025** | **40.93** | **2,255.71** | **788.66** | **9,724.72** | **15,316.16** | **22.50** | **(11.03)** | **165.80** | **28,303.45** |
| Profit for the year | | - | - | - | 3,617.80 | - | - | - | 3,617.80 |
| Other Comprehensive Income | | - | - | - | (67.51) | 0.44 | (7.56) | (0.78) | (75.41) |
| **Total Comprehensive Income for the year** | | **-** | **-** | **-** | **3,550.29** | **0.44** | **(7.56)** | **(0.78)** | **3,542.39** |
| Amount transferred from Bond Redemption Reserve | | - | (102.82) | | 102.82 | | | | **-** |
| Dividend | | - | - | | (1,918.60) | | | | (1,918.60) |
| Transfer to Bond Redemption Reserve | | - | - | | - | | | | - |
| **Balance as at 31st March 2026** | **40.93** | **2,255.71** | **685.84** | **9,724.72** | **17,050.67** | **22.94** | **(18.59)** | **165.02** | **29,927.24** |

**For and on behalf of the Board of Directors**

**(Mahesh Kumar Sharma)**
Director (Finance)
DIN 11306355

**( Bhupender Gupta)**
Chairman & Managing Director
DIN 06940941

**(Rupa Deb)**
Company Secretary

**As per report of even date**

**For S N Dhawan & CO LLP**
Chartered Accountants
FRN: 000050N/N500045

**(Mukesh Bansal)**
Partner
M. No. 505269

**For S Jaykishan**
Chartered Accountants
FRN: 309005E

**(Ritesh Agarwal)**
Partner
M. No. 062410

**For Dharam Raj & CO**
Chartered Accountants
FRN: 014461N

**(Dharam Raj)**
Partner
M. No. 094108

Place: Faridabad
Date : 15th May, 2026

# STATEMENT OF CHANGES IN EQUITY AS AT 31ST MARCH 2025

## A. EQUITY SHARE CAPITAL

| Particulars | Note No. | Amount (₹ in Crore) |
|---|---|---|
| **As at 1st April 2024** | 15.1 | 10,045.03 |
| Changes in Equity Share Capital due to prior period errors | | |
| **Restated balances as at 1st April 2024** | 15.1 | 10,045.03 |
| Change in Equity Share Capital | | |
| **As at 31st March 2025** | 15.1 | 10,045.03 |

## B. OTHER EQUITY

(₹ in Crore)

| Particulars | Reserve and Surplus | | | | | Other Comprehensive Income | | | |
|---|---|---|---|---|---|---|---|---|---|
| | Capital Reserve | Capital Redemption Reserve | Bond Redemption Reserve | General Reserve | Retained Earnings | Debt instruments through OCI | Cost of Hedge Reserve | Equity Instruments through OCI | Total |
| **Balance as at 1st April, 2024** | **40.93** | **2,255.71** | **950.61** | **9,724.72** | **14,049.34** | **23.33** | **-** | **186.28** | **27,230.92** |
| Changes in accounting policy or prior period errors | - | - | - | - | - | - | - | - | - |
| **Restated balances as at 1st April 2024** | **40.93** | **2,255.71** | **950.61** | **9,724.72** | **14,049.34** | **23.33** | **-** | **186.28** | **27,230.92** |
| Profit for the year | - | - | - | - | 3,083.98 | - | - | - | 3,083.98 |
| Other Comprehensive Income for the year | - | - | - | - | (70.55) | (0.83) | (11.03) | (20.48) | (102.89) |
| **Total Comprehensive Income for the year** | **-** | **-** | **-** | **-** | **3,013.43** | **(0.83)** | **(11.03)** | **(20.48)** | **2,981.09** |
| **Transfer to Retained Earning** | | | | | | | | | |
| Amount transferred from Bond Redemption Reserve | - | - | (161.95) | - | 161.95 | - | - | - | - |
| **Transfer from Retained Earning** | | | | | | | | | - |
| Dividend | - | - | - | - | (1,908.56) | - | - | - | (1,908.56) |
| **Balance as at 31st March 2025** | **40.93** | **2,255.71** | **788.66** | **9,724.72** | **15,316.16** | **22.50** | **(11.03)** | **165.80** | **28,303.45** |

**Refer Note- 15.2.1 for Disclosure on nature and purpose of Reserves.**

**For and on behalf of the Board of Directors**

**(Rupa Deb)**
Company Secretary

**(Mahesh Kumar Sharma)**
Director (Finance)
DIN 11306355

**( Bhupender Gupta)**
Chairman & Managing Director
DIN 06940941

**As per report of even date**

**For S N Dhawan & CO LLP**
Chartered Accountants
FRN: 000050N/N500045

**(Mukesh Bansal)**
Partner
M. No. 505269

**For S Jaykishan**
Chartered Accountants
FRN: 309005E

**(Ritesh Agarwal)**
Partner
M. No. 062410

**For Dharam Raj & CO**
Chartered Accountants
FRN: 014461N

**(Dharam Raj)**
Partner
M. No. 094108

Place: Faridabad
Date : 15th May, 2026

## STATEMENT OF STANDALONE CASH FLOWS FOR THE YEAR ENDED 31st MARCH, 2026

(₹ in Crore)

| Particulars | For the Year ended 31st March, 2026 | | For the Year ended 31st March, 2025 | |
|---|---|---|---|---|
| **A. CASH FLOW FROM OPERATING ACTIVITIES** | | | | |
| **Profit before tax for the year including movements in Regulatory Deferral Account Balance** | | 3351.86 | | 4000.05 |
| Less: Movement in Regulatory Deferral Account Balances (Net of Tax) | | 961.23 | | 141.09 |
| **Profit before Tax** | | **2390.63** | | **3858.96** |
| **ADD :** | | | | |
| Depreciation, Amortization and Impairment Expense | 1889.69 | | 1125.06 | |
| Finance Cost (Net of Expenditure Attributable to Construction) | 1391.32 | | 1144.46 | |
| Unwinding of Interest on Financial Liabilities (Net of EAC) | 17.65 | | 2.54 | |
| Impairment on investment | (2.45) | | (17.80) | |
| Other Impairment on Financial & Non-Financial Assets (Net of EAC) | 113.43 | | (39.28) | |
| Net Exchange rate variation (Loss) | 2.01 | | - | |
| Sales adjustment on account of Exchange Rate Variation | 31.69 | | 27.17 | |
| Loss/(Profit) on sale of Assets/Claims written off | 16.86 | | 7.44 | |
| Loss on sale of long term Investment | - | | 13.16 | |
| Fair value Adjustments | 0.44 | | - | |
| | | 3460.64 | | 2262.75 |
| | | **5851.27** | | **6121.71** |
| **LESS :** | | | | |
| Advance against Depreciation written back | 50.42 | | 50.42 | |
| Liabilities/ Impairment Allowances/ Provisions not required written back (Net of EAC) | 11.77 | | 17.46 | |
| Dividend Income | 472.74 | | 428.37 | |
| Interest Income & Guarantee Fees (including Late Payment Surcharge) | 244.93 | | 286.76 | |
| Net Exchange Rate Variation (Gain) | - | | 13.97 | |
| Fair Value Adjustments | - | | 8.60 | |
| Amortisation of Government Grants | 36.42 | | 33.25 | |
| | | 816.28 | | 838.83 |
| **Cash flow from Operating Activities before Operating Assets & Liabilities adjustments and Income Taxes** | | **5034.99** | | **5282.88** |
| **Changes in Operating Assets and Liabilities:** | | | | |
| (Increase)/Decrease in Inventories | (35.15) | | (66.32) | |
| (Increase)/Decrease in Trade Receivables | (199.89) | | 1122.67 | |
| (Increase)/Decrease in Other Financial Assets, Loans and Advances | (1919.43) | | (2402.32) | |
| Deferred Foreign Currency Fluctuation Assets | 17.71 | | 12.27 | |
| Deferred Expenditure on Foreign Currency Fluctuation | 12.18 | | 12.18 | |
| Increase/(Decrease) in Other Financial Liabilities and Provisions | 137.21 | | 868.87 | |
| Deferred Income from Foreign Currency Fluctuation Account | (1.42) | | (1.42) | |
| Regulatory Deferral Account Balances | (2.23) | | 0.02 | |
| | | (1991.02) | | (454.05) |
| **Cash flow from operating activities before taxes** | | **3043.97** | | **4828.83** |
| Less : Income Taxes Paid | | 695.05 | | 668.79 |
| **Net Cash Flow From/(Used in) Operating Activities (A)** | | **2348.92** | | **4160.04** |

(₹ in Crore)

| | Particulars | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **B.** | **Cash Flow From Investing Activities** | | |
| | Purchase of Property, Plant and Equipment, Investment Property, Other Intangible Assets, CWIP and Movement in Regulatory Deferral Account Balances | (6198.93) | (4495.66) |
| | Receipt of Grant | 236.19 | 526.24 |
| | Proceeds from sale of Property, Plant and Equipment | 4.75 | 1.80 |
| | Investment in Subsidiaries & Joint Venture (including Share Application Money pending allotment) | (366.35) | (1123.27) |
| | Loan to Subsidiaries | (451.00) | (336.53) |
| | Repayment of Loan by Subsidiaries | 459.53 | 352.05 |
| | Interest on Loan to Subsidiaries/Joint Ventures/Associates | 14.66 | 2.80 |
| | Net Investment in Term Deposits | (15.85) | 2.08 |
| | Proceeds from sale of Investment | - | 12.38 |
| | Dividend Income | 472.74 | 428.37 |
| | Interest Income & Guarantee Fees (including Late Payment Surcharge) | 162.44 | 217.72 |
| | **Net Cash Flow From/(Used in) Investing Activities (B)** | **(5681.82)** | **(4412.02)** |
| **C.** | **Cash Flow From Financing Activities** | | |
| | Dividend Paid | (1918.60) | (1908.56) |
| | Proceeds from Long Term Borrowings | 10451.04 | 7603.84 |
| | Proceeds from Short Term Borrowings (Net) | 1050.00 | 450.00 |
| | Repayment of Long Term Borrowings | (3364.98) | (3130.84) |
| | Interest & Finance Charges | (2493.54) | (3093.86) |
| | Principal Repayment of Lease Liability | 0.48 | (5.36) |
| | Interest paid on Lease Liability | (10.17) | (2.43) |
| | **Net Cash Flow From/(Used in) Financing Activities (C)** | **3714.23** | **(87.21)** |
| **D.** | **Net Increase/(Decrease) In Cash And Cash Equivalents (A+B+C)** | **381.33** | **(339.19)** |
| | Cash and Cash Equivalents at the beginning of the year | 660.77 | 999.96 |
| | Cash and Cash Equivalents at the end of the year # | 1042.10 | 660.77 |

# Cash and Cash Equivalents at the end of the year includes ₹ 114.32 Crores (corresponding previous year ₹ 118.07 Crores) held in earmarked current accounts which are not available for use by the Company.

-The above Statement of Cash Flows is prepared in accordance with the "Indirect Method" prescribed under Ind AS 7 - Statement of Cash Flows.

**EXPLANATORY NOTES TO STATEMENT OF CONSOLIDATED CASH FLOWS**

1 Cash and Cash equivalents consists of Cash in hand, Cheques/Drafts in hands and Bank Balances including Short Term Deposits with original maturity of less than three months. The detail of Cash and Cash equivalents is as under:

(₹ in Crore)

| Particulars | As at 31st March,2026 | As at 31st March, 2025 |
|---|---|---|
| **Balances with Banks** | | |
| With scheduled Banks: | | |
| - In Current Account | 927.77 | 542.69 |
| - In Deposits Account | - | - |
| (Deposits with original maturity of less than three months) | | |
| -In Current Account -Other Earmarked Balances with Banks | 114.32 | 118.07 |
| Cash on Hand | 0.01 | 0.01 |
| **Cash and Cash Equivalents** | **1,042.10** | **660.77** |

2 Interest and finance charges in Cash Flow from Financing Activities includes borrowing cost of ₹ 1404.15 Crores (Previous year : ₹ 1960.48 Crores) capitalised during the period on account of Expenditure attributable to construction (EAC).

3 Amount of undrawn loan as on 31st March, 2026 : ₹ 1576.00 Crores and Foreign Currency Borrowing - ₹ NIL Crores (Previous Year : ₹ 1276.00 Crores and Foreign Currency Borrowing ₹ 628.53 Crores).

4 Company spent ₹ 107.50 Crores in cash out of total expenditures of ₹ 141.25 Crores on account of Corporate Social Responsibility (CSR) during the year ended 31st March, 2026 (Previous Year : ₹ 99.60 Crores).

5 **Net Debt Reconciliation :**

(₹ in Crore)

| Particulars | As at 31st March,2026 | As at 31st March,2025 |
|---|---|---|
| Borrowings (Current & Non-Current) | 44987.08 | 36528.48 |
| Lease Liability | 89.28 | 22.70 |
| **Total** | **45076.36** | **36551.18** |

(₹ in Crore)

| Particulars | For the Year ended 31st March, 2026 | | | For the year ended 31st March,2025 | | |
|---|---|---|---|---|---|---|
| | *Borrowings (Current & Non-Current) | Lease Liability | Total | *Borrowings (Current & Non-Current) | Lease Liability | Total |
| **Opening Net Debt as on 1st April** | **36528.48** | **22.70** | **36551.18** | **31,558.40** | **25.67** | **31584.07** |
| Proceeds from Borrowings | 11501.04 | - | **11501.04** | 8,053.84 | - | **8053.84** |
| Repayment of Borrowings/Lease Liability | (3364.98) | 0.48 | **(3364.50)** | (3130.84) | (5.36) | **(3136.20)** |
| Interest paid | (2493.54) | (10.17) | **(2503.71)** | (3093.86) | (2.43) | **(3096.29)** |
| **Other Non-Cash Movements :** | | | | | | |
| -Increase in Lease Liability | - | 66.10 | **66.10** | - | 2.39 | **2.39** |
| -Foreign exchange adjustments | 30.19 | - | **30.19** | 14.90 | - | **14.90** |
| -Interest and Finance Charges | 2715.36 | 10.17 | **2725.54** | 3,067.18 | 2.43 | **3069.61** |
| -Fair value adjustments | 70.53 | - | **70.53** | 58.86 | - | **58.86** |
| **Closing Net Debt as on 31st March** | **44,987.08** | **89.28** | **45,076.36** | **36,528.48** | **22.70** | **36,551.18** |

*For Borrowings refer Note No.16.1, 20.1 and 20.4

6 Figures for the previous year have been re-grouped/re-arranged/re-classified wherever necessary (Note No.35).

**For and on behalf of the Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)** | **Mahesh Kumar Sharma** | **Bhupender Gupta** |
| Company Secretary | Director (Finance) | Chairman & Managing Director |
| | DIN 11306355 | DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP** | **For S Jaykishan** | **For Dharam Raj & CO** |
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **( Dharam Raj)** |
| Partner | Partner | Partner |
| M. No. 505269 | M. No. 062410 | M. No. 094108 |

Place : Faridabad
Date : 15th May 2026

# NOTE NO. 1: COMPANY INFORMATION AND MATERIAL ACCOUNTING POLICIES

## (I) REPORTING ENTITY

NHPC Limited (the "Company") is a Company domiciled in India and limited by shares (CIN: L40101HR1975GOI032564). The shares of the Company are listed and traded on the National Stock Exchange of India Limited (NSE) and Bombay Stock Exchange India Limited (BSE) in India. The address of the Company's registered office is NHPC Limited, NHPC Office Complex, Sector-33, Faridabad, Haryana- 121003. The Company is primarily involved in the generation and sale of bulk power to various Power Utilities. Other business in which the Company is involved includes providing project management / construction contracts/ consultancy assignment services and trading of power.

## (II) BASIS OF PREPARATION

### (A) Statement of Compliance

These standalone financial statements are prepared on going concern basis following accrual system of accounting and comply with the Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto, the Companies Act, 2013 (to the extent notified and applicable), applicable provisions of the Companies Act, 1956, and the provisions of the Electricity Act, 2003 to the extent applicable.

These financial statements were authorised for issue by the Board of Directors on 15th May, 2026.

### (B) Basis of Measurement

The financial statements have been prepared on historical cost basis, except for:

- Certain financial assets and liabilities measured at fair value
- Plan assets of defined employee benefit plans measured at fair value
- right of use assets – measured at present value of future cash outflows at initial recognition
- assets held for sale - measured at fair value less cost to sell

The methods used to measure fair values are discussed in Note 33.

Historical cost is the amount of cash or cash equivalents paid or the fair value of the consideration given to acquire assets at the time of their acquisition or the amount of proceeds received in exchange for the obligation, or at the amounts of cash or cash equivalents expected to be paid to satisfy the liability in the normal course of business. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

### (C) Application of new and revised standards

The Ministry of Corporate Affairs vide notification dated 7th May 2025 and 13th August, 2025 notified the Companies (Indian Accounting Standards) Amendment Rules, 2025 and Companies (Indian Accounting Standards) Second Amendment Rules, 2025, respectively, which amended/ notified certain Indian Accounting Standards and are effective for annual reporting periods beginning on or after 1 April 2025:

a) Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants Amendments to Ind AS 1;

b) Supplier Finance Arrangements Amendments to Ind AS 7 and Ind AS 107;

c) International Tax Reform – Pillar Two Model Rules Amendments to Ind AS 12;

d) Lack of Exchangeability – Amendments to Ind AS 21.

The Company has evaluated the amendment and there is no impact on the Company's financial statements.

### (D) Functional and presentation currency

These financial statements are presented in Indian Rupees (INR), which is the Company's functional currency. All financial information presented in INR has been rounded off to the nearest Crore (upto two decimals) except where indicated otherwise.

### (E) Use of estimates and management judgments

The preparation of financial statements in conformity with Ind AS requires management to make judgments, estimates and assumptions that may impact the application of accounting policies and the reported value of assets, liabilities, income, expenses and related disclosures including contingent assets and contingent liabilities at the Balance Sheet date. The estimates and management's judgments are based on previous

experience and other factors considered reasonable and prudent in the circumstances. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

In order to enhance understanding of the financial statements, information about significant areas of estimation, uncertainty and critical judgments in applying accounting policies that may have the most significant effect on the amounts recognised in the financial statements are included in the following notes:

**Critical judgments and estimates**

**a) Leases**

The Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116- Leases. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Identification of a lease requires significant judgment.

The Company also uses significant judgment in assessing the lease term (including anticipated renewals) and the applicable discount rate.

**b) Useful life of Property, Plant and Equipment and Intangible Assets**

The estimated useful life of property, plant and equipment and intangible assets are based on a number of factors including the effects of obsolescence, demand, competition and other economic factors (such as the stability of the industry and known technological advances) and the level of maintenance expenditures required to obtain the expected future cash flows from the asset.

**c) Recoverable amount of Property, Plant and Equipment, Capital Work in Progress and Intangible Assets**

The recoverable amount of property, plant and equipment, capital work in progress and intangible assets are based on estimates and assumptions, in particular the expected market outlook and future cash flows associated with the power plants. Any changes in these assumptions may have a material impact on the measurement of the recoverable amount resulting in impairment.

**d) Post-retirement benefit plans**

Employee benefit obligations are measured on the basis of actuarial assumptions which include mortality and withdrawal rates as well as assumptions in respect of future developments in discount rates, the rate of salary increase, inflation rate and expected rate of return on plan assets. The Company considers that the assumptions used to measure its obligations are appropriate and documented. However, any changes in these assumptions may have an impact on the resulting calculations.

**e) Revenue**

The Company records revenue from sale of power based on tariff approved by the CERC, as per the principles of Ind AS 115- Revenue from Contracts with Customers. However, in cases where tariff rates are yet to be approved, provisional rates are adopted considering the applicable CERC Tariff Regulations. Further, where revision in tariff due to revision in cost estimates are pending, tariff is computed based on the parameters and methods prescribed under the CERC Tariff Regulations and an estimated amount of revenue is recognised when an application is made to the CERC after obtaining necessary approvals to the extent it is highly probable that there will be no downward adjustment to the revenue recognised.

Where tariff is not subject to approved by CERC or tariff rates have been agreed directly with beneficiary, revenue from sale of electricity is accounted for on the basis of tariff agreed in the Power Purchase Agreements/Contracts in accordance with Ind AS 115- Revenue from Contracts with Customers.

**f) Provisions and contingencies**

The assessments undertaken in recognising provisions and contingencies have been made in accordance with Ind AS 37, 'Provisions, Contingent Liabilities and Contingent Assets'. The evaluation of the likelihood of the contingent events has been made on the basis of best judgment by management regarding probable outflow of economic resources. These estimates can change due to unforeseeable developments.

**g) Recoverable Amount of Rate Regulated Assets**

The operating activities of the Company are subject to cost-of-service regulations whereby tariff charged for electricity generated is based on allowable costs like interest costs, depreciation, operation and maintenance including a stipulated return. Guidance Note on Rate Regulated Activities issued by the ICAI (previous GAAP) and Ind AS 114- 'Regulatory Deferral Accounts' permits an entity to include in the rate base, as part of the cost of self-constructed (tangible) PPE or internally generated intangible assets, amounts that would otherwise be recognised as an expense in the Statement of Profit and Loss in accordance with Ind AS. The Company estimates that items of regulatory deferral accounts recognised in the financial statements are recoverable as per the current CERC Tariff Regulations 2024-29. However, changes in CERC tariff regulations beyond the current tariff period may affect the recoverability of such balances.

**h) Impairment of Trade Receivables**

Considering the historical credit loss experience for trade receivables, the Company does not envisage either impairment in the value of receivables from beneficiaries or loss due to time value of money owing to delay in realization of trade receivables, except to the extent already provided for. CERC Tariff Regulations provide for recovery of Late Payment Surcharge for delayed payments which compensates for loss due to time value of money, except to the extent already provided for.

**i) Insurance Claim Recoverable**

The recoverable amount of insurance claims in respect of damages to Property, Plant and Equipment and Capital Work in Progress is based on estimates and assumptions as per terms and conditions of insurance policies and management estimate of amount recoverable from the Insurance Company based on past experience.

**j) Income Taxes**

Significant estimates are involved in determining the provision for income taxes, including amount expected to be paid/recovered for uncertain tax positions.

**k) Cost of Carbon Credits / Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs)**

The cost of Carbon Credits / Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs) are measured as per Management estimate.

**l) Assets classified as held for sale :**

Management judgment is required to apply the accounting of non-current assets held for sale under Ind AS 105 - 'Non-current assets held for sale and discontinued operations'. In assessing the applicability, management exercises judgment to evaluate availability of the asset for immediate sale, management's commitment for the sale and probability of sale within one year to conclude if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

**m) Capital Spares designated as part of Property, Plant and Equipment:**

Management evaluates whether an item of inventory qualifies as a capital spare forming part of Property, Plant & Equipment on the basis of various factors, including cost of the item, period over which benefits from the item is expected to accrue and allowability of the item in Tariff. On the basis of such evaluation and in line with the provisions of the CERC Tariff Regulations for the period 2024-29, items of inventory costing more than Rs 10 Lakh, benefits from which are expected to be received over more than one accounting year are designated as Property, Plant & Equipment.

**n) Contract Assets:**

Receivables arising out of the Company's right to consideration in exchange for goods and services that the Company has transferred/ provided to customers when that right is conditioned upon matters other than passage of time, like filing of tariff petitions, receiving of truing up orders of the CERC, etc. are recognized as Contract Assets.

## (III) MATERIAL ACCOUNTING POLICIES:

Summary of the material accounting policies for preparation of financial statements as given below have been applied consistently to all periods presented in the financial statements. These accounting policies are

formulated in a manner that results in financial statements containing relevant and reliable information about the transactions, other events and conditions to which they apply. These policies need not be applied when the effect of applying them is immaterial.

Up to March 31, 2015, Property, Plant and Equipment, Capital Work in Progress, Intangible Assets and Investment Property were carried in the Balance Sheet in accordance with Indian GAAP. The Company had elected to avail the exemption granted by IND AS 101, "First time adoption of IND AS" to regard those amounts as the deemed cost at the date of transition to IND AS (i.e., as on April 1, 2015). Therefore, the carrying amount of Property, Plant and Equipment, Capital Work in Progress, Intangible Assets and Investment Property as per the previous GAAP as at April 1, 2015, were maintained on transition to Ind AS.

**1.0 Property, Plant and Equipment (PPE)**

a) An item of PPE is recognized as an asset if it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

b) PPE are initially measured at cost of acquisition/construction including decommissioning or restoration cost wherever required. The cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. In cases where final settlement of bills with contractors is pending, but the asset is complete and available for operating in the manner intended by the management, capitalisation is done on estimated basis subject to necessary adjustments, including those arising out of settlement of arbitration/court cases.

c) Subsequent costs is recognized in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the enterprise and the cost of the item can be measured reliably.

d) Expenditure incurred on renovation and modernization of power station on completion of the originally estimated useful life of the power station is added to the cost of the related asset when it meets the recognition criteria. PPE acquired as replacement of the existing assets are capitalized and its corresponding replaced assets removed/ retired from active use are derecognized.

e) After initial recognition, Property, Plant and Equipment is carried at cost less accumulated depreciation/ amortisation and accumulated impairment losses, if any.

f) Deposits, payments made/ liabilities created provisionally towards compensation (including interest on enhanced compensation till the date of award by the Court), rehabilitation & resettlement and other expenses including expenditure on environment management plans relatable to land in possession are treated as cost of land.

g) Assets over which the Company has control, though created on land not belonging to the Company, are included under Property, Plant and Equipment.

h) Standby equipment and servicing equipment which meet the recognition criteria of Property, Plant and Equipment are capitalized.

i) Spares parts (procured along with the Plant and Machinery or subsequently) which meet the recognition criteria are capitalized. The carrying amount of those spare parts that are replaced is derecognized when no future economic benefits are expected from their use or upon disposal. Other spare parts are treated as "stores and spares" forming part of inventory.

j) Expenditure on major inspection and overhauls of generating unit is capitalized, when it meets the asset recognition criteria. Any remaining carrying amount of the cost of the previous inspection and overhaul is derecognized.

k) The cost of replacing part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The carrying amount of the replaced part is derecognized regardless of whether the replaced part has been depreciated separately. If it is not practicable to determine the carrying amount of the replaced part, the Company uses the cost of the replacement as an indication of what the cost of replaced part was at the time it was acquired or constructed. The costs of the day-to-day servicing of property, plant and equipment are recognized in the statement of profit and loss as and when incurred.

l) An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition/ disposal of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss when the asset is derecognised.

**2.0 Capital work in Progress (CWIP)**

a) Expenditure incurred on assets under construction (including a project) is carried at cost under CWIP. Such costs comprise purchase price of assets including import duties and non-refundable taxes (after deducting trade discounts and rebates), expenditure in relation to survey and investigation activities of projects, cost of site preparation, initial delivery and handling charges, installation and assembly costs, etc.

b) Costs including employee benefits, professional fees, expenditure on maintenance and up-gradation of common public facilities, depreciation on assets used in construction of project including Right-of-Use assets, interest during construction and other costs that are directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management are accumulated under "Expenditure Attributable to Construction (EAC)" and subsequently allocated on systematic basis over major immovable assets, other than land and infrastructure facilities on commissioning of projects. Net pre-commissioning income/ expenditure is adjusted directly in the cost of related assets. Income on account of liquidated damages / interest on advances to contractors during construction period is adjusted in the cost of related assets.

c) Capital Expenditure incurred for creation of facilities, over which the Company does not have control but the creation of which is essential principally for construction of the project is accumulated under "Expenditure Attributable to Construction" and carried under "Capital Work in Progress" and subsequently allocated on a systematic basis over major immovable assets, other than land and infrastructure facilities on commissioning of projects, keeping in view the "attributability" and the "Unit of Measure" concepts in Ind AS 16- "Property, Plant and Equipment". Expenditure of such nature incurred after completion of the project, is charged to the Statement of Profit and Loss.

**3.0 Investment Property**

Investment properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties are carried at cost less accumulated depreciation and accumulated impairment loss, if any.

The Company measures investment property using cost based measurement and fair value of investment property is disclosed in the notes.

Investment properties are derecognised either when they have been disposed off or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the Statement of Profit and Loss in the period of derecognition. Any gain or loss arising on derecognition/ disposal of the asset is included in the Statement of Profit and Loss.

Transfers to or from investment property is made when and only when there is a change in use supported by evidence.

**4.0 Intangible Assets and Intangible Assets under Development**

a) Expenditure on research is charged to expenditure as and when incurred. Expenditure on development is capitalized only if the expenditure can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable and the Company intends to & has sufficient resources to complete development and to use or sell the asset.

b) Intangible assets that are acquired by the Company and which have finite useful lives, are measured on initial recognition at cost. Cost includes any directly attributable expenses necessary to make the assets ready for its intended use. After initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

c) Intangible assets under development represent expenditure incurred on intangible assets which are in the development phase and are carried at cost less accumulated impairment loss, if any.

d) Subsequent costs are recognized as an increase in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the Company and the cost

of the item can be measured reliably.

e) An item of Intangible asset is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of Profit and Loss when the asset is derecognised.

**5.0 Foreign Currency Transactions**

a) Transactions in foreign currency are initially recorded at the functional currency spot rate at the date the transaction first qualifies for recognition. At each reporting date, monetary items denominated in foreign currency are translated at the functional currency exchange rates prevailing on that date.

b) Exchange differences relating to PPE/capital work-in-progress arising out of transaction entered into prior to April 1, 2004 are adjusted to the carrying cost of respective PPE/capital work-in-progress.

c) Exchange differences arising from translation of foreign currency borrowings entered into prior to March 31, 2016 recoverable from or payable to beneficiaries in subsequent periods as per CERC Tariff regulations are recognised as "Deferred Foreign Currency Fluctuation Recoverable/ Payable Account" and adjusted from the year in which the same is recovered/ paid.

d) Exchange differences arising from settlement/ translation of monetary items denominated in foreign currency entered into on or after April 1, 2016 to the extent recoverable from or payable to the beneficiaries in subsequent periods as per CERC Tariff Regulations are recognized as 'Regulatory Deferral Account Balances' during construction period and adjusted from the year in which the same become recoverable from or payable to the beneficiaries.

e) Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Where the Company has paid or received advance consideration in a foreign currency, the date of transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it), is the date when the Company initially recognizes the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

**6.0 Regulatory Deferral Accounts**

a) The Company recognizes "Regulatory Deferral Account Balances" in respect of its regulated operations in accordance with Ind AS 114 - 'Regulatory Deferral Accounts', read with the ICAI Guidance Note on Rate Regulated Activities based on reasonable certainty regarding allowability through tariff by the Electricity Regulator in accordance with the applicable regulatory framework."

b) Where an item of expenditure incurred during the period of construction of a project is recognised as expense in the Statement of Profit and Loss i.e., not allowed to be capitalized as part of cost of relevant PPE in accordance with Ind AS, but is nevertheless permitted by CERC to be recovered from the beneficiaries in future through tariff, the right to recover the same is recognized as "Regulatory Deferral Account balances."

c) Expense/ income recognised in the Statement of Profit and Loss to the extent recoverable from or payable to the beneficiaries in subsequent periods as per CERC Tariff Regulations are recognised as "Regulatory Deferral Account balances."

d) These Regulatory Deferral Account balances are adjusted from the year in which the same become recoverable from or payable to the beneficiaries.

e) Regulatory Deferral Account balances are evaluated at each Balance Sheet date to ensure that the underlying activities meet the recognition criteria and it is probable that future economic benefits associated with such balances will flow to the entity. If these criteria are not met, the Regulatory Deferral Account balances are derecognised.

f) Regulatory Deferral Account balances are tested for impairment at each Balance Sheet date.

**7.0 Fair value measurement**

At initial recognition, transaction price is the best evidence of fair value. However, when the Company determines that transaction price does not represent the fair value, it uses inter-alia valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All financial assets and financial liabilities for which fair value is measured or disclosed in the financial

statements are categorised within the fair value hierarchy. This categorisation is based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For financial assets and financial liabilities that are recognised at fair value on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation at the end of each reporting period.

**8.0 Investments in subsidiaries and joint ventures/Associates**

Investments in equity shares of subsidiaries and joint ventures/associates are carried at cost less impairment losses, if any in the value of the investments. Where an indication of impairment exists, considering entities with common line of activities as a single cash generating unit, the carrying amounts of investments are assessed and written down to its recoverable amount at the end of reporting period. On disposal of investments in subsidiaries, associates and joint venture, the difference between net disposal proceeds and the carrying amounts are recognized in the statement of profit and loss.

**9.0 Financial assets other than investment in subsidiaries and joint ventures/associates**

A financial asset includes inter-alia any asset that is cash, equity instrument of another entity or contractual right to receive cash or another financial asset or to exchange financial asset or financial liability under conditions that are potentially favourable to the Company. A financial asset is recognized when and only when the Company becomes party to the contractual provisions of the instrument.

Financial assets of the Company comprise Cash and Cash Equivalents, Bank Balances, Investments in equity shares of companies, Trade Receivables, Loan to employees, security deposit, claims recoverable, Contract assets etc.

**a) Classification**

The Company classifies its financial assets in the following categories:

- At amortised cost,
- At fair value through other comprehensive income (FVTOCI), and
- At fair value through profit and loss

The classification depends on the following:

(a) The entity's business model for managing the financial assets and

(b) The contractual cash flow characteristics of the financial asset.

For assets measured at fair value, gains and losses are either recorded in the Statement of Profit and Loss or under Other Comprehensive Income. For investments in debt instruments, this will depend on the business model in which the investment is held. For investments in equity instruments, this will depend on whether the Company has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through Other Comprehensive Income.

**b) Initial recognition and measurement**

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or Loss, transaction costs that are attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the Statement of Profit and Loss.

The Company measures trade receivables at their transaction price, if the trade receivables do not contain a significant financing component.

**c) Subsequent measurement**

**Debt instruments at amortised cost**

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

i) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and

ii) Contractual terms of the asset give rise on specified dates to cash flows that are Solely Payments of Principal and Interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in interest income in the Statement of Profit and Loss. Losses arising from impairment are recognised in the Statement of Profit and Loss.

**Debt instrument at Fair Value through Other Comprehensive Income (FVTOCI)**

A 'debt instrument' is classified as at FVTOCI if both the following criteria are met:

i) The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and

ii) The asset's contractual cash flows represent Solely Payments of Principal and Interest (SPPI).

Debt instruments at fair value through Other Comprehensive Income are measured at each reporting date at fair value. Fair value movements are recognized in Other Comprehensive Income (OCI). However, the Company recognizes interest income, impairment losses, reversals and foreign exchange gain or loss in the Statement of Profit and Loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to profit and loss. Interest income from these financial assets is included in other income using the EIR method.

**Equity investments:**

All equity investments in entities other than subsidiaries and joint ventures/associates are measured at fair value. Equity instruments which are held for trading, if any, are classified at Fair Value through Profit or Loss (FVTPL). The Company classifies all other equity instruments at FVTOCI. The Company makes such election on an instrument by- instrument basis. The classification is made on initial recognition and is irrevocable.

All fair value changes of an equity instrument classified at FVTOCI, are recognized in OCI. There is no subsequent reclassification of fair value gains and losses to the Statement of Profit and Loss. However, the Company may transfer the cumulative gain or loss within equity. Dividends from such investments are recognised in the Statement of Profit and Loss as "other income" when the company's right to receive payments is established.

Equity instruments included within the FVTPL category, if any, are measured at fair value with all changes recognized in the Statement of Profit and Loss.

**Trade Receivables:**

Trade receivables containing a significant financing component are subsequently measured at amortised cost using the effective interest method.

**d) Derecognition**

A financial asset is derecognised only when:

i) The Company has transferred the rights to receive cash flows from the financial asset, or

ii) Retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients.

Where the Company has transferred an asset, the Company evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, the financial asset is derecognised. Where the Company has not transferred substantially all risks and rewards of ownership of the financial asset, the financial asset is not derecognised.

Where the Company has neither transferred a financial asset nor retains substantially all risks and rewards of ownership of the financial asset, the financial asset is derecognised if the Company has not retained control of the financial asset. Where the Company retains control of the financial asset, the asset is continued to be recognised to the extent of continuing involvement in the financial asset.

On de-recognition, the difference between the carrying amount and the amount of consideration received / receivable is recognized in the Statement of Profit and Loss.

**e) Impairment of financial assets**

In accordance with Ind AS 109, the Company applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on the following financial assets:

i) Financial assets that are debt instruments, and are measured at amortised cost.

ii) Financial assets that are debt instruments and are measured as at FVTOCI

iii) Contract Assets and Trade Receivables under Ind AS 115- Revenue from Contracts with Customers

iv) Lease Receivables under Ind AS 116- Leases.

The Company follows the 'simplified approach' permitted under Ind AS 109, "Financial Instruments" for recognition of impairment loss allowance based on life time expected credit loss from initial recognition on contract assets, lease receivables and trade receivables resulting from transactions within the scope of Ind AS 116 and Ind AS 115.

For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition, in which case those financial assets are measured at lifetime ECL. Any increase or reversal of loss allowance computed using ECL model, is recognized as an impairment gain or loss in the Statement of Profit and Loss.

**10.0 Inventories**

Inventories mainly comprise stores and spare parts to be used for maintenance of Property, Plant and Equipment and are valued at cost or net realizable value (NRV) whichever is lower. The cost is determined using weighted average cost formula and NRV is the estimated selling price in the ordinary course of business, less the estimated costs necessary to make the sale.

Spares which do not meet the recognition criteria as Property, Plant and Equipment, including spare parts individually costing up to Rs 10 Lakh are recognized as inventories.

Carbon Credits / Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs) are valued at lower of cost and net realizable value.

The amount of any write-down of inventories to net realisable value and all losses of inventories is recognized as an expense in the period in which write-down or loss occurs.

**11.0 Dividends**

Final dividends and interim dividends payable to the Company's shareholders are recognised as change in equity in the period in which they are approved by the Company's shareholders and the Board of Directors respectively.

**12.0 Financial liabilities**

The Company's financial liabilities include loans and borrowings, trade and other payables. A financial liability is recognized when and only when the Company becomes party to the contractual provisions of the instrument.

The Company's financial liabilities include loans and borrowings, trade and other payables. A financial liability is recognized when and only when the Company becomes party to the contractual provisions of the instrument.

**a) Classification, initial recognition and measurement**

Financial liabilities are recognised initially at fair value less transaction costs that are directly attributable and subsequently measured at amortised cost. Financial liabilities are classified as subsequently measured at amortized cost. Any difference between the proceeds (net of transaction costs) and the fair value at initial recognition is recognised in the Statement of Profit and Loss or in the carrying amount of an asset if another standard permits such inclusion, over the period of the borrowings using the effective rate of interest.

**b) Subsequent measurement**

After initial recognition, financial liabilities are subsequently measured at amortised cost using the EIR

method. Gains and losses are recognised in the Statement of Profit and Loss or in the carrying amount of an asset if another standard permits such inclusion, when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance cost in the Statement of Profit and Loss.

**c) Derecognition**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

**d) Offsetting of financial instruments**

Financial assets and financial liabilities are offset and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

**e) Derivative financial instruments**

**(i) Derivative Financial Instruments not designated as Hedge**

Derivative financial instruments that are held by the Company to hedge the foreign currency and interest rate risk exposures and are not designated as hedges are accounted for at fair value through profit or loss. Changes in fair value are recognised in the Statement of Profit and Loss.

**(ii) Derivative Financial Instruments designated as Hedge:**

The Company uses derivative financial instruments, such as call spread options, to manage foreign exchange rate risks related to foreign currency loans. These derivatives are designated as fair value hedges under hedge accounting rules, provided the following criteria are met:

i) **Economic Relationship:** There must be an economic relationship between the hedged item and the hedging instrument.

ii) **Credit Risk:** Credit risk should not be the predominant factor influencing changes in value from this economic relationship.

iii) **Hedge Ratio:** The hedge ratio must match the ratio derived from the actual quantities of the hedged item and the hedging instrument used by the Company

Derivatives are initially recognized at fair value on the contract date and subsequently remeasured to fair value at the end of each reporting period. Any gain or loss resulting from changes in the fair value of derivatives designated as an effective hedging instrument and the gain or loss on the hedged item attributable to the hedged risk is recognized in profit or loss, offsetting the impact of the hedging instrument.

At the inception of each hedge, the Company undertakes a formal documentation process to clearly define the hedged item and the hedging instrument. This documentation outlines the specific risk or risks being hedged and establishes the hedge ratio, which reflects the proportionate relationship between the hedged item and the hedging instrument. Additionally, the documentation includes a detailed explanation of how the hedging relationship meets the effectiveness requirements as per the Company's risk management strategy.

For derivatives qualifying as fair value hedges:

i) **Hedged Item Adjustment:** The carrying amount of the hedged item is adjusted for the gain or loss attributable to the hedged risk. This adjustment is recognized in the Statement of Profit and Loss, providing a natural offset to the changes in the fair value of the hedging instrument.

ii) **Effective Portion:** The effective portion of the hedge, which is the extent to which the hedging instrument offsets changes in fair value of the hedged item, is recognized in the Statement of Profit and Loss.

iii) **Ineffective Portion:** Any ineffective portion of the hedge is also recognized immediately in the Statement of Profit and Loss under Other Income or Other Expenses.

iv) **Intrinsic and Time Value:** Changes in the intrinsic value of options used in fair value hedges are recognized in the Statement of Profit and Loss. Changes in the time value component are initially recorded in Other Comprehensive Income (OCI) and accumulated in a separate component of equity. Over the life of the hedging relationship, this time value component is gradually amortized, aligning with the expiration of the hedge.

Hedge accounting is discontinued when the hedging instrument expires, is terminated, or exercised, or when the hedging relationship no longer qualifies for hedge accounting due to failing to meet the necessary criteria.

**Option Premium Payable:**

The Company utilizes call spread options as hedging instruments to mitigate foreign exchange rate risks associated with foreign currency loans. The option premium payable is a critical component of the derivative's fair value measurement, initially recognized as part of the derivative instrument's fair value at the contract date. This premium represents the cost incurred to acquire the options. The derivative's fair valuation at each reporting date includes an unamortized component of the option premium payable. This component is carried forward in the Cost of Hedge Reserve within Other Comprehensive Income. Throughout the duration of hedging relationship, the option premium is systematically amortized, aligning with the expiration of the hedge. For hedged items relating to capital expenditure projects, the amortized portion of the option premium is capitalized as Capital Work in Progress (CWIP), ensuring that the premium cost is appropriately allocated to the asset being constructed or developed, thereby matching the expenditure with the asset's future economic benefits.

**f) Financial Guarantee Contracts**

Financial guarantee contracts issued by the Company are those contracts that require a payment to be made to reimburse the lender for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognized initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 - 'Financial Instruments' and the amount recognized less the cumulative amount of income recognized in accordance with the principles of Ind AS 115 'Revenue from Contracts with Customers.

**13.0 Government Grants**

a) The benefits of a government loan at a below market rate of interest is treated as a Government Grant. The loan is initially recognised and measured at fair value and the grant is measured as the difference between the initially recognized amount of the loan and the proceeds received. The loan is subsequently measured as per the accounting policy applicable to financial liabilities and the grant is recognized initially as Government Grant and subsequently amortised in the Statement of Profit and Loss on a systematic basis over the useful life of the asset.

b) Monetary grants from the government for creation of assets are initially recognised when there is reasonable assurance that the grant will be received and the company will comply with the conditions associated with the grant. The Grant so recognised is subsequently amortised in the Statement of Profit and Loss over the useful life of the related assets.

c) Government grant related to income is recognised in the Statement of Profit and Loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

**14.0 Provisions, Contingent Liabilities and Contingent Assets**

a) Provisions are recognised when the Company has a present legal or constructive obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Such provisions are determined based on management estimate of the amount required to settle the

obligation at the Balance Sheet date. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably. The expense relating to a provision net of any reimbursement is presented in the Statement of Profit and Loss or in the carrying amount of an asset if another standard permits such inclusion.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows using a current pre-tax rate that reflects the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

b) Contingent liabilities are possible obligations that arise from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events not wholly within the control of the Company. Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Contingent liabilities are disclosed on the basis of judgment of management/independent experts. These are reviewed at each Balance Sheet date and are adjusted to reflect the current management estimate.

c) Contingent assets are possible assets that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. Contingent assets are disclosed in the financial statements when inflow of economic benefits is probable on the basis of judgment of management. These are assessed continually to ensure that developments are appropriately reflected in the financial statements.

**15.0 Revenue Recognition and Other Income**

Company's revenues arise from sale and trading of energy, project management / construction contracts/ consultancy assignment services and other income. Revenue from other income comprise of interest from banks, employees, contractors etc., dividend from investments in joint ventures/associates and subsidiary companies, dividend from investments in equity in other bodies corporate, interest from investment in bonds, surcharge received from beneficiaries for delayed payments, sale of scrap, other miscellaneous income, etc.

**a) Revenue from sale of power**

i) Revenue is measured based on the consideration that is specified in a contract with a customer or is expected to be received in exchange for the products or services and excludes amounts collected on behalf of third parties. The Company recognises revenue from contracts for sale of power over time as the customers simultaneously receive and consume the benefits provided by the Company.

ii) Revenue from sale of power (except minimum lease receipts in respect of power stations considered as Finance Lease/Operating Lease) is accounted for as per tariff notified by the Central Electricity Regulatory Commission (CERC) under the CERC (Terms & Conditions of Tariff) Regulations as modified by the orders of Appellate Tribunal for Electricity to the extent applicable. In the case of Power Stations where provisional/ final tariff is yet to be notified or where incentives/disincentives are chargeable/ payable as per CERC (Terms & Conditions of Tariff) Regulations, revenue is recognised to the extent it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. Rebates given to beneficiaries as early payments incentives are deducted from the amount of revenue.

iii) Customers are billed on a periodic and regular basis. As at each reporting date, revenue from sale of power includes an accrual for sales delivered to customers but not yet billed (unbilled revenue).

iv) Recovery/ refund towards foreign currency variation in respect of foreign currency loans and recovery towards Income Tax are recognised on year to year basis based on regulatory norms. Recovery towards deferred tax items recognized till March 31, 2009 are accounted for when the same materialises.

v) Adjustments arising out of finalisation of Regional Energy Account (REA), though not material, are effected in the year of respective finalisation.

vi) Advance Against Depreciation (AAD) considered as deferred income up to 31st March 2009 is included in sales on straight line basis over the balance useful life after a period of 12 years from the date of commercial operation of the Power Station.

**b) Revenue from Project Management / Construction Contracts/ Consultancy assignments**

i) Revenue from Project Management / Construction Contracts/ Consultancy assignments is measured based on the consideration that is specified in a contract with a customer or is expected to be received in exchange for the services and excludes amounts collected on behalf of third parties. The Company recognises revenue on the basis of input method. Input method recognises revenue on the basis of the costs incurred towards the satisfaction of a performance obligation relative to the total expected costs to the satisfaction of that performance obligation.

ii) Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are transferred to trade receivables revenue when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms. The contract liabilities primarily relate to the advance consideration received from the customers.

iii) Contract modifications, if any, are accounted for when there is a change in the scope or price (or both) of a contract that is approved by the parties to the contract and when the parties to a contract approve a modification that either creates new or changes existing enforceable rights and obligations of the parties to the contract. Accounting for modifications of contracts involves assessing whether the services added to an existing contract are distinct and whether the pricing is at the standalone selling price. Contract modifications are recorded on standalone basis when the scope of the contract increases because of the addition of promised goods or services or the price of the contract increases by an amount of consideration that reflects the Company's standalone selling prices of the additional promised goods or services and any appropriate adjustments to that price to reflect the circumstances of the particular contract. Services added that are not distinct are accounted for on a cumulative catch-up basis, while those that are distinct are accounted for prospectively, either as a separate contract, if the additional services are priced at the standalone selling price, or as a termination of the existing contract and creation of a new contract if not priced at the standalone selling price.

**c) Revenue from trading of power**

i) Accounting for revenue from trading of power involves assessment of the contract conditions to determine whether the Company is required to act in the capacity of a principal or as an agent. The Company acts in the nature of a principal in case it obtains control of the electricity before transferring it to the customer. Indicators of control includes assessment of whether the company is primarily responsible for fulfilling the promise to provide the electricity, it has the discretion to establish the price or whether it bears the inventory risk. Where the Company does not obtain control of the electricity before transferring it to the customer and its performance obligation is to arrange for the supply of electricity by another party, it acts in the nature of an agent.

ii) Where the Company acts as a principal in a contract for trading of power, the amount of the transaction price allocated to the performance obligation that is satisfied is recognised as revenue.

iii) Where the Company acts as an agent in a contract for trading of power, the net consideration retained after paying the supplier for the electricity provided to the customer is recognised as revenue from operations. Financial assets and liabilities arising out of these transactions are not set off.

**d) Other income**

i) Dividend income is recognized in the Statement of Profit and Loss only when the right to receive is established, it is probable that the economic benefits associated with the dividend will flow to the Company, and the amount of the dividend can be measured reliably.

ii) For all debt instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR).

When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses.

iii) Interest/Surcharge recoverable from customers including those arising out of contracts for trading of power and liquidated damages /interest on advances to contractors is recognised when it is highly probable that a significant reversal in the amount of revenue recognised will not occur in the future.

**e) Revenue from sale of carbon credits/ CERs/VERs**

Revenue is recognized on transfer/ sale of Carbon Credits/ Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs) to the extent it is highly probable that a significant reversal in the amount of revenue recognized will not occur in the future.

**16.0 Employee Benefits**

**i) Short-term employee benefits**

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed or included in the carrying amount of an asset if another standard permits such inclusion as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term performance related cash bonus if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

**ii) Defined contribution plans**

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into separate trusts and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in the Statement of Profit and Loss or included in the carrying amount of an asset if another standard permits such inclusion in the periods during which services are rendered by employees. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction from future payments is available. Contributions to a defined contribution plan that is due more than 12 months after the end of the period in which the employees render the service are discounted to their present value.

Employees Defined Contribution Superannuation Scheme (EDCSS) for providing pension benefits and Social Security Scheme administered through separate trusts are accounted for as defined contribution plans.

**iii) Defined benefit plans**

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Company's Gratuity Scheme, Retired Employees Health Scheme (REHS), Provident Fund Scheme, Allowance on Retirement/Death, Memento on Superannuation to employees and Employees Family Economic Rehabilitation Scheme are in the nature of defined benefit plans. All these plans, other than Allowance on Retirement/Death, Memento on Superannuation to employees and Employees Family Economic Rehabilitation Scheme are administered through separate trusts.

The liability or asset recognised in the Balance Sheet in respect of Gratuity and Retired Employees Health Scheme is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets.

In respect of Provident Fund Scheme, a liability is recognised in the Balance Sheet where the present value of the defined benefit obligation at the end of the reporting period is higher than the fair value of plan assets. Any surplus of fair value of plan assets over the present value of the defined benefit obligation at the end of the reporting period is not recognised as an asset since the Company does not have any right to the benefits either in the form of refunds from the Plan or by way of lower contribution to the Plan.

The defined benefit obligation is calculated annually by the actuary using the Projected Unit Credit Method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss or included in the carrying amount of an asset if another standard permits such inclusion.

Remeasurement gains (except in the case of Provident Fund Scheme) and losses arising from experience adjustments and changes in actuarial assumptions are recognised directly in Other Comprehensive Income in the period in which they occur and are included in retained earnings in the Statement of Changes in Equity.

**iv) Other long-term employee benefits**

Benefits under the Company's leave encashment scheme constitute other long term employee benefits.

The Company's net obligation in respect of long-term employee benefits is the amount of future benefits that employees have earned in return for their service in the current and prior periods. The benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is based on the prevailing market yields of Indian government securities as at the reporting date that have maturity dates approximating the terms of the Company's obligations. The calculation is performed using the Projected Unit Credit Method. Contributions to the scheme and actuarial gains or losses are recognised in the Statement of Profit and Loss or included in the carrying amount of an asset if another standard permits such inclusion in the period in which they arise.

**v) Termination benefits**

A liability and expense for termination benefits in the form of ex-gratia payments and notice pay on voluntary retirement schemes is recognised at the earlier of the following dates:

(a) when the entity can no longer withdraw the offer of those benefits; and

(b) when the entity recognises any related restructuring costs.

The expenses incurred on such termination benefits are charged to the Statement of Profit and Loss in the year of incurrence of such expenses.

**17.0 Borrowing costs**

Borrowing costs consist of (a) interest expense calculated using the effective interest method as described in Ind AS 109 – 'Financial Instruments' (b) finance charges in respect of finance leases recognized in accordance with Ind AS 116– 'Leases' (c) exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs and (d) guarantee fee on loan paid to third parties.

Borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalised as part of the cost of such asset until such time the assets are substantially ready for their intended use. Qualifying assets are assets which necessarily take substantial period of time to get ready for their intended use or sale. All other borrowing costs are expensed in the period in which they occur.

When the Company borrows funds specifically for the purpose of obtaining a qualifying asset, the borrowing costs incurred are capitalised. When the Company borrows funds generally and uses them for the purpose of obtaining a qualifying asset, the capitalisation of the borrowing costs is computed based on the weighted average cost of all borrowings that are outstanding during the period and used for the acquisition, construction/exploration or erection of the qualifying asset. However, borrowing costs applicable to borrowings made specifically for the purpose of obtaining a qualifying asset are excluded from this calculation, until substantially all the activities necessary to prepare that asset for its intended use or sale are complete.

The Company can incur borrowing costs during an extended period in which construction activities necessary to prepare an asset for its intended use or sale remain suspended due to any reason. Such borrowing costs are incurred for holding partially completed assets and is not eligible for capitalization except for the suspension period during which substantial technical and administrative works are being

carried out or when there is a temporary delay, which is a necessary part of the process of getting an asset ready for its intended use or sale.

Income earned on temporary investment of the borrowings pending their expenditure on the qualifying assets is deducted from the borrowing costs eligible for capitalisation.

Capitalisation of borrowing cost ceases when substantially all the activities necessary to prepare the qualifying assets for their intended use are complete.

Other borrowing costs are recognized as an expense in the year in which they are incurred.

**18.0 Depreciation and amortization**

a) Depreciation on additions to /deductions from Property, Plant & Equipment (PPE) during the year is charged on pro-rata basis from / up to the date on which the asset is available for use / disposal.

b) (i) Depreciation on Property, Plant and Equipment of Operating Units of the Company capitalized till five years before the end of the useful life of the Power Station is charged to the Statement of Profit & Loss on straight-line method following the rates and methodology notified by CERC for the fixation of tariff except for assets specified in Policy No. 18.0(d).

(ii) Depreciation on Property, Plant and Equipment capitalized during the last five years of the useful life of a Power Station is charged on straight-line method for the remaining operational life/ period of extended life as per CERC Tariff Regulations/Orders, from the date on which such asset becomes available for use.

(iii) Where the life and / or efficiency of a Power Station is increased due to renovation and modernization, the expenditure thereon along with its unamortized depreciable amount is charged prospectively on straight-line method over the revised/ remaining useful life.

c) i) Depreciation on Property, Plant and Equipment (except old and used) of other than Operating Units of the Company is charged to the extent of 90% of the cost of the asset following the rates notified by CERC for the fixation of tariff except for assets specified in Policy No. 18.0(d).

ii) Depreciation on old and used items of PPE of other than Operating Units is charged on straight-line method to the extent of 90% of the cost of the asset over estimated useful life determined on the basis of technical assessment.

d) i) Depreciation in respect of following items of PPE is provided on straight line method based on the useful life and residual value (5%) given in the Schedule II of the Companies Act, 2013:

- Construction Plant and Machinery
- Computer and Peripherals

ii) Based on technical assessment, depreciation on Mobile Phones is provided on straight line basis over a period of three years with residual value of Re 1.

iii) Based on technical assessment, depreciation on Roof Top Solar Power System / Equipment is provided on straight line basis over a period of twenty five years with residual value of 10%.

(iv) Based on technical assessment, depreciation on furniture & other equipment provided at residential office of employees is charged on straight line basis over a period of five years with residual value of 10%.

e) Temporary erections are depreciated fully (100%) in the year of acquisition /capitalization by retaining Re. 1/- as WDV.

f) All assets valuing Rs. 5000/- or less but more than Rs. 750/- are fully depreciated/amortised during the year in which the asset becomes available for use with WDV of Re. 1/- for tangible assets and NIL for Intangible Assets.

g) Low value items, which are in the nature of assets (excluding immovable assets) and valuing up to Rs. 750/- are not capitalized and charged off to expenditure in the year of use.

h) Leasehold Land of operating units is amortized over the period of lease or over the life of the Power Plant (40 years in case of Hydro Projects and 25 years in case of Solar & Wind Projects) whichever is lower, following the rates and methodology notified vide CERC tariff regulations.

i) Leasehold Land and buildings of units other than operating units, is amortized over the period of lease or over the life of the Power Plant (40 years in case of Hydro Projects and 25 years in case of Solar &

Wind Projects), whichever is lower.

j) PPE created on leasehold land are depreciated to the extent of 90% of original cost over the balance available lease period of respective land from the date such asset is available for use or at the applicable depreciation rates & methodology notified by CERC tariff regulations for such assets, whichever is higher.

k) Land-Right of Use in case of Hydro Projects is amortized over a period of 40 years from the date of commercial operation of the project following the rates and methodology notified vide CERC tariff regulations .

l) Cost of software recognized as 'Intangible Assets' is amortized on straight line method over a period of legal right to use or three years, whichever is earlier, starting from the date when the asset becomes available for use. Other intangible assets are amortized on straight line method over the period of legal right to use or life of the related plant, whichever is less. The period and method of amortization of intangible assets with finite useful life is reviewed at each financial year end and adjusted prospectively, wherever required.

m) Where the cost of depreciable assets has undergone a change during the year due to increase / decrease in long term liabilities on account of exchange fluctuation, price adjustment, settlement of arbitration/court cases, change in duties or similar factors, the unamortized balance of such assets is depreciated prospectively over the residual life of such assets at the rate of depreciation and methodology notified by CERC tariff regulations.

n) Spare parts procured along with the Plant and Machinery or subsequently which are capitalized and added in the carrying amount of such item are depreciated over the residual useful life of the related plant and machinery at the rates and methodology notified by CERC.

o) Useful life, method of depreciation and residual value of assets where depreciation is charged as per management assessment are reviewed at the end of each financial year and adjusted prospectively over the balance useful life of the asset, wherever required.

**19.0 Impairment of non-financial assets other than inventories**

a) The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets of the Company. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. The resulting impairment loss is recognised in the Statement of Profit and Loss.

b) In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators. Fair value less costs of disposal is determined only in case carrying amount of an asset or cash-generating unit (CGU) exceeds the value in use.

c) In case of expenditure on survey & investigation of projects, if it is decided to abandon such a project, expenditure incurred thereon is charged to the Statement of Profit and Loss in the year in which such decision is taken.

d) In case a project under survey and Investigation remains in abeyance by the order of appropriate authority/ by injunction of court order, any expenditure incurred on such projects from the date of order/ injunction of court is provided in the books from the date of such order till the period project is kept in abeyance by such order/ injunction. Provision so made is however reversed on the revocation of aforesaid order/ injunction.

e) Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a

change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

**20.0 Income Taxes**

Income tax expense comprises current and deferred tax. Tax is recognised in the Statement of Profit and Loss, except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case the tax is also recognised directly in equity or in other comprehensive income.

**a) Current tax**

Current tax is the expected tax payable on the taxable income for the year on the basis of the tax laws applicable at the reporting date and any adjustments to tax payable in previous years. Taxable profit differs from profit as reported in the Statement of Profit and Loss because it excludes items of income or expense that are taxable or deductible in other years (temporary differences) and it further excludes items that are never taxable or deductible (permanent differences).

**b) Deferred tax**

i) Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Company's financial statements and the corresponding tax bases used in the computation of taxable profit and are accounted for using the Balance Sheet method. Deferred tax liabilities are generally recognised for all taxable temporary differences, and deferred tax assets are generally recognised for all deductible temporary differences, unused tax losses and unused tax credits (including MAT Credit entitlements) to the extent that it is probable that future taxable profits will be available against which those deductible temporary differences, unused tax losses and unused tax credits (including MAT Credit entitlements) can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of an asset or liability in a transaction that at the time of the transaction affects neither the taxable profit or loss nor the accounting profit or loss. The carrying amount of deferred tax assets is reviewed at each Balance Sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available against which the temporary differences can be utilised.

ii) Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the Balance Sheet date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would flow in the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

iii) Deferred tax is recognised in the Statement of Profit and Loss except to the extent that it relates to items recognised directly in other comprehensive income or equity, in which case it is recognised in Other Comprehensive Income or Equity.

iv) Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities, and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

v) Deferred tax recovery adjustment account is credited/ debited to the extent the deferred tax for the current period forms part of current tax in the subsequent periods and affects the computation of return on equity (ROE), a component of tariff.

vi) When there is uncertainty regarding income tax treatments, the Company assesses whether a tax authority is likely to accept an uncertain tax treatment. If it concludes that the tax authority is unlikely to accept an uncertain tax treatment, the effect of the uncertainty on taxable income, tax bases and unused tax losses and unused tax credits is recognised. The effect of the uncertainty is recognised using the method that, in each case, best reflects the outcome of the uncertainty: the most likely outcome or the expected value. For each case, the Company evaluates whether to consider each uncertain tax treatment separately, or in conjunction with another or several other

uncertain tax treatments, based on the approach that best prefixes the resolution of uncertainty.

**21.0 Compensation from third parties**

Impairments or losses of items, related claims for payments of compensation from third parties including insurance companies and any subsequent purchase or construction of assets/inventory are separate economic events and are accounted for separately.

Compensation from third parties including from insurance companies for items of property, plant and equipment or for other items that were impaired, lost or given up is included in the Statement of Profit and Loss when the compensation becomes receivable. Insurance claims for loss of profit are accounted for based on certainty of realisation.

**22.0 Segment Reporting**

a) In accordance with Ind AS 108 – Operating Segment, the operating segments used to present segment information are identified on the basis of internal reports used by the Company's Management to allocate resources to the segments and assess their performance. The Board of Directors is collectively the Company's "Chief Operating Decision Maker" or "CODM" within the meaning of Ind AS 108.

b) Electricity generation is the principal business activity of the Company. Other operations viz., Contracts, Project Management, Consultancy works and Trading of Power do not form a reportable segment as per the Ind AS -108.

**23.0 Leases**

The Company assesses whether a contract is or contains a lease at the inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether the contract involves the use of an identified asset, whether the Company has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of lease and whether the Company has the right to direct the use of the asset. If the supplier has a substantive substitution right, then the asset is not identified. Where the decision about how and for what purpose the asset is used is predetermined, the Company has the right to direct the use of the asset if it has the right to operate the asset, or the Company designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices. However, for the leases of land and buildings in which it is a lessee, the Company has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

**i. Company as a lessee**

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

Land taken for use from State Government (without transfer of title) and expenses on relief and rehabilitation as also on creation of alternate facilities for land evacuees or in lieu of existing facilities coming under submergence and where construction of such alternate facilities is a specific pre-condition for the acquisition of the land for the purpose of the project, are accounted for as Right of Use Assets.

Right-of-use assets are depreciated/amortized from the commencement date to the end of the useful life of the underlying asset, if the lease transfers ownership of the underlying asset by the end of lease term or if the cost of right-of-use assets reflects that the purchase option will be exercised. Otherwise, Right-of-use assets are depreciated/ amortized from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment.

Right-of-use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing,

the recoverable amount (i.e. the higher of the fair value less costs of disposal and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at the present value of the future lease payments, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the incremental borrowing rate. Future lease payments comprise of the fixed payments, including in-substance fixed payments, variable lease payments that depend on an index or a rate, amounts expected to be payable under a residual value guarantee and the exercise price under a purchase option that the Company is reasonably certain to exercise or the penalty for early termination of a lease unless the Company is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or when a lease contract is modified, and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

When the lease liability is remeasured, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in the Statement of Profit and Loss if the carrying amount of the right-of-use asset has been reduced to zero.

Right-of-use assets are presented as a separate line item on the face of the Balance Sheet.

The Company has elected not to recognise right-of-use assets and lease liabilities in respect of short-term leases that have a lease term of 12 months or less and leases where the underlying asset is of low-value. The lease payments associated with these leases are recognized as an expense on a straight-line basis over the lease term.

**ii. Company as a lessor**

When the Company acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset.

Where the Company determines a long term Power Purchase Agreement (PPA) to be or to contain a lease and where the off taker has the principal risk and rewards of ownership of the power plant through its contractual arrangements with the Company, the arrangement is considered a finance lease. For embedded leases in the nature of a Finance Lease, the investment in the power station is recognised as a Lease Receivable. The minimum lease receipts are identified by segregating the embedded lease receipts from the contract amounts (including Advance Against Depreciation (AAD) recognised in accordance with CERC Tariff regulations 2004-09 up to 31st March 2009 and considered as deferred income). Each lease receipt is allocated between the receivable and finance lease income (forming part of revenue from operations) so as to achieve a constant rate of return on the Lease Receivable outstanding.

Subsequent to initial recognition, the Company regularly reviews the estimated unguaranteed residual value and applies the impairment requirements of Ind AS 109- Financial Instruments for recognising an allowance for expected credit losses on the lease receivables.

Finance lease income is calculated with reference to the gross carrying amount of the lease receivables, except for credit-impaired financial assets for which interest income is calculated with reference to their amortised cost (i.e. after a deduction of the loss allowance).

If an arrangement contains lease and non-lease components, the Company applies Ind AS 115- *Revenue from Contracts with Customers* to allocate the consideration in the contract.

In the case of Operating Leases or embedded operating leases, the lease income from the operating lease is recognised in revenue over the lease term to reflect the pattern of use benefit derived from the leased asset. The respective leased assets are included in the Balance Sheet based on their nature and depreciated over its economic life.

**24.0 Business combinations**

(i) Business combinations are accounted for using the acquisition accounting method as at the date of the acquisition, which is the date at which control is transferred to the Company. The consideration transferred in the acquisition and the identifiable assets acquired and liabilities assumed are recognized at fair values on their acquisition date. Goodwill is initially measured at cost, being the excess of the consideration transferred over the net identifiable assets acquired and liabilities assumed. Where the fair value of net identifiable assets acquired and liabilities assumed exceed the consideration transferred, after reassessing the fair values of the net assets and contingent liabilities, the excess is recognized as capital reserve. Acquisition related costs are expensed as incurred.

(ii) Business combinations involving entities that are controlled by the Company are accounted for using the pooling of interests method wherein the assets and liabilities of the combining entities are reflected at their carrying amounts and no adjustments are made to reflect fair values, or recognise any new assets or liabilities. The only adjustments that are made are to harmonise accounting policies.

The financial information in the financial statements in respect of prior periods is restated as if the business combination had occurred from the beginning of the preceding period in the financial statements, irrespective of the actual date of the combination. However, where the business combination had occurred after that date, the prior period information is restated only from that date.

The balance of the retained earnings appearing in the financial statements of the transferor is aggregated with the corresponding balance appearing in the financial statements of the transferee. The identity of the reserves is preserved and the reserves of the transferor become the reserves of the transferee. The difference, if any, between the amounts recorded as share capital issued plus any additional consideration in the form of cash or other assets and the amount of share capital of the transferor is transferred to capital reserve and is presented separately from other capital reserves.

**25.0 Material prior period errors**

Material prior period errors are corrected retrospectively by restating the comparative amounts for the prior periods presented in which the error occurred. If the error occurred before the earliest period presented, the opening balances of assets, liabilities and equity for the earliest period presented, are restated unless it is impracticable, in which case, the comparative information is adjusted to apply the new accounting policy prospectively from the earliest date practicable.

**26.0 Earnings per share**

a) Basic earnings per equity share is computed by dividing the net profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the financial year.

b) Diluted earnings per equity share is computed by dividing the net profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares considered for deriving basic earnings per equity share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

c) Basic and diluted earnings per equity share are also presented using the earnings amounts excluding the movements in regulatory deferral account balances.

**27.0 Statement of Cash Flows**

a) **Cash and Cash Equivalents:**

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. However, for Balance Sheet presentation, Bank overdrafts are shown within "Borrowings" under Current Liabilities.

b) Statement of cash flows is prepared in accordance with the indirect method prescribed in Ind AS 7- 'Statement of Cash Flows'.

**28.0 Current versus non-current classification**

The Company presents assets and liabilities in the Balance Sheet based on current/non-current classification.

a) An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

b) A liability is current when:

- It is expected to be settled in the normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- The entity does not have the right at the end of the reporting period to defer settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

c) Deferred tax assets /liabilities are classified as non-current assets / liabilities.

**29.0 Non -Current Assets Classified as Held for Sale**

The Company classifies non-current assets and disposal groups as held for sale if their carrying amounts will be recovered principally through a sale rather than through continuing use and a sale is considered highly probable. Indicators in this regard include whether management is committed to the sale, whether such sale is expected to be completed within one year from the date of classification as held for sale and whether the actions required to complete the plan of sale indicates that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn. Non-Current Assets held for sale and disposal groups are measured at the lower of their carrying amount and their fair value. Cost of disposal is deducted from the recognized value, if significant. Property, plant and equipment and intangible assets once classified as held for sale are not depreciated or amortized.

**30.0 Events Occurring After Balance Sheet Date:**

Impact of events occurring after Balance Sheet date that provide additional information materially affecting the determination of the amounts relating to conditions existing at the Balance Sheet date are adjusted to the respective assets and liabilities.

The Company does not adjust the amounts recognized in its Financial Statements to reflect the impact of events or conditions that arises after the reporting year.

Significant events arising after the Balance Sheet date are disclosed in the Financial Statements.

**31.0 Miscellaneous**

a) Each material class of similar items is presented separately in the financial statements. Items of a dissimilar nature or function are presented separately unless they are immaterial.

b) Liabilities for Goods in transit/Capital works executed but not certified are not provided for, pending transfer of ownership, inspection and acceptance by the Company.

# NOTE NO. 2.1 PROPERTY, PLANT AND EQUIPMENT

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION & IMPAIRMENT | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjust-ment | As at 31.03.2026 | As at 01.04.2025 | For the year | Adjus-tment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Freehold **(Refer Note 2.1.1, 2.1.2 & 2.1.3)** | 556.33 | 27.76 | - | (6.57) | 577.52 | - | - | - | - | 577.52 | 556.33 |
| Roads and Bridges | 488.48 | 153.08 | - | (74.72) | 566.84 | 140.50 | 18.08 | (74.72) | 83.86 | 482.98 | 347.98 |
| Buildings | 2,524.30 | 1,894.03 | 0.92 | (38.09) | 4379.32 | 801.77 | 119.13 | (37.36) | 883.54 | 3,495.78 | 1,722.53 |
| Railway Sidings | 13.06 | - | - | (12.74) | 0.32 | 13.06 | 0.01 | (13.07) | - | 0.32 | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro Mechanical Gates, Tunnels) | 16,392.49 | 22,469.90 | 5.65 | (0.04) | 38856.70 | 7,354.18 | 1,154.25 | (3.29) | 8,505.14 | 30,351.56 | 9,038.31 |
| Generating Plant and Machinery | 8,118.44 | 5,166.05 | 33.98 | (5.65) | 13244.86 | 3,664.12 | 510.89 | (29.47) | 4,145.54 | 9,099.32 | 4,454.32 |
| Plant and machinery - Sub-Station | 57.55 | 5.12 | 0.36 | (1.54) | 60.77 | 20.34 | 2.00 | (1.71) | 20.63 | 40.14 | 37.21 |
| Plant and machinery - Transmission Lines | 75.08 | 46.52 | 0.07 | (6.39) | 115.14 | 34.38 | 4.58 | (6.46) | 32.50 | 82.64 | 40.70 |
| Plant and machinery - Others | 41.02 | 9.42 | 0.54 | (2.92) | 46.98 | 20.11 | 1.55 | (2.89) | 18.77 | 28.21 | 20.91 |
| Construction Plant and Machinery | 47.31 | 4.01 | 0.67 | (4.07) | 46.58 | 29.21 | 2.61 | (4.26) | 27.56 | 19.02 | 18.10 |
| Water Supply System/Drainage and Sewerage | 66.72 | 5.72 | 0.03 | (3.58) | 68.83 | 23.80 | 2.36 | (3.59) | 22.57 | 46.26 | 42.92 |
| Electrical Installations | 22.19 | 0.14 | 0.02 | 0.05 | 22.36 | 5.63 | 0.82 | (0.23) | 6.22 | 16.14 | 16.56 |
| Vehicles | 29.25 | 4.11 | 1.16 | (1.03) | 31.17 | 13.74 | 1.52 | (1.53) | 13.73 | 17.44 | 15.51 |
| Aircraft/ Boats | 2.16 | - | 0.12 | (0.76) | 1.28 | 1.04 | 0.15 | (0.84) | 0.35 | 0.93 | 1.12 |
| Furniture and Fixtures | 81.84 | 11.79 | 1.77 | (4.42) | 87.44 | 28.97 | 9.27 | (4.82) | 33.42 | 54.02 | 52.87 |
| Computer and Peripherals | 107.78 | 21.98 | 10.04 | (6.86) | 112.86 | 69.08 | 18.43 | (14.26) | 73.25 | 39.61 | 38.70 |
| Communication Equipments | 22.55 | 3.80 | 0.85 | (1.07) | 24.43 | 7.73 | 3.20 | (1.70) | 9.23 | 15.20 | 14.82 |
| Office Equipments | 207.76 | 36.07 | 4.88 | (10.88) | 228.07 | 73.63 | 16.85 | (12.30) | 78.18 | 149.89 | 134.13 |
| **TOTAL** | **28,854.31** | **29,859.50** | **61.06** | **(181.28)** | **58,471.47** | **12,301.29** | **1865.70** | **(212.50)** | **13,954.49** | **44,516.98** | **16,553.02** |
| Previous Year | 27,824.99 | 1,187.36 | 158.75 | 0.71 | 28,854.31 | 11,215.32 | 1,138.08 | (52.11) | 12,301.29 | 16,553.02 | |

**Notes: -**

2.1.1 Disclosure regarding Title deeds of Immovable Properties not held in the name of the Company has been provided as **Annexure-I** to this note.

2.1.2 Freehold Land includes 8 hectare (Previous year 8 hectare) of land being used by Loktak Downstream Hydroelectric Corporation Limited (LDHCL) (A subsidiary of NHPC Limited) for an annual rental of ₹ **100** pursuant to a lease agreement entered into between NHPC Limited and LDHCL.

2.1.3 Land in respect of Salal Power Station amounting to ₹ **6.52 Crore** has been reclassified as Land- Leasehold under Land Right of Use Asset (Note No. 2.3.1 (b)).

2.1.4 Depreciation & impairment includes impairment loss of ₹ **40.83 Crore** recognized during the financial year 2025-26 in respect of 50 MW Wind Power Project, Jaisalmer.

2.1.5 **Refer Note No 34 (9)** of Standalone Financial Statements for information on non-current assets equitably mortgaged/ hypothecated with banks as security against borrowings.

2.1.6 **Refer Note No. 34 (18)** of Standalone Financial Statements for information regarding Impairment of Assets.

2.1.7 Adjustments to gross carrying value of assets includes adjustment on account of depreciation charged and capitalized during construction in respect of projects commissioned in 2025-26 is ₹ **167.16 Crore** (previous year ₹ **Nil**), adjustment on account of foreign exchange rate variation is ₹ **Nil** (previous year ₹ **Nil**) and other reclassification/ adjustment is ₹ **14.12 Crore** (previous year ₹ **0.71 Crore**).

2.1.8 **Refer Note 34 (36)** of Standalone Financial Statements for details of projects commissioned during financial year 2025-26.

2.1.9 Additional disclosure of Property Plant and Equipment (PPE) as per gross carrying value of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-II** to this Note.

2.1.10 Refer Note 34 (16) (c) for details of arrangements for sale of power from TLDP-IV power station considered as Operating Lease. Net carrying value of assets considered as operating leases are as under :

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjust-ment | As at 31.03.2026 | As at 01.04.2025 | For the year | Adjus-tment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Roads and Bridges | 7.48 | - | - | - | 7.48 | 1.72 | 0.25 | - | 1.97 | 5.51 | 5.76 |
| Buildings | 286.78 | - | - | - | 286.78 | 57.47 | 9.66 | - | 67.13 | 219.65 | 229.31 |
| Hydraulic Works (Dams, Water Conductor system, Hydro Mechanical Gates, Tunnels) | 1,142.37 | 1.72 | - | - | 1144.09 | 447.12 | 60.36 | - | 507.48 | 636.61 | 695.25 |
| Generating Plant and Machinery | 661.50 | 1.01 | 1.79 | (0.17) | 660.55 | 298.07 | 35.38 | (0.33) | 333.12 | 327.43 | 363.43 |
| Plant and machinery - Sub-Station | 0.09 | - | - | - | 0.09 | 0.03 | - | - | 0.03 | 0.06 | 0.06 |
| Plant and machinery - Transmission Lines | 0.36 | - | - | - | 0.36 | 0.24 | 0.02 | - | 0.26 | 0.10 | 0.12 |
| Plant and machinery - Others | 0.35 | - | 0.01 | - | 0.34 | 0.20 | 0.02 | - | 0.22 | 0.12 | 0.15 |
| Construction Plant and Machinery | 1.38 | - | 0.01 | - | 1.37 | 0.56 | 0.12 | (0.01) | 0.67 | 0.70 | 0.82 |
| Water Supply System/Drainage and Sewerage | 2.18 | 0.06 | - | - | 2.24 | 0.44 | 0.08 | - | 0.52 | 1.72 | 1.74 |
| Electrical Installations | 0.37 | - | - | - | 0.37 | 0.12 | 0.01 | - | 0.13 | 0.24 | 0.25 |
| Vehicles | 0.59 | - | - | - | 0.59 | 0.42 | 0.05 | - | 0.47 | 0.12 | 0.17 |
| Furniture and Fixtures | 2.48 | 0.27 | 0.02 | - | 2.73 | 0.93 | 0.25 | (0.01) | 1.17 | 1.56 | 1.55 |
| Computer and Peripherals | 2.24 | 0.56 | 0.27 | - | 2.53 | 1.47 | 0.32 | (0.25) | 1.54 | 0.99 | 0.77 |
| Communication Equipments | 0.16 | 0.04 | - | - | 0.20 | 0.06 | 0.04 | - | 0.10 | 0.10 | 0.10 |
| Office Equipments | 3.70 | 0.52 | 0.12 | 0.01 | 4.11 | 1.41 | 0.37 | (0.04) | 1.74 | 2.37 | 2.29 |
| **TOTAL** | **2,112.03** | **4.18** | **2.22** | **(0.16)** | **2,113.83** | **810.26** | **106.93** | **(0.64)** | **916.55** | **1,197.28** | **1,301.77** |

## Annexure-I to Note 2.1:-Title deeds of Immovable Properties not held in the name of the Company as on 31st March, 2026:-

| Relevent Line item in the Balance Sheet | Description of Item of Property | Gross Carrying Value (Rs. in Crore) | Title Deeds held in the name of | Whether title deed holder is a promoter, director or relative of Promoter/director or employee of promoter/director | Property held since which date/year | Reason for not being held in the name of the Company |
|---|---|---|---|---|---|---|
| Property, Plant and Equipment-Land Freehold | Land (0.57 Hectare) | 9.97 | Various Parties | NO | 0.07 Hectare since 27.09.2021, 0.17 Hectare since 08.06.2023 & 0.33 Hectare since 19.08.2024 | Land is under possession of Parbati-II HEP. Documents are yet to be executed in favour of Company. |
| | Land (4.69 Hectare) | 6.33 | Various Parties | NO | 10.04.2008 | In respect of Teesta-V Power Station. Documents are yet to be executed in favour of Company. |
| | Land (74.08 Hectare) | 0.00 | Govt of India 74.08 Hectare | NO | Since january 1978 | In respect of Bairasiul Power Station. Documents are yet to be executed in favour of Company. |
| | Land (5.37 Hectare) | 0.02 | Various Parties | NO | Since1984-85 | In respect of Chamera-I Power Station. Documents are yet to be executed in favour of Company. |
| **Total** | **84.71 Hectare** | **16.32** | | | | |

## ANNEXURE-II TO NOTE NO. 2.1 PROPERTY, PLANT AND EQUIPMENT

**Additional Disclosure of Property, Plant and Equipment as per previous GAAP:**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION & IMPAIRMENT | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the year | Adjus-tment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Freehold | 556.33 | 27.76 | - | (6.57) | 577.52 | - | - | - | - | 577.52 | 556.33 |
| Roads and Bridges | 580.36 | 153.08 | - | (100.42) | 633.02 | 232.38 | 18.08 | (100.42) | 150.04 | 482.98 | 347.98 |
| Buildings | 3,232.81 | 1,894.03 | 1.41 | (85.48) | 5,039.95 | 1,510.28 | 119.13 | (85.24) | 1,544.17 | 3,495.78 | 1,722.53 |
| Railway Sidings | 31.98 | - | - | (31.66) | 0.32 | 31.98 | 0.01 | (31.99) | - | 0.32 | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro Mechanical Gates, Tunnels) | 22,066.38 | 22,469.90 | 6.41 | (0.03) | 44,529.84 | 13,028.07 | 1,154.25 | (4.04) | 14,178.28 | 30,351.56 | 9,038.31 |
| Generating Plant and Machinery | 10,956.58 | 5,166.05 | 48.24 | (12.68) | 16,061.71 | 6,502.26 | 510.89 | (50.76) | 6,962.39 | 9,099.32 | 4,454.32 |
| Plant and machinery - Sub-Station | 106.26 | 5.12 | 0.48 | (2.81) | 108.09 | 69.05 | 2.00 | (3.10) | 67.95 | 40.14 | 37.21 |
| Plant and machinery - Transmission Lines | 99.52 | 46.52 | 0.09 | (11.21) | 134.74 | 58.82 | 4.58 | (11.30) | 52.10 | 82.64 | 40.70 |
| Plant and machinery - Others | 54.60 | 9.42 | 0.93 | (5.48) | 57.61 | 33.69 | 1.55 | (5.84) | 29.40 | 28.21 | 20.91 |
| Construction Plant and Machinery | 89.90 | 4.01 | 2.09 | (12.21) | 79.61 | 71.80 | 2.61 | (13.82) | 60.59 | 19.02 | 18.10 |
| Water Supply System/Drainage and Sewerage | 76.99 | 5.72 | 0.03 | (5.87) | 76.81 | 34.07 | 2.36 | (5.88) | 30.55 | 46.26 | 42.92 |
| Electrical Installations | 23.15 | 0.14 | 0.06 | (0.19) | 23.04 | 6.59 | 0.82 | (0.51) | 6.90 | 16.14 | 16.56 |
| Vehicles | 32.88 | 4.11 | 2.20 | (1.38) | 33.41 | 17.37 | 1.52 | (2.92) | 15.97 | 17.44 | 15.51 |
| Aircraft/ Boats | 2.26 | - | 0.13 | (0.79) | 1.34 | 1.14 | 0.15 | (0.88) | 0.41 | 0.93 | 1.12 |
| Furniture and Fixtures | 104.47 | 11.79 | 1.92 | (6.88) | 107.46 | 51.60 | 9.27 | (7.43) | 53.44 | 54.02 | 52.87 |
| Computer and Peripherals | 122.44 | 21.98 | 11.45 | (9.53) | 123.44 | 83.74 | 18.43 | (18.34) | 83.83 | 39.61 | 38.70 |
| Communication Equipment | 26.96 | 3.80 | 0.94 | (2.50) | 27.32 | 12.14 | 3.20 | (3.22) | 12.12 | 15.20 | 14.82 |
| Office Equipment | 250.93 | 36.07 | 5.74 | (18.00) | 263.26 | 116.80 | 16.85 | (20.28) | 113.37 | 149.89 | 134.13 |
| **Total** | **38,414.80** | **29,859.50** | **82.12** | **(313.69)** | **67,878.49** | **21,861.78** | **1,865.70** | **(365.97)** | **23,361.51** | **44,516.98** | **16,553.02** |
| Previous Year | 37,434.06 | 1,187.36 | 201.71 | (4.91) | 38,414.80 | 20,824.39 | 1,138.08 | (100.69) | 21,861.78 | 16,553.02 | |

## NOTE NO. 2.1 PROPERTY, PLANT AND EQUIPMENT

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Freehold | 538.33 | 18.20 | 0.02 | (0.18) | 556.33 | - | - | - | - | 556.33 | 538.33 |
| Roads and Bridges | 324.98 | 163.51 | - | (0.01) | 488.48 | 110.18 | 30.33 | (0.01) | 140.50 | 347.98 | 214.80 |
| Buildings | 2,326.01 | 202.01 | 3.74 | 0.02 | 2524.30 | 714.92 | 88.05 | (1.20) | 801.77 | 1,722.53 | 1,611.09 |
| Railway Sidings | 13.06 | - | - | - | 13.06 | 13.06 | - | - | 13.06 | - | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro Mechanical Gates, Tunnels) | 15,828.88 | 571.90 | 8.25 | (0.04) | 16392.49 | 6,724.81 | 631.33 | (1.96) | 7,354.18 | 9,038.31 | 9,104.07 |
| Generating Plant and Machinery | 8,130.09 | 113.24 | 126.26 | 1.37 | 8118.44 | 3,366.28 | 334.80 | (36.96) | 3,664.12 | 4,454.32 | 4,763.81 |
| Plant and machinery - Sub-Station | 55.29 | 4.27 | 1.08 | (0.93) | 57.55 | 19.85 | 1.80 | (1.31) | 20.34 | 37.21 | 35.44 |
| Plant and machinery - Transmission Lines | 72.44 | 2.72 | 0.08 | - | 75.08 | 31.67 | 2.74 | (0.03) | 34.38 | 40.70 | 40.77 |
| Plant and machinery - Others | 40.48 | 0.89 | 0.40 | 0.05 | 41.02 | 18.86 | 1.45 | (0.20) | 20.11 | 20.91 | 21.62 |
| Construction Plant and Machinery | 47.62 | 3.48 | 4.99 | 1.20 | 47.31 | 29.83 | 2.46 | (3.08) | 29.21 | 18.10 | 17.79 |
| Water Supply System/Drainage and Sewerage | 65.94 | 0.95 | 0.18 | 0.01 | 66.72 | 21.66 | 2.22 | (0.08) | 23.80 | 42.92 | 44.28 |
| Electrical Installations | 22.51 | 0.08 | 0.37 | (0.03) | 22.19 | 4.90 | 0.84 | (0.11) | 5.63 | 16.56 | 17.61 |
| Vehicles | 28.23 | 2.03 | 1.78 | 0.77 | 29.25 | 12.55 | 1.66 | (0.47) | 13.74 | 15.51 | 15.68 |
| Aircraft/ Boats | 1.89 | 0.31 | 0.04 | - | 2.16 | 0.92 | 0.15 | (0.03) | 1.04 | 1.12 | 0.97 |
| Furniture and Fixtures | 59.22 | 24.89 | 2.20 | (0.07) | 81.84 | 22.01 | 7.50 | (0.54) | 28.97 | 52.87 | 37.21 |
| Computer and Peripherals | 90.68 | 22.28 | 4.66 | (0.52) | 107.78 | 56.72 | 15.75 | (3.39) | 69.08 | 38.70 | 33.96 |
| Communication Equipment | 16.33 | 6.59 | 0.33 | (0.04) | 22.55 | 5.59 | 2.32 | (0.18) | 7.73 | 14.82 | 10.74 |
| Office Equipment | 163.01 | 50.01 | 4.37 | (0.89) | 207.76 | 61.51 | 14.68 | (2.56) | 73.63 | 134.13 | 101.50 |
| **TOTAL** | **27,824.99** | **1,187.36** | **158.75** | **0.71** | **28,854.31** | **11,215.32** | **1,138.08** | **(52.11)** | **12,301.29** | **16,553.02** | **16,609.67** |
| Previous Year | 27,618.91 | 394.29 | 120.79 | (67.42) | 27,824.99 | 10,169.46 | 1,091.66 | (45.80) | 11,215.32 | 16,609.67 | |

Additional disclosure of Property Plant and Equipment (PPE) as per gross carrying value of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-I** to this Note.

## ANNEXURE-I TO NOTE NO. 2.1 PROPERTY, PLANT AND EQUIPMENT

**Additional Disclosure of Property, Plant and Equipment as per previous GAAP:**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the year | Adjust ment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Freehold | 538.33 | 18.20 | 0.02 | (0.18) | 556.33 | - | - | - | - | 556.33 | 538.33 |
| Roads and Bridges | 416.90 | 163.51 | - | (0.05) | 580.36 | 202.10 | 30.33 | (0.05) | 232.38 | 347.98 | 214.80 |
| Buildings | 3,035.83 | 202.01 | 5.05 | 0.02 | 3,232.81 | 1,424.74 | 88.05 | (2.51) | 1,510.28 | 1,722.53 | 1,611.09 |
| Railway Sidings | 31.98 | - | - | - | 31.98 | 31.98 | - | - | 31.98 | - | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro Mechanical Gates, Tunnels) | 21,503.63 | 571.90 | 9.05 | (0.10) | 22,066.38 | 12,399.56 | 631.33 | (2.82) | 13,028.07 | 9,038.31 | 9,104.07 |
| Generating Plant and Machinery | 10,997.79 | 113.24 | 155.74 | 1.29 | 10,956.58 | 6,233.98 | 334.80 | (66.52) | 6,502.26 | 4,454.32 | 4,763.81 |
| Plant and machinery - Sub Station | 104.58 | 4.27 | 1.63 | (0.96) | 106.26 | 69.14 | 1.80 | (1.89) | 69.05 | 37.21 | 35.44 |
| Plant and machinery - Transmission Lines | 96.90 | 2.72 | 0.10 | - | 99.52 | 56.13 | 2.74 | (0.05) | 58.82 | 40.70 | 40.77 |
| Plant and machinery - Others | 54.23 | 0.89 | 0.56 | 0.04 | 54.60 | 32.61 | 1.45 | (0.37) | 33.69 | 20.91 | 21.62 |
| Construction Plant and Machinery | 96.84 | 3.48 | 9.20 | (1.22) | 89.90 | 79.05 | 2.46 | (9.71) | 71.80 | 18.10 | 17.79 |
| Water Supply System/Drainage and Sewerage | 76.22 | 0.95 | 0.17 | (0.01) | 76.99 | 31.94 | 2.22 | (0.09) | 34.07 | 42.92 | 44.28 |
| Electrical Installations | 23.61 | 0.08 | 0.51 | (0.03) | 23.15 | 6.00 | 0.84 | (0.25) | 6.59 | 16.56 | 17.61 |
| Vehicles | 34.34 | 2.03 | 3.49 | - | 32.88 | 18.66 | 1.66 | (2.95) | 17.37 | 15.51 | 15.68 |
| Aircraft/ Boats | 2.01 | 0.31 | 0.06 | - | 2.26 | 1.04 | 0.15 | (0.05) | 1.14 | 1.12 | 0.97 |
| Furniture and Fixtures | 82.31 | 24.89 | 2.52 | (0.21) | 104.47 | 45.10 | 7.50 | (1.00) | 51.60 | 52.87 | 37.21 |
| Computer and Peripherals | 108.84 | 22.28 | 7.00 | (1.68) | 122.44 | 74.88 | 15.75 | (6.89) | 83.74 | 38.70 | 33.96 |
| Communication Equipment | 20.89 | 6.59 | 0.46 | (0.06) | 26.96 | 10.15 | 2.32 | (0.33) | 12.14 | 14.82 | 10.74 |
| Office Equipment | 208.83 | 50.01 | 6.15 | (1.76) | 250.93 | 107.33 | 14.68 | (5.21) | 116.80 | 134.13 | 101.50 |
| **Total** | **37,434.06** | **1,187.36** | **201.71** | **(4.91)** | **38,414.80** | **20,824.39** | **1,138.08** | **(100.69)** | **21,861.78** | **16,553.02** | **16,609.67** |
| Previous Year | 37,269.07 | 394.29 | 161.99 | (67.31) | 37,434.06 | 19,819.62 | 1,091.66 | (86.89) | 20,824.39 | 16,609.67 | |

## NOTE NO. 2.2 CAPITAL WORK IN PROGRESS (CWIP)

(₹ in Crore)

| PARTICULARS | As at 01.04.2025 | Addition | Adjustment | Capitalised | As at 31.03.2026 |
|---|---|---|---|---|---|
| Roads and Bridges | 352.70 | 472.78 | 0.38 | 158.50 | 667.36 |
| Buildings | 2,136.53 | 188.00 | 972.47 | 1,888.55 | 1,408.45 |
| Railway Sidings | 0.65 | - | - | - | 0.65 |
| Hydraulic Works (Dams, Water Conductor System, Hydro mechanical Gates, Tunnels) | 14,786.36 | 2,472.29 | 11,416.42 | 22,412.54 | 6,262.53 |
| Generating Plant and Machinery | 4,597.94 | 3,376.41 | 1,865.04 | 5,096.68 | 4,742.71 |
| Plant and Machinery - Sub-Station | 3.70 | 2.01 | 0.26 | 1.27 | 4.70 |
| Plant and Machinery - Transmission Lines | 72.21 | 99.98 | - | 44.70 | 127.49 |
| Plant and Machinery - Others | 1.39 | 6.61 | - | 1.28 | 6.72 |
| Construction Equipments | - | 0.33 | - | 0.33 | - |
| Water Supply System/Drainage and Sewerage | 1.04 | 2.06 | 3.46 | 4.08 | 2.48 |
| Computers | 2.73 | 0.40 | - | 0.54 | 2.59 |
| Communication Equipment | 0.54 | 0.23 | - | 0.54 | 0.23 |
| Office Equipments | 2.15 | 2.49 | 0.01 | 3.30 | 1.35 |
| Assets awaiting Installation | 9.25 | 60.38 | - | 61.61 | 8.02 |
| Survey, Investigation, Consultancy and Supervision Charges | 342.89 | 17.80 | (25.28) | - | 335.41 |
| Expenditure Attributable to Construction **(Refer Note-32)** | 18,010.83 | 2,230.40 | (14,232.91) | - | 6,008.32 |
| **Sub total** | **40,320.91** | **8,932.17** | **(0.15)** | **29,673.92** | **19,579.01** |
| **Less:** Capital Work in Progress provided for **(Refer Note 2.2.3)** | 554.94 | 0.24 | (0.09) | - | 555.09 |
| **Sub total (a)** | **39,765.97** | **8,931.93** | **(0.06)** | **29,673.92** | **19,023.92** |
| Construction Stores | 68.32 | - | (24.86) | - | 43.46 |
| Less : Provisions for construction stores **(Refer Note 2.2.3)** | 0.16 | - | (0.01) | - | 0.15 |
| **Sub total (b)** | **68.16** | **-** | **(24.85)** | **-** | **43.31** |
| **TOTAL (a + b)** | **39,834.13** | **8,931.93** | **(24.91)** | **29,673.92** | **19,067.23** |
| Previous Year | 32,862.60 | 7,509.11 | (76.89) | 460.69 | 39,834.13 |

**Notes: -**

**2.2.1 (a) CWIP ageing schedule as on 31st March, 2026**

| CWIP | Amount in CWIP for a period of | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Projects in Progress | 5,819.29 | 4,737.19 | 3,998.79 | 4,511.96 | 19,067.23 |
| Projects temporarily Suspended | - | - | - | - | - |
| **Total** | **5,819.29** | **4,737.19** | **3,998.79** | **4,511.96** | **19,067.23** |

**2.2.1 (b) CWIP Projects, whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2026, completion schedules are as follows:-**

| Projects | To be completed in | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Subansiri Lower Project | 6,930.73 | - | - | - | 6,930.73 |
| Teesta-VI HE Project | - | - | - | 5,124.10 | 5,124.10 |
| **Total** | **6,930.73** | **-** | **-** | **5,124.10** | **12,054.83** |

2.2.2 Expenditure attributable to Construction (EAC) includes ₹ **1407.21 Crore** (Previous year ₹ **2002.88 Crore**) towards borrowing cost capitalised during the year. **(Also refer Note-32)**

2.2.3 Capital Work in Progress (CWIP) includes a cumulative expenditure of ₹ **1544.50 Crore** (Previous Year ₹ **1355.07 Crore**) on projects under Survey & Investigation stage. Out of this, a sum of ₹ **555.18 Crore** (previous year ₹ **554.98 Crore**) has been provided for. This includes Kotli Bhel Projects ₹ **379.71 Crore** (Previous Year ₹ **379.52 Crore**), Goriganga Project ₹ **46.72 Crore** (Previous Year ₹ **46.72 Crore**) & Bursar Project ₹ **128.75 Crore** (previous year ₹ **128.74 Crore**). Remaining amount of ₹ **989.32 Crore** (previous year ₹ **800.09 Crore**) pertaining to other projects having reasonable certainty of getting clearance, is carried forward under Capital Work in Progress (CWIP). **(Also Refer Note 34(25), 34(27) & 34(24))**.

2.2.4 **Refer Note no. 34(9)** of Standalone Financial Statements for information on non-current assets mortgaged/ hypothecated with banks as security against borrowings.

2.2.5 **Refer Note no. 34(18)** of Standalone Financial Statements for information regarding Impairment of Assets.

2.2.6 **Refer Note 34 (36)** of Standalone Financial Statements for details of projects commissioned during financial year 2025-26.

## NOTE NO. 2.2 CAPITAL WORK IN PROGRESS (CWIP)

(₹ in Crore)

| PARTICULARS | As at 01.04.2024 | Addition | Adjustment | Capitalised | As at 31.03.2025 |
|---|---|---|---|---|---|
| Roads and Bridges | 154.82 | 339.28 | - | 141.40 | 352.70 |
| Buildings | 1,943.46 | 398.08 | (132.25) | 72.76 | 2,136.53 |
| Railway Sidings | - | 0.65 | - | - | 0.65 |
| Hydraulic Works (Dams, Water Conductor System, Hydro mechanical Gates, Tunnels) | 12,017.77 | 2,805.40 | 130.87 | 167.68 | 14,786.36 |
| Generating Plant and Machinery | 3,701.77 | 916.02 | - | 19.85 | 4,597.94 |
| Plant and Machinery - Sub-Station | 2.80 | 1.01 | - | 0.11 | 3.70 |
| Plant and Machinery - Transmission Lines | 11.39 | 62.83 | - | 2.01 | 72.21 |
| Plant and Machinery - Others | - | 1.42 | - | 0.03 | 1.39 |
| Water Supply System/Drainage and Sewerage | 0.83 | 1.55 | - | 1.34 | 1.04 |
| Computers | - | 2.73 | - | - | 2.73 |
| Communication Equipment | 0.17 | 0.68 | - | 0.31 | 0.54 |
| Office Equipments | 0.76 | 1.61 | - | 0.22 | 2.15 |
| Assets awaiting Installation | 3.06 | 39.37 | 0.03 | 33.21 | 9.25 |
| Survey, Investigation, Consultancy and Supervision Charges | 306.11 | 23.31 | 13.47 | - | 342.89 |
| Expenditure Attributable to Construction **(Refer Note-32)** | 15,079.44 | 2,896.52 | 56.64 | 21.77 | 18,010.83 |
| **Sub total** | **33,222.38** | **7,490.46** | **68.76** | **460.69** | **40,320.91** |
| Less: Capital Work in Progress provided for | 457.12 | 6.33 | 91.49 | - | 554.94 |
| **Sub total (a)** | **32,765.26** | **7,484.13** | **(22.73)** | **460.69** | **39,765.97** |
| Construction Stores | 97.56 | 24.98 | (54.22) | - | 68.32 |
| **Less :** Provisions for construction stores | 0.22 | - | (0.06) | - | 0.16 |
| **Sub total (b)** | **97.34** | **24.98** | **(54.16)** | **-** | **68.16** |
| **TOTAL (a + b)** | **32,862.60** | **7,509.11** | **(76.89)** | **460.69** | **39,834.13** |
| **Previous Year** | 27,451.90 | 5,681.86 | (120.89) | 150.27 | 32,862.60 |

**Notes: -**

**2.2.1 (a) CWIP ageing schedule as on 31st March 2025**

| CWIP | Amount in CWIP for a period of | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Projects in Progress | 7,133.89 | 5,431.22 | 5,531.94 | 21,737.08 | 39,834.13 |
| Projects temporarily suspended | - | - | - | - | - |
| **Total** | **7,133.89** | **5,431.22** | **5,531.94** | **21,737.08** | **39,834.13** |

**2.2.1 (b) CWIP Projects, whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2025, completion schedules are as follows:-**

| Projects | To be completed in | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Parbati-II | 12,685.43 | - | - | - | 12,685.43 |
| Subansiri Lower Project | 14,354.98 | 5,112.93 | - | - | 19,467.91 |
| Teesta-VI HE Project | - | - | 3,946.51 | - | 3,946.51 |
| **Total** | **27,040.41** | **5,112.93** | **3,946.51** | **-** | **36,099.85** |

## NOTE NO. 2.3 RIGHT OF USE ASSETS

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION / AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Leasehold **(Refer Note 2.3.1)** | 333.98 | 61.06 | 0.55 | 6.11 | 400.60 | 95.01 | 16.91 | (0.57) | 111.35 | 289.25 | 238.97 |
| Building | 10.83 | 2.19 | 0.68 | (0.24) | 12.10 | 3.53 | 2.11 | (0.92) | 4.72 | 7.38 | 7.30 |
| Vehicles | 8.03 | 3.25 | 0.82 | - | 10.46 | 5.15 | 2.23 | (0.58) | 6.80 | 3.66 | 2.88 |
| Land-Right of Use **(Refer Note 2.3.2)** | 2,558.44 | 157.84 | - | (0.18) | 2,716.10 | 85.57 | 17.04 | (0.07) | 102.54 | 2,613.56 | 2,472.87 |
| **TOTAL** | **2,911.28** | **224.34** | **2.05** | **5.69** | **3,139.26** | **189.26** | **38.29** | **(2.14)** | **225.41** | **2,913.85** | **2,722.02** |
| Previous Year | 2,798.35 | 124.39 | 4.17 | (7.29) | 2,911.28 | 166.54 | 26.53 | (3.81) | 189.26 | 2,722.02 | |

Notes:-

2.3.1 a) Disclosure regarding lease deed of Leasehold land not held in the name of the company has been provided at **Annexure-I** to this note.

b) Land Leasehold includes land amounting to ₹ **6.52 Crore** in respect of Salal Power Station reclassified from Land Freehold under Property, plant & equipment (Note 2.1.3).

c) Land- Leasehold includes land measuring 33.6791 Hectares (previous year 33.6791 Hectares) in possession of Teesta-VI Project by virtue of the Insolvency & Bankruptcy Code. The land is currently held in the name of Sikkim Power Development Corporation Limited (SPDC) and is leased out to M/s Lanco Energy Pvt. Ltd. Further transfer of lease deed in the name of NHPC Limited is under process.

2.3.2 a) Land- Right of use includes forest land diverted by respective State Forest Departments for use by project.

b) Land- Right to Use includes forest land diverted by Forest Department measuring 90.2161 Hectares ( previous year 90.2161 Hectares) i.e. 89.4266 Hectares in the name of M/S Lanco Teesta hydro power limited & 0.7895 Hectares in the name of M/S Lanco Energy Pvt. Ltd., which are in possession of Teesta-VI Project by virtue of the Insolvency & Bankruptcy Code. Further user name change in the name of NHPC limited is under process.

2.3.3 **Refer Note no. 34(18)** of Standalone Financial Statements for information regarding Impairment of Assets.

2.3.4 Additional disclosure of Right of use Assets as per gross carrying value of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-II** to this Note.

## Annexure-I to Note 2.3:- Title deed/Lease deed/ Mutation in respect of lease hold land not held in name of the Company as on 31st March, 2026

| Relevent Line item in the Balance Sheet | Description of Item of Property | Gross Carrying Value (At deemed cost) (Rs. in Crore) | Title Deeds held in the name of | Whether Title deed holder is a promoter, director or relative of Promoter/director or employee of promoter/ director | Property held since which date | Reason for not being held in the name of the Company |
|---|---|---|---|---|---|---|
| Right of Use Assets-Land Leasehold | Land (122.93 Hectare) | 140.86 | Govt. of J&K under occupancy of NHPC | NO | 24.03.2011 | In respect of Kishanganga Power Station. Documents are yet to be executed in favour of Company . |
| | Land (28.13 Hectare) | 18.53 | Govt. land | NO | 2006-2011 | In respect of Uri-II Power Station. Documents are yet to be executed in favour of Company. |
| | Land (150.10 Hectare) | 38.84 | Govt. land | NO | 2006-2011 | In respect of Uri-II Power Station. Documents are yet to be executed in favour of Company. |
| | Land (219.56 Hectare) | 6.15 | Govt. land | NO | Since 1984 | In respect of Dulhasti Power Station. Documents are yet to be executed in favour of Company. |
| | Land (3.99 Hectare) | 0.27 | Jammu & Kashmir State Power Development Corporation Limited (JKSPDC) | NO | 31.07.2003 | In respect of Chutak Power Station. Documents are yet to be executed in favour of Company. |
| | Land (6.78 Hectare) | 0.09 | JKSPDC & SDM,Bani (J&K) | NO | Since 2000 | In respect of Sewa-II Power Station. NOC is still awaited from concerned state department. |
| | Land (11.32 Hectare) | 0.15 | Private Land 7.87 Ha. and Govt. Land 3.45 Ha. | NO | 1991-92 | In respect of Uri-I Power Station. Case is pending at Court/State revenue authority. |
| | Land (129.40 Hectare) | 4.13 | Title deed is with J&K Government under occupation of URI PS NHPC | NO | 1992-1998 | In respect of Uri-I Power Station, Case is pending at Court/State revenue authority. Further, Land at Boniyar in respect of Uri-I Power Station having carrying value of ₹ 0.35 crore is under occupation/ use of the Government of Jammu & Kashmir for construction and operation of a Government Degree College. The mutation of the land is in the name of Government of J&K under the occupation of NHPC and matter has been taken up with district administration, Baramulla for removal of the encroachment and land to be handed over to NHPC. |
| | Land (0.22 Hectare) | 0.05 | Govt. land | NO | 08.02.2006 | In respect of Nimmo Bazgo Power Station. The draft of lease deed has been provided to Tehsildar, Leh for the execution of title deed in favour of Company. |
| | Land (1.56 Hectare) | 0.02 | Govt. land | NO | Since 1984 | In respect of Chamera-I Power Station. The case is currently pending with Divisional Commissioner, Dharamshala (HP). |

| Relevent Line item in the Balance Sheet | Description of Item of Property | Gross Carrying Value (At deemed cost) (Rs. in Crore) | Title Deeds held in the name of | Whether Title deed holder is a promoter, director or relative of Promoter/director or employee of promoter/ director | Property held since which date | Reason for not being held in the name of the Company |
|---|---|---|---|---|---|---|
| | Land (1458.45 Hectare) | 6.52 | Hind Sarkar (Govt. of India) | NO | Since 1987 | In respect of Salal Power Station. Documents are yet to be executed in favour of Company. |
| | Land (0.10 Hectare) | 0.0004 | Sarkar | NO | Since 1987 | In respect of Salal Power Station. Documents are yet to be executed in favour of Company. |
| **Total** | **2132.54 Hectare** | **215.61** | | | | |

## ANNEXURE-II TO NOTE NO. 2.3 RIGHT OF USE ASSETS

**Additional Disclosure of Right of Use Assets as per previous GAAP :**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION / AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Leasehold | 347.02 | 61.06 | 0.55 | 6.11 | 413.64 | 108.05 | 16.91 | (0.57) | 124.39 | 289.25 | 238.97 |
| Building | 10.83 | 2.19 | 0.68 | (0.24) | 12.10 | 3.53 | 2.11 | (0.92) | 4.72 | 7.38 | 7.30 |
| Vehicles | 8.03 | 3.25 | 0.82 | - | 10.46 | 5.15 | 2.23 | (0.58) | 6.80 | 3.66 | 2.88 |
| Land-Right of Use | 2,585.53 | 157.84 | - | (0.19) | 2,743.18 | 112.66 | 17.04 | (0.08) | 129.62 | 2,613.56 | 2,472.87 |
| **TOTAL** | **2,951.41** | **224.34** | **2.05** | **5.68** | **3,179.38** | **229.39** | **38.29** | **(2.15)** | **265.53** | **2,913.85** | **2,722.02** |
| Previous Year | 2,838.48 | 124.39 | 4.17 | (7.29) | 2,951.41 | 206.67 | 26.53 | (3.81) | 229.39 | 2,722.02 | |

## NOTE NO. 2.3 RIGHT OF USE ASSETS

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION / AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Leasehold | 321.65 | 13.05 | 0.72 | - | 333.98 | 82.65 | 12.71 | (0.35) | 95.01 | 238.97 | 239.00 |
| Building | 12.05 | 0.29 | 1.51 | - | 10.83 | 3.08 | 1.96 | (1.51) | 3.53 | 7.30 | 8.97 |
| Vehicles | 9.97 | - | 1.94 | - | 8.03 | 4.56 | 2.54 | (1.95) | 5.15 | 2.88 | 5.41 |
| Land-Right of Use | 2,454.68 | 111.05 | - | (7.29) | 2,558.44 | 76.25 | 9.32 | - | 85.57 | 2,472.87 | 2,378.43 |
| **TOTAL** | **2,798.35** | **124.39** | **4.17** | **(7.29)** | **2,911.28** | **166.54** | **26.53** | **(3.81)** | **189.26** | **2,722.02** | **2,631.81** |
| Previous Year | 2,786.37 | 16.25 | 4.27 | - | 2,798.35 | 141.08 | 28.67 | (3.21) | 166.54 | 2,631.81 | |

Additional disclosure of Right of use Assets as per gross carrying value of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-I** to this Note.

## ANNEXURE-I TO NOTE NO. 2.3 RIGHT OF USE ASSETS

**Additional Disclosure of Right of Use Assets as per previous GAAP :**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION / AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Leasehold | 334.69 | 13.05 | 0.72 | - | 347.02 | 95.69 | 12.71 | (0.35) | 108.05 | 238.97 | 239.00 |
| Building | 12.05 | 0.29 | 1.51 | - | 10.83 | 3.08 | 1.96 | (1.51) | 3.53 | 7.30 | 8.97 |
| Vehicles | 9.97 | - | 1.94 | - | 8.03 | 4.56 | 2.54 | (1.95) | 5.15 | 2.88 | 5.41 |
| Land-Right of Use | 2,481.77 | 111.05 | - | (7.29) | 2,585.53 | 103.34 | 9.32 | - | 112.66 | 2,472.87 | 2,378.43 |
| **TOTAL** | **2,838.48** | **124.39** | **4.17** | **(7.29)** | **2,951.41** | **206.67** | **26.53** | **(3.81)** | **229.39** | **2,722.02** | **2,631.81** |
| Previous Year | 2,826.60 | 16.25 | 4.37 | - | 2,838.48 | 181.31 | 28.67 | (3.31) | 206.67 | 2,631.81 | |

## NOTE NO. 2.4 INVESTMENT PROPERTY

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Freehold | 4.49 | - | - | - | 4.49 | - | - | - | - | 4.49 | 4.49 |
| **TOTAL** | **4.49** | **-** | **-** | **-** | **4.49** | **-** | **-** | **-** | **-** | **4.49** | **4.49** |
| Previous Year | 4.49 | - | - | - | 4.49 | - | - | - | - | 4.49 | |

**Notes:-**

2.4.1 **Amounts recognised in the Statement of Profit and Loss for investment property**

(₹ in Crore)

| | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| Rental income | Nil | Nil |
| Direct operating expenses from property that generated rental income | Nil | Nil |
| Direct operating expenses from property that did not generate rental income | Nil | Nil |

2.4.2 **Fair Value of investment property**

(₹ in Crore)

| PARTICULARS | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| Fair Value of investment property | 151.59 | 143.75 |

2.4.3 Investment property comprise of freehold land which was bought for normal business requirements of the Company. However, due to change in business plans, the future use of the property is currently undetermined. IND AS 40, Investment Property, provides by way of example that land held for a currently undetermined future use is to be regarded as held for capital appreciation and hence to be classified as Investment Property.

2.4.4 **Valuation process**

The above land is carried in the financial statements at cost. The fair value disclosed is based on the valuation by a registered valuer as defined under Rule (2) of Companies (Registered Valuers and Valuation) Rules, 2017 and considered to be level-II of fair valuation hierarchy.

## NOTE NO. 2.4 INVESTMENT PROPERTY

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Freehold | 4.49 | - | - | - | 4.49 | - | - | - | - | 4.49 | 4.49 |
| **TOTAL** | **4.49** | **-** | **-** | **-** | **4.49** | **-** | **-** | **-** | **-** | **4.49** | **4.49** |
| Previous Year | 4.49 | - | - | - | 4.49 | - | - | - | - | 4.49 | |

## NOTE NO. 2.5 INTANGIBLE ASSETS

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Computer Software | 21.64 | 7.76 | 0.55 | (0.77) | 28.08 | 15.98 | 4.05 | (1.31) | 18.72 | 9.36 | 5.66 |
| **TOTAL** | **21.64** | **7.76** | **0.55** | **(0.77)** | **28.08** | **15.98** | **4.05** | **(1.31)** | **18.72** | **9.36** | **5.66** |
| Previous Year | 16.61 | 6.24 | 1.21 | - | 21.64 | 14.62 | 2.58 | (1.22) | 15.98 | 5.66 | |

**Notes :**

2.5.1 Additional disclosure of Intangible Assets as per gross carrying value of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-I** to this Note.

## ANNEXURE-I TO NOTE NO. 2.5 INTANGIBLE ASSETS

**Additional Disclosure of Intangible Assets as per previous GAAP :**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Computer Software | 24.27 | 7.76 | 0.58 | (0.77) | 30.68 | 18.61 | 4.05 | (1.34) | 21.32 | 9.36 | 5.66 |
| **TOTAL** | **24.27** | **7.76** | **0.58** | **(0.77)** | **30.68** | **18.61** | **4.05** | **(1.34)** | **21.32** | **9.36** | **5.66** |
| Previous Year | 19.64 | 6.24 | 1.61 | - | 24.27 | 17.65 | 2.58 | (1.62) | 18.61 | 5.66 | |

## NOTE NO. 2.5 INTANGIBLE ASSETS

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Computer Software | 16.61 | 6.24 | 1.21 | - | 21.64 | 14.62 | 2.58 | (1.22) | 15.98 | 5.66 | 1.99 |
| **TOTAL** | **16.61** | **6.24** | **1.21** | **-** | **21.64** | **14.62** | **2.58** | **(1.22)** | **15.98** | **5.66** | **1.99** |
| Previous Year | 21.99 | 1.31 | 6.69 | - | 16.61 | 18.81 | 2.48 | (6.67) | 14.62 | 1.99 | |



## ANNEXURE-I TO NOTE NO. 2.5 INTANGIBLE ASSETS

**Additional Disclosure of Intangible Assets as per previous GAAP :**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Computer Software | 19.64 | 6.24 | 1.61 | - | 24.27 | 17.65 | 2.58 | (1.62) | 18.61 | 5.66 | 1.99 |
| **TOTAL** | **19.64** | **6.24** | **1.61** | **-** | **24.27** | **17.65** | **2.58** | **(1.62)** | **18.61** | **5.66** | **1.99** |
| Previous Year | 56.03 | 1.31 | 37.70 | - | 19.64 | 52.85 | 2.48 | (37.68) | 17.65 | 1.99 | |

## NOTE NO. 2.6 INTANGIBLE ASSETS UNDER DEVELOPMENT

(₹ in Crore)

| Particulars | As at 01.04.2025 | Addition | Adjustment | Capitalised | As at 31.03.2026 |
|---|---|---|---|---|---|
| Computer Software Under Development | 22.38 | 1.31 | - | - | 23.69 |
| Upfront Fees/ Premium | 180.00 | - | - | - | 180.00 |
| **TOTAL** | **202.38** | **1.31** | **-** | **-** | **203.69** |
| Previous Year | **180.00** | **22.38** | **-** | **-** | **202.38** |

**Notes :**

2.6.1 (a) **Intangible Assets Under Development ageing schedule as on 31st March, 2026**

(₹ in Crore)

| Intangible Assets Under Development | Amount for a period of | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Projects in Progress | 1.31 | 22.38 | 180.00 | - | 203.69 |
| **Total** | **1.31** | **22.38** | **180.00** | **-** | **203.69** |

2.6.1 (b) Intangible Assets Under Development, whose completion is overdue or has exceeded its cost compared to its original plan as on **31st March 2026** is **Nil**.

## NOTE NO. 2.6 INTANGIBLE ASSETS UNDER DEVELOPMENT

(₹ in Crore)

| Particulars | As at 01.04.2024 | Addition | Adjustment | Capitalised | As at 31.03.2025 |
|---|---|---|---|---|---|
| Computer Software Under Development | - | 22.38 | - | - | 22.38 |
| Upfront Fees/Premium | 180.00 | - | - | - | 180.00 |
| **TOTAL** | **180.00** | **22.38** | **-** | **-** | **202.38** |
| Previous Year | - | 180.00 | - | - | 180.00 |

**Notes :**

2.6.1 (a) **Intangible Assets Under Development ageing schedule as on 31st March 2025**

(₹ in Crore)

| Intangible Assets Under Development | Amount for a period of | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Projects in Progress | 22.38 | 180.00 | - | - | 202.38 |
| **Total** | **22.38** | **180.00** | **-** | **-** | **202.38** |

2.6.1 (b) Intangible Assets Under Development, whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2025 is **Nil**.

## NOTE NO. 3.1 NON CURRENT INVESTMENTS

| | PARTICULARS | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|---|
| | | Number of shares/ bonds/ securities (in units) | Amount (₹ in Crore) | Number of shares/ bonds/ securities (in units) | Amount (₹ in Crore) |
| **A.** | **Quoted Equity Instruments - At Fair Value through Other Comprehensive Income (OCI)** | | | | |
| | **Bodies Corporate** | | | | |
| | PTC India Ltd. (Fully Paid Up) **(Refer Note 3.1.2)** (Face Value of ₹ 10/- each) | 1,20,00,000 | 189.06 | 1,20,00,000 | 196.20 |
| | **Total (A)** | | **189.06** | | **196.20** |
| **B.** | **Unquoted Equity Instruments - At Cost** | | | | |
| | **(a) Investment In Equity Instruments** | | | | |
| | **(i) In Subsidiaries (Fully Paid Up)** | | | | |
| | - NHDC Limited (Face Value of ₹ 1000/- each) | 1,00,24,200 | 1,002.42 | 1,00,24,200 | 1,002.42 |
| | - Loktak Downstream Hydroelectric Corporation Limited (LDHCL) (Face Value of ₹ 10/- each) | 10,55,62,309 | 105.56 | 10,55,62,309 | 105.56 |
| | - Bundelkhand Saur Urja Limited (BSUL) | 12,52,30,893 | 125.23 | 10,28,30,893 | 102.83 |

| | PARTICULARS | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|---|
| | | Number of shares/ bonds/ securities (in units) | Amount (₹ in Crore) | Number of shares/ bonds/ securities (in units) | Amount (₹ in Crore) |
| | (Face Value of ₹ 10/- each) | | | | |
| | - Jal Power Corporation Limited (JPCL) (Face Value of ₹ 10/- each) | 53,30,96,000 | 533.10 | 53,30,96,000 | 533.10 |
| | - Ratle Hydroelectric Power Corporation Limited (RHPCL) (Face Value of ₹ 10/- each) | 80,81,40,000 | 808.14 | 49,37,10,000 | 493.71 |
| | - NHPC Renewable Energy Limited (NREL) (Face Value of ₹ 10/- each) | 2,00,00,000 | 20.00 | 2,00,00,000 | 20.00 |
| | - Chenab Valley Power Projects Private Limited (CVPPL) | | | | |
| | Face Value of ₹ 10/- each acquired at face value | 3,45,55,41,286 | 3,455.54 | 3,32,60,21,286 | 3,326.02 |
| | Face Value of ₹ 10/- each acquired at ₹ 10.27/- each | 40,80,000 | 4.19 | 40,80,000 | 4.19 |
| | **Less: Impairment in the value of Investment (LDHCL) (Refer Note 3.1.4 (a))** | | **105.56** | | **105.56** |
| | **Sub-Total B (a) (i)** | | **5,948.62** | | **5,482.27** |
| | **(ii) In Joint Venture (Fully Paid Up)** | | | | |
| | - APGENCO NHPC Green Energy Limited (ANGEL). (Face Value of ₹ 10/- each) | 50,00,000 | 5.00 | - | - |
| | **Sub Total - B (ii)** | | **5.00** | | |
| | **(iii) In Associates Co.(Fully Paid Up)** | | | | |
| | - National High Power Test Laboratory (P) Limited (NHPTL) (Face Value of ₹ 10/- each) | 3,56,36,250 | 35.64 | 3,56,36,250 | 35.64 |
| | **Less : Impairment in the value of Investment (NHPTL) (Refer Note 3.1.4(b))** | | **16.23** | | **18.68** |
| | **Sub-Total B (iii)** | | **19.41** | | **16.96** |
| | **Total (B)** | | **5,973.03** | | **5,499.23** |
| **C.** | **Quoted Debt Instruments - At Fair Value through Other Comprehensive Income (OCI)** | | | | |
| | **(a) Government Securities (Refer Note 3.1.3)** | | | | |
| | 8.28% GOI 21 Sep 2027 (Per Unit Value of ₹ 10000/- each) | 57,000 | 58.88 | 57,000 | 59.33 |
| | 8.26% GOI 02 Aug 2027 (Per Unit Value of ₹ 10000/- each) | 17,940 | 18.48 | 17,940 | 18.62 |
| | 8.28% GOI 15 Feb 2032 (Per Unit Value of ₹ 10000/- each) | 35,000 | 36.98 | 35,000 | 38.27 |
| | 8.32% GOI 02 Aug 2032 (Per Unit Value of ₹ 10000/- each) | 34,000 | 35.97 | 34,000 | 37.37 |
| | **Sub-total (a)** | | **150.31** | | **153.59** |
| | **(b) Bonds of Public Sector Undertaking/Public Financial Institution & Corporates** | | | | |
| | 7.41% IIFCL Tax Free Bonds 15.11.2032 (Per Unit Value of ₹ 10,00,000/- each) | 120 | 14.16 | 120 | 14.16 |
| | 8.12% REC Tax Free Bonds 27.03.2027 | - | - | 1,00,000 | 11.01 |

| PARTICULARS | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | Number of shares/ bonds/ securities (in units) | Amount (₹ in Crore) | Number of shares/ bonds/ securities (in units) | Amount (₹ in Crore) |
| (Per Unit Value of ₹ 1000/- each)<br>8.48% NHAI TAX FREE 22.11.2028<br>(Per Unit Value of ₹ 10,00,000/- each) | 473 | 51.02 | 473 | 52.20 |
| **Sub-total (b)** | | **65.18** | | **77.37** |
| **Total (C) (a+b)** | | **215.49** | | **230.96** |
| **Total (A+B+C)** | | **6,377.58** | | **5,926.39** |

| | | | |
|---|---|---|---|
| **3.1.1** | (i) Aggregate carrying value and market value of quoted investments | 404.55 | 427.16 |
| | (ii) Aggregate carrying value of unquoted investments | 5,973.03 | 5,499.23 |
| | (iii) Aggregate amount of impairment in the value of investments | 121.79 | 124.24 |

**3.1.2** In PTC India Ltd., NHPC is exploring options regarding sale of stake / continuing with existing stake. Pending final decision in the matter, the investment in PTC India Ltd. has been continued to be classified as a non-current financial asset.

**3.1.3** Market Value of quoted debt instruments in respect of which quotations are not available has been considered based on the value published by Fixed Income Money Market and Derivatives Association of India (FIMMDA).

**3.1.4 Impairment in the value of Investment :-**

**(a) LDHCL:**

(₹ in Crore)

| PARTICULARS | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| Opening balance | 105.56 | 105.56 |
| **Closing balance** | **105.56** | **105.56** |

**(b) NHPTL:** During the FY 2025-26, provision of ₹ **2.45 Crore** was written back against equity investment in NHPTL (Previous Year-Provision written back ₹ **17.80 Crore**)

(₹ in Crore)

| PARTICULARS | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| Opening balance | 18.68 | 36.48 |
| Reversed during the year | 2.45 | 17.80 |
| **Closing balance** | **16.23** | **18.68** |

## NOTE NO. 3.2 NON-CURRENT - FINANCIAL ASSETS - TRADE RECEIVABLES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Trade Receivables - Considered Good- Unsecured **(Refer Note 3.2.1, 3.2.2 and 3.2.3)** | 0.16 | 0.63 |
| **Total** | **0.16** | **0.63** |

| | | | |
|---|---|---|---|
| **3.2.1** | Ageing of Trade Receivables - **Not Due** | 0.16 | 0.63 |
| **3.2.2** | Debt due by directors or other Key Management Personnel of the company or any of them either severally or jointly with any other person or debts due by firms or private companies respectively in which any director of the Company is a partner or a director or a member. | Nil | Nil |
| **3.2.3** | Debt due by subsidiaries/ Joint Ventures and others related parties of the company. | Nil | Nil |

**3.2.4 Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## NOTE NO. 3.3 NON-CURRENT - FINANCIAL ASSETS - LOANS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **At Amortised Cost** | | |
| **A** | **Loans to Employees (including accrued interest) (Refer Note 3.3.1 and 3.3.2)** | | |
| | - Considered good- Secured | 208.97 | 210.11 |
| | - Considered good- Unsecured | 35.08 | 45.72 |
| | **Sub-total** | **244.05** | **255.83** |
| **B** | **Loan including Interest to Government of Arunachal Pradesh (Refer Note 3.3.3)** | | |
| | - Considered good- Unsecured | 692.48 | 986.35 |
| | **Sub-total** | **692.48** | **986.35** |
| | **TOTAL** | **936.53** | **1,242.18** |
| **3.3.1** | Loans and advances in the nature of loan that are repayable on demand. | Nil | Nil |
| | Loans and advances in the nature of loan that are without specifying any terms or period of repayment. | Nil | Nil |
| **3.3.2** | Due from directors or other Key Management Personnel of the company. **(Refer Note 34(8)** of Standalone Financial Statements). | 0.09 | Nil |
| **3.3.3** | Loan to Government of Arunachal Pradesh granted for Business Purpose and recoverable by way of sale of free power from Subansiri Lower Project includes :- | | |
| | - Principal | 225.00 | 225.00 |
| | - Interest | 905.69 | 814.80 |
| | **Total** | **1,130.69** | **1,039.80** |
| | **Less:** Adjusted | 27.82 | - |
| | **Less:** Current **(Refer Note 10 (C))** | 410.39 | 53.45 |
| | **Non Current** | **692.48** | **986.35** |
| **3.3.4** | Loans are non-derivative financial assets which generate a fixed or variable interest income for the company. The Carrying value may be affected by the changes in the credit risk of the counterparties. | | |
| **3.3.5** | Advance due by firms or private companies in which any Director of the Company is a Director or member . | Nil | Nil |
| **3.3.6** | **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances. | | |

## NOTE NO. 3.4 NON-CURRENT - FINANCIAL ASSETS - OTHERS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Security Deposits** | | |
| | - Considered good- Unsecured | 25.82 | 26.65 |
| | **Sub-total** | **25.82** | **26.65** |
| **B** | Bank Deposits with more than 12 Months Maturity **(Refer Note 3.4.2)** | 0.35 | 0.35 |
| **C** | Lease Rent receivable **(Refer Note 3.4.4 and 34(16)(B))** | 2,364.07 | 2,346.65 |
| **D** | Amount Recoverable on account of Bonds Fully Serviced by Government of India **(Refer Note 3.4.1 and also Refer 11(I))** | 2,017.20 | 2,017.20 |
| **E** | Interest receivable on lease | 46.96 | - |
| **F** | Interest accrued on: | | |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | - Bank Deposits with more than 12 Months Maturity | 0.02 | - |
| G | Derivative Mark to Market Asset | 103.09 | 51.80 |
| H | Receivable on account of Late payment Surcharge | 0.12 | 0.69 |
| I | Receivable on account of Guarantee Fee | 48.88 | - |
| J | Share Application Money Pending Allotment - Subsidiary **(Refer Note 3.4.3)** | - | 105.00 |
| | **TOTAL** | **4,606.51** | **4,548.34** |

**3.4.1** **Refer Note 16.3.1** in respect of amount payable towards Bonds fully serviced by Government of India.

**3.4.2** Includes FDR of ₹ **0.35 Crore** (Previous Year ₹ **0.35 Crore**) taken to provide 100% margin money for Bank Guarantee issued by the Company for obtaining electricity connection.

**3.4.3** Share application money pending allotment is on account of Company's contribution towards Share Capital in the following subsidiary :-

(₹ in Crore)

| | Subsidiary Company | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **RHPCL** (Date of Share Allotment: 07.05.2025) | - | 105.00 |
| | **Total** | **-** | **105.00** |

**3.4.4** **Refer Note 34(9)** of the Standalone Financial Statements with regard to assets mortgaged/ hypothecated as security.

**3.4.5** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## NOTE NO. 4 OTHER NON-CURRENT ASSETS

(₹ in Crore)

| | PARTICULAR | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| A | **CAPITAL ADVANCES** | | |
| | - Considered good- Secured | 41.97 | 98.69 |
| | - Considered good- Unsecured | | |
| | – Against bank guarantee | 65.80 | 259.01 |
| | – Others | 180.19 | 221.54 |
| | **Less:** Impairment Expenditure booked pending utilisation certificate | 0.79 | 1.35 |
| | - Considered doubtful - Unsecured | 6.42 | 6.42 |
| | **Less :** Impairment Allowances for doubtful advances **(Refer Note 4.1)** | 6.42 | 6.42 |
| | **Sub Total** | **287.17** | **577.89** |
| B | **ADVANCE OTHER THAN CAPITAL ADVANCES** | | |
| (i) | **DEPOSITS** | | |
| | - Considered good- Unsecured | 75.60 | 26.40 |
| | **Sub Total** | **75.60** | **26.40** |
| C | **Interest accrued** | | |
| | Others | | |
| | - Considered Good | 5.57 | 4.24 |
| D | **Others** | | |
| i) | **Advance against arbitration awards towards capital works (Unsecured) (Refer Note No-4.4)** | | |
| | Released to Contractors - Against Bank Guarantee | 1,092.84 | 1,092.84 |
| | Released to Contractors - Others | 34.61 | 34.61 |
| | Deposited with Court | 1,293.07 | 1,293.07 |

(₹ in Crore)

| | PARTICULAR | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Sub-total** | **2,420.52** | **2,420.52** |
| | **Less:** Provided for against arbitration awards towards capital works | 2,420.52 | 2,420.52 |
| | **Sub-total** | **-** | **-** |
| ii) | **Prepaid Expenditure** | 6.58 | 7.25 |
| iii) | **Deferred Foreign Currency Fluctuation Assets/ Expenditure** | | |
| | Deferred Foreign Currency Fluctuation Assets | 87.01 | 104.73 |
| | Deferred Expenditure on Foreign Currency Fluctuation | 258.91 | 271.10 |
| | **Sub-total** | **345.92** | **375.83** |
| iv) | **Deferred Cost on Employees Advances** | 52.79 | 57.77 |
| | **Total** | **773.63** | **1,049.38** |
| **4.1** | **Impairment Allowances for doubtful Advances** | | |
| | Opening Balance | 6.42 | 141.44 |
| | Addition during the year | - | 0.36 |
| | Used during the year | - | 135.38 |
| | **Closing balance** | **6.42** | **6.42** |
| **4.2** | Due from Directors or other officers of the company. **(Refer Note 34(8)** of Standalone Financial Statements). | Nil | Nil |
| **4.3** | Advances due by Firms or Private Companies in which any director of the Company is a director or member. | Nil | Nil |

**4.4** Advances amounting to ₹ **2420.52 Crore** (Previous year ₹ **2420.52 Crore**) stands paid towards claims in respect of Capital Works, pursuant to Niti Aayog directions/ Court Orders in cases where Arbitration Tribunals have passed orders in favour of contractors and such awards/ orders have been further challenged by the Company in a Court of Law. Based on management assessment, provision of ₹ **2420.52 Crore** (Previous year ₹ **2420.52 Crore**) has been recognized against such advances.The Movement in provision is as under:-

(₹ in Crore)

| PARTICULAR | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Opening Balance | 2,420.52 | 996.76 |
| Addition during the year | - | 1,517.39 |
| Used during the year | - | 93.63 |
| **Closing balance** | **2,420.52** | **2,420.52** |

**4.5** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## NOTE NO. 5 INVENTORIES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **(Valued at lower of Cost or Net Realisable Value)** | | |
| Stores and spares | 208.81 | 190.98 |
| Stores and spares-Stores in transit/ pending inspection | 0.19 | 0.54 |
| Loose tools | 4.06 | 3.55 |
| Carbon Credits / Certified Emission Reductions (CERs) / Verified Carbon Units (VCUs) **(Refer Note 34(31) for Quantitative details of Carbon Credit certificates)** | 69.29 | 54.05 |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **TOTAL** | **282.35** | **249.12** |
| | **Less:** Impairment Allowances for Obsolescence and Diminution in Value **(Refer Note 5.1)** | 4.08 | 5.91 |
| | **TOTAL** | **278.27** | **243.21** |
| **5.1** | **Impairment Allowances for Obsolescence and Diminution in Value** | | |
| | Opening Balance | 5.91 | 4.97 |
| | Addition during the year **(Refer Note 5.1.1)** | 0.43 | 1.33 |
| | Used during the year | 0.03 | 0.06 |
| | Reversed during the year **(Refer Note 5.1.2)** | 2.23 | 0.33 |
| | **Closing balance** | **4.08** | **5.91** |
| **5.1.1** | Inventories written down to net realisable value (NRV) and recognised as an expense in the Statement of Profit and Loss during the year. | 0.43 | 1.33 |
| **5.1.2** | Impairment Allowances for obsolence and diminution in value of inventory booked in earlier years and reversed during the year. | 2.23 | 0.33 |

## NOTE NO. 6 CURRENT - FINANCIAL ASSETS - INVESTMENTS

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Quoted Debt Instruments - At Fair Value through Other Comprehensive Income (OCI)** | 10.80 | - |
| **Bonds of Public Sector Undertaking/Public Financial Institution & Corporates** | | |
| 8.12% REC Tax Free Bonds maturing on 27th March 2027 | | |
| (Number of Bonds 100000 @ Face Value of ₹ 1000/- each) | | |
| **TOTAL** | **10.80** | **-** |

## NOTE NO. 7 CURRENT - FINANCIAL ASSETS - TRADE RECEIVABLES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| - Trade Receivables-Billed-Considered Good - Unsecured **(Refer Note 7.3,7.4,7.5 and 7.7)** | 652.18 | 734.57 |
| - Trade Receivables-Unbilled- Considered Good- Unsecured **(Refer Note 7.2,7.3, 7.5, 7.6 and 7.7)** | 1,754.12 | 1,471.08 |
| - Trade Receivables -Credit Impaired **(Refer Note 7.3 and 7.5)** | 77.66 | 77.66 |
| **Less:** Impairment allowances for Trade Receivables **(Refer Note 7.1)** | 77.66 | 77.66 |
| **TOTAL** | **2,406.30** | **2,205.65** |
| **7.1 Impairment allowances for Trade Receivables** | | |
| Opening Balance | 77.66 | 31.15 |
| Addition during the year | - | 46.51 |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Closing balance** | **77.66** | **77.66** |
| **7.2** | During the year, the company has not recognised any impairment loss in respect of unbilled debtors. | | |
| **7.3** | Debt due by directors or other Key Management Personnel of the company or any of them either severally or jointly with any other person or debts due by firms or private companies respectively in which any director of the Company is a partner or a director or a member. | Nil | Nil |
| **7.4** | Debt due by subsidiaries/ Joint Ventures/Associates and others related parties of the company. | 12.40 | 16.85 |
| **7.5** | Refer **Annexure-I to Note No-7** for Ageing schedule of Trade Receivables. | | |
| **7.6** | **Represents receivable on account of :** | | |
| | Impact of Effective Tax rate on Return on Equity | 10.67 | 402.10 |
| | Water Usage Charges | 209.45 | 154.08 |
| | Unbilled sale for the month of March | 537.05 | 479.75 |
| | Tax adjustment including Deferred Tax Materialized | 108.46 | 73.64 |
| | Shortfall in generation due to reasons beyond the control of the Company | 461.03 | 291.63 |
| | Foreign Exchange Rate Variation | 32.10 | 27.31 |
| | Interest on Arbitration/Court Cases | 116.23 | - |
| | Unbilled Annual Fixed Charges (AFC) -Petition Filed | 247.92 | - |
| | Others | 31.21 | 42.57 |
| | **TOTAL** | **1,754.12** | **1,471.08** |

**7.7** Due to the short-term nature of the current Trade Receivables, the carrying amount of ₹ **2406.30 Crore** (Previous Year ₹ **2205.65 Crore**) is equivalent to their transaction price.

**7.8** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## ANNEXURE-I TO NOTE NO-7-AGEING OF CURRENT TRADE RECEIVABLES

**As at 31st March 2026**

(₹ in Crore)

| Particulars | Unbilled | Not Due | Trade Receivable due and outstanding for following period from due date of payment | | | | | Total |
|---|---|---|---|---|---|---|---|---|
| | | | Less than 6 months | 6 months-1 year | 1-2 years | 2-3 years | More than 3 Years | |
| i) Undisputed Trade receivables-Considered Good | 1754.12 | 16.14 | 519.70 | 0.03 | 3.88 | 1.39 | 1.47 | **2296.73** |
| (ii) Disputed Trade receivables-Considered Good | - | - | 21.23 | 12.41 | 12.12 | 62.83 | 0.98 | **109.57** |
| (iii) Disputed Trade receivables-Credit Impaired | - | - | - | 0.49 | 9.98 | 8.37 | 58.82 | **77.66** |
| **Total** | **1,754.12** | **16.14** | **540.93** | **12.93** | **25.98** | **72.59** | **61.27** | **2,483.96** |

**As at 31st March 2025**

(₹ in Crore)

| Particulars | Unbilled | Not Due | Trade Receivable due and outstanding for following period from due date of payment | | | | | Total |
|---|---|---|---|---|---|---|---|---|
| | | | Less than 6 months | 6 months-1 year | 1-2 years | 2-3 years | More than 3 Years | |
| (i) Undisputed Trade receivables-Considered Good | 1,471.08 | 118.26 | 484.30 | 0.07 | 40.41 | 1.38 | 0.15 | **2,115.65** |
| (ii) Disputed Trade receivables-Considered Good | - | - | 4.18 | 7.46 | 15.53 | 17.65 | 45.18 | **90.00** |
| (iii) Disputed Trade receivables-Credit Impaired | - | - | 2.95 | 4.22 | 8.37 | 9.13 | 52.99 | **77.66** |
| **Total** | **1,471.08** | **118.26** | **491.43** | **11.75** | **64.31** | **28.16** | **98.32** | **2,283.31** |

## NOTE NO. 8 CURRENT - FINANCIAL ASSETS - CASH AND CASH EQUIVALENTS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Balances with banks** | | |
| | **With scheduled banks** | | |
| i) | - In Current Account | 927.77 | 542.69 |
| ii) | - In Current Account -Other Earmarked Balances with Banks **(Refer Note 8.2, 8.3 and 8.4)** | 114.32 | 118.07 |
| **B** | **Cash in hand (Refer Note 8.1)** | 0.01 | 0.01 |
| | **TOTAL** | **1,042.10** | **660.77** |
| **8.1** | Includes stamps on hand | 0.01 | 0.01 |
| **8.2** | Includes balances which are not freely available for the business of the Company :- | | |
| | (i) Held for works being executed by Company on behalf of other agencies. | 0.10 | 0.32 |
| | (ii) Held for Payment of Monthly instalment on account of securitization of ROE of Chamera-I Power Station to Lender (HDFC Bank). **(Refer Note 8.3)** | 11.33 | 12.52 |
| | (iii) Held for Payment of Monthly instalment on account of securitization of ROE of Kishanganga Power Station to Lender (HDFC Bank). **(Refer Note 8.3)** | 25.57 | 27.90 |
| | (iv) Held for payment of NHPC Tax free bonds interest payment **(Refer Note 8.4)** | 77.32 | 77.33 |
| | **TOTAL** | **114.32** | **118.07** |

**8.3** "Balance in Escrow Accounts" includes instalments (Interest + Principal) pertaining to March 2026 amounting to ₹ **36.90 Crore** (Previous Year ₹ **40.42 Crore**) in respect of securitization/monetization of ROE/Free Cash. The lender bank withdrew the aforesaid amounts on 2nd April 2026 as against the due date of 31st March 2026 (Previous Year - withdrawn on 2nd April 2025 as against due date of 31st March 2025).

**8.4** "Balance in Escrow Accounts" includes ₹ **77.32 Crore** (Previous Year ₹ **77.33 Crore**) held for Payment of interest on NHPC Tax Free Bonds, which is due for payment on 2nd April 2026 (Previous Year 2nd April 2025) in accordance with the terms of the Offer Document.

## NOTE 9: CURRENT - FINANCIAL ASSETS - BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| A | Bank Deposits for original maturity more than 3 months upto 12 months **(Refer Note 9.1)** | 112.36 | 96.50 |
| B | **Earmarked Balances with Banks** | | |
| | - Unpaid Dividend **(Refer Note 9.2 and 9.3)** | 15.37 | 53.28 |
| | - Unpaid Principal/ Interest | 0.97 | 0.91 |
| | - Other **(Refer Note 9.4)** | 0.73 | 0.69 |
| | **TOTAL** | **129.43** | **151.38** |
| 9.1 | **Includes balances which are not freely available for the business of the Company :** | | |
| | (i) Held for works being executed by Company on behalf of other agencies. | 112.36 | 85.35 |
| | (ii) Held as margin money against Bank Guarantee issued to Central Transmission Utility of India Limited (CTUIL). | - | 11.15 |
| 9.2 | Includes unpaid dividend payable amounting to ₹ **15.37 Crore** (Previous Year ₹ **17.76 Crore**) and TDS on dividend ₹ **Nil** (Previous Year ₹ **35.52 Crore**). | | |
| 9.3 | During the year, unpaid dividend of ₹ **2.17 Crore** ( Previous Year ₹ **2.91 Crore**) has been paid to the Investor Education and Protection Fund. There is no amount due for payment to said fund. | | |
| 9.4 | Includes balances which are not freely available for the business of the Company :- | | |
| | (i) NHPC Emergency relief fund created in pursuance of order of Hon'ble High Court of Sikkim. | 0.73 | 0.69 |

## NOTE NO. 10 CURRENT - FINANCIAL ASSETS - LOANS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **At Amortised Cost** | | |
| A | **Loans (including interest thereon) to Related Parties - Unsecured (Refer Note 34(8),10.1 and 10.2)** | | |
| | Loan Receivable - (Considered Good) | 11.07 | 21.68 |
| | **Sub-total** | **11.07** | **21.68** |
| B | **Loans to Employees (including accrued interest) (Refer Note 10.2 and 10.3)** | | |
| | - Considered good- Secured | 29.35 | 27.92 |
| | - Considered good- Unsecured | 34.97 | 39.69 |
| | **Sub-total** | **64.32** | **67.61** |
| C | **Loan including interest to Government of Arunachal Pradesh (Refer Note 3.3.3 and 10.5)** | | |
| | - Considered good- Unsecured | 410.39 | 53.45 |
| | **TOTAL** | **485.78** | **142.74** |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **10.1** | **Loans to Related Parties (including interest thereon) granted for business purpose. :-** | | |
| | - JPCL **(A)** | - | 1.36 |
| | - BSUL **(B)** | 11.07 | 20.32 |
| | **Total** | **11.07** | **21.68** |

**(A) Details of Repayment:** The opening outstanding interest amount of ₹ **1.36 Crores** has been repaid on 01.04.2025. Further, during the FY 2025-26, loan of ₹ **83.00 Crore** and ₹ **257.00 Crore** was given to JPCL @ 8.36% p.a. and @ 8.27% p.a. rate of interest with the condition that JPCL shall repay the loan once the term loan facility is tied up with banks/FI but not later than one year from the date of release of first installement of loan. During FY 2025-26, JPCL has repaid the entire loan amount of ₹ **340.00** Crore along with interest.

**(B) Details of Repayment:** During FY 2025-26, BSUL has repaid the entire opening outstanding loan amount of ₹ **19.53 Crore** along with interest. Further, during the FY 2025-26, loan of ₹ **11.00 Crore** has been disbursed to BSUL @ 7.76% p.a. rate of interest with the condition that BSUL shall repay the loan once the term loan facility is tied up the with banks/FI but not later than one year from the date of release of first installement of loan. As on 31.3.2026, ₹ **11.07 Crore** was outstanding including interest amounting to ₹ **0.07 Crore**.

| | | | |
|---|---|---|---|
| **10.2** | Loans and advances in the nature of loan that are repayable on demand. | Nil | Nil |
| | Loans and advances in the nature of loan that are without specifying any terms or period of repayment. | Nil | Nil |
| **10.3** | Due from directors or other Key Management Personnel of the company. | 0.04 | 0.09 |
| **10.4** | Advance due by firms or private companies in which any Director of the Company is a Director or member. | Nil | Nil |

**10.5** Estimated on the basis of realisation from sale of free power of Subansiri Lower Project.

**10.6** Loans are non-derivative financial assets which generate a fixed or variable interest income for the company. The Carrying value may be affected by changes in the credit risk of the counterparties.

**10.7** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## NOTE NO. 11 CURRENT - FINANCIAL ASSETS - OTHERS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Security Deposits** | | |
| | - Considered good- Unsecured | 0.35 | 0.40 |
| | **Sub-total** | **0.35** | **0.40** |
| **B** | **Amount recoverable from** | | |
| | - Insurance Company | 1,096.25 | 783.94 |
| | - Employee Benefit Trusts | 35.65 | 5.34 |
| | - Others **(Refer Note 11.4)** | 898.14 | 722.16 |
| | **Sub-total** | **2,030.04** | **1,511.44** |
| | **Less:** Impairment Allowances for Doubtful Recoverables **(Refer Note 11.1)** | 528.96 | 340.51 |
| | **Sub-total** | **1,501.08** | **1,170.93** |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| C | Receivable from Subsidiaries / Joint Ventures | 27.65 | 33.85 |
| D | Receivable on account of Late Payment Surcharge | 2.47 | 5.64 |
| | **Sub-total** | **2.47** | **5.64** |
| E | Lease Rent receivable (Finance Lease) **(Refer Note 11.7 and 34(16)(B))** | 4.33 | 65.23 |
| F | Interest Income accrued on Bank Deposits **(Refer Note 11.3)** | 0.45 | 0.73 |
| G | Interest receivable on Finance lease | 48.21 | 58.81 |
| H | Interest Accrued on Investment (Bonds) | 2.35 | 2.35 |
| I | Amount Recoverable on account of Bonds Fully Serviced by Government of India **(Refer Note 3.4(D))** | | |
| | - Interest accrued | 4.49 | 4.49 |
| J | **Contract Assets (Refer Note 11.5 and 11.8)** | | |
| | - Considered good- Unsecured | 3,505.97 | 2,205.44 |
| | - Credit Impaired | 32.97 | - |
| | **Less:** Impairment Allowances for Contract Assets **(Refer Note 11.2 and 11.6)** | 32.97 | - |
| | **Sub-total** | **3,505.97** | **2,205.44** |
| K | Receivable on account of Guarantee Fee | 25.46 | - |
| | **TOTAL** | **5,122.81** | **3,547.87** |
| **11.1** | **Impairment Allowances for Doubtful Recoverables** | | |
| | Opening Balance | 340.51 | 598.99 |
| | Addition during the year | 192.34 | 6.08 |
| | Used during the year | 3.88 | 37.62 |
| | Reversed during the year | 0.01 | 99.26 |
| | Adjustment during the year | - | (127.68) |
| | **Closing balance** | **528.96** | **340.51** |
| **11.2** | **Impairment Allowances for Contract Assets** | | |
| | Addition during the year | 32.97 | - |
| | **Closing balance** | **32.97** | **-** |
| **11.3** | Includes Interest accrued on balances held for works being executed by Company on behalf of other agencies and are not freely available for the business of the Company. | 0.12 | 0.16 |

**11.4** Amount Recoverable includes ₹ **59.29 Crore** (Previous Year ₹ **59.29 Crore**) towards expenditure towards rural electrification works incurred under the Deen Dayal Upadhyay Gram Jyoti Yojana (DDUGJY) which have not been allowed by the REC in the Closure Reports. The matter has been taken up with the REC for reviewing their disallowance of these expenditures. However, considering uncertainties, impairment provision has been created during FY 2025-26.

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **11.5** | **Represents receivable on account of :** | | |
| | Pay Anomalies | 344.34 | 299.19 |
| | Annual Fixed Charges -Revision-Petition Filed | 1,007.43 | 954.59 |
| | Revision In Normative Annual Plant Availability Factor For 2009-14-Sewa-II Power Station **(Refer Note 11.6)** | 32.97 | 32.97 |
| | Impact of Effective Tax rate on Return on Equity | 298.90 | 82.73 |
| | Subansiri Lower Project Unbilled Sale -80% on AFC Petition Filed | 611.85 | - |
| | Interest from Beneficiary State | 308.24 | - |
| | Parbati-II Power Station unbilled sale - 5% of AFC | 66.50 | - |
| | Normative Idc Claim For Kishanganga Power Station **(Refer Note 11.10)** | 198.01 | 144.48 |
| | Interest On Arbitration/ Court Case | 479.38 | 579.62 |
| | Insurance & Security Expenses | 148.07 | 111.86 |
| | Others | 43.25 | - |
| | **Total** | **3,538.94** | **2,205.44** |

**11.6** Central Electricity Regulatory Commission in its order dated 05.02.2020 in petition no. 281/GT/2018 in respect of Sewa-II Power Station allowed NAPAF of 90% for the period 2010-14 against 80% allowed in its earlier order dated 06.09.2010 in petition No. 57/2010 with the stipulation that recovery of Incentive shall be allowed beyond 90% instead of beyond 80. Since the said stipulation is ultra vires to the Tariff Regulations 2009-14, appeal has been filed with the Hon'ble Appellate Tribunal for Electricity (APTEL) against the review order dated 05.02.2020. Pending decision of APTEL, unbilled revenue booked in FY 2021-2022 against the incentive in respect of NAPAF beyond 80%.

However, in view of uncertainty regarding timing of final decision in APTEL and as an abundant precaution it is considered as credit impaired and provision has been created for the same.

**11.7** **Refer Note 34(9)** of the Standalone Financial Statements with regard to assets mortgaged/ hypothecated as security.

**11.8** Ageing of Contract Assets - **Not Due** 3,538.94 2,205.44

**11.9** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

**11.10** Billing calculation on actual performance of generation and PAF of ₹ 198.01 crore (Previous Year ₹ 144.48 crore) based on AFC worked out considering disallowed Normative IDC for ₹ 324.54 Crore of Kishanganga Power Station is subject matter of pending appeal that has been filled with APTEL on 14.08.2020 challenging the decision of CERC disallowing normative IDC of ₹ 324.54 crore in its tariff order dt. 19.01.2018 and subsequent review order dt. 28.10.2019.

## NOTE NO. 12. CURRENT TAX ASSETS (NET)

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Current Tax Assets** | | |
| **A** | Advance Income Tax including Tax Deducted at Source | 1,421.35 | 757.80 |
| **B** | **Less:** Provision for Current Tax | 1,362.30 | 689.56 |
| | **Net Current Tax Assets (A-B)** | **59.05** | **68.24** |
| | Current Tax **(Refer Note No-23)** | 33.83 | - |
| | Income Tax Refundable | 1.80 | 1.80 |
| | **Total** | **94.68** | **70.04** |

## NOTE NO. 13.1 OTHER CURRENT ASSETS

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **A. Advances other than Capital Advances** | | |
| a) **Deposits** | | |
| - Considered good- Unsecured | 21.88 | 65.56 |
| - Considered doubtful- Unsecured | 82.58 | 82.53 |
| **Less:** Impairment Allowances for Doubtful Deposits **(Refer Note 13.1.1)** | 82.58 | 82.53 |
| **Sub-total** | **21.88** | **65.56** |
| b) **Advance to contractors and suppliers (Refer Note 13.1.7)** | | |
| - Considered good- Secured | 0.27 | 1.96 |
| - Considered good- Unsecured | | |
| – Against bank guarantee | 0.43 | 0.43 |
| – Others | 164.79 | 80.47 |
| **Less:** Expenditure booked pending utilisation certificate | 3.49 | 5.97 |
| - Considered doubtful- Unsecured | 0.03 | 0.03 |
| **Less:** Impairment Allowances for doubtful advances **(Refer Note 13.1.2)** | 0.03 | 0.03 |
| **Sub-total** | **162.00** | **76.89** |
| c) **Other advances - Employees** | | |
| - Considered good- Unsecured **(Refer Note 13.1.6)** | 0.50 | 1.02 |
| **Sub-total** | **0.50** | **1.02** |
| d) **Interest accrued** | | |
| Others | | |
| - Considered Good | 1.30 | 2.51 |
| **Sub-total** | **1.30** | **2.51** |
| **B. Others** | | |
| a) Expenditure awaiting adjustment | 37.06 | 37.06 |
| **Less:** Impairment Allowances for project expenses awaiting write off sanction **(Refer Note 13.1.3)** | 37.06 | 37.06 |
| **Sub-total** | **-** | **-** |
| b) Losses/Assets awaiting write off sanction/pending investigation | 1.90 | 3.47 |
| **Less:** Impairment Allowances for losses/Assets pending investigation/awaiting write off / sanction **(Refer Note 13.1.4)** | 1.90 | 3.47 |
| **Sub-total** | **-** | **-** |
| c) Pre-Spent Corporate Social Responsibility (CSR) Expenses **(Refer Note 34(14))** | 63.24 | 27.34 |
| d) **Prepaid Expenditure** | 954.08 | 874.19 |
| e) **Deferred Cost on Employees Advances** | 13.15 | 13.13 |
| f) **Deferred Foreign Currency Fluctuation** | | |
| Deferred Foreign Currency Fluctuation Assets | 44.02 | 44.02 |
| Deferred Expenditure on Foreign Currency Fluctuation | 6.36 | 6.36 |
| g) **Goods and Services Tax Input Receivable** | 131.32 | 124.23 |
| **Less:** Impairment Allowances for Goods and Services Tax Input Receivable **(Refer Note 13.1.5)** | 122.59 | 111.03 |
| **Sub-total** | **8.73** | **13.20** |
| h) **Others** | 89.22 | 90.39 |
| **TOTAL** | **1,364.48** | **1,214.61** |
| **13.1.1 Impairment Allowances for Doubtful Deposits** | | |
| Opening Balance | 82.53 | 84.89 |
| Addition during the year | 0.05 | - |
| Reversed during the year | - | 2.36 |
| **Closing balance** | **82.58** | **82.53** |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **13.1.2** | **Impairment Allowances for doubtful advances (Contractors and Suppliers)** | | |
| | Opening Balance | 0.03 | 0.05 |
| | Used during the year | - | 0.02 |
| | **Closing balance** | **0.03** | **0.03** |
| **13.1.3** | **Impairment Allowances for project expenses awaiting write off sanction** | | |
| | Opening Balance | 37.06 | 37.06 |
| | **Closing balance** | **37.06** | **37.06** |
| **13.1.4** | **Impairment Allowances for losses pending investigation/ awaiting write off / sanction** | | |
| | Opening Balance | 3.47 | 4.00 |
| | Addition during the year | - | 0.02 |
| | Used during the year | 1.39 | 0.54 |
| | Reversed during the year | 0.18 | 0.01 |
| | **Closing balance** | **1.90** | **3.47** |
| **13.1.5** | **Impairment Allowances for Goods and Services Tax Input Receivable** | | |
| | Opening Balance | 111.03 | 99.45 |
| | Addition during the year | 11.56 | 11.58 |
| | **Closing balance** | **122.59** | **111.03** |
| **13.1.6** | Due from directors or other Key Management Personnel of the company. **(Refer Note 34(8)** of Standalone Financial Statements). | Nil | Nil |
| **13.1.7** | Advance due by Firms or Private Companies in which any Director of the Company is a Director or member. | Nil | Nil |

**13.1.8** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## NOTE NO. 13.2 ASSETS CLASSIFIED AS HELD FOR SALE

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Property, Plant and Equipment **(Refer Note 13.2.1)** | 2.81 | 1.73 |
| **TOTAL** | **2.81** | **1.73** |

**13.2.1** Property, Plant and Equipment includes Plant and equipment and Other assets (Office equipment, vehicles, furniture and fixtures, etc.) identified for disposal due to replacement/ obsolescence of assets in the normal course of operations.

## NOTE NO. 14.1 REGULATORY DEFERRAL ACCOUNT DEBIT BALANCES

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Regulatory Deferral Account Balances in respect of Subansiri Lower Project** | | |
| | Opening Balance | 3,470.59 | 3,470.59 |
| | Addition during the year **(Refer Note 31)** | 1,171.84 | - |
| | Used during the year | 30.22 | - |
| | **Closing balance** | **4,612.21** | **3,470.59** |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| B | **Differential Depreciation due to Moderation of Tariff in respect of Kishanganga Power Station** | | |
| | Opening Balance | 1,363.44 | 1,158.75 |
| | Addition during the year **(Refer Note 31)** | 207.73 | 204.69 |
| | **Closing balance** | **1,571.17** | **1,363.44** |
| C | **Exchange Differences on Monetary Items** | | |
| | Opening Balance | 2.67 | 2.69 |
| | Addition during the year **(Refer Note 31)** | 2.23 | (0.02) |
| | **Closing balance** | **4.90** | **2.67** |
| D | **Interest Paid on Court/Arbitration Cases** | | |
| | Opening Balance | 135.51 | 135.51 |
| | **Closing balance** | **135.51** | **135.51** |
| E | **Adjustment against Deferred Tax Recoverable for tariff period upto 2009** | | |
| | Opening Balance | 1,219.80 | 1,286.27 |
| | Used during the year **(Refer Note 31)** | 70.57 | 66.47 |
| | Reversed during the year **(Refer Note 31)** | 321.51 | - |
| | **Closing balance** | **827.72** | **1,219.80** |
| F | **Adjustment against Deferred Tax Liabilities for tariff period 2014-2019 and onwards** | | |
| | Opening Balance | 602.48 | 599.59 |
| | Addition during the year **(Refer Note 31)** | 737.24 | 2.89 |
| | Reversed during the year **(Refer Note 31)** | 374.80 | - |
| | **Closing balance** | **964.92** | **602.48** |
| | **Closing Balance (A+B+C+D+E+F)** | **8,116.43** | **6,794.49** |
| | Less: Deferred Tax on Regulatory Deferral Account Balances | 425.78 | 118.87 |
| | Add: Deferred Tax recoverable from Beneficiaries | 425.78 | 118.87 |
| | **Regulatory Deferral Account Balances net of Deferred Tax.** | **8,116.43** | **6,794.49** |

**14.1.1** **Refer Note 34 (18) and 34 (22)** of Standalone Financial Statements for further disclosures regarding Impairment and Regulatory Deferral Account (Debit) Balances respectively.

**14.1.2** **Refer Note 31** of Standalone Financial Statements for movement in Regulatory Deferral Account Balances.

## NOTE NO. 14.2 REGULATORY DEFERRAL ACCOUNT CREDIT BALANCES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **MAT Credit to be passed on to beneficiaries** | | |
| Opening Balance | 923.20 | 923.20 |
| Addition during the year **(Refer Note 31)** | 360.71 | - |
| **Closing balance** | **1,283.91** | **923.20** |
| **Total** | **1,283.91** | **923.20** |

**14.2.1** **Refer Note 34 (22)** of Standalone Financial Statements for futher disclosure regarding Regulatory Deferral (Credit) Account Balances .

## NOTE : 15.1 EQUITY SHARE CAPITAL

| | PARTICULARS | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|---|
| | | No. of Shares | Amount (₹ in Crore) | No. of Shares | Amount (₹ in Crore) |
| | Authorized Share Capital (Par value per share Rs. 10) | 17500000000 | 17,500.00 | 17500000000 | 17,500.00 |
| | Equity shares issued, subscribed and fully paid (Par value per share Rs. 10) | 10045034805 | **10,045.03** | 10045034805 | **10,045.03** |
| **15.1.1** | **Reconciliation of equity shares outstanding at the beginning and at the end of the reporting year:-** | | | | |
| | **Opening Balance** | 10045034805 | 10,045.03 | 10045034805 | 10,045.03 |
| | **Less:** Buyback of shares during the year | - | - | - | - |
| | **Closing Balance** | **10045034805** | **10,045.03** | **10045034805** | **10,045.03** |

**15.1.2** The Company has issued only one kind of equity shares with voting rights proportionate to the share holding of the shareholders. These voting rights are exercisable at meeting of shareholders. The holders of the equity shares are also entitled to receive dividend as declared from time to time. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

**15.1.3** Shares in the company held by each shareholder holding more than 5 percent specifying the number of shares held : -

| Shareholders | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | No. of Shares | In (%) | No. of Shares | In (%) |
| - President of India | 6770146458 | 67.40% | 6770146458 | 67.40% |
| - Life Insurance Corporation of India | 508829569 | 5.07% | 524217909 | 5.22% |

**15.1.4** Shareholding of Promoters as at 31st March 2026:-

| S.No | Promoter Name | No. of Shares | % of Total Shares | % Change during the year |
|---|---|---|---|---|
| (i) | - President of India | 6770146458 | 67.40% | - |

**15.1.5** Shareholding of Promoters as at 31st March 2025 :-

| S.No | Promoter Name | No. of Shares | % of Total Shares | % Change during the year |
|---|---|---|---|---|
| (i) | - President of India | 6770146458 | 67.40% | - |

**Refer Note 33(3)(C )** regarding Dividends on Equity Share Capital.

## NOTE: 15.2 OTHER EQUITY

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **(i)** | **Capital Reserve** | | |
| | Opening Balance | 40.93 | 40.93 |
| | **Closing Balance** | **40.93** | **40.93** |
| **(ii)** | **Capital Redemption Reserve** | | |
| | Opening Balance | 2,255.71 | 2,255.71 |
| | **Closing Balance** | **2,255.71** | **2,255.71** |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| (iii) | **Bond Redemption Reserve** | | |
| | Opening Balance | 788.66 | 950.61 |
| | **Less:** Transfer to Retained Earnings | 102.82 | 161.95 |
| | **Closing Balance** | **685.84** | **788.66** |
| (iv) | **General Reserve** | | |
| | Opening Balance | 9,724.72 | 9,724.72 |
| | **Closing Balance** | **9,724.72** | **9,724.72** |
| (v) | **Retained Earnings** | | |
| | Opening Balance | 15,316.16 | 14,049.34 |
| | **Add:** Profit during the year | 3,617.80 | 3,083.98 |
| | **Add:** Other Comprehensive Income during the year | (67.51) | (70.55) |
| | **Add:** Transfer from Bond Redemption Reserve | 102.82 | 161.95 |
| | **Less:** Dividend (Final and Interim) | 1,918.60 | 1,908.56 |
| | **Closing Balance** | **17,050.67** | **15,316.16** |
| (vi) | **Fair value through Other Comprehensive Income (FVTOCI)-Debt Instruments** | | |
| | Opening Balance | 22.50 | 23.33 |
| | **Add:** Change in Fair value (Net of Tax) | 0.44 | (0.83) |
| | **Closing Balance** | **22.94** | **22.50** |
| (vii) | **Fair value through Other Comprehensive Income (FVTOCI)-Equity Instruments** | | |
| | Opening Balance | 165.80 | 186.28 |
| | **Add:** Change in Fair value (Net of Tax) | (0.78) | (20.48) |
| | **Closing Balance** | **165.02** | **165.80** |
| (viii) | **Fair value through Other Comprehensive Income (FVTOCI)-Cost of Hedge Reserve** | | |
| | Opening Balance | (11.03) | - |
| | **Add:** Change in Fair value (Net of Tax) | (7.56) | (11.03) |
| | **Closing Balance** | **(18.59)** | **(11.03)** |
| | **TOTAL** | **29,927.24** | **28,303.45** |

**15.2.1 Nature and Purpose of Reserves**

**(i) Capital Reserve:** This reserve was created on acquisition of LTHPL through National Law Tribunal (NCLT) and represents the fair value of the assets acquired over and above the amount paid for acquisition of LTHPL. LTHPL was subsequently merged with NHPC Limited during FY 2024-25 pursuant to approval of the Scheme of Amalgamation by Ministry of Corporate Affairs (MCA) with the Appointed Date being April 1, 2022. This reserve will be utilised in accordance with the provisions of the Companies Act, 2013.

**(ii) Capital Redemption Reserve:** Capital redemption reserve is created when company purchases its own shares out of free reserves or securities premium, as required by Companies Act, 2013. A sum equal to the nominal value of the shares so purchased is transferred to capital redemption reserve. This reserve will be utilised in accordance with the provisions of the Companies Act, 2013.

**(iii) Bond Redemption Reserve:** Ministry of Corporate Affairs notified Companies (Share Capital and Debentures) Amendment Rules, 2019 on 16 August 2019. As per the amendment, Debenture Redemption Reserve (DRR) is not required to be created in case of Companies whose securities are listed. Accordingly, the Company has not created any further Bonds/Debenture Redemption Reserve from the financial year 2019-20 onwards. Further, the outstanding balance of Bonds / Debenture Redemption Reserve created up to 31 March 2019 shall be written back as and when the respective bonds / debentures are redeemed.

**(iv) General Reserve:** The General Reserve is used from time to time to transfer profits from retained earnings for appropriation purposes, as the same is created by transfer from one component of equity to another. The same will be utilised as per the provisions of the Companies Act, 2013.

(v) **Retained Earnings:** Retained Earnings are the profits of the Company earned till date net of appropriations. The same will be utilised for the purposes as per the provisions of the Companies Act, 2013.

(vi) **Fair value through Other Comprehensive Income (FVTOCI)-Debt Instruments:** The Company has elected to recognise changes in the fair value of certain investments in debt securities in Other Comprehensive Income (OCI). This reserve represents the cumulative gains and losses arising on the revaluation of debt instruments measured at fair value through OCI. On derecognition of the assets, cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.

(vii) **Fair value through Other Comprehensive Income (FVTOCI)-Equity Instruments:** The Company has elected to recognize changes in the fair value of certain investments in equity instruments in other comprehensive income. These changes are accumulated in reserve for equity instruments through OCI within equity.The Company transfers amounts from this reserve to retained earnings when the relevant equity instruments are derecognized.

(viii) **Fair value through Other Comprehensive Income (FVTOCI)- Cost of Hedge Reserve:** The Company designates the intrinsic value of foreign currency option contracts as hedging instruments in 'a Fair Value Hedge'. The changes in time value of an option are recognised in OCI under Cost of Hedge Reserve. The option premium payable is also recognised under Cost of Hedge Reserve, gradually impacting the finance cost through amortization, over the life of the hedging instrument.

## NOTE NO. 16.1 NON CURRENT - FINANCIAL LIABILITIES - BORROWINGS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **At Amortised Cost** | | |
| **A** | **- Secured Loans** | | |
| | **- Bonds** | 7,757.84 | 9,921.57 |
| | **- Term Loan** | | |
| | - from Banks | 10,322.44 | 11,500.80 |
| **B** | **- Unsecured Loans** | | |
| | **- Bonds** | 9,347.00 | 3,485.00 |
| | **- Term Loan** | | |
| | - from Banks | 5,895.81 | 2,748.28 |
| | - from Government of India (Subordinate Debts) **(Refer Note 16.1.2)** | 3,803.05 | 3,780.65 |
| | - from Other (in Foreign Currency) | 1,214.20 | 824.17 |
| | **TOTAL** | **38,340.34** | **32,260.47** |

**16.1.1** Debt Covenants: **Refer Note 33(3)** with regard to capital Management.

**16.1.2** Term Loan From Government of India (Subordinate Debts) is at fair value since these loans carry interest rate which is lower than the prevailing market rate. Total Subordinate Debts outstanding as on 31.3.2026 is ₹ **4638.74 Crore** (Previous Year ₹ **4690.95 Crore**) including ₹ **52.21 Crore** (Previous Year ₹ **52.21 Crore**) which is repayable within the next 12 months.

**16.1.3** Particulars of Redemption, Repayments, Securities and Rate of Interest of borrowings.

## Note No. - 16.1.3

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| (A). | **BONDS (Non-convertible and Non-cumulative)-Secured** | | |
| i) | **TAX FREE BONDS - 3A SERIES (Refer Note 16.1.3.B (2&4))**<br>(8.67% p.a. 20 Years Secured Redeemable Non-Convertible Tax Free Bonds of face value of ₹ 1,000/- each issued on 02.11.2013).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 02.11.2033) | 365.21 | 365.21 |
| ii) | **TAX FREE BONDS- 3B SERIES (Refer Note 16.1.3.B (2&4))**<br>(8.92% p.a. 20 Years Secured Redeemable Non-Convertible Tax Free Bonds of face value of ₹ 1,000/- each issued on 02.11.2013).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 02.11.2033) | 276.12 | 276.12 |
| iii) | **BONDS- U SERIES (Refer Note 16.1.3.B (1&5))**<br>(8.24% p.a. 15 Years Secured Redeemable Non-Cumulative Non-Convertible Taxable Bonds of face value of ₹ 10,00,000/- each issued on 27.06.2016).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 27.06.2031) | 573.89 | 573.89 |
| iv) | **BONDS- U1 SERIES (Refer Note 16.1.3.B (1&5))**<br>(8.17% p.a. 15 Years Secured Redeemable Non-Cumulative Non-Convertible Taxable Bonds of face value of ₹ 10,00,000/- each issued on 07.07.2016).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 27.06.2031) | 382.40 | 382.40 |
| v) | **TAX FREE BONDS- 2A SERIES (Refer Note 16.1.3.B (2&4))**<br>(8.54% p.a. 15 Years Secured Redeemable Non-Convertible Tax Free Bonds of face value of ₹ 1,000/- each issued on 02.11.2013).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 02.11.2028) | 231.32 | 231.32 |
| vi) | **TAX FREE BONDS- 2B SERIES (Refer Note 16.1.3.B (2&4))**<br>(8.79% p.a. 15 Years Secured Redeemable Non-Convertible Tax Free Bonds of face value of ₹ 1,000/- each issued on 02.11.2013).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 02.11.2028) | 93.10 | 93.10 |
| vii) | **BONDS-AC SERIES (Refer Note 16.1.3.B (11))**<br>(6.86% p.a. 15 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹10,00,000/- each issued on 12.02.2021 with 10 Separately Transferable Redeemable Principal Parts with issue size of 1500 Crores redeemable in 10 equal annual installments commencing from 12.02.2027).<br>(Amount Includes interest accrued but not due) | 1,513.53 | 1,513.53 |

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| viii) | **BONDS-AB- SERIES (Refer Note 16.1.3.B (10))**<br>(6.80% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹10,00,000/- each issued on 24.04.2020 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 750 Crores redeemable in 5 equal annual installments commencing from 24.04.2026).<br>(Amount Includes interest accrued but not due) | 797.79 | 797.79 |
| ix) | **BONDS-AA-1 SERIES (Refer Note 16.1.3.B (9))**<br>(6.89% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹10,00,000/- each issued on 11.03.2020 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 500 Crores redeemable in 5 equal annual installments commencing from 11.03.2026).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 100 Crore each are outstanding). | 401.59 | 501.98 |
| x) | **BONDS-AA SERIES (Refer Note16.1.3.B (9))**<br>(7.13% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹10,00,000/- each issued on 11.02.2020 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1500 Crores redeemable in 5 equal annual installments commencing from 11.02.2026).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 300 Crore each are outstanding). | 1,211.49 | 1,514.36 |
| xi) | **BONDS-Y-1 SERIES (Refer Note16.1.3.B (8))**<br>(7.38% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 03.01.2020 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 500 Crores redeemable in 5 equal annual installments commencing from 03.01.2026).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 100 Crore each are outstanding). | 407.12 | 508.90 |
| xii) | **BONDS-Y SERIES (Refer Note 16.1.2.B (8))**<br>(7.50% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 07.10.2019 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1500 Crores redeemable in 5 equal annual installments commencing from 07.10.2025).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 300.00 Crore each are outstanding). | 1,243.40 | 1,554.25 |

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| xiii) | **BONDS-W2 SERIES (Refer Note 16.1.3.B (7))**<br>(7.35% p.a. 10 Years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 50,00,000/- each issued on 15.09.2017 with 5 Separately Transferable Redeemable Principal Parts with issue size of Rs.750 Crores redeemable in 5 equal annual installments commenced from 15.09.2023).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 2 annual installments of ₹ 150.00 Crore each are outstanding). | 311.96 | 467.94 |
| xiv) | **BONDS-V2 SERIES (Refer Note 16.1.3.B (2))**<br>(7.52% p.a. 10 Years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 50,00,000/- each issued on 06.06.2017 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1475 Crores redeemable in 5 equal annual installments commenced from 06.06.2023).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 2 annual installments of ₹ 295.00 Crore each are outstanding). | 626.35 | 939.52 |
| xv) | **BONDS-X SERIES (Refer Note 16.1.3.B (2))**<br>(8.65% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 08.02.2019 with issue size of Rs.1500 Crores, Redeemable in 7 equal yearly installments commenced from 08.02.2023).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 3 annual installments of ₹ 214.29 Crore each are outstanding). | 650.78 | 867.71 |
| xvi) | **BONDS-T SERIES (Refer Note 16.1.3.B (1 and 5))**<br>(8.50% p.a. 15 Years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 14.07.2015 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1474.92 Crores redeemable in 12 equal annual installments commenced from 12.07.2019).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 5 annual installments of ₹ 122.91 Crore each are outstanding). | 651.90 | 782.28 |
| xvii) | **BONDS-R-3 SERIES (Refer Note 16.1.3.B (2))**<br>(8.78% p.a. 15 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 11.02.2013 with 10 Separately Transferable Redeemable Principal Parts with issue size of ₹ 892.00 Crores redeemable in 10 equal annual installments commenced from 11.02.2019).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 2 annual installments of ₹ 89.20 Crores each are outstanding). | 180.50 | 270.75 |

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| xviii) | **BONDS-S-2 SERIES (Refer Note 16.1.3.B(5))**<br>(8.54% p.a. 15 Years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 26.11.2014 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 660.00 Crores redeemable in 12 equal annual installments commenced from 26.11.2018).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 55.00 Crore each are outstanding). | 226.49 | 283.11 |
| xix) | **BONDS-Q SERIES (Refer Note 16.1.3.B (3&6))**<br>(9.25% p.a. 15 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 12.03.2012 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1266.00 Crores redeemable in 12 equal annual insallments commenced from 12.03.2016).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 1 annual installments of ₹ 105.50 Crores each are outstanding). | 106.03 | 212.07 |
| xx) | **BONDS-R-2 SERIES (Refer Note 16.1.3.B (2))**<br>(8.85% p.a. 14 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 11.02.2013 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 382.08 Crores redeemable in 12 equal annual insallments commenced from 11.02.2016).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 1 annual installments of ₹ 31.84 Crores each are outstanding). | 32.21 | 64.44 |
| xxi) | **BONDS-R-1 SERIES (Refer Note 16.1.3.B (2))**<br>(8.70% p.a. 13 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 11.02.2013 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 82.20 Crores redeemable in 12 equal annual insallments commenced from 11.02.2015).<br>(Amount Includes interest accrued but not due)<br>(Fully redeemed on 31.03.2026). | - | 6.93 |
| | **Total Bonds -(Secured) - including Current Maturities** | **10,283.18** | **12,207.60** |
| | **Less Current Maturities of Principal Part** | 2,163.74 | 1,870.59 |
| | **Less Current Maturities of interest accrued but not due** | 361.60 | 415.44 |
| | **Total Bonds-(Secured) excluding Current Maturities (A)** | **7,757.84** | **9,921.57** |

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| (B). | **TERM LOANS - From Banks (Secured)** | | |
| i) | **BANK OF BARODA - ₹ 1500 Crore (Refer Note 16.1.3.B (19))**<br>(Outstanding balance as on 31.03.2026 is repayable in 144 equal monthly instalments of ₹ 10.4167 Crore each from 01.07.2027 at floating interest rate of 7.80% p.a. as on 31.03.2026 (Overnight MCLR 7.80% without SP & Spread with Monthly reset)). | 1,509.94 | 1,500.00 |
| ii) | **BANK OF BARODA - ₹ 1035 Crore (Refer Note 16.1.3.B (16))**<br>(Outstanding balance as on 31.03.2026 is repayable in 144 equal monthly instalments of ₹ 7.1875 Crore each from 01.10.2026 at floating interest rate of 6.57% p.a. as on 31.03.2026 (1 Year G-SEC 5.58% PLUS 0.99% Spread with Quarterly reset)). | 1,040.78 | 1,035.00 |
| iii) | **BANK OF BARODA - ₹ 750 Crore (Refer Note 16.1.3.B (19))**<br>(Outstanding balance as on 31.03.2026 is repayable in 156 equal monthly instalments of ₹ 4.8077 Crore each from 01.09.2026 at floating interest rate of 7.80% p.a. as on 31.03.2026 (Overnight MCLR 7.80% without SP & Spread with Monthly reset)). | 754.97 | 750.00 |
| iv) | **BANK OF BARODA - ₹ 350 Crore (Refer Note 16.1.3.B (16))**<br>(Outstanding balance as on 31.03.2026 is repayable in 79 equal monthly instalments of ₹ 4.375 Crore each from 01.04.2026 at floating interest rate of 6.18% p.a. as on 31.03.2026 (1 Year G-SEC 5.58% PLUS 0.60% Spread with Quarterly reset)). | 347.44 | 350.00 |
| v) | **UNION BANK OF INDIA - ₹ 2000 Crore (Refer Note 16.1.3.B (18))**<br>(Outstanding balance as on 31.03.2026 is repayable in 150 equal monthly instalments of ₹ 12.8205 Crore each from 01.04.2026 at floating interest rate of 6.07% p.a. as on 31.03.2026 (3 months Treasury Bill 5.27% PLUS 0.80% Spread with Quarterly reset)). | 1,932.99 | 2,000.00 |
| vi) | **J & K BANK LIMITED - ₹ 200 Crore (Refer Note 16.1.3.B (16))**<br>(Outstanding balance as on 31.03.2026 is repayable in 73 equal monthly instalments of ₹ 2.50 Crore each from 01.04.2026 at floating interest rate of 6.50% p.a. as on 31.03.2026 (Repo rate 5.25% PLUS 1.25% Spread with Quarterly reset)). | 183.51 | 200.00 |
| vii) | **CENTRAL BANK OF INDIA - ₹ 1000 Crore (Refer Note 16.1.3.B (14))**<br>(Outstanding balance as on 31.03.2026 is repayable in 69 equal monthly instalments of ₹ 10.8696 Crore each from 01.04.2026 at floating interest rate of 6.64% p.a. as on 31.03.2026 (Repo rate 5.25% PLUS 1.39% Spread with Quarterly reset)). | 754.23 | 869.57 |
| viii) | **J & K BANK LIMITED - ₹ 600 Crore (Refer Note 16.1.3.B (17))**<br>(Outstanding balance as on 31.03.2026 is repayable in 84 equal monthly instalments of ₹ 5.5556 Crore each from 01.04.2026 at floating interest rate of 6.50% p.a. as on 31.03.2026 (Repo rate 5.25% PLUS 1.25% Spread with Quarterly reset)). | 469.24 | 527.78 |

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| ix) | **HDFC BANK LIMITED - ₹ 2046.94 Crore (MONETISATION OF FREE CASH OF Kishanganga PS) (Refer Note 16.1.3.B (17))**<br>(Outstanding balance as on 31.03.2026 is repayable in 72 monthly instalments from 01.04.2026 at floating interest rate of 5.55% p.a. as on 31.03.2026 (1 months Treasury Bill i.e. 4.55% PLUS 1.00% Spread with Monthly reset)).<br>(Amount Includes interest accrued but not due) | 1,655.55 | 1,866.48 |
| x) | **HDFC BANK LIMITED - ₹ 2000 Crore (Refer Note 16.1.3.B (11, 12 & 13))**<br>(Outstanding balance as on 31.03.2026 is repayable in 67 equal monthly instalments of ₹ 21.7391 Crore each from 01.04.2026 at floating interest rate of 6.05% p.a. as on 31.03.2026 (1 months Treasury Bill 4.55% PLUS 1.50% Spread with Monthly reset)). | 1,464.01 | 1,695.65 |
| xi) | **STATE BANK OF INDIA - ₹ 1876.37 Crore (MONETISATION OF FREE CASH OF URI-I PS) (Refer Note 16.1.3.B (15))**<br>(Outstanding balance as on 31.03.2026 is repayable in 83 monthly instalments from 30.04.2026 at floating interest rate of 8.30% p.a. as on 31.03.2026 (3 months MCLR i.e. 8.25% PLUS 0.05% Spread with Quarterly reset) and 5% of actual revenue booked by NHPC for the Power Station from sale of Secondary Energy Units for previous 12 – month period shall be paid to the Bank at the end of respective 13 - month period inclusive of the month of disbursement). (Amount Includes interest accrued but not due) | 1,445.26 | 1,596.89 |
| | **Total TERM LOANS - Banks (Secured)** | **11,557.92** | **12,391.37** |
| | **Less Current Maturities of Principal Part** | 1,179.06 | 878.17 |
| | **Less Current Maturities of interest accrued but not due** | 56.42 | 12.40 |
| | **Total TERM LOANS - Banks (Secured) (B)** | **10,322.44** | **11,500.80** |
| **(C).** | **BONDS (Non-convertible and Non-cumulative)-Unsecured** | | |
| i) | **BONDS-AE Series**<br>(7.20% p.a. 10 year Unsecured Non-Cumulative Non Convertible Redeemable Taxable Bonds of Face value of ₹1,00,000/- each issued on 27.01.2025).<br>(Amount Includes interest accrued but not due) (Date of redemption 27.01.2035) | 2,520.42 | 2520.42 |
| ii) | **BONDS-AH Series**<br>(7.29% p.a. 15 year Unsecured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of Face value of ₹10,00,000/- each issued on 27.02.2026 with 10 Separately Transferable Redeemable Principal Parts with issue size of ₹ 2000 Crores redeemable in 10 equal annual installments commencing from 27.02.2032).<br>(Amount Includes interest accrued but not due) | 2,013.18 | - |
| iii) | **BONDS-AF Series**<br>(6.86% p.a. 15 year Unsecured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of Face value of ₹10,00,000/- each issued on 06.05.2025 with 10 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1945 Crores redeemable in 10 equal annual installments commencing from 06.05.2031).<br>(Amount Includes interest accrued but not due) | 2,065.63 | - |

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| iv) | **BONDS-AG Series**<br>(6.40% p.a. 2 year Unsecured Non-Cumulative Non Convertible Redeemable Taxable Bonds of Face value of ₹1,00,000/- each issued on 12.08.2025).<br>(Amount Includes interest accrued but not due) (Date of redemption 12.08.2027) | 2,081.37 | - |
| v) | **BONDS-AD Series**<br>(7.59% p.a. 15 year Unsecured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of Face value of ₹12,00,000/-<br>each issued on 20.02.2023 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 996 Crores redeemable in 12 equal annual installments commencing from 20.02.2027).<br>(Amount Includes interest accrued but not due) | 1,004.28 | 1,004.28 |
| | **Total Bonds -(Unsecured) - including Current Maturities** | **9,684.88** | **3,524.70** |
| | **Less Current Maturities of Principal Part** | 83.00 | - |
| | **Less Current Maturities of interest accrued but not due** | 254.88 | 39.70 |
| | **Total Bonds -(Unsecured) excluding Current Maturities (C)** | **9,347.00** | **3,485.00** |
| **(D)** | **Term Loan - From Banks (Unsecured)** | | |
| i) | **STATE BANK OF INDIA - ₹ 2000 Crore**<br>(Outstanding balance as on 31.03.2026 is repayable in 118 equal monthly instalments of ₹ 16.67 Crore each and 1 last installment of ₹ 16.27 Crore from 01.04.2026 at floating interest rate of 6.51% p.a. as on 31.03.2026 (3 Months T-Bill i.e. 5.38% PLUS 1.13% Spread with Quarterly reset)). | 2010.94 | - |
| ii) | **STATE BANK OF INDIA - ₹ 1854.3288 Crore (MONETISATION OF FREE CASH OF - CHAMERA-III PS AND PARBATI-III PS)**<br>(Outstanding balance as on 31.03.2026 is repayable in 118 monthly instalments from 01.04.2026 at floating interest rate of 6.53% p.a. as on 31.03.2026 (3 Months T-Bill i.e. 5.38% PLUS 1.15% Spread with Quarterly reset)). | 1,842.17 | - |
| iii) | **BANK OF BARODA - ₹ 2348.4468 Crore (MONETISATION OF FREE CASH OF - DULHASTI PS)**<br>(Outstanding balance as on 31.03.2026 is repayable in 81 monthly instalments from 30.04.2026 at floating interest rate of 6.66% p.a. as on 31.03.2026 (1 Year G-Sec i.e. 5.59% PLUS 1.07% Spread with Quarterly reset)). | 2,071.62 | 2,295.24 |
| iv) | **HDFC Bank Ltd. - ₹ 1016.39 Crore (SECURITIZATION OF RoE - CHAMERA-I PS)**<br>(Outstanding balance as on 31.03.2026 is repayable in 72 monthly instalments from 01.04.2026 at floating interest rate of 6.00% p.a. as on 31.03.2026 (1 months Treasury Bill i.e. 4.55% PLUS 1.45% Spread with monthly reset) and 5% of Income booked by NHPC Ltd. for the Power Station against sale of Secondary Energy Units for previous 12 – month period shall be paid to the HDFC Bank Ltd. at the end of the next month of every 12 month period completed inclusive of the month of disbursement).<br>(Amount Includes interest accrued but not due) | 683.44 | 777.58 |

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Total TERM LOANS - Banks (Unsecured)** | **6,608.17** | **3,072.82** |
| | **Less Current Maturities of Principal Part** | 685.24 | 316.52 |
| | **Less Current Maturities of interest accrued but not due** | 27.12 | 8.02 |
| | **Total TERM LOANS - (Unsecured) (D)** | **5,895.81** | **2,748.28** |
| **(E)** | **Term Loan-From Other parties-Government (Unsecured)** | | |
| | **Loans from Govt. of India (At Fair Value)** | | |
| **i)** | **Subordinate Debt from Govt. of India for Kishanganga HE Project**<br>(Outstanding balance as on 31.03.2026 is repayable in 10 equal annual instalments of ₹ 377.429 Crore each in respect of undiscounted amount from the 11th year after commissioning of the project i.e. from 24.05.2029 at fixed interest rate of 1% p.a.)<br>(Amount Includes interest accrued but not due) | 3,133.76 | 3,070.12 |
| **ii)** | **Subordinate Debt from Govt. of India for Nimmo-Bazgo Power Station**<br>(Outstanding balance as on 31.03.2026 is repayable in 17 equal annual instalments of ₹ 29.095 Crore each in respect of undiscounted amount from 10.10.2026 at fixed interest rate of 4% p.a.)<br>(Amount Includes interest accrued but not due) | 447.52 | 470.73 |
| **iii)** | **Subordinate Debt from Govt. of India for Chutak Power Station**<br>(Outstanding balance as on 31.03.2026 is repayable in 16 equal annual instalments of ₹ 23.11 Crore each in respect of undiscounted amount from 01.02.2027 at fixed interest rate of 2.50% p.a.)<br>(Amount Includes interest accrued but not due) | 341.85 | 361.01 |
| | **Total Term Loan -Government (Unsecured)** | **3,923.13** | **3,901.86** |
| | **Less Current Maturities of Principal Part** | 52.21 | 52.21 |
| | **Less Current Maturities of interest accrued but not due** | 67.87 | 69.00 |
| | **Total Term Loan - Government (Unsecured) ( E )** | **3,803.05** | **3,780.65** |
| **(F)** | **TERM LOANS - From Others-Foreign Currency (Unsecured)** | | |
| **i)** | **Japan International Cooperation Agency Tranche-I**<br>(Fully repaid as on 16.01.2026) (including Interest Accrued but not due) | - | 14.00 |
| **ii)** | **Japan International Cooperation Agency Tranche-II**<br>(Repayable in 4 equal half yearly instalments of ₹ 23.60 Crore each upto 20.12.2027 at fixed interest rate of 2.3% as on 31.03.2026) (including Interest Accrued but not due) | 95.02 | 138.01 |
| **iii)** | **Japan International Cooperation Agency Tranche-III**<br>(Repayable in 16 equal half yearly instalments of ₹ 17.43 Crore each upto 20.03.2034 at fixed interest rate of 1.3% as on 31.03.2026) (including Interest Accrued but not due) | 279.07 | 304.01 |

(₹ in Crore)

| 16.1.3.A | Particulars of redemptions, repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| iv) | **Japan Bank for International Cooperation** (Repayable in 16 half yearly installment upto 27.03.2034 at a floating rate of interest linked to TONA) (including Interest Accrued but not due). | 1,054.99 | 523.70 |
| | **Total Term Loan -Other Parties -Foreign Currency (Unsecured)** | **1,429.08** | **979.72** |
| | **Less: Current Maturities of Principal Part** | 213.92 | 151.24 |
| | **Less: Current Maturities of Interest Accrued but not due** | 0.96 | 4.31 |
| | **Non Current Maturities (F)** | **1,214.20** | **824.17** |
| | **Grand Total (A+B+C+D+E+F)** | **38,340.34** | **32,260.47** |

**16.1.3.B Particulars of security**

1. Secured by pari-passu charge by way of Equitable mortgage/hypothecation against Immovable/Moveable assets (except for Book Debts and Stores) of Company's Uri-I Power Station situated in the union territory of Jammu & Kashmir.
2. Secured by pari-passu charge by way of equitable mortgage and hypothecation against the immovable and moveable assets (except for Book Debts and Stores) of the Company's Parbati-II HE Project situated in the state of Himachal Pradesh.
3. Secured by pari-passu charge by way of equitable mortgage/hypothecation against immovable/movable assets (except for Book Debts and Stores) of Company's Teesta Low Dam-III Power Station situated in the state of West Bengal.
4. Secured by a first charge on pari-passu basis by way of equitable mortgage and hypothecation against the immovable and moveable assets (except for Book Debts and Stores) of the Company's Chamera-III Power Station situated in the state of Himachal Pradesh.
5. Secured by pari-passu charge by way of equitable mortgage and hypothecation against the immovable and moveable assets (except for Book Debts and Stores) of the Company's Parbati -III Power Station situated in the state of Himachal Pradesh.
6. Secured by pari-passu charge by way of equitable mortgage/hypothecation against immovable/movable assets (except for Book Debts and Stores) of Company's Teesta-V Power Station situated in the state of Sikkim.
7. Security creation by pari-passu charge by way of equitable mortgage and hypothecation against the immovable and moveable assets (except for Book Debts and Stores) of the Company's Parbati -II Power Station situated in the state of Himachal Pradesh and Secured by pari-passu charge by way of hypothecation against the moveable assets (except for Book Debts and Stores) of the Company's Dulhasti Power Station situated in the union territory of Jammu & Kashmir.
8. Security creation by pari-passu charge by way of mortgage and hypothecation against the immovable and movable assets (except for Book Debts and Stores) of the Company's Parbati-II Project situated in the state of Himachal Pradesh and secured by pari-passu charge by way of hypothecation against the movable assets (except for book debts and stores) of the company's Kishanganga Power Station situated in the union territory of Jammu & Kashmir.
9. Security creation by pari-passu charge, by way of mortgage/hypothecation against the movable and immovable assets (except for book debts and stores) of the Company's Parabati II Project, Parbati III Power Station, Chamera II Power Station situated in the state of Himachal Pradesh and Dhauliganga Power Station situated in the state of Uttrakhand.
10. Security creation by pari-passu charge by way of mortgage/hypothecation against the immovable and movable assets (except for Book Debts and Stores) of the Company's Chamera II Power Station situated in the state of Himachal Pradesh .

11. Security creation by pari-passu charge by way of hypothecation against the movable assets (except for Book Debts and Stores) of the Company's Subansiri Lower Project situated in the state of Asaam and Arunachal Pradesh.

12. Security creation by pari-passu charge by way of hypothecation against the movable assets (except for Book Debts and Stores) of the Company's TLDP-IV Power Station situated in the state of West Bengal.

13. Security creation by pari-passu charge by way of hypothecation against the movable assets (except for Book Debts and Stores) of the Company's URI-II Power Station situated in the union territory of Jammu & Kashmir.

14. Secured by pari-passu charge by way of equitable mortgage and hypothecation against the moveable assets (except for Book Debts and Stores) of the Company's Parbati-II HE Project situated in the state of Himachal Pradesh and Teesta Low Dam-III Power Station situated in the state of West Bengal.

15. Security creation by First pari-passu charge by way of hypothecation against the Fixed assets (Present and Future) of the Company.

16. Security creation by First pari-passu charge by way of hypothecation against the movable and immovable assets (Present and Future) of the Teesta-VI HEP situated in the state of Sikkim.

17. Security creation by pari-passu charge by way of hypothecation against the immovable structures of the Company's Subansiri Lower Project situated in the state of Asaam and Arunachal Pradesh such as buildings, Dam, Power Tunnel, Tail Race Tunnel and other/structures /erections/constructed/ to be constructed.

18. Security creation by pari-passu charge by way of hypothecation against the movable and/or immovable fixed assets (except for Book Debts and Stores) of the Company's Subansiri Lower Project situated in the state of Asaam and Arunachal Pradesh.

19. Security creation by First pari-passu charge by way of hypothecation against the movable Fixed assets (Present and Future) of the Company.

20. Security creation by pari-passu charge by way of mortgage over the immovable properties of the Company's Parbati-II Power Station situated in the state of Himachal Pradesh together with all buildings and structures thereon and all Plant and Machinery attached to the earth or permanently fastened to any thing attached to the earth.

## NOTE NO. 16.2 NON CURRENT - FINANCIAL LIABILITIES - LEASE LIABILITIES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Total Lease Liabilities **(Refer Note 34(16)(A))** | 89.28 | 22.70 |
| **Less:** Current Maturities | 6.39 | 5.57 |
| **TOTAL** | **82.89** | **17.13** |

## NOTE NO. 16.3 NON CURRENT - FINANCIAL LIABILTIES - OTHERS

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Payable towards Bonds Fully Serviced by Government of India **(Refer Note 16.3.1)** | | |
| - Principal | 2,017.20 | 2,017.20 |
| Retention Money | 254.11 | 131.51 |
| Liability against works/supplies **(Refer Note 16.3.2)** | 50.13 | 0.45 |
| Payable for Late Payment Surcharge | - | 0.19 |
| Payable for Financial Guarantee | 48.88 | - |
| Currency Option Premium | 64.65 | 43.41 |
| **TOTAL** | **2,434.97** | **2,192.76** |

**16.3.1** For meeting funding requirement of Government of India for the Scheme of Power System Development Fund (PSDF) during the financial year 2018-19, the company had raised an amount of ₹ 2017.20 Crore through private placement of Unsecured Non-cumulative Non-convertible Redeemable, taxable 'Government of India Fully Serviced Bonds- Series- I', with face value of ₹ 10,00,000/- each , in the nature of debentures (Bonds). As per Ministry of Power (MoP) letter dated 12.03.2019 read with letter of Ministry of Finance (MoF) dated 21.01.2019 & 11.03.2019, the repayment of principal and interest of the above bonds shall be made by Government of India. Accordingly, the amount of such bonds along with interest payable to Bond Holders is appearing as a financial liability. Further, the amount recoverable by the company from Government of India has been shown as "Amount recoverable on Account of Bonds fully Serviced by Government of India" under Non-Current Financial Assets - Others under **Note No-3.4.**

| | | |
|---|---|---|
| **Detail of Government of India Fully Serviced Bonds raised during financial year 2018-19 is as under :-** | | |
| **Government of India Fully Serviced Bond-I Series:** 8.12% semi-annual, 10 year unsecured, non-cumulative, redeemable, non-convertible Taxable Bonds of ₹ 10,00,000/- each. (Date of redemption - 22.03.2029) | 2,017.20 | 2,017.20 |

**16.3.2 Disclosure regarding Micro, Small and Medium Enterprise :-**

| | | |
|---|---|---|
| Outstanding Liabilities towards Micro, Small and Medium Enterprise | 0.44 | 0.14 |

Disclosure of amount payable to Micro and Small Enterprises is based on the information available with the Company regarding the status of suppliers as defined under the Micro, Small and Medium Enterprise Development Act, 2006 (the Act). Additional disclosure as required under Section 22 of the Act is given under **Note 34(15)** of Standalone Financial Statements.

## NOTE NO. 17 PROVISIONS - NON CURRENT

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **A. PROVISION FOR EMPLOYEE BENEFITS** | | |
| **i) Provision for Long term Benefits (Provided for on the basis of actuarial valuation)** | | |
| Opening Balance | 42.54 | 35.79 |
| Additions during the year | 9.14 | 9.17 |
| Amount used during the year | 2.89 | 2.63 |
| Adjustment during the year | (0.26) | 0.21 |
| **Closing Balance** | **48.53** | **42.54** |
| **B. OTHERS** | | |
| **i) Provision For Committed Capital Expenditure** | | |
| Opening Balance | 1.08 | 0.91 |
| Additions during the year | 0.70 | - |
| Amount used during the year | 0.34 | - |
| Unwinding of discount | 0.17 | 0.17 |
| **Closing Balance** | **1.61** | **1.08** |
| **ii) Provision For Livelihood Assistance** | | |
| Opening Balance | 21.91 | 21.84 |
| Additions during the year | 20.00 | 0.46 |
| Amount used during the year | 0.10 | 0.80 |
| Amount reversed during the year | 28.60 | - |
| Unwinding of discount | 8.89 | 0.41 |
| **Closing Balance** | **22.10** | **21.91** |

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **iii) Provision-Others** | | |
| Opening Balance | 1.16 | 1.17 |
| Amount used during the year | 0.11 | 0.01 |
| **Closing Balance** | **1.05** | **1.16** |
| **TOTAL** | **73.29** | **66.69** |

**17.1** Information about nature and purpose of Provisions is given in **Note 34 (21)** of Standalone Financial Statements.

## NOTE NO. 18 NON CURRENT - DEFERRED TAX LIABILITIES (NET)

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Deferred Tax Liability On:-** | | |
| a) | Property, Plant and Equipment, Right of Use Assets, Investment Property and Intangible Assets. | 3,204.12 | 3,659.85 |
| b) | Financial Assets (at FVTOCI) | 24.68 | 36.68 |
| c) | Financial Assets - Others | 219.08 | 304.17 |
| d) | Other Items | (82.84) | (99.03) |
| | **Deferred Tax Liability** | **3,365.04** | **3,901.67** |
| | **Less:-Set off of Deferred Tax Assets pursuant to set off provisions** | | |
| a) | Provision for employee benefit scheme, doubtful debts, inventory and others | 348.80 | 448.89 |
| b) | Other Items | 105.10 | 120.73 |
| c) | MAT credit entitlement **(Refer Note 18.3)** | 1,975.29 | 1,470.36 |
| | **Deferred Tax Assets** | **2,429.19** | **2,039.98** |
| | **Deferred Tax Liability (Net)** | **935.85** | **1,861.69** |

**18.1** Movement in Deferred Tax Liability/ (Assets) is given as **Annexure to Note 18.1**

**18.2** Deferred Tax Assets and Deferred Tax Liability have been offset as they relate to the same governing laws.

**18.3** **Details of MAT Credit Entitlement :-**

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Opening Balance | 1,470.36 | 1,741.12 |
| **Add:** Recognised during the year | 504.93 | - |
| **Less:** Utilised during the year | - | 270.76 |
| **Closing Balance** | **1,975.29** | **1,470.36** |

**18.4** **Refer Note 14(2) and 34(22)** of Standalone Financial Statements for RDA (Credit) balances created against MAT Credit recognised.

## ANNEXURE TO NOTE NO. 18.1

### Financial Year 2025-26

**Movement in Deferred Tax Liability** (₹ in Crore)

| Particulars | Property, Plant and Equipment, Right of Use Assets, Investment Property and Intangible Assets. | Financial Assets (at FVTOCI) | Financial Assets - Others | Other Items | Total |
|---|---|---|---|---|---|
| **At 1st April 2025** | **3,659.85** | **36.68** | **304.17** | **(99.03)** | **3,901.67** |
| **Charge/(Credit)** | | | | | |
| -to Statement of Profit and Loss | (455.73) | - | (85.09) | 2.09 | (538.73) |
| -to Other Comprehensive Income | | (12.00) | | 14.10 | 2.10 |
| **At 31st March 2026** | **3,204.12** | **24.68** | **219.08** | **(82.84)** | **3,365.04** |

**Movement in Deferred Tax Assets** (₹ in Crore)

| Particulars | Provision for employee benefit scheme, doubtful debts, inventory and others | Other Items | MAT credit entitlement | Total |
|---|---|---|---|---|
| **At 1st April 2025** | **448.89** | **120.73** | **1,470.36** | **2,039.98** |
| **( Charge)/Credit** | | | | |
| -to Statement of Profit and Loss | (100.09) | (15.63) | 504.93 | **389.21** |
| -to Other Comprehensive Income | | | - | **-** |
| **At 31st March 2026** | **348.80** | **105.10** | **1,975.29** | **2,429.19** |

### Financial Year 2024-25

**Movement in Deferred Tax Liability** (₹ in Crore)

| PARTICULARS | Property, Plant and Equipment, Right of Use Assets, Investment Property and Intangible Assets. | Financial Assets (at FVTOCI) | Financial Assets - Others | Other Items | Total |
|---|---|---|---|---|---|
| **At 1st April 2024** | **3,702.82** | **43.04** | **304.17** | **(59.49)** | **3,990.54** |
| **Charge/(Credit)** | | | | | |
| -to Statement of Profit and Loss | (42.97) | - | - | (39.54) | **(82.51)** |
| -to Other Comprehensive Income | | (6.36) | - | | **(6.36)** |
| **At 31st March 2025** | **3,659.85** | **36.68** | **304.17** | **(99.03)** | **3,901.67** |

**Movement in Deferred Tax Assets** (₹ in Crore)

| PARTICULARS | Provision for employee benefit scheme, doubtful debts, inventory and others | Other Items | MAT credit entitlement | Total |
|---|---|---|---|---|
| **At 1st April 2024** | **485.29** | **95.68** | **1,741.12** | **2,322.09** |
| **( Charge)/Credit** | | | | |
| -to Statement of Profit and Loss | (36.40) | (18.77) | (270.76) | **(325.93)** |
| -to Other Comprehensive Income | - | 43.82 | - | **43.82** |
| **At 31st March 2025** | **448.89** | **120.73** | **1,470.36** | **2,039.98** |

## NOTE NO. 19 OTHER NON CURRENT LIABILITIES

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | Income received in advance-Advance Against Depreciation | 584.01 | 636.06 |
| | Deferred Income from Foreign Currency Fluctuation Account **(Refer Note 19.2)** | 34.45 | 35.87 |
| | Grants in aid from Government **(Refer Note 19.1)** | 2,209.11 | 2,019.29 |
| | **TOTAL** | **2,827.57** | **2,691.22** |
| **19.1** | **GRANTS IN AID FROM GOVERNMENT OF INDIA** | | |
| | **Opening Balance (Current and Non Current)** | 2,052.49 | 1,559.50 |
| | **Add:** Received during the year | 236.19 | 526.24 |
| | **Less:** Transferred to Statement of Profit and Loss **(Refer Note 24.2)** | 36.42 | 33.25 |
| | **Closing Balance (Current and Non Current) (Refer Note 19.1.1)** | **2,252.26** | **2,052.49** |
| | Grants in Aid from Government-(Current)- **(Refer Note No-21)** | 43.15 | 33.20 |
| | Grants in Aid from Government-(Non-Current) | 2,209.11 | 2,019.29 |
| **19.1.1** | **Grant includes:-** | | |
| **(i)** | Fair value gain on Subordinate Debts received from Government of India for Chutak, Nimmoo Bazgo and Kishanganga Power Stations accounted for as Grant In Aid. | 1,006.67 | 1,038.73 |
| **(ii)** | Funds (Grant-in-Aid) received from Government of India for Downstream Protection Measures in respect of Subansiri Lower Hydro Electric Project. | 186.97 | 175.03 |
| **(iii)** | Grant-in-Aid received from Government of India through Solar Energy Corporation of India (SECI)/ IREDA for setting up Solar Power Projects and Funds (Grant in Aid) received from Government of India for setting up rooftop Solar Power Plant. | 243.38 | 243.49 |
| **(iv)** | Ministry of Power, Government of India has sanctioned a grant of ₹ 6159.40 Crore being the proportionate expenditure of project components to be utilized for flood moderation and ₹ 556.15 Crore towards enabling infrastructure of Dibang Multipurpose Project. Reimbursement against the flood moderation component shall be received quarterly on the basis of expenditure incurred on the related structures. | 815.24 | 595.24 |
| | **TOTAL** | **2,252.26** | **2,052.49** |

**19.2** "Deferred Income from Foreign Currency Fluctuation" in respect of FERV on foreign currency loans adjusted in the cost of property, plant and equipment, which is recoverable from the customers in future years as provided in material accounting policy no. 5.0 (c) (Note 1) is being recognized as revenue corresponding to the depreciation charge on such property, plant and equipment in each financial year.

## NOTE NO. 20.1 BORROWINGS - CURRENT

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Loan Repayable on Demand** | | |
| | From Banks-Unecured **(Refer Note 20.1.1)** | 1,500.00 | 450.00 |
| **B** | **Current maturities of long term debt (Refer Note 20.1.2 and 20.1.3)** | | |
| | - Bonds-Secured | 2,163.74 | 1,870.59 |
| | - Term Loan -Banks-Secured | 1,179.06 | 878.17 |
| | - Term Loan -Banks-Unsecured | 685.24 | 316.52 |
| | - Bonds-Unsecured | 83.00 | - |

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| - Unsecured-From Government (Subordinate Debts) | 52.21 | 52.21 |
| - Other-Unsecured (in Foreign Currency) | 213.92 | 151.24 |
| **Sub Total (B)** | **4,377.17** | **3,268.73** |
| **TOTAL** | **5,877.17** | **3,718.73** |

## 20.1.1 DETAIL OF BORROWINGS (UNSECURED)

(₹ in Crore)

| S.No. | Name of Bank along with particulars of repayment | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **1.** | Unsecured Loan from Punjab National Bank @ 7.17% p.a. (Date of Loan - 29.3.2025) (Date of Repayment - 25.04.2025) (Including interest accrued but not due) | - | 450.09 |
| **2.** | Unsecured Loan from Union Bank of India @ 6.75% p.a.(Date of Loan - 27.3.2026) (Including interest accrued but not due) | 450.08 | - |
| **3.** | Unsecured Loan from State Bank of India @ 6.95% p.a.(Date of Loan - 30.3.2026) (Including interest accrued but not due) | 1,050.00 | - |
| | **Less:** Interest Accrued but not due | 0.08 | 0.09 |
| | **TOTAL** | **1,500.00** | **450.00** |

**20.1.2** Details of redemption, rate of interest, terms of repayment and particulars of security are disclosed in **Note No-16.1.3**

**20.1.3** "Term Loan – Banks (Secured)" and "Term Loan – Banks (Unsecured)" include principal instalments pertaining to March 2026 amounting to ₹ 18.01 Crore and ₹ 7.96 Crore respectively (Previous Year: ₹ 16.66 Crore and ₹ 7.49 Crore) in respect of securitization/monetization of ROE/Free Cash.The aforesaid amounts were lying in the Escrow Account and were withdrawn by the lender bank on 2nd April 2026 as against the due date of 31st March 2026 (Previous Year: withdrawn on 2nd April 2025 as against due date of 31st March 2025).

## NOTE NO. 20.2 CURRENT - FINANCIAL LIABILITIES - LEASE LIABILITIES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Current maturities of Lease Liabilities **(Refer Note 34(16)(A))** | 6.39 | 5.57 |
| **TOTAL** | **6.39** | **5.57** |

## NOTE NO. 20.3 TRADE PAYABLE - CURRENT

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Total outstanding dues of micro and small enterprises **(Refer Note 20.3.1)** | 93.65 | 69.79 |
| Total outstanding dues of Creditors other than micro and small enterprises | 257.96 | 228.25 |
| **TOTAL** | **351.61** | **298.04** |

**20.3.1 Disclosure regarding Micro, Small and Medium Enterprise :-**

| | | |
|---|---|---|
| Outstanding Liabilities towards Micro, Small and Medium Enterprise | 93.65 | 69.79 |

Disclosure of amount payable to Micro and Small Enterprises is based on the information available with the Company regarding the status of suppliers as defined under the Micro, Small and Medium Enterprise Development Act, 2006 (the Act). Additional disclosure as required under Section 22 of the Act is given under **Note No.34(15)** of Standalone Financial Statements.

**20.3.2** **Refer Annexure-I to Note No-20.3** for Ageing schedule of Trade Payables.

**20.3.3** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## ANNEXURE-I TO NOTE NO-20.3-Ageing of Trade Payables

**As at 31st March 2026**

(₹ in Crore)

| PARTICULARS | Unbilled | Not Due | Trade Payables due and outstanding for following period from due date of payment | | | | Total |
|---|---|---|---|---|---|---|---|
| | | | Less than 1 year | 1-2 years | 2-3 years | More than 3 Years | |
| (i) MSME | 49.91 | 27.48 | 16.26 | - | - | - | **93.65** |
| (ii) Others | 91.94 | 45.83 | 108.63 | 3.84 | 5.03 | 2.69 | **257.96** |
| (iii) Disputed dues-MSME | - | - | - | - | - | - | **-** |
| (iv) Disputed dues-Others | - | - | - | - | - | - | **-** |
| **Total** | **141.85** | **73.31** | **124.89** | **3.84** | **5.03** | **2.69** | **351.61** |

**As at 31st March 2025**

(₹ in Crore)

| PARTICULARS | Unbilled | Not Due | Trade Payables due and outstanding for following period from due date of payment | | | | Total |
|---|---|---|---|---|---|---|---|
| | | | Less than 1 year | 1-2 years | 2-3 years | More than 3 Years | |
| (ii) Others | 132.23 | 34.09 | 44.80 | 12.14 | 3.85 | 1.14 | **228.25** |
| (iii) Disputed dues-MSME | - | - | - | - | - | - | **-** |
| (iv) Disputed dues-Others | - | - | - | - | - | - | **-** |
| **Total** | **170.56** | **62.54** | **47.81** | **12.14** | **3.85** | **1.14** | **298.04** |

## NOTE NO. 20.4 CURRENT - OTHER FINANCIAL LIABILITIES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Liability against capital works/supplies other than Micro and Small Enterprises | 2,325.70 | 870.41 |
| Liability against capital works/supplies-Micro and Small Enterprises | 22.93 | 15.88 |
| Liability against Corporate Social Responsibility | 7.99 | 11.99 |
| Interest accrued but not due on borrowings **(Refer Note 20.4.3)** | 768.93 | 548.96 |
| Hedge Premium accrued but not due on foreign borrowings | 0.64 | 0.32 |
| Payable towards Bonds Fully Serviced by Government of India | | |
| - Interest | 4.49 | 4.49 |
| Earnest Money Deposit/ Retention Money | 326.26 | 458.38 |
| Due to Subsidiaries | 2.16 | - |

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Unpaid dividend **(Refer Note 20.4.2)** | 15.37 | 17.76 |
| Unpaid Principal/ Interest **(Refer Note 20.4.2)** | 0.98 | 0.92 |
| Payable for Late Payment Surcharge | 154.95 | 0.79 |
| Payable for Financial Guarantee | 14.20 | - |
| Currency Option Premium | 39.40 | 20.42 |
| Payable to Employees | 10.74 | 8.96 |
| Payable to Ex-Employees | 7.01 | 8.07 |
| Payable to Others | 88.99 | 19.40 |
| **TOTAL** | **3,790.74** | **1,986.75** |

**20.4.1 Disclosure regarding Micro, Small and Medium Enterprise :-**

| | | |
|---|---|---|
| Outstanding Liabilities towards Micro, Small and Medium Enterprise | 24.53 | 17.09 |
| Outstanding Interest towards Micro, Small and Medium Enterprise | - | - |

Disclosure of amount payable to Micro and Small Enterprises is based on the information available with the Company regarding the status of suppliers as defined under the Micro, Small and Medium Enterprise Development Act, 2006 (the Act). Additional disclosure as required under Section 22 of The Act is given under **Note No.34(15)** of Standalone Financial Statements.

**20.4.2** "Unpaid Dividend" and "Unpaid Principal/ Interest" includes the amounts which have not been claimed by the investors/holders of the equity shares/bonds. During the year, unpaid dividend of ₹ 2.17 Crore ( Previous Year ₹ 2.91 Crore) has been paid to the Investor Education and Protection Fund. There is no amount due for payment to Investor Education and Protection Fund.

**20.4.3** Interest accrued but not due on borrowings includes interest pertaining to March 2026 amounting to ₹ 10.93 Crore (Previous Year ₹ 16.26 Crore) in respect of securitization/monetization of ROE/Free Cash. As per the terms of the respective agreements, the lender bank was required to withdraw the aforesaid amounts from the Escrow Account on 31st March 2026 (Previous Year: 31st March 2025); however, the same were withdrawn on 2nd April 2026 (Previous Year: 2nd April 2025).

**20.4.4** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## NOTE NO. 21 OTHER CURRENT LIABILITIES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Income received in advance (Advance against depreciation) | 50.42 | 48.78 |
| Deferred Income from Foreign Currency Fluctuation Account | 1.42 | 1.42 |
| Water Usage Charges Payables | 253.14 | 207.03 |
| Statutory dues payables | 269.63 | 280.46 |
| Contract Liabilities-Deposit Works | 55.91 | 33.63 |
| Contract Liabilities-Project Management/ Consultancy Work | 161.79 | 151.85 |
| Advance from Customers and Others | 15.94 | 29.51 |
| Grants in aid-from Government **(Refer Note No-19.1)** | 43.15 | 33.20 |
| **TOTAL** | **851.40** | **785.88** |

**21.1** **Refer Note 34(13)** of the Standalone Financial Statements with regard to confirmation of balances.

## NOTE NO. 22 PROVISIONS - CURRENT

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **A. PROVISION FOR EMPLOYEE BENEFITS** | | |
| **i) Provision for Long term Benefits (Provided for on the basis of actuarial valuation)** | | |
| Opening Balance | 2.84 | 2.93 |
| Additions during the year | 0.24 | 0.12 |
| Adjustment during the year | 0.26 | (0.21) |
| **Closing Balance** | **3.34** | **2.84** |
| **ii) Provision for Performance Related Pay/Incentive** | | |
| Opening Balance | 159.01 | 224.92 |
| Additions during the year | 176.07 | 152.86 |
| Amount used during the year | 145.73 | 216.27 |
| Amount reversed during the year | 46.36 | 2.50 |
| **Closing Balance** | **142.99** | **159.01** |
| **Less:-Advance Paid** | 0.77 | 2.81 |
| **Closing Balance Net of Advance** | **142.22** | **156.20** |
| **iii) Provision For Employee Remuneration-Pay Anomaly** | | |
| Opening Balance | 562.29 | - |
| Additions during the year | - | 562.29 |
| Amount used during the year | 536.62 | - |
| **Closing Balance** | **25.67** | **562.29** |
| **B. OTHERS** | | |
| **i) Provision For Committed Capital Expenditure** | | |
| Opening Balance | 308.59 | 202.64 |
| Additions during the year | 320.23 | 106.67 |
| Amount used during the year | 236.89 | 0.72 |
| **Closing Balance** | **391.93** | **308.59** |
| **ii) Provision for Restoration expenses of Insured Assets** | | |
| Opening Balance | 350.66 | 442.09 |
| Additions during the year | 340.38 | 95.30 |
| Amount used during the year | 309.24 | 184.24 |
| Amount reversed during the year | 4.47 | 2.49 |
| **Closing Balance** | **377.33** | **350.66** |
| **iii) Provision For Livelihood Assistance** | | |
| Opening Balance | 11.85 | 11.56 |
| Additions during the year | 5.24 | 0.81 |
| Amount used during the year | 7.20 | 0.65 |
| Unwinding of discount | 1.18 | 0.13 |
| **Closing Balance** | **11.07** | **11.85** |
| **iv) Provision in respect of arbitration award/ court cases** | | |
| Opening Balance | 27.08 | 121.27 |
| Additions during the year | 63.34 | 1.07 |
| Amount used during the year | 20.39 | 95.26 |
| Amount reversed during the year | 1.40 | - |
| **Closing Balance** | **68.63** | **27.08** |

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **v) Provision - Others** | | |
| Opening Balance | 536.59 | 288.89 |
| Additions during the year | 228.49 | 373.98 |
| Amount used during the year | 149.77 | 114.87 |
| Amount reversed during the year | - | 11.41 |
| **Closing Balance** | **615.31** | **536.59** |
| **TOTAL** | **1,635.50** | **1,956.10** |

**22.1** Information about nature and purpose of Provisions is given in **Note 34 (21)** of Standalone Financial Statements.

## NOTE NO. 23 CURRENT TAX LIABILITIES (NET)

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Opening Balance** | 672.73 | 737.42 |
| Additions during the year | 662.00 | 672.73 |
| Amount adjusted during the year | (672.73) | (737.42) |
| **Closing Balance (A)** | **662.00** | **672.73** |
| **Less:** Current Advance Tax including Tax Deducted at Source (B) | 695.83 | 664.33 |
| **Net Current Tax Liabilities (A-B)** | **(33.83)** | **8.40** |
| **(Disclosed under Note No-12 above)** | **33.83** | **-** |
| **TOTAL** | **-** | **8.40** |

## NOTE NO. 24.1 REVENUE FROM OPERATIONS

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **I** | **Operating Revenue** | | |
| **A** | **Sales (Refer Note 24.1.1 and 24.1.2 )** | | |
| | Sale of Power | 8,856.05 | 7,940.84 |
| | Revenue recognised out of advance against depreciation | 50.42 | 50.42 |
| | Performance based Incentive | 405.35 | 410.84 |
| | **Sub-total (i)** | **9,311.82** | **8,402.10** |
| | **Less :** | | |
| | Sales adjustment on account of Foreign Exchange Rate Variation | 31.69 | 27.17 |
| | Income from generation of electricity – precommissioning (Transferred to Expenditure Attributable to Construction) **(Refer Note 32)** | - | 2.72 |
| | Rebate to customers | 26.13 | 22.06 |
| | **Sub-total (ii)** | **57.82** | **51.95** |
| | **Sub - Total (A) = (i-ii)** | **9,254.00** | **8,350.15** |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **B** | **Income from Finance Lease (Refer Note 34(16)(B))** | 260.35 | 282.12 |
| **C** | **Income from Operating Lease (Refer Note 34(16)(C )** | 262.29 | 287.29 |
| **D** | **Revenue From Contracts, Project Management and Consultancy Works** | | |
| | Contract Income | 0.55 | 0.78 |
| | Revenue from Project management/ Consultancy works | 51.33 | 46.41 |
| | **Sub - Total (D)** | **51.88** | **47.19** |
| **E** | **Revenue from Power Trading** | | |
| | Trading Margin **(Refer Note 24.1.3)** | 18.05 | 21.50 |
| | **Sub - Total (E)** | **18.05** | **21.50** |
| | **Sub-Total-I (A+B+C+D+E)** | **9,846.57** | **8,988.25** |
| **II** | **OTHER OPERATING REVENUE** | | |
| | Income on account of generation based incentive (GBI) | 2.73 | 2.65 |
| | Interest from Beneficiary States | 478.96 | 3.36 |
| | **Sub-Total-II** | **481.69** | **6.01** |
| | **TOTAL (I+II)** | **10,328.26** | **8,994.26** |
| **24.1.1** | Sale of Power includes :- | | |
| | (i) Amount recovered/recoverable directly from beneficiary towards deferred tax liablity pertaining to the period upto 2009 and materialised during the year. | 108.46 | 102.17 |
| | (ii) Earlier year sales. | (57.16) | 634.02 |
| **24.1.2** | Amount of unbilled revenue included in Sales. | 1,749.65 | 2,252.37 |
| **24.1.3** | Trading Margin in respect of Power Trading Business :- | | |
| | (i) Sale of Power (Net of Rebate) | 497.00 | 605.49 |
| | (ii) Purchase of Power (Net of Rebate) | (478.95) | (583.99) |
| | **Net Trading margin** | **18.05** | **21.50** |

## NOTE NO. 24.2 OTHER INCOME

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **A)** | **Interest Income** | | |
| **(i)** | **Financial Assets measured at FVTOCI** | | |
| | - Investments carried at FVTOCI- Non Taxable | 5.65 | 5.66 |
| | - Investments carried at FVTOCI- Taxable | 12.53 | 12.95 |
| **(ii)** | **Financial Assets at Amortised Cost** | | |
| | - Loan to Government of Arunachal Pradesh | 93.58 | 85.86 |
| | - Deposit with Banks | 44.57 | 73.02 |
| | - Employee's Loans and Advances (Net of Rebate) | 32.99 | 33.38 |
| | - Advance to contractors | 16.20 | 24.54 |
| | - Unwindling of Fair Value Loss on Financial Assets | 0.31 | 9.80 |
| | - Others | 19.54 | 30.29 |
| **B)** | **Dividend Income** | | |
| | - Dividend from subsidiaries **(Refer Note 34(8))** | 455.10 | 419.01 |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | - Dividend - Others | 17.64 | 9.36 |
| C) | **Other Non Operating Income (Net of Expenses directly attributable to such income)** | | |
| | Late payment surcharge from Beneficieries | 24.99 | 35.89 |
| | Realization of Loss Due To Business Interruption | - | 465.59 |
| | Income from Insurance Claim | 441.73 | 120.84 |
| | Liabilities/ Impairment Allowances/ Provisions not required written back **(Refer Note 24.2.1)** | 12.53 | 29.56 |
| | **Material Issued to contractor** | | |
| | (i) Sale on account of material issued to contractors | 97.03 | 141.44 |
| | (ii) **Less:** Cost of material issued to contractors on recoverable basis | (151.43) | (195.31) |
| | (iii) **Net:** Adjustment on account of material issued to contractor | 54.40 | 53.87 |
| | Amortization of Grant in Aid **(Refer Note 19.1)** | 36.42 | 33.25 |
| | Exchange rate variation (Net) | - | 13.97 |
| | Mark to Market Gain on Derivative | - | 20.42 |
| | Income on account of Guarantee Fee | 12.41 | 10.31 |
| | Others | 183.00 | 100.40 |
| | **Sub-total** | **1,409.19** | **1,534.10** |
| | **Less:** Transferred to Expenditure Attributable to Construction | 85.88 | 71.51 |
| | **Less:** Transferred to Advance/ Deposit from Client/Contractees and against Deposit Works | 1.47 | 0.50 |
| | **Total** | **1,321.84** | **1,462.09** |
| **24.2.1** | **Detail of Liabilities/Impairment Allowances/Provisions not required written back** | | |
| a) | Impairment Allowances for Obsolescence & Diminution in Value of Inventories | 2.23 | 0.33 |
| b) | Impairment Allowances for Bad & Doubtful Deposits | - | 2.36 |
| c) | Impairment Allowances for losses pending investigation/awaiting write off / sanction | 0.18 | 0.01 |
| d) | Provision in respect of arbitration award/court cases | 1.40 | - |
| e) | Provision for Restoration expenses of Insured Assets | 4.47 | 2.49 |
| f) | Others | 4.25 | 24.37 |
| | **TOTAL** | **12.53** | **29.56** |

## NOTE NO. 25 GENERATION EXPENSES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| Water Usage Charges | 777.95 | 753.94 |
| Consumption of stores | 40.54 | 44.35 |
| **Sub-total** | **818.49** | **798.29** |
| **Less:** Transferred to Expenditure Attributable to Construction | - | 2.45 |
| **Total** | **818.49** | **795.84** |

## NOTE NO. 26 EMPLOYEE BENEFITS EXPENSE

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| Salaries and Wages **(Refer Note 26.3)** | 1,288.70 | 1,779.14 |
| Contribution to provident and other funds **(Refer Note 26.2 and 26.4)** | 225.00 | 269.23 |
| Staff welfare expenses | 218.99 | 183.30 |
| **Sub-total** | **1,732.69** | **2,231.67** |
| **Less:** Transferred to Expenditure Attributable to Construction | 368.60 | 524.36 |
| **Less:** Transferred to Property, Plant and Equipment | - | 63.45 |
| **Total** | **1,364.09** | **1,643.86** |

**26.1** Disclosure about leases towards residential accomodation for employees are given in **Note 34 (16) (A)** of Standalone Financial Statements.

(₹ in Crore)

| | **Contribution to provident and other funds include contributions:** | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **26.2** | i) towards Employees Provident Fund | 90.98 | 126.25 |
| | ii) towards Employees Defined Contribution Superannuation/ New Pension Scheme | 117.30 | 114.18 |
| **26.3** | Salary and wages includes expenditure on short term leases as per IND AS-116 " Leases.". | 0.06 | 0.06 |

**26.4** "The Employees' Provident Funds and Miscellaneous Provisions Act, 1952" requires the Company to reimburse the Provident Fund Trust in case of any loss to the Trust. Contribution towards EPF includes ₹ 0.89 Crore (Previous year ₹ 1.08 Crore) being interest overdue on certain investments of the trust which has become impaired.

**26.5** Employee benefit expenditure includes an amount of ₹ 13.63 Crore (Previous year ₹ 9.66 Crore) in respect of employees engaged in Research and Development Activities of the Company.

## NOTE NO. 27 FINANCE COSTS

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **A** | **Interest on Financial Liabilities at Amortized Cost** | | |
| | Bonds | 1,321.27 | 1,077.72 |
| | Term Loans | 1,115.13 | 1,073.31 |
| | Foreign Currency Loans | 21.78 | 13.86 |
| | Loans by Government of India | 67.87 | 69.00 |
| | Short Term Loans | 25.49 | 11.10 |
| | **Unwinding of interest:-** | | |
| | Provision & Financial Liablities | 28.24 | 11.06 |
| | Lease Liabilities | 10.18 | 2.43 |
| | Government of India Loan | 74.61 | 69.12 |
| | **Sub-total** | **2,664.57** | **2,327.60** |
| **B** | **Other Borrowing Cost** | | |
| | Call spread/ Coupon Swap | - | 14.19 |
| | Amortization of Hedge Premium | 32.54 | 9.83 |
| | Bond issue/ service expenses | 3.58 | 2.68 |
| | Guarantee fee on loan | 5.44 | 9.58 |
| | Other finance charges | - | 0.99 |
| | **Sub-total** | **41.56** | **37.27** |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| C | **Applicable net (gain)/ loss on Foreign currency transactions and translation** | | |
| | Exchange differences regarded as adjustment to interest cost | 13.98 | 14.90 |
| | **Less:** Transferred to Deferred Foreign Currency Fluctuation Assets | (13.98) | (14.90) |
| | **Sub-total** | **-** | **-** |
| D | **Others** | | |
| | Interest on Arbitration/ Court Cases | 2.21 | 784.93 |
| | Interest to beneficiary | 107.84 | - |
| | **Sub-total** | **110.05** | **784.93** |
| E | **Interest on Income Tax** | - | 0.08 |
| | **Sub-total** | **-** | **0.08** |
| | **Total (A + B + C+ D+ E)** | **2,816.18** | **3,149.88** |
| | **Less:** Transferred to Expenditure Attributable to Construction | 1,407.21 | 2,002.88 |
| | **Total** | **1,408.97** | **1,147.00** |

## NOTE NO. 28 DEPRECIATION, AMORTIZATION AND IMPAIRMENT EXPENSES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| Depreciation and Impairment -Property, Plant and Equipment **(Refer Note 28.1)** | 1,865.70 | 1,138.08 |
| Depreciation-Right of use Assets | 38.29 | 26.53 |
| Amortization -Intangible Assets | 4.05 | 2.58 |
| Depreciation adjustment on account of Foreign Exchange Rate Variation | 10.76 | 10.76 |
| **Sub-total** | **1,918.80** | **1,177.95** |
| **Less:** Transferred to Expenditure Attributable to Construction | 29.11 | 52.89 |
| **Total** | **1,889.69** | **1,125.06** |

**28.1** Depreciation and impairment of Property Plant and Equipment includes impairment loss of ₹ 40.83 Crore (Previous Year NIL) in respect of 50 MW Wind Power Project, Jaisalmer.

## NOTE NO. 29 OTHER EXPENSES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| **REPAIRS AND MAINTENANCE** | | |
| - Building | 105.64 | 92.41 |
| - Machinery | 142.15 | 127.08 |
| - Others | 269.50 | 204.11 |
| Rent **(Refer Note 29.3)** | 17.77 | 19.05 |
| Hire Charges | 73.20 | 54.34 |
| Rates and taxes | 28.14 | 22.89 |
| Insurance | 1,058.68 | 613.63 |
| Security expenses | 468.32 | 461.57 |
| Electricity Charges | 59.54 | 60.59 |
| Travelling and Conveyance | 34.96 | 32.58 |
| Expenses on vehicles | 5.39 | 5.53 |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | Telephone, telex and Postage | 34.15 | 27.54 |
| | Advertisement and publicity | 18.07 | 16.15 |
| | Entertainment and hospitality expenses | 0.93 | 0.85 |
| | Printing and stationery | 4.61 | 4.95 |
| | Legal Expenses | 10.10 | 11.38 |
| | Consultancy charges - Indigenous | 6.54 | 13.03 |
| | Audit expenses **(Refer Note 29.2)** | 3.13 | 3.40 |
| | Expenses on compensatory afforestation/ catchment area treatment/ environmental expenses | 89.09 | 49.07 |
| | Expenses downstream protection works **(Refer Note 29.5)** | 186.01 | 47.81 |
| | Expenditure on land not belonging to company | 17.75 | 35.66 |
| | Loss on disposal/write-off of assets (Net) | 16.86 | 7.44 |
| | Loss on Sale of Investment | - | 13.16 |
| | Losses out of insurance claims | 337.02 | 111.92 |
| | Donation | - | 0.63 |
| | Corporate social responsibility **(Refer Note 34(14))** | 78.01 | 82.30 |
| | Directors' Sitting Fees | 0.48 | 0.37 |
| | Compensation on Arbitration/ Court Cases | - | 0.03 |
| | Exchange rate variation (Net) | 2.01 | - |
| | Training Expenses | 22.73 | 14.92 |
| | Petition Fee /Registration Fee /Other Fee – To CERC/RLDC/RPC/ IEX/PXIL | 18.03 | 44.49 |
| | Operational/Running Expenses of Kendriya Vidyalay/Other Schools | 7.78 | 7.51 |
| | Operational/Running Expenses of Guest House/Transit Hostel/ Others | 50.27 | 44.20 |
| | Network Access/ Transmission Charges **(Refer Note 29.6)** | 822.19 | 20.00 |
| | Other general expenses **(Refer Note 29.4)** | 75.30 | 68.53 |
| | **Sub-total** | **4,064.35** | **2,319.12** |
| | **Less:** Transferred to Expenditure Attributable to Construction | 397.10 | 376.41 |
| | **Sub-total (i)** | **3,667.25** | **1,942.71** |
| | **IMPAIRMENT LOSS ALLOWANCES** | | |
| **A** | **Impairment Loss Allowances on other than Financial Assets** | | |
| | Advances / deposits | 0.05 | 0.36 |
| | Stores and spares/ Construction stores | 0.43 | 1.33 |
| | Project expenses | 0.24 | 6.33 |
| | Losses pending investigation awaiting write off sanction | - | 0.02 |
| | Goods and Services Tax Input Credit Receiveble | 11.56 | 11.58 |
| | **Sub-total** | **12.28** | **19.62** |
| | **Less:** Transferred to Expenditure Attributable to Construction | 11.56 | 11.76 |
| | **Sub-total (A)** | **0.72** | **7.86** |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **B** | **Impairment Loss Allowances on Financial Assets (Net of Reversal)** | | |
| | Trade receivables | - | 46.51 |
| | Amount recoverables | 182.44 | (93.65) |
| | Investment | (2.45) | (17.80) |
| | Contract Assets | 32.97 | - |
| | **Sub-total** | **212.96** | **(64.94)** |
| | **Less:** Transferred to Expenditure Attributable to Construction | 102.70 | - |
| | **Sub-total (B)** | **110.26** | **(64.94)** |
| | **Sub-total (ii) (A+B)** | **110.98** | **(57.08)** |
| | **Total (i+ii)** | **3,778.23** | **1,885.63** |

**29.1** Disclosure about leases are given in **Note 34(16)(A)** of Standalone Financial Statements.

(₹ in Crore)

| **29.2** | **Detail of audit expenses are as under: -** | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | **i) Statutory auditors** | | |
| | **As Auditor** | | |
| | - Audit Fees * | 0.99 | 1.05 |
| | - Tax Audit Fees | 0.28 | 0.28 |
| | **In other Capacity** | | |
| | - Limited Review | 0.68 | 0.70 |
| | - Other Matters/services | 0.14 | 0.48 |
| | - Reimbursement of expenses | 0.06 | 0.08 |
| | **ii) Cost Auditors** | | |
| | - Audit Fees | 0.29 | 0.28 |
| | - Reimbursement of expenses | 0.03 | 0.02 |
| | **Total Payment to Auditors** | **2.47** | **2.89** |
| | Other Audit Expenses | 0.66 | 0.51 |
| | **Total Audit Expenses** | **3.13** | **3.40** |

* Audit Fee includes ₹ 0.06 Crore in respect of of Lanco Teesta Hydro Power Limited which was merged with NHPC Limited during FY 2024-25.

| | | | |
|---|---|---|---|
| **29.3** | Rent includes the following expenditure as per IND AS-116 "Leases". | | |
| | (i) Expenditure on short-term leases other than lease term of one month or less | 13.10 | 14.33 |
| | (ii) Variable lease payments not included in the measurement of lease liabilities | 4.67 | 4.72 |

**29.4** Other general Expenses includes an amount of ₹ 8.11 Crore (Previous year ₹ 12.98 Crore) incurred on Research & Development activities of the Company.

**29.5** Expense of ₹ 186.01 Crore (Previous year ₹ 47.81 Crore) on Downstream Protection works incurred in Subansiri Lower Project has been capitalized by way of Expenditure Attributable to Construction (EAC).

**29.6** As per CERC order dated 16.01.2026 in Petition No.211/TT/2024, the Company has recognised an amount of

₹ 822.19 Crore (Previous year Nil) as on March 31, 2026 towards charges of Associated Transmission System (ATS) of Subansiri Lower Project due to early commissioning of the transmission system by the Transmission Utility. Since the ATS charges till commissioning of the Project is recoverable from beneficiaries by way of tariff as per CERC Tariff Regulations, the said amount has also been recognised as a Regulatory Deferral Account Debit balance with corresponding credit to 'Movement in Regulatory Deferral Account Balances'.

## NOTE NO. 30.1 TAX EXPENSES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| **Current Tax** | | |
| Current Tax on Profits for the year | 661.89 | 672.65 |
| Adjustment Relating To Earlier years | 0.11 | - |
| **Total Current Tax expenses** | **662.00** | **672.65** |
| **Deferred Tax** | | |
| **Decrease /(increase) in Deferred Tax Assets** | | |
| - Relating to origination and reversal of temporary differences | (35.76) | 36.77 |
| - Relating to change in tax rate | 252.36 | - |
| - MAT credit Utilised | - | 270.76 |
| - MAT credit Recognised | (504.93) | - |
| **Increase/ (decrease) in Deferred Tax Liabilities** | | |
| - Relating to origination and reversal of temporary differences | 769.35 | (64.11) |
| - Relating to change in tax rate | (1,408.96) | - |
| **Net Deferred Tax** | **(927.94)** | **243.42** |
| **Total** | **(265.94)** | **916.07** |

(₹ in Crore)

| 30.1.1 Reconciliation of Tax Expense and the accounting profit multiplied by India's statutory Income Tax rate. | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| Accounting profit/loss before income tax including movement in Regulatory Deferral Account Balance | 3,742.21 | 4,063.63 |
| Applicable tax rate (%) | 34.9440 | 34.9440 |
| **Computed tax expense** | **1,307.68** | **1,419.99** |
| **Tax effects of amounts which are not deductible (Taxable) in calculating taxable income.** | | |
| Non Deductible Tax Expenses | 33.39 | 32.67 |
| Tax Exempt Income | (1.98) | (1.98) |
| Deduction u/s 80 | (552.12) | (363.66) |
| Others | 31.43 | (0.45) |
| Minimum Alternate Tax Adjustments | 504.93 | (270.76) |
| Change in rate of tax | (1,589.38) | - |
| Set-off Business Loss | - | 100.26 |
| Adjustment Relating To Earlier years | 0.11 | - |
| **Tax expense reported in Statement of Profit and Loss** | **(265.94)** | **916.07** |

(₹ in Crore)

| | | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **30.1.1** | **Reconciliation of Tax Expense and the accounting profit multiplied by India's statutory Income Tax rate.** | | |
| **30.1.2** | **Amounts recognised directly in Equity** | | |
| | Aggregate current and deferred tax arising in the reporting year and not recognised in net profit or loss or other comprehensive income but directly debited/(credited) to equity | | |
| | Current Tax | Nil | Nil |
| | Deferred tax | Nil | Nil |
| | **Total** | **Nil** | **Nil** |
| **30.1.3** | **Tax losses and credits** | | |
| | (i) Unused tax losses for which no deferred tax asset has been recognised | Nil | Nil |
| | Potential tax benefit @ 30% | Nil | Nil |
| | (ii) The details of MAT Credit available to the Company in future but not recognised in the books of account. | Nil | Nil |
| **30.1.4** | **Unrecognised temporary differences** | | |
| | Temporary differences relating to investments in subsidiaries for which deferred tax liabilities have not been recognised. | | |
| | Undistributed Earnings | Nil | Nil |
| | Unrecognised deferred tax liabilities relating to the above temporary differences | Nil | Nil |

**30.1.5** As per Ind AS-12, Income Taxes the Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the Balance Sheet date. Effective from 1 April 2026, pursuant to the provisions of Section 200(1) read with Section 206(3) of the Income-tax Act, 2025, the domestic companies are provided an option to pay income tax at lower rates, subject to foregoing specified exemptions and deductions. In view of this and to avail the benefit of carry forward and set off of the eligible MAT Credit the Company has evaluated and decided to exercise the option under Section 200(5) of the Income-tax Act, 2025 from Financial Year 2026-27. Accordingly, deferred tax assets/liabilities as at 31 March 2026 have been measured with tax rates that are expected to apply in the period in which the liability is settled or the asset realized.

## NOTE NO. 30.2 OTHER COMPREHENSIVE INCOME

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **(i)** | **Items that will not be reclassified to profit or loss** | | |
| | (a) Remeasurement of the post employment defined benefit obligations | (53.08) | (108.44) |
| | **Less:** Income Tax on remeasurement of the post employment defined benefit obligations **(Refer Note 30.2.1)** | 14.43 | (37.89) |
| | **Remeasurement of the post employment defined benefit obligations (net of Tax)** | **(67.51)** | **(70.55)** |
| | **Sub total (a)** | **(67.51)** | **(70.55)** |
| | (b) Changes in the fair value of equity investments at FVTOCI | (7.14) | (26.70) |
| | **Less:** Income Tax on above item **(Refer Note 30.2.1)** | (6.36) | (6.22) |
| | **Sub total (b)** | **(0.78)** | **(20.48)** |
| | **Total (i)=(a)+(b)** | **(68.29)** | **(91.03)** |

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| **(ii) Items that will be reclassified to profit or loss** | | |
| (a) Changes in the fair value of debt investments at FVTOCI | (5.21) | (0.98) |
| **Less:** Income Tax on above item **(Refer Note 30.2.2)** | (5.65) | (0.15) |
| **Sub total (a)** | **0.44** | **(0.83)** |
| (b) Cost of Hedge Reserve | (7.88) | (16.95) |
| **Less:** Income Tax on above item **(Refer Note 30.2.2)** | (0.32) | (5.92) |
| **Sub total (b)** | **(7.56)** | **(11.03)** |
| **Total (ii)=(a)+(b)** | **(7.12)** | **(11.86)** |
| **Total=(i)+(ii)** | **(75.41)** | **(102.89)** |

**30.2.1** Income Tax on remeasurement of the post-employment defined benefit obligations includes ₹ 18.55 Crores on account of tax impact during the year and ₹ (32.98) Crores on account of restatement of tax liability due to rate revision. Similarly, Income tax on Fair Value of Equity Instruments at FVTOCI includes ₹ (1.66) Crores on account of tax impact during the year and ₹ (4.70) Crores on account of restatement of tax liability due to rate revision.

**30.2.2** Income tax on Fair Value of Debt Instruments at FVTOCI includes ₹ (0.76) Crores on account of tax impact during the year and ₹ (4.89) Crores on account of restatement of tax liability due to rate revision. Similarly, Income Tax on Cost of Hedge Reserve includes ₹ (2.75) Crores on account of tax impact during the year and ₹ 2.43 Crores on account of restatement of tax liability due to rate revision

## NOTE NO. 31 Movement in Regulatory Deferral Account Balances

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| (i) Kishanganga Power Station:-Depreciation due to moderation of Tariff | 207.73 | 204.69 |
| (ii) Subansiri Lower Project | 1,141.62 | - |
| (iii) Exchange Differences on Monetary Items | 2.23 | (0.02) |
| (iv) Adjustment against Deferred Tax Recoverable for tariff period upto 2009 | (392.08) | (66.47) |
| (v) Adjustment against Deferred Tax Liabilities for tariff period 2014-2019 and onwards | 362.44 | 2.89 |
| (vi) Regulatory Liability on account of recognition of MAT Credit | (360.71) | - |
| **TOTAL (i)+(ii)+(iii)+(iv)+(v)+(vi)** | **961.23** | **141.09** |
| **Impact of Tax on Regulatory Deferral Accounts** | | |
| **Less:** Deferred Tax on Regulatory Deferral Account Balances | 306.91 | 71.52 |
| **Add:** Deferred Tax recoverable from Beneficiaries | 306.91 | 71.52 |
| **TOTAL (B)** | **-** | **-** |
| **Total** | **961.23** | **141.09** |

**31.1 Refer Note 14.1, 14.2 and 34 (22)** of Standalone Financial Statements.

## NOTE NO. 32 EXPENDITURE ATTRIBUTABLE TO CONSTRUCTION (EAC) FORMING PART OF CAPITAL WORK IN PROGRESS FOR THE YEAR

(₹ in Crore)

| | PARTICULARS | | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|---|
| **A.** | **GENERATION EXPENSE** | | | |
| | Consumption of stores | | - | 2.45 |
| | | **Sub-total** | **-** | **2.45** |
| **B.** | **EMPLOYEE BENEFITS EXPENSE** | | | |
| | Salaries and Wages | | 168.85 | 330.87 |
| | Contribution to provident and other funds | | 23.28 | 44.72 |
| | Staff welfare expenses | | 22.01 | 26.74 |
| | | **Sub-total** | **214.14** | **402.33** |
| **C.** | **FINANCE COST** | | | |
| | Interest on: **(Refer Note 2.2.2)** | | | |
| | Bonds | | 601.68 | 886.28 |
| | Foreign loan | | 2.82 | 5.54 |
| | Term loan | | 772.47 | 1,073.31 |
| | **Unwinding of interest-** | | | |
| | Provision & Financial Liabilities | | 10.59 | 8.52 |
| | Lease Liabilities | | 9.02 | 0.93 |
| | | | **1,396.58** | **1,974.58** |
| | Call spread / Coupon Swap | | - | 14.19 |
| | Amortization of Hedge Premium | | 8.58 | 9.83 |
| | Bond issue/ service expenses | | 1.77 | - |
| | Guarantee fee on loan | | - | 2.80 |
| | Other finance charges | | - | 0.99 |
| | | **Sub-total** | **1,406.93** | **2,002.39** |
| **D.** | **DEPRECIATION AND AMORTISATION EXPENSES** | | 23.46 | 48.87 |
| | | **Sub-total** | **23.46** | **48.87** |
| **E.** | **OTHER EXPENSES** | | | |
| | **Repairs And Maintenance:** | | | |
| | -Building | | 7.00 | 6.87 |
| | -Machinery | | 0.02 | 6.35 |
| | -Others | | 10.18 | 21.25 |
| | Rent and Hire Charges | | 20.50 | 22.83 |
| | Rates and taxes | | 5.68 | 4.08 |
| | Insurance | | 0.32 | 31.54 |
| | Security expenses | | 25.71 | 40.48 |
| | Electricity Charges | | 7.40 | 12.52 |
| | Travelling and Conveyance | | 3.74 | 4.32 |
| | Expenses on vehicles | | 0.73 | 0.88 |
| | Telephone, telex and Postage | | 6.14 | 5.43 |
| | Advertisement and publicity | | - | 0.02 |
| | Printing and stationery | | 0.72 | 1.04 |
| | Legal and Consultancy charges: | | | |
| | - Indigenous | | 2.84 | 6.67 |
| | Expenses on compensatory afforestation/ catchment area treatment/ environmental expenses | | 78.85 | 48.94 |
| | Expenses on downstream protection works **(Refer Note 29.5)** | | 186.01 | 47.81 |
| | Expenditure on land not belonging to company | | 0.18 | 30.68 |
| | Loss on disposal/write-off of assets (Net) | | 0.46 | 0.51 |
| | Other general expenses | | 15.67 | 67.40 |
| | | **Sub-total** | **372.15** | **359.62** |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **F.** | **PROVISIONS** | | |
| | Non Financial Assets | 11.56 | 11.76 |
| | Financial Assets | 102.70 | - |
| | **Sub-total** | **114.26** | **11.76** |
| **G.** | **CORPORATE OFFICE/REGIONAL OFFICE EXPENSES** | | |
| | Other Income | (0.75) | (0.57) |
| | Other Expenses | 24.95 | 16.79 |
| | Employee Benefits Expense | 154.46 | 122.03 |
| | Depreciation and Amortization Expenses | 5.65 | 4.02 |
| | Finance Cost | 0.28 | 0.49 |
| | **Sub-total** | **184.59** | **142.76** |
| **H.** | **LESS: RECEIPTS AND RECOVERIES** | | |
| | Income from generation of electricity – precommissioning | - | 2.72 |
| | Interest on loans and advances | 15.78 | 24.49 |
| | Profit on sale of assets | - | 2.17 |
| | Provision/Liability not required written back | 0.76 | 12.10 |
| | Others | 68.59 | 32.18 |
| | **Sub-total** | **85.13** | **73.66** |
| | **TOTAL (A+B+C+D+E+F+G-H) (Refer Note 2.2)** | **2,230.40** | **2,896.52** |

## NOTE NO. 33 Disclosure on Financial Instruments and Risk Management

**(1) Fair Value Measurement**

**A) Financial Instruments by category**

(₹ in Crore)

| Financial assets | Notes | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost |
| **Non-current Financial assets** | | | | | | | |
| (i) Non-current investments | | | | | | | |
| a) In Equity Instrument (Quoted) | 3.1 | | 189.06 | | | 196.20 | |
| b) In Debt Instruments (Government/ Public Sector Undertaking)- Quoted | 3.1 | | 215.49 | | | 230.96 | |
| **Sub-total** | | - | **404.55** | - | - | **427.16** | - |
| (ii) Trade Receivables | 3.2 | | | 0.16 | | | 0.63 |
| (iii) Loans | | | | | | | |
| a) Employees | 3.3 | | | 244.05 | | | 255.83 |
| b) Loan to Government of Arunachal Pradesh (Including interest accrued) | 3.3 | | | 692.48 | | | 986.35 |
| (iv) Others | | | | | | | |
| -Security Deposits | 3.4 | | | 25.82 | | | 26.65 |
| -Lease Receivables including interest | 3.4 | | | 2,411.03 | | | 2,346.65 |
| -Recoverable on account of Bonds fully Serviced by Government of India | 3.4 | | | 2,017.20 | | | 2,017.20 |
| -Receivable on account of Late payment Surcharge | 3.4 | | | 0.12 | | | 0.69 |
| -Receivable on account of Guarantee Fee | 3.4 | | | 48.88 | | | - |
| -Derivative Mark to Market Asset | 3.4 | 103.09 | | | 51.80 | | |
| -Bank Deposits with more than 12 Months Maturity (Including interest accrued) | 3.4 | | | 0.37 | | | 0.35 |
| **Total Non-current Financial assets** | | **103.09** | **404.55** | **5,440.11** | **51.80** | **427.16** | **5,634.35** |
| **Current Financial assets** | | | | | | | |
| (i) Current Investments | 6 | | 10.80 | | | - | |
| (ii) Trade Receivables | 7 | | | 2,406.30 | | | 2,205.65 |
| (iii) Cash and cash equivalents | 8 | | | 1,042.10 | | | 660.77 |
| (iv) Bank balances other than Cash and Cash Equivalents | 9 | | | 129.43 | | | 151.38 |

(₹ in Crore)

| Financial assets | Notes | As at 31st March, 2026 Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost | As at 31st March, 2025 Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost |
|---|---|---|---|---|---|---|---|
| (v) Loans | | | | | | | |
| -Employee Loans | 10 | | | 64.32 | | | 67.61 |
| -Loans to Related Party | 10 | | | 11.07 | | | 21.68 |
| - Loan to Government of Arunachal Pradesh (Including interest accrued) | 10 | | | 410.39 | | | 53.45 |
| (vi) Others (Excluding Lease Receivables and Contract assets) | 11 | | | 1,564.30 | | | 1,218.39 |
| (vii) others (Contract assets) | 11 | | | 3,505.97 | | | 2,205.44 |
| (viii) others (Lease Receivables including interest) | 11 | | | 52.54 | | | 124.04 |
| **Total Current Financial Assets** | | - | 10.80 | **9,186.42** | - | - | **6,708.41** |
| **Total Financial Assets** | | **103.09** | **415.35** | **14,626.53** | **51.80** | **427.16** | **12,342.76** |

(₹ in Crore)

| Financial Liabilities | Notes | As at 31st March, 2026 Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost | As as 31st March, 2025 Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost |
|---|---|---|---|---|---|---|---|
| **Non-current Financial Liabilities** | | | | | | | |
| (i) Long-term borrowings | 16.1 | | | 38,340.34 | | | 32,260.47 |
| (ii) Long term maturities of lease liabilities | 16.2 | | | 82.89 | | | 17.13 |
| (iii) Other Financial Liabilities | 16.3 | | | 2,370.32 | | | 2,149.35 |
| (iv) Other Financial Liabilities (Currency Option Premium) | 16.3 | | | 64.65 | | | 43.41 |
| **Total Non-current Financial Liabilities** | | - | - | **40,858.20** | - | - | **34,470.36** |
| **Current Financial Liabilities** | | | | | | | |
| (iv) Borrowing -Short Term including current maturities of long term borrowings | 20.1 | | | 5,877.17 | | | 3,718.73 |
| (v) Current maturities of lease obligations | 20.2 | | | 6.39 | | | 5.57 |
| (vi) Trade Payables including Micro, Small and Medium Enterprises | 20.3 | | | 351.61 | | | 298.04 |
| (viii) Other Current financial liabilities | | | | | | | |
| a) Interest Accrued but not due on borrowings | 20.4 | | | 768.93 | | | 548.96 |
| b) Currency Option Premium | 20.4 | | | 39.40 | | | 20.42 |
| c) Other Current Liabilities | 20.4 | | | 2,982.41 | | | 1,417.37 |
| **Total Current Financial Liabilities** | | - | - | **10,025.91** | - | - | **6,009.09** |
| **Total Financial Liabilities** | | - | - | **50,884.11** | - | - | **40,479.45** |

## B) FAIR VALUATION MEASUREMENT

**(i) Fair Value Hierarchy**

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair value are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the company has classified its financial instruments into the following three levels prescribed under Ind AS-113 "Fair Value Measurements"

**Level 1:** Level 1 hierarchy includes financial instruments measured using quoted prices. This includes listed equity instruments and traded bonds that have quoted price. The fair value of all equity instruments including bonds which are traded in the recognised Stock Exchange and money markets are valued using the closing prices as at the reporting date.

**Level 2:** The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2. This includes derivative Mark To Market assets/ liabilities, Term Loans etc.

**Level 3:** If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.The fair value of financial assets and liabilities included in level 3 is determined in accordance with generally accepted pricing models based on discounted cash flow analysis . This includes derivative security deposits/ retention money and loans at lower than market rates of interest.

**(a) Financial Assets/Liabilities Measured at Fair Value-Recurring Fair Value Measurement:**

(₹ in Crore)

| PARTICULARS | Notes No. | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Level 1 | Level 2 | Level 3 | Level 1 | Level 2 | Level 3 |
| **Financial Assets at FVTOCI** | | | | | | | |
| (i) Investments- | | | | | | | |
| - In Equity Instrument (Quoted) | 3.1 | 189.06 | | | 196.20 | | |
| - In Debt Instruments (Government/ Public Sector Undertaking)- Quoted *" | 3.1 and 6 | 226.29 | | | 230.96 | | |
| **Financial Assets at FVTPL :-** | | | | | | | |
| (i) - Derivative MTM Asset (Call spread option and Coupon only swap) | 3.4 and 11 | | 103.09 | | | 51.80 | |
| **Total Financial Assets** | | **415.35** | **103.09** | **-** | **427.16** | **51.80** | **-** |

**Note:**

* In the absence of latest quoted market rates in respect of these instruments, rates have been derived as per Fixed Income Money Market and Derivatives Association of India (FIMMDA).

All other financial assets and financial liabilities have been measured at amortised cost at balance sheet date and classified as non-recurring fair value measurement.

**(b) Financial Assets/Liabilities measured at amortised cost for which Fair Value are disclosed:**

(₹ in Crore)

| PARTICULARS | Notes No. | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Level 1 | Level 2 | Level 3 | Level 1 | Level 2 | Level 3 |
| **Financial assets** | | | | | | | |
| **(i) Trade Receivables** | 3.2 | | | 0.16 | | | 0.63 |
| **(ii) Loans** | | | | | | | |
| a) Employees (Including current loans) | 3.3 and 10 | | 298.68 | | | 306.11 | |
| b) Loan to Government of Arunachal Pradesh (including Interest Accrued) | 3.3 and 10 | | 1,102.87 | | | 1,039.80 | |
| **(iii) Others** | | | | | | | |
| - Security Deposits | 3.4 | | 25.82 | | | 26.65 | |
| - Bank Deposits with more than 12 Months Maturity (Including Interest accrued) | 3.4 | | 0.37 | | | 0.35 | |
| - Receivable on account of Late payment Surcharge | 3.4 | | | 0.12 | | | 0.69 |
| - Receivable on account of Guarantee Fee | 3.4 | | | 48.88 | | | - |
| - Recoverable on account of Bonds fully Serviced by Government of India | 3.4 | 2,017.20 | | | 2,017.20 | | |
| **Total Financial Assets** | | **2,017.20** | **1,427.74** | **49.16** | **2,017.20** | **1,372.91** | **1.32** |
| **Financial Liabilities** | | | | | | | |
| (i) Long Term Borrowings including Current maturities and accrued interest | 16.1,20.1 and 20.4 | 19,726.30 | 19,580.38 | 3,254.92 | 15,883.67 | 16,431.00 | 3,093.37 |
| (ii) Currency Option Premium | 16.3 & 20.4 | | 104.05 | | | 63.83 | |
| (iii) Other Long Term Financial Liabilities (including Payable towards Bonds Fully Serviced by Government of India) | 16.3 | 2,017.20 | | 356.86 | 2,017.20 | | 142.67 |
| **Total Financial Liabilities** | | **21,743.50** | **19,684.43** | **3,611.78** | **17,900.87** | **16,494.83** | **3,236.04** |

**(c) Fair value of Financial Assets and liabilities measured at Amortised Cost**

(₹ in Crore)

| PARTICULARS | Notes No. | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|---|
| | | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| **Financial assets** | | | | | |
| (i) Trade Receivables | 3.2 | 0.16 | 0.16 | 0.63 | 0.63 |
| (ii) Loans | | | | | |
| a) Employees (including current loans) | 3.3 and 10 | 308.37 | 298.68 | 323.44 | 306.11 |
| b) Loan to Government of Arunachal Pradesh (including Interest Accrued) | 3.3 and 10 | 1,102.87 | 1,102.87 | 1,039.80 | 1,039.80 |
| (iii) **Others** | | | | | |
| - Security Deposits | 3.4 | 25.82 | 25.82 | 26.65 | 26.65 |
| - Bank Deposits with more than 12 Months Maturity (Including Interest accrued) | 3.4 | 0.37 | 0.37 | 0.35 | 0.35 |
| - Receivable on account of Late payment Surcharge | 3.4 | 0.12 | 0.12 | 0.69 | 0.69 |
| - Receivable on account of Guarantee Fee | 3.4 | 48.88 | 48.88 | - | - |
| - Recoverable on account of Bonds fully Serviced by Government of India | 3.4 | 2,017.20 | 2,017.20 | 2,017.20 | 2,017.20 |
| **Total Financial Assets** | | **3,503.79** | **3,494.10** | **3,408.76** | **3,391.43** |
| **Financial Liabilities** | | | | | |
| (i) Long Term Borrowings including Current maturities and accrued interest | 16.1,20.1 and 20.4 | 43,486.44 | 42,561.60 | 36,078.16 | 35,408.04 |
| (ii) Currency Option Premium | 16.3 & 20.4 | 104.05 | 104.05 | 63.83 | 63.83 |
| (iii) Other Long Term Financial Liabilities (including Payable towards Bonds Fully Serviced by Government of India) | 16.3 | 2,370.32 | 2,374.06 | 2,149.35 | 2,159.87 |
| **Total Financial Liabilities** | | **45,960.81** | **45,039.71** | **38,291.34** | **37,631.74** |

**Note:-**

1. The Carrying amounts of current investments, Trade and other receivables (Current), Cash and cash equivalents, Short-term loans and advances, Short Term Borrowings, Trade payables and other current financial liabilities are considered to be the same as their fair values, due to their short term nature.

For financial assets and financial liabilities measured at fair value, the carrying amounts are equal to the fair value.

**(d) Valuation techniques and process used to determine fair values**

(1) The Company values financial assets or financial liabilities using the best and most relevant data available. Specific valuation techniques used to determine fair value of financial instruments includes:

- Use of Quoted market price or dealer quotes for similar instruments.
- Fair value of remaining financial instruments is determined using discounted cash flow analysis.

(2) Level-2: Fair value of derivatives has been arrived on the basis of mark to market value provided by bank. Fair value of other financial assets and liabilities have been arrived using discounted cash flow and appropriate market rates.

(3) The discount rate used to fair value financial instruments classified at Level -3 is based on the Weighted Average Rate of company's outstanding borrowings except subordinate debts and foreign currency borrowings.

(4) Financial liabilities that are subsequently measured at amortised cost are recognised initially at fair value minus transaction costs using the effective interest method where such transaction costs incurred on long term borrowings are material.

There have been no transfers between Level 1 and Level 2.

## (2) Financial Risk Management

### (A) Financial risk factors

The Company's activities expose it to a variety of financial risks. These are summarized as below:-

| Risk | Exposure arising from | Measurement | Management |
|---|---|---|---|
| Credit risk | Cash & Cash equivalents, Other Bank Balances ,Trade receivables and financial assets measured at amortised cost, Lease Receivable. | Ageing analysis, credit rating. | Diversification of bank deposits, letter of credit for selected customers. |
| Liquidity Risk | Borrowings and other facilities. | Rolling cash flow forecasts & Budgets | Availability of committed credit lines and borrowing facilities. |
| Market Risk-Interest rate | Long term borrowings at variable rates | Sensitivity Analysis | 1. Diversification of fixed rate and floating rates<br>2. Refinancing<br>3. Actual Interest is recovered through tariff as per CERC Regulation |
| Market Risk-security prices | Investment in equity and debt securities | Sensitivity Analysis | Portfolio diversification |
| Market Risk-foreign exchange | Recognised financial liabilities not denominated in INR. | Sensitivity Analysis | Foreign exchange rate variation is recovered through tariff as per CERC Regulation. Call spread option and coupon only swap |

**Risk management framework**

The Company's activities make it susceptible to various risks. The Company has taken adequate measures to address such concerns by developing adequate systems and practices. Company has a well-defined risk management policy to provide overall framework for risk management in the Company. The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework.

The Company is exposed to the following risks from its use of financial instruments:

**i) Credit risk**

Credit risk is the risk that a counter party will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The company is exposed to credit risk from its operating activities (primarily trade receivables/leased assets) and from its financing activities including deposits with banks and financial institutions.

**ii) Liquidity risk.**

Liquidity risk is the risk that the Company may not be able to meet its present and future cash and collateral obligations without incurring unacceptable losses.

**iii) Market risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise of three types of risk: currency rate risk, interest rate risk and other price risks, such as equity and debt price risk. Financial instruments affected by market risk include loans and borrowings, deposits and investments. Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The company operates in a regulated environment. Tariff of the company is fixed by the Central Electricity Regulatory Commission (CERC) through Annual Fixed Charges (AFC) comprising of the following five components:

1. Return on Equity (RoE), 2. Depreciation, 3. Interest on Loans, 4. Operation & Maintenance Expenses and 5. Interest on Working Capital Loans. In addition to the above, Foreign Exchange rate variations and Taxes are

also recoverable from Beneficiaries in terms of the Tariff Regulations. Hence variation in interest rate, currency exchange rate variations and other price risk variations are recoverable from tariff and do not impact the profitability of the company. Further, the company also hedges its medium term foreign currency borrowings by way of interest rate hedge and currency swaps.

**(B) Credit Risk**

The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and other financial instruments.

**Trade Receivables, unbilled debtors Contract Asset and lease receivables :-**

The Company extends credit to customers in normal course of business. The Company monitors the payment track record of the customers. Outstanding receivables are regularly monitored. In the case of the Company, the concentration of risk with respect to trade receivables is low, as its customers are mainly state government companies/DISCOMS and operate in largely independent markets. Unbilled Debtors/Contract assets primarily relates to the Company's right to consideration for work completed but not billed at the reporting date and have substantially the same risk characteristics as trade receivables for the same type of contracts.

Lease receivables of the company are with regard to Power Purchase Agreements classified as finance lease as per Ind AS 116- 'Leases' as referred to in Note No. 34. The power purchase agreements are for sale of power to single beneficiary and recoverability of interest income and principal on leased assets i.e. PPE of the power stations are assessed on the same basis as applied for trade receivables.

**Financial assets at amortised cost :-**

**Employee Loans:** The Company has given loans to employees at concessional rates as per the Company's policy which have been measured at amortised cost at Balance Sheet date. The recovery of the loan is on fixed instalment basis from the monthly salary of the employees. Long term loans for acquisition of assets are secured by way of mortgage/hypothecation of the assets for which such loans are given. Management has assessed the past data and does not envisage any probability of default on these loans.

**Loans to Government of Arunanchal Pradesh:** The Company has given loan to Government of Arunachal Pradesh at 9% rate of interest (compounded annually) as per the terms and conditions of Memorandum of understanding signed between the Company and Government of Arunachal Pradesh for construction of hydroelectric projects in the state. The loan has been measured at amortised cost and is recoverable from the share of free power of the state government from the Subansiri Lower Project. Management does not envisage any probability of default on the loan.

**Financial instruments and cash deposits :-**

The Company considers factors such as track record, size of the bank, market reputation and service standards to select banks with which balances and deposits are maintained. Generally, the balances are maintained with banks with which the Company has also availed borrowings. The Company invests surplus cash in short term deposits with scheduled banks. The company has balances and deposits with banks which are well diversified across private and public sector banks with limited exposure to any single bank.

**Corporate Guarantee issued by the Company: -**

The Company has issued following irrevocable and unconditional Corporate Guarantees to Subsidiary Companies of NHPC Limited for a Guarantee Fee of 1.20% plus applicable GST. Exposure of the Company from the Guarantee shall be the principal outstanding under the said credit facility including any interest, commission, charges etc. payable to the Bank by subsidiaries.

(a) Initially Company has issued Corporate Guarantee in favour of HDFC Bank Limited for Term Loan Facility for BSUL amounting to ₹ 213.25 Crore . The outstanding balance of said term loan is ₹ 185.39 Crore including interest as on 31.3.2026.

(b) (i) Initially Company had issued Corporate Guarantee in favour of J&K Bank Limited for Term Loan Facility for JPCL amounting to ₹ 313.00 Crore. However as on 31.03.2026, Corporate Guarantee is for outstanding balance of ₹ 289.525 Crore including interest.

(ii) Initially Company had also issued Corporate Guarantee in favour of Bank of Baroda for Term Loan Facility -1 for JPCL amounting to ₹ 344.00 Crore. However as on 31.03.2026, Corporate Guarantee is for outstanding balance of ₹ 345.88 Crore including interest .

(iii) Initially Company had also issued Corporate Guarantee in favour of Bank of Baroda for Term Loan Facility -2 for JPCL amounting to ₹ 179.00 Crore. However as on 31.03.2026, Corporate Guarantee is for outstanding balance of ₹ 180.19 Crore including interest

(iv) Company has also issued Corporate Guarantee in favour of UCO Bank for Term Loan Facility for JPCL amounting to ₹ 443.00 Crore. However as on 31.03.2026, Corporate Guarantee is for outstanding balance of ₹ 370.00 Crore including interest.

However, on the reporting date management does not envisage any probability of the default by the Subsidiary Company.

**(i) Exposure to credit risk**

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date is as under:

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Financial assets for which loss allowance is measured using 12 months Expected Credit Losses (ECL)** | | |
| Non-current investments (Other than Subsidiaries and Joint Ventures) | 404.55 | 427.16 |
| Loans -Non Current (including interest) | 936.53 | 1,242.18 |
| Other Non Current Financial Assets (Excluding Lease Receivables and interest thereon and Share Application Money Pending Allotment) | 2,195.48 | 2,096.69 |
| Current Investments | 10.80 | - |
| Cash and cash equivalents | 1,042.10 | 660.77 |
| Bank balances other than Cash and Cash Equivalents | 129.43 | 151.38 |
| Loans -Current | 485.78 | 142.74 |
| Other Financial Assets (Excluding Lease Receivables and Contract assets) | 1,564.30 | 1,218.39 |
| **Total (A)** | **6,768.97** | **5,939.31** |
| **Financial assets for which loss allowance is measured using Life time Expected Credit Losses (ECL)** | | |
| Trade Receivables | 2,406.46 | 2,206.28 |
| Contract Assets | 3,505.97 | 2,205.44 |
| Lease Receivables (Including Interest) | 2,463.57 | 2,470.69 |
| **Total (B)** | **8,376.00** | **6,882.41** |
| **TOTAL (A+B)** | **15,144.97** | **12,821.72** |

**(ii) Provision for expected credit losses :-**

**(a) Financial assets for which loss allowance is measured using 12 month expected credit losses**

The Company assesses outstanding receivables on an ongoing basis considering changes in payment behaviour and provides for expected credit loss on case-to-case basis.

**(b) Financial assets for which loss allowance is measured using life time expected credit losses**

A default in recovery of financial assets occurs when in there is no significant possibility of recovery of receivables after considering all available options for recovery as per assessment of the management. As the power stations and beneficiaries of the company are spread over various states of India, geographically there is no concentration of credit risk.

The Company primarily sells electricity to bulk customers comprising mainly of state utilities owned by State Governments. The Company has a robust payment security mechanism in the form of Letters of Credit (LC) backed by the Tri-Partite Agreements (TPA) signed among the Govt. of India, RBI and the individual State Governments subsequent to the issuance of the One Time Settlement Scheme of SEBs dues during

2001-02 by the GOI, which was valid till October 2016. Government of India has approved the extension of these TPAs for another period of 10 years and the same has been signed by most of the States. As per the provisions of the TPA and Power Purchase Agreements (PPA), the customers are required to open LCs covering 105% of the average monthly billing of the Company for last 12 months. The TPA also provides that if there is any default in payment of current dues by any State Utility, the outstanding dues can be deducted from the Central Plan Assistance of the State and paid to the concerned CPSU. Also, Electricity (Late Payment Surcharge & Related Matters) Rules, 2022 provides for regulation of power by the Company in a gradual manner in case of non-payment of dues beyond 30 days of the due date, i.e. when payment is not made by any beneficiary even after 75 days (being due period of 45 days plus 30 days) from the date of presentation of the bill.

CERC Tariff Regulations 2024-29 allow the Company to raise bills on beneficiaries for late-payment surcharge, which adequately compensates the Company for time value of money due to delay in payment. Further, the fact that beneficiaries are primarily State Governments/ State Discoms and considering the historical credit loss experience for trade receivables, the Company does not envisage either impairment in the value of receivables from beneficiaries or loss due to time value of money due to delay in realization of trade receivables. However, the Company assesses outstanding trade receivables on an ongoing basis considering changes in operating results and payment behaviour and provides for expected credit loss on case-to-case basis. As at the reporting date company does not envisage any default risk on account of non-realization of trade receivables.

**(iii) Reconciliation of impairment loss provisions**

The movement in the allowance for impairment in respect of financial assets during the year was as follows:

(₹ in Crore)

| PARTICULARS | Trade Receivables | Investments | Amount Recoverable | Loans | Contract Assets | Total |
|---|---|---|---|---|---|---|
| **Balance as at 1.4.2024** | **31.15** | **142.04** | **598.99** | **0.01** | **-** | **772.19** |
| Changes in Loss Allowances | 46.51 | (17.80) | (258.48) | (0.01) | - | **(229.78)** |
| **Balance as at 1.4.2025** | **77.66** | **124.24** | **340.51** | **-** | **-** | **542.41** |
| Changes in Loss Allowances | - | (2.45) | 188.45 | - | 32.97 | **218.97** |
| **Balance as at 31.3.2026** | **77.66** | **121.79** | **528.96** | **-** | **32.97** | **761.38** |

Based on historical default rates, the company believes that no impairment allowance is necessary in respect of any other financial assets as the amounts of such allowances are not significant.

**(C) Liquidity Risk**

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due.

**i)** The Company's objective is to maintain optimum levels of liquidity at all times to meet its cash and collateral requirements. The Company relies on a mix of borrowings and excess operating cash flows to meet its need for funds. The current committed lines of credit and internal accruals are sufficient to meet its short to medium term expansion needs. The Company monitors rolling forecasts of its liquidity requirements to ensure that it has sufficient cash to meet capital expenditure and operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the borrowing limits or covenants (where applicable) are not breached on any of its borrowing facilities.

The company had access to the following undrawn borrowing facilities at the end of the reporting year:

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Floating rate borrowing :-** | | |
| (a) Term Loan-Unsecured (in INR) | 1,576.00 | 1,276.00 |
| (b) Term Loan-Unsecured (Foreign Currency Loan amounting to JPY 10,940,553,020) | - | 628.53 |
| **Total** | **1,576.00** | **1,904.53** |

**ii) Maturities of Financial Liabilities:**

The amounts disclosed in the table below are the contractual undiscounted cash flows. Balances due within 1 year is equal to their carrying balances as the impact of discounting is not significant.

**As at 31st March, 2026** (₹ in Crore)

| Contractual maturities of financial liabilities | Note No. | Outstanding Debt as on 31.3.2026 | Within 1 Year | More than 1 Year & Less than 3 Years | More than 3 Year & Less than 5 Years | More than 5 Year |
|---|---|---|---|---|---|---|
| **(i) Non Derivative Financial Liabilities** | | | | | | |
| Borrowings | 16.1 and 20.1 | 44,986.58 | 5,877.16 | 10,703.42 | 7,624.26 | 20,781.74 |
| Lease Liabilities | 16.2 & 20.2 | 192.07 | 6.39 | 17.48 | 12.72 | 155.48 |
| Other financial Liabilities | 16.3 & 20.4 | 6,192.84 | 3,746.83 | 347.23 | 2,081.91 | 16.87 |
| Trade Payables | 20.3 | 351.61 | 351.61 | - | - | - |
| **Sub Total (i)** | | **51,723.10** | **9,981.99** | **11,068 .13** | **9,718.89** | **20,954.09** |
| **(ii) Derivative Financial Liability** | | | | | | |
| Currency Option Premium | 16.3 & 20.4 | 117.92 | 45.32 | 72.60 | | |
| **Sub Total (ii)** | | **117.92** | **45.32** | **72.60** | **-** | **-** |
| **Total Financial Liabilities (i+ii)** | | **51,841.02** | **10,027.31** | **11,140.73** | **9,718.89** | **20,954.09** |

**As at 31st March, 2025** (₹ in Crore)

| Contractual maturities of financial liabilities | Note No. | Outstanding Debt as on 31.03.2025 | Within 1 Year | More than 1 Year & Less than 3 Years | More than 3 Year & Less than 5 Years | More than 5 Year |
|---|---|---|---|---|---|---|
| **(i) Non Derivative Financial Liabilities** | | | | | | |
| Borrowings | 16.1 and 20.1 | 36,833.65 | 3,718.72 | 7,956.14 | 7,581.32 | 17,577.47 |
| Lease Liabilities | 16.2 & 20.2 | 29.22 | 5.56 | 12.14 | 1.43 | 10.09 |
| Other financial Liabilities | 16.3 & 20.4 | 4,144.54 | 1,969.35 | 148.81 | 2,017.37 | 9.01 |
| Trade Payables | 20.3 | 298.04 | 298.04 | - | - | - |
| **Sub Total (i)** | | **41,305.45** | **5,991.67** | **8,117.09** | **9,600.12** | **17,596.57** |
| **(ii) Derivative Financial Liability** | | | | | | |
| Currency Option Premium | 16.3 & 20.4 | 74.32 | 22.47 | 37.27 | 14.58 | - |
| **Sub Total (ii)** | | **74.32** | **22.47** | **37.27** | **14.58** | **-** |
| **Total Financial Liabilities (i+ii)** | | **41,379.77** | **6,014.14** | **8,154.36** | **9,614.70** | **17,596.57** |

## (D) Market Risk:

The sensitivity analysis excludes the impact of movements in market variables on the carrying value of post-employment benefit obligation provisions and on the non-financial assets and liabilities. The sensitivity of the relevant item of the Statement of Profit and Loss is the effect of the assumed changes in the respective market risks. The Company's activities expose it to a variety of financial risks, including the effects of changes in interest rates.

**(i) Interest rate risk and sensitivity**

The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long term debt obligations with floating interest rates. Company's policy is to maintain most of its borrowings at fixed rate. Company's fixed rate borrowings are carried at amortised cost and are not subject to interest rate risk. Further, the company refinances these debts as and when favourable terms are available. The company is also compensated for variability in floating rate through recovery by way of tariff adjustments under CERC tariff regulations.

The exposure of the company's borrowing to interest rate changes at the end of the reporting year are as follows:

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2026 | As at 31st March, 2025 | As at 31st March, 2025 |
|---|---|---|---|---|
| | weighted average interest rate (%) | (₹ in Crore) | weighted average interest rate (%) | (₹ in Crore) |
| Floating Rate Borrowings (INR) | 6.64 | 18,075.06 | 8.10 | 15,437.80 |
| Floating Rate Borrowings (FC) | 1.20 | 1,054.75 | 0.73 | 520.47 |
| Fixed Rate Borrowings (INR) | 7.34 | 19,351.56 | 7.59 | 15,277.15 |
| Fixed Rate Borrowings (INR) - Subordinate Debt from GOI | 1.44 | 3,855.26 | 1.46 | 3,832.86 |
| Fixed Rate Borrowings (FC) | 0.41 | 373.37 | 0.76 | 454.94 |
| **Total** | | **42,710.00** | | **35,523.22** |

**Interest Rate Sensitivity Analysis**

Profit or loss is sensitive to higher/lower interest expense from borrowings as a result of change in interest rates. The majority of the borrowings of the company are at fixed interest rate. In case of floating rate borrowings there is no impact on Statement of Profit and Loss of the company due to increase/decrease in interest rates, as the same is recoverable from beneficiaries through tariff.

**(ii) Price Risk:**

**(a) Exposure**

The company's exposure to price risk arises from investment in equity shares and debt instruments classified in the financial statements as Fair Value Through OCI. Company's investment in equity shares are listed in recognised stock exchange and are publicly traded in the stock exchanges. Company's investment in debt instruments comprise quoted Government Securities and Public Sector Bonds and are publicly traded in the market. The investment has been classified under current / non-current investment in Balance Sheet.

At a reporting date, the exposure to equity and debt instruments are as under:-

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Equity Instruments | 189.06 | 196.20 |
| Debt Instruments | 226.29 | 230.96 |

**(b) Price Risk Sensitivity**

**For Investment in Equity Instruments ( Investment in equity shares of PTC)**

The table below summarises the impact of increase/decrease in the market price of investment in equity instruments on the company's equity for the year:

(₹ in Crore)

| Particulars | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| Investment in Equity shares of | % change | Impact on other components of equity | % change | Impact on other components of equity |
| PTC India Ltd | 13.89 | 26.27 | 15.18 | 29.81 |

Sensitivity has been worked out based on the previous 3 years average of six monthly fluctuations in the share price as quoted on the National Stock Exchange (NSE).

**For Investment in Debt Instruments (Investments in Government and Public Sector Undertaking Bonds)**

The table below summarises the impact of increase/decrease of the market value of the debt instruments on company's equity for the year:

(₹ in Crore)

| Particulars | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | % change | Impact on other components of equity | % change | Impact on other components of equity |
| Government Securities | (0.10) | (0.15) | 0.11 | 0.17 |
| Public Sector Undertaking Tax Free Bonds | 0.03 | 0.02 | 0.21 | 0.17 |

**(iii) Foreign Currency Risk**

The company is compensated for variability in foreign currency exchange rate through recovery by way of tariff adjustments under the CERC Tariff Regulations.

**(a) Foreign Currency Exposure:**

The company's exposure to foreign currency risk at the end of the reporting year expressed in INR are as follows :

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Financial Liabilities:** | | |
| Foreign Currency Loans (including interest) | | |
| Japan International Corporation LTD ( JPY) | 374.09 | 456.02 |
| Japan Bank for International Corporation (JPY) | 1,054.99 | 523.70 |
| Other Financial Liabilities | 48.28 | 44.99 |
| **Net Exposure to foreign currency (liabilities)** | **1,477.36** | **1,024.7 1** |

Out of the above, loan from Japan Bank for International Corporation is hedged. For balance exposure gain/(loss) on account of exchange variation is recoverable from beneficiaries as per Tariff Regulation 2024-29. Therefore, currency risk in respect of such exposure would not be significant.

**(b) Sensitivity Analysis**

There is no impact of foreign currency fluctuations on the profit of the company as these are either adjusted to the carrying cost of respective fixed asset/Capital Work-in-Progress or recovered through tariff as per CERC Tariff Regulation. Accordingly, sensitivity analysis for currency risk is not disclosed.

**iv) Disclosure regarding Hedging Activities**

The Company has entered into an External Commercial Borrowing (ECB) arrangement with the Japan Bank for International Coperation (JBIC). The total lending commitment amounts to JPY 2000,00,00,000 which has been drawn in full by the company until the date of this document, with an interest rate of TONA (Tokyo Overnight Average Rate) + 0.90%, and interest payments are to be made on a semi-annual basis.

To mitigate the foreign exchange risk arising from the JPY-denominated loan, NHPC Ltd has entered into a JPY-INR Call Spread Option, with a total notional amount of JPY 2000,00,00,000. This call-spread option is designated as a hedging instrument against the JPY-denominated ECB, which is the hedged item. The hedge is structured with a rollover provision for the residual period of the next five years, ensuring continuous hedging coverage over the duration of the ECB loan.

**Disclosures regarding Risk management in respect of Hedging Transactions:**

The Company adheres to Indian Accounting Standards (Ind AS) in designation of derivative instruments into hedging relationship, as part of financial reporting process. The Company's comprehensive framework reflects the risk management strategy, defining the risks targeted for mitigation, including foreign exchange fluctuation risk. The hedging strategy defines contracting Call Spread Options, a financial instrument chosen for its efficacy in managing the foreign exchange fluctuation risk.

Call spread options serve as a strategic shield against the volatilities of foreign currency fluctuations, providing a reliable means to safeguard financial positions amidst uncertain market conditions. These options allow for the purchase of a call option at a lower strike price while simultaneously selling a call option at a higher strike price, effectively creating a range for which volatilities can be hedged. By employing call spread options, the Company effectively hedges against adverse currency movements, ensuring that financial outcomes remain within acceptable parameters despite the unpredictability of global currency markets.

By integrating Call Spread Options into its hedging framework, the Company enhances its risk management strategy and optimizes financial performance. The use of call spread options underscores a commitment to disciplined risk management practices, in alignment with the requirements of Indian Accounting Standards (Ind AS). Details of Currency derivatives held for hedging and risk management purposes as follows:

Details of Currency Derivatives held for hedging and risk management purposes are as follows:

(₹ in Crore)

| Particulars | As at 31st March, 2026 | | |
|---|---|---|---|
| | Notional | Fair value - Derivative Assets | Fair value - Derivative Liabilities |
| (i) **Currency Derivatives** | | | |
| Currency options | 1,168.10 | 103.09 | 104.69 |
| **Total** | **1,168.10** | **103.09** | **104.69** |

**Impact of hedging activities**

**a) Disclosure of effects of hedge accounting on financial position :**

(₹ in Crore)

| Types of hedge and risks | Nominal value | Carrying amount of Hedging instrument | Maturity Date | Hedge Ratio | Change in fair value of hedging instrument* | Change in fair value of hedged item |
|---|---|---|---|---|---|---|
| **Fair Value hedge** | | | | | | |
| **Foreign currency & interest rate risk** | | | | | | |
| a) Call Spread Options | 1,168.10 | (1.60) | 27-03-2029 | 100% | 19.84 | (19.84) |

The hedge is structured with a rollover provision for the residual period of the next five years, ensuring continuous hedging coverage over the duration of the ECB loan.

*** Represents the changes in intrinsic value of the hedging instrument**

## (3) Capital Management

### (a) Capital Risk Management

The primary objective of the Company's capital management is to maximize the shareholder value. Company's objective by managing capital is to safeguard its ability to continue as going concern, so that it continues to provide returns for shareholders and benefits for other stakeholders. CERC Tariff Regulations prescribe Debt : Equity ratio of 70:30 for the purpose of fixation of tariff of Power Projects. Accordingly, the company manages its capital structure to maintain the normative capital structure prescribed by the CERC.

The Company monitors capital using gearing ratio, which is Net debt divided by total capital. The gearing ratio are as follows:

**Statement of Gearing Ratio**

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| (a) Net Debt (₹ in Crore) | 45,396.21 | 37,476.40 |
| (b) Total Capital (₹ in Crore) | 39,972.27 | 38,348.48 |
| **Gearing Ratio (a/b)** | **1.14** | **0.98** |

**Note:** For the purpose of the Company's capital management, capital includes issued capital and other equity. Net debt includes Long term debts and Lease Liabilities including current maturities thereof, short term Borrowings and Payable towards Bonds fully serviced by Government of India Less Cash and Cash Equivalents excluding earmarked balances.

**(b) Loan Covenants:**

Under the terms of the major borrowing facilities, the company is required to comply with the following financial covenants:-

1. Maintaining minimum Fixed Asset Coverage Ratio of 1x times and Total Outside Liabilities to Tangible Net Worth within 4:1
2. Debt Service Coverage Ratio shall not be lower than 1.25:1.
3. Interest Coverage Ratio should be more than 2 times.
4. Total outside liabilities/Adjusted Net worth <=2.50X.
5. GOI to maintain management control and shareholding not fall below 51%
6. Rating of AAA to be maintained throughout tenor of facility
7. Total Secured Debt to Total Fixed Assets Ratio shall not exceed 0.75:1
8. Gearing Ratio shall not be higher than 2:1

**During the year, the company has complied with the above loan covenants.**

**(c) Dividends: (Refer Note 15.2)**

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **(i) Equity Shares** | | |
| Final dividend for the year 2024-25 of INR 0.51 per fully paid share approved in Aug-2025 and paid in Sep-2025. (31st March 2024- INR 0.50 fully paid share for FY 2023-24 ). | 512.30 | 502.25 |
| Interim dividend for the year ended 31st March 2026 of INR 1.40 ( 31st March 2025- INR 1.40) per fully paid share. | 1,406.30 | 1406.31 |
| **(ii) Dividend not recognised at the end of the reporting year** | | |
| In addition to the above dividends, since year end the directors have recommended the payment of a final dividend of INR 0.21 (31st March 2025 - INR 0.51) per fully paid up Shares . The proposed dividend is subject to the approval of shareholders in the ensuing AGM. | 210.95 | 512.30 |

## Note No-33(4) :- Financial Ratios of NHPC Limited

The following are analytical ratios for the year ended March 31,2026 and March 31,2025.

| S. No | Particulars | Numerator | Denominator | 31st March 2026 | 31st March 2025 | % Variance | Reason for variance |
|---|---|---|---|---|---|---|---|
| (a) | Current Ratio | Current Assets | Current Liabilities | 0.87 | 0.94 | -7.06 | |
| (b) | Debt-Equity Ratio | Total Debts | Shareholder's Equity | 1.16 | 0.99 | 16.89 | |
| (c ) | Debt Service Coverage Ratio | Earning Avilable for debt service | Debt Service | 1.74 | 2.53 | -31.11 | Decrease is on account of higher debt service during FY 2025-26. |
| (d) | Return on Equity Ratio (in %) | Profit After Tax | Average Shareholder's Equity | 9.24 | 8.16 | 13.27 | |

| S. No | Particulars | Numerator | Denominator | 31st March 2026 | 31st March 2025 | % Variance | Reason for variance |
|---|---|---|---|---|---|---|---|
| (e ) | Inventory turnover Ratio | Revenue From Operations | Average Inventory | 38.87 | 41.73 | -6.86 | |
| (f) | Trade Receivable turnover ratio | Revenue From Operations | Average Debtors | 4.33 | 3.19 | 35.69 | Increase is on account of higher revenue from operations and lower average debtors. |
| (g) | Trade Payables turnover ratio | Purchases | Average Trade Payables | 4.40 | 4.80 | -8.22 | |
| (h) | Net Capital turnover ratio | Revenue From Operations | Average Working Capital | (9.85) | (46.08) | 78.62 | Increase is on account of higher revenue from operations and lower average working capital. |
| (i) | Net Profit ratio (In %) | Net Profit | Revenue from operations | 35.03 | 34.29 | 2.16 | |
| (j) | Return on Capital Employed (In %) | Earning Before Interest and Taxes | Capital Employed (Tangible Net Worth + Total Debts + Deferred Tax Liabilities)) | 5.91 | 6.66 | -11.34 | |
| (k) | Return on investment (In %) | | | | | | |
| | (i) Quoted Equity | Income generated from investments | Time weighted average investments | 5.35 | (7.78) | 168.77 | Increase is on account of higher dividend received during FY 2025-26. |
| | (ii) Quoted Debt Instruments | | | 5.62 | 7.23 | -22.27 | |
| | (iii) Equity Investment in Subsidiary Companies (Unquoted) | | | 6.56 | 5.62 | 16.73 | |

## Note No. 34: Other Explanatory Notes to Accounts

**1. Disclosures relating to Contingent Liabilities:**

**Contingent Liabilities to the extent not provided for -**

**a) Claims against the Company not acknowledged as debts in respect of:**

**(i) Capital works**

Contractors have lodged claims aggregating to ₹ **8730.33 Crore** (Previous year ₹ **8677.41 Crore**) against the Company on account of rate and quantity deviation, cost relating to extension of time, idling charges due to stoppage of work, extraordinary geological occurrences, etc. These claims are being contested by the Company as being not admissible in terms of provisions of the respective contracts and are currently pending with arbitration tribunal/ other forums or are under examination by the Company. These include ₹ **5442.69 Crore** (Previous year ₹ **4888.63 Crore**) towards arbitration awards including updated interest thereon, against the Company, which have been challenged/ decided to be challenged in the Court of Law.

Management has assessed the above claims and recognized a provision of ₹ **2532.20 Crore** (Previous year ₹ **2615.36 Crore**) based on probability of outflow of resources embodying economic benefits and estimated ₹ **4854.74 Crore** (Previous year ₹ **4967.35 Crore**) as the amount of contingent liability i.e., amounts for which Company may be held contingently liable. In respect of such estimated contingent claims, either the outflow of resources embodying economic benefits is not probable or a reliable estimate of the amount required for settling the obligation cannot be made. In respect of the rest of the claims/obligations, possibility of any outflow in settlement is considered remote.

**(ii) Land Compensation cases**

In respect of land acquired for the projects, some of the erstwhile land owners have filed claims for higher compensation amounting to ₹ **73.05 Crore** (Previous year ₹ **72.69 Crore**) before various authorities/ Courts. Pending settlement, the Company has assessed and provided an amount of ₹ **2.81 Crore** (Previous year ₹ **3.65 Crore**) based on probability of outflow of resources embodying economic benefits and estimated ₹ **70.24 Crore** (Previous year ₹ **69.04 Crore**) as the amount of contingent liability as outflow of resources is considered not probable.

**(iii) Disputed Statutory Matters**

Disputed Income Tax/Sales Tax/Service Tax/Goods & Services Tax/Water Cess/ Green Energy Cess/Land Revenue/other taxes/duties pending before various appellate authorities amount to ₹ **2954.23 Crore** (Previous year ₹ **2920.98 Crore**). Pending award, the Company has assessed and provided an amount of ₹ **1.02 Crore** (Previous year ₹ **17.52 Crore**) based on probability of outflow of resources embodying economic benefits and ₹ **2739.21 Crore** (Previous year ₹ **2730.01 Crore**) are being disclosed as contingent liability as outflow of resources is considered not probable. In respect of the rest of the disputed statutory matters, possibility of any outflow in settlement is considered remote.

**(iv) Others**

Claims on account of other miscellaneous matters amount to ₹ **814.46 Crore** (Previous year ₹ **651.79 Crore**). These claims are pending before various forums. Pending settlement, the Company has assessed and provided an amount of ₹ **99.97 Crore** (Previous year ₹ **99.99 Crore**) based on probability of outflow of resources embodying economic benefits and estimated ₹ **588.06 Crore** (Previous year ₹ **504.09 Crore**) as the amount of contingent liability as outflow of resources is considered not probable. In respect of the rest of the claims/obligations, possibility of any outflow in settlement is considered remote.

The above is summarized as below: (₹ in Crore)

| Sl. No. | Particulars | Claims as on 31.03.2026 | Amount provided for in respect of claims at Column (iii) | Contingent liability as on 31.03.2026 | Contingent liability as on 31.03.2025 | Addition to (deduction) from contingent liability during the year | Decrease in contingent liability from Opening Balance as on 01.04.2025 |
|---|---|---|---|---|---|---|---|
| (i) | (ii) | (iii) | (iv) | (v) | (vi) | (vii)=(v)-(vi) | (viii) |
| 1. | Capital Works | 8730.33 | 2532.20 | 4854.74 | 4967.35 | (112.61) | 1156.71 |
| 2. | Land Compen-sation cases | 73.05 | 2.81 | 70.24 | 69.04 | 1.20 | 1.47 |
| 3. | Disputed Statutory matters | 2954.23 | 1.02 | 2739.21 | 2730.01 | 9.20 | 260.93 |
| 4. | Others | 814.46 | 99.97 | 588.06 | 504.09 | 83.97 | 31.09 |
| | **Total** | **12572.07** | **2636.00** | **8252.25** | **8270.49** | **(18.24)** | **1450.20** |

The above do not include contingent liabilities on account of pending cases in respect of service matters relating to employees (including ex-employees) and others where the amount cannot be quantified.

**(b)** It is not practicable to ascertain and disclose the uncertainties relating to outflow in respect of contingent liabilities.

**(c)** There is possibility of reimbursement to the Company of ₹ **2855.06 Crore** (Previous year ₹ **2781.64 Crore**) against the above Contingent Liabilities.

**(d)** Government of Himachal Pradesh has imposed levy of land revenue on operational Hydro Electric Projects w.e.f. 01.01.2026. Consequent to that NHPC has challenged the said levy by filing a writ petition in Shimla High Court. Contingent liabilities of ₹ **60.63 Crore** in this regard have been included in disputed statutory matters further the same has also been included in the amount of possibility of reimbursement to the company.

**(e)** The Management does not expect that the above claims/obligations (including those under litigation), when ultimately concluded and determined, will have a material and adverse effect on the Company's financial results or operations or financial condition.

**2. Contingent Assets:** Contingent assets in respect of the Company are on account of the following:

**a) Counter Claims lodged by the Company on other entities:**

The Company has lodged counter claims aggregating to ₹ **746.64 Crore** (Previous year ₹ **7.90 Crore**) against claims of other entities. These claims have been lodged on the basis of contractual provisions and are being contested at arbitration tribunal/other forums or are under examination with the counterparty. It includes counter claims of ₹ **6.64 Crore** (Previous year ₹ **6.64 Crore**) towards arbitration awards including updated interest thereon.

Based on Management assessment, a favourable outcome is probable in respect of claims aggregating ₹ **746.64 Crore** (Previous year ₹ **7.90 Crore**) and for rest of the claims, possibility of inflow is remote. Accordingly, these claims have not been recognised.

**b) Late Payment Surcharge:**

Electricity (Late Payment Surcharge and Related Matters) Rules, 2022 provide for levy of Late Payment Surcharge by generating company in case of delay in payment by beneficiaries beyond specified days from the date of presentation of bill. In view of significant uncertainties in the ultimate collection from beneficiaries, an amount of ₹ **53.30 Crore** (previous year ₹ **38.63 Crore**) as estimated by the management has not been recognised.

**c) Revenue to the extent not recognised in respect of power stations:**

Management had assessed Contingent Assets of ₹ **3.48 Crore** (previous year ₹ **2.40 Crore**) in respect of petition fees in respect of tariff petitions filed for tariff period 2024-29.

**d) Business Interruption Losses**

Insurance Claims due to Business Interruption Losses in respect of Power Stations are recognised when no significant uncertainty of ultimate collection exists. Management has assessed claims of ₹ **243.36 Crore** (Previous Year ₹ **243.36 Crore**) in this respect which have not been recognised. Detail of claims are given at Note 34(23) of the Standalone Financial Statements.

**e) Other Cases**

Claims on account of other miscellaneous matters in respect of cases pending in Court, liquidated damages, dues from ex- employees, Grant etc. estimated by Management at ₹ **272.74 Crore** (Previous year ₹ **337.28 Crore**) have not been recognised.

**3. Commitments (to the extent not provided for):**

(a) **Estimated amount of contracts remaining to be executed on capital account are as under:**

(₹ in Crore)

| Sl. No. | Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|---|
| (i) | (ii) | (iii) | (iv) |
| 1. | Property Plant and Equipment (including Capital Work in Progress) | 14702.42 | 19309.12 |
| 2. | Intangible Assets | 30.31 | 30.07 |
| | **Total** | **14732.73** | **19339.19** |

(b) The Company has commitments of ₹ **374.05 Crore** (Previous year ₹ **728.17 Crore**) towards further investment in Subsidiary Companies as at 31st March 2026.

(C) Restrictions on disposal of investments in Subsidiary and Joint Venture/Associate companies (including share application money pending allotment) as at 31st March 2026 are as under:

(₹ in Crore)

| Name of Company | Nature (Subsidiary/ Joint Venture/ Associate) | Period of restrictions for disposal of investments as per related agreements | Amount Invested | |
|---|---|---|---|---|
| | | | As at 31.03.2026 | As at 31.03.2025 |
| Loktak Downstream Hydroelectric Corporation Limited | Subsidiary | No Party shall sell, transfer, assign, mortgage or otherwise encumber its shareholding in the Company till entire equity capital required for the project is fully paid up and project is successfully commissioned | 105.56 | 105.56 |

**4. Commitments regarding Corporate Guarantees issued by the Company:** For funding the Capital Expenditure (CAPEX) requirements of its subsidiaries, the Company has provided Corporate Guarantees to Bank as per details below against their lending to these subsidiaries for which Guarantee Fee is being charged. The Company does not expect that these Guarantees shall be invoked by the Bank(s) for servicing of loan including repayment of principal within the next 12 months from reporting date.

| Corporate Guarantee Given to | Guarantee Given in favour of | Total Commitment | | Exposure of the Company from the Commitment (Including outstanding Intrest) as at | | Guarantee fee charged by the Company | Purpose |
|---|---|---|---|---|---|---|---|
| | | 31.03.2026 | 31.03.2025 | 31.03.2026 | 31.03.2025 | (in %) | |
| | | (₹ in Crore) | | | | | |
| Bundelkhand Saur Urja Limited (BSUL) | HDFC Bank in support of credit facility to BSUL | 213.25 | 213.25 | 185.39 | 199.85 | 1.20% | For meeting CAPEX Requirement. |
| Jalpower Corporation Limited (JPCL) | J&K Bank Bank of Baroda and UCO Bank in support of credit facility to JPCL | 1279.00 | 836.00 | 1185.60 | 797.00 | 1.20% | For meeting CAPEX Requirement. |

**5. Disclosures as per IND AS 115 'Revenue from contracts with customers':**

**(A) Nature of goods and services**

Revenue of the Company comprises of income from sale of power/electricity, trading of power, consultancy and other services. The following is a description of the principal revenue generating activities:

**(a) Revenue from sale of power**

Major revenue of the Company comes from sale of power. The Company sells power to bulk customers, mainly electricity utilities owned by State Governments as well as private DISCOMs. Sale of power is generally made pursuant to long-term Power Purchase Agreements (PPAs) entered into with the beneficiaries.

The details of nature, timing of satisfaction of performance obligations and significant payment terms under contracts for sale of power are as under:

| Product/ Service | Nature, timing of satisfaction of performance obligations and significant payment terms |
|---|---|
| Sale of electricity | The Company recognises revenue from contracts for sale of electricity on the basis of long-term Power Purchase Agreements entered into with the beneficiaries, which are for substantially the entire life of the Power Stations, i.e., 40 years in case of Hydro Power Stations and 25 years in case of Renewable Energy Projects. Revenue from sale of electricity is accounted for based on tariff rates approved by the CERC for tariff periods of 5 years as modified by the orders of Appellate Tribunal for Electricity wherever applicable. In case of power stations where tariff rates are yet to be approved/approved provisionally by the CERC in their orders, provisional rates are adopted considering the applicable CERC Tariff Regulations. Revenue from sale of electricity is recognised once electricity has been delivered to the beneficiary.<br><br>Where tariff is not subject to approved by CERC or tariff rates have been agreed directly with beneficiary, revenue from sale of electricity is accounted for on the basis of tariff agreed in the Power Purchase Agreements/Contracts in accordance with Ind AS 115- Revenue from Contracts with Customers.<br><br>The amounts are billed as per the terms of Power Purchase Agreements (PPA) and are payable as per the terms of PPA. |

**(b) Project Management / Construction Contracts/ Consultancy assignments (Projects and Consultancies)**

The Company undertakes consultancy and project execution & maintenance contracts for domestic and international clients. Services are rendered in various areas, viz. Design and engineering, procurement, project management and supervision, construction management, operation and maintenance of power plants, rural road projects and rural electrification projects.

The details of nature, timing of satisfaction of performance obligations and significant payment terms under contracts for consultancy and other services are as under:

| Product/ Service | Nature, timing of satisfaction of performance obligations and significant payment terms |
|---|---|
| Consultancy Services | The Company recognises revenue from contracts for consultancy services over time as customers simultaneously receive and consume the services provided by the Company. The assets (e.g. deliverables, reports etc.) transferred under the contracts do not have any alternative use to the Company and the Company has enforceable right to payment for performance completed to date. The revenue from consultancy services is determined as per the terms of the contracts. The amounts are billed as per the terms of contracts and are payable within contractually agreed credit period. |
| Revenue from works executed on Agency basis/Project Management | The Company recognises revenue in respect of works executed on agency basis over time as the assets do not have alternative use to the Company and the Company has enforceable right to payment for performance completed to date. Revenue is determined as per terms of contract. The amounts are billed as per the terms of contract and are payable within the contractually agreed credit period |

**(c) Trading of Power**

The Company purchases power from Generating Companies and sells it to DISCOMs. Depending on the nature, risks and reward profile of the agreements, the Company accounts for revenue from trading of power either as an agent or as a principal.

The details of nature, timing of satisfaction of performance obligations and significant payment terms under contracts for sale of electricity through trading are as under:

| Product/ Service | Nature, timing of satisfaction of performance obligations and significant payment terms |
|---|---|
| Trading of Power | The Company recognises revenue from contracts for sale of electricity through trading over time as the customers simultaneously receive and consume the benefits provided by the Company. Tariff for computing revenue from sale of electricity through trading is determined as per the terms of the agreements. The amounts are billed as per the periodicity specified in the Contract and are payable within the contractually agreed credit period. |

**(B) Disaggregation of Revenue**

In the following table, revenue is disaggregated by type of products and services, geographical markets and timing of revenue recognition:

(₹ in Crore)

| Particulars | Generation of electricity for the year ended (including revenue classified as revenue from Finance and Operating Leases) | | Project Management / Construction Contracts/ Consultancy assignments | | Trading of Power | | Others | | Total | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Geographical markets** | **31st March 2026** | **31st March 2025** | **31st March 2026** | **31st March 2025** | **31st March 2026** | **31st March 2025** | **31st March 2026** | **31st March 2025** | **31st March 2026** | **31st March 2025** |
| India | 9776.64 | 8919.56 | 51.60 | 46.79 | 18.05 | 21.50 | 481.69 | 6.01 | 10327.98 | 8993.86 |
| Others | - | - | 0.28 | 0.40 | - | - | - | - | 0.28 | 0.40 |
| **Total** | **9776.64** | **8919.56** | **51.88** | **47.19** | **18.05** | **21.50** | **481.69** | **6.01** | **10328.26** | **8994.26** |
| **Timing of revenue recognition:** | | | | | | | | | | |
| Products and services transferred over time | **9776.64** | **8919.56** | **51.88** | **47.19** | **18.05** | **21.50** | **481.69** | **6.01** | **10328.26** | **8994.26** |
| Units Sold (MU) | 20329 | 17400 | - | - | - | - | - | - | 20329 | 17400 |

**(C) Contract Balances**

Details of trade receivables, Contract Assets and Contract Liabilities are as under:

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Trade Receivables –Non-Current | 0.16 | 0.63 |
| Trade Receivables – Current | 652.18 | 734.57 |
| Trade Receivables – Unbilled | 1754.12 | 1471.08 |
| Contract Assets-Current | 3505.97 | 2205.44 |
| Contract Liabilities- Deposit Works-- Current | 55.91 | 33.63 |
| Contract Liabilities- Project Management/Consultancy Work- Current | 161.79 | 151.85 |
| Advance from Customers and Others-- Current | 15.94 | 29.51 |

The Company has recognised revenue of ₹ **5.23 Crore** (Previous Year ₹ **1.38 Crore**) from opening contract liabilities.

**(D)** Transaction price allocated to the remaining performance obligations is either not applicable or not material to the Company's operations.

**(E) Practical expedients applied as per Ind AS 115 'Revenue from Contracts with Customers':**

**(i)** The Company has not disclosed information about remaining performance obligations that have original expected duration of one year or less and where the revenue recognised corresponds directly with the value to the customer of the entity's performance completed to date.

**(ii)** The Company generally does not have any contracts in the normal course of business where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. Accordingly, transaction price has been adjusted for time value of money only when such time value of money is significant.

**(F)** The Company has not incurred any incremental cost of obtaining contracts with a customer and has therefore, not recognised any asset for such cost

**6. The effect of foreign exchange rate variation (FERV) during the year is as under:**

(₹ in Crore)

| Sl. No. | Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| (i) | Amount charged to Statement of Profit and Loss as FERV | 2.01 | (13.97) |
| (ii) | Amount recognised in Regulatory Deferral Account Balances | 2.23 | (0.02) |

**7. Operating Segments:**

a) Electricity generation (including income from Power Stations considered as embedded Finance/ Operating leases) is the principal business activity of the Company. Other operations viz., Contracts, Project Management, Consultancy Works and Power Trading Business do not form a reportable segment as per Ind AS 108- Operating Segments.

b) The Company has a single geographical segment as all its Power Stations/ Power-generating units are located within the Country.

c) **Information about major customers:** The Company derives more than ten percent of its revenue from three customers (beneficiaries). Details of revenue of ₹ **4076.28** Crore (Previous year ₹ **3859.19 Crore**) derived from these three customers are provided below:

| Sl. No. | Name of Customer | Revenue from customer for the year ended 31st March, 2026 | | Revenue from customer for the year ended 31st March, 2025 | |
|---|---|---|---|---|---|
| | | Amount (₹ in Crore) | % of Total Revenue | Amount (₹ In Crore) | % of Total Revenue |
| 1 | Uttar Pradesh Power Corporation Limited. | 1754.33 | 16.99 | 1576.85 | 17.53 |
| 2 | Power Development Department, Jammu & Kashmir Govt./ JK Power Corporation Limited | 1431.18 | 13.86 | 1379.38 | 15.34 |
| 3 | Punjab State Power Corporation LTD. | 890.77 | 8.62 | 902.96 | 10.04 |
| | **Total** | **4076.28** | **39.47** | **3859.19** | **42.91** |

d) **Revenue from External Customers:** The Company is domiciled in India. Details of revenue from external customers is as under:

(₹ in Crore)

| Sl. No. | Revenue from External Customers | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| 1 | Nepal | 0.28 | 0.40 |
| | **Total** | **0.28** | **0.40** |

Note: Above includes amount in foreign currecny ₹ NIL (Previous year ₹ NIL)

e) **Non-Current Assets held in Foreign Countries:**

(₹ in Crore)

| Sl. No. | Foreign Countries | Non-Current Asset | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|---|
| 1 | Nepal* | Property Plant & Equipment, Capital Work in Progress and Right of Use Asset | 73.87 | 64.46 |
| | **Total** | | **73.87** | **64.46** |

*Projects in Nepal are under survey and Investigation stage.

**8. Disclosures under Ind AS-24 "Related Party Disclosures":**

**(A) List of Related parties:**

**(i) Subsidiaries:**

| Name of Companies | Principal place of operation |
|---|---|
| NHDC Limited (NHDC) | India |
| Loktak Downstream Hydroelectric Corporation Limited (LDHCL) | India |
| Bundelkhand Saur Urja Limited (BSUL) | India |
| Jalpower Corporation Limited (JPCL) | India |
| Ratle Hydroelectric Power Corporation Limited (RHPCL) | India |
| NHPC Renewable Energy Limited (NREL) | India |
| Chenab Valley Power Projects Limited (CVPPL) | India |

**(ii) Joint Ventures/Associates:**

| Name of Companies | Principal place of operation |
|---|---|
| National High Power Test Laboratory Private Limited (NHPTL) -Associate | India |
| APGENCO NHPC Green Energy Limited (ANGEL)- Joint Venture | India |

**(iii) Key Managerial Personnel (KMP):**

**(a) During FY 2025-26**

| Sl. No. | Name | Position Held |
|---|---|---|
| 1 | Shri Bhupender Gupta | Chairman and Managing Director (CMD), w.e.f 04.09.2025 |
| 2 | Shri Raj Kumar Chaudhary | Chairman and Managing Director (CMD), till 30.06.2025. |
| 3 | Shri Rajendra Prasad Goyal | Director (Finance) & CFO till 31.08.2025. Additional Charge of Chairman and Managing Director from 01.07.2025 till 31.08.2025. |
| 4 | Shri Uttam Lal | Director (Personnel) |
| 5 | Shri Sanjay Kumar Singh | Director (Projects). Additional Charge of Chairman and Managing Director from 01.09.2025 till 04.09.2025.<br>Additional Charge of Director (Technical) till 16.04.2025. |
| 6 | Shri Suprakash Adhikari | Director (Technical) w.e.f. 16.04.2025 |
| 7 | Shri Sipan Kumar Garg | Director (Finance) from 01.09.2025 till 17.10.2025 |

| Sl. No. | Name | Position Held |
|---|---|---|
| 8 | Shri Mahesh Kumar Sharma | Director (Finance) w.e.f. 17.10.2025 & CFO w.e.f. 06.11.2025 |
| 9 | Shri Mohammad Afzal | Govt. Nominee Director (Joint Secretary, Ministry of Power) |
| 10 | Shri Premkumar Goverthanan | Independent Director till 02.03.2026 |
| 11 | Dr. Uday Sakharam Nirgudkar | Independent Director w.e.f. 17.04.2025* |
| 12 | Shri Jiji Joseph | Independent Director w.e.f. 17.04.2025* |
| 13 | Shri Anil Kumar Sood | Independent Director w.e.f. 17.04.2025 * |
| 14 | Smt. Rupa Deb | Company Secretary |

***Ceased on 16.04.2026**

**(b) During FY 2024-25**

| Sl. No. | Name | Position Held |
|---|---|---|
| 1 | Shri Raj Kumar Chaudhary | Chairman and Managing Director (CMD), w.e.f 07.08.2024<br>Also Director (Technical) till 07.08.2024. |
| 2 | Shri Rajendra Prasad Goyal | Director (Finance) & CFO<br>Additional Charge of Chairman and Managing Director till 07.08.2024. |
| 3 | Shri Uttam Lal | Director (Personnel) |
| 4 | Shri Sanjay Kumar Singh | Director (Projects) w.e.f 24.07.2024<br>Additional charge of Director (Technical) from 08.08.2024. |
| 5 | Shri Mohammad Afzal, | Govt. Nominee Director (Joint Secretary, Ministry of Power) |
| 6 | Dr. Uday Sakharam Nirgudkar | Independent Director till 08.11.2024* |
| 7 | Dr. Amit Kansal | Independent Director till 10.11.2024 |
| 8 | Dr. Rashmi Sharma Rawal | Independent Director till 10.11.2024) |
| 9 | Shri Jiji Joseph | Independent Director till 10.11.2024* |
| 10 | Shri Premkumar Goverthanan | Independent Director |
| 11 | Smt. Rupa Deb | Company Secretary |

***Reappointed w.e.f. 17.04.2025**

**(iv) Post-Employment Benefit Plans :**

| Name of Related Parties | Principal place of operation |
|---|---|
| National Hydroelectric Power Corporation Limited Employees Provident Fund | India |
| NHPC Limited Employees Group Gratuity Assurance Fund | India |
| NHPC Limited Retired Employees Health Scheme Trust | India |
| NHPC Limited Employees Social Security Scheme Fund | India |
| NHPC Limited Employees Defined Contribution Superannuation Scheme Trust | India |
| NHPC Limited Employee Leave Encashment Trust | India |

**(v) Other entities with joint-control or significant influence over the Company:**

The Company is a Central Public Sector Enterprise (CPSE) controlled by the Government of India by holding majority of shares. The Company has applied the exemption available in Ind AS 24 for government related entities and has made limited disclosures in the Financial Statements. Accordingly, details of transactions with related parties have not been given since such transactions are carried out in the ordinary course of

business at normal commercial terms and are not considered to be significant.

| Sl. No. | Name of the Government/ Other Govt. Controlled Entities | Nature of Relationship with NHPC |
|---|---|---|
| 1 | Government of India | Shareholder having control over company |
| 2 | Various Central Public Sector Enterprises and other Govt. Controlled Entities (BHEL, IOCL, Grid India, SAIL, New India Assurance Company, Damodar Valley Corporation, PGCIL, REC, BSNL, EESL, KV, Balmer Lawrie & Co. Ltd, Power Foundation of India, BRO, Indian Army etc.) | Entities controlled by the same Government (Central Government) that has control over NHPC |

**(B) Transactions and Balances with related parties are as follows:**

**(i) Transactions and Balances with Subsidiaries**

(₹ in Crore)

| Transactions with Subsidiaries | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Services provided by the Company** | | |
| ▪ NHDC | 1.86 | 3.24 |
| ▪ BSUL | 3.14 | 2.41 |
| ▪ JPCL | 15.80 | 15.49 |
| ▪ RHPCL | 7.89 | 8.24 |
| ▪ NREL | 0.12 | 0.04 |
| ▪ CVPPL | 37.33 | 30.83 |
| **Dividend received by the company** | | |
| ▪ NHDC | 455.10 | 419.01 |
| **Equity contributions (including share application money) by the company** | | |
| ▪ BSUL | 22.40 | 11.00 |
| ▪ JPCL | - | 170.23 |
| ▪ RHPCL | 209.43 | 233.83 |
| ▪ CVPPL | 129.52 | 708.21 |
| **Reimbursement of employee benefit expenses of employees on deputation/ posted at subsidiaries** | | |
| ▪ NHDC | (0.77) | 2.47 |
| ▪ BSUL | 0.53 | 0.58 |
| ▪ JPCL | 0.86 | 1.89 |
| ▪ RHPCL | 0.56 | 1.47 |
| ▪ CVPPL | 2.83 | 5.15 |
| **Loans & Advances (unsecured) given by the Company during the year** | | |
| ▪ JPCL | 340.00 | 112.00 |
| ▪ BSUL | 11.00 | 24.53 |

(₹ in Crore)

| Transactions with Subsidiaries | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| ▪ CVPPL | 100.00 | 200.00 |
| **Interest Income on Loans & Advances given by the Company during the year** | | |
| ▪ JPCL | 11.15 | 1.62 |
| ▪ BSUL | 0.85 | 2.03 |
| ▪ CVPPL | 1.97 | 1.39 |
| **Repayment of Loans & Advances given by the Company during the year** | | |
| ▪ JPCL | 340.00 | 112.00 |
| ▪ LDHCL | - | 0.05 |
| ▪ BSUL | 19.53 | 40.00 |
| ▪ CVPPL | 100.00 | 200.00 |

(₹ in Crore)

| Balances with Subsidiaries | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Receivable/(Payable) –unsecured** | | |
| ▪ NHDC | 7.51 | 2.52 |
| ▪ BSUL | 9.55 | 5.79 |
| ▪ LDHCL | 1.35 | - |
| ▪ JPCL | 4.24 | 7.92 |
| ▪ RHPCL | 0.04 | 6.48 |
| ▪ CVPPL | 26.45 | 25.53 |
| ▪ NREL | 0.04 | 0.01 |
| **Investment in Equity ( Including Share Application Money)** | | |
| ▪ NHDC | 1002.42 | 1002.42 |
| ▪ BSUL | 125.23 | 102.83 |
| ▪ LDHCL | 105.56 | 105.56 |
| ▪ JPCL | 533.10 | 533.10 |
| ▪ RHPCL | 808.14 | 598.71 |
| ▪ NREL | 20.00 | 20.00 |
| ▪ CVPPL | 3459.73 | 3330.21 |
| **Loans & Advances (Including Interest accrued) Receivable (Unsecured) from** | | |
| ▪ BSUL | 11.07 | 20.32 |
| ▪ JPCL | - | 1.36 |
| **Exposure in respect of Corporate Guarantee given by Company to: (Refer Note 34 (4))** | | |
| ▪ BSUL | 185.39 | 199.85 |
| ▪ JPCL | 1185.60 | 797.00 |

**(ii) Transactions and Balances with Joint Venture/Associates**

(₹ in Crore)

| Transactions with Joint Ventures/ Associates | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Equity contributions (including share application money) by the company** | | |
| ▪ APGENCO NHPC Green Energy Limited (ANGEL) | 5.00 | - |

(₹ in Crore)

| Balances with Joint Venture/Associates | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Investment in Equity** | | |
| ▪ NHPTL | 35.64 | 35.64 |
| ▪ APGENCO NHPC Green Energy Limited (ANGEL) | 5.00 | - |

**(iii) Transactions and Balances with Key Management Personnel:**

(₹ in Crore)

| Compensation to Key Management Personnel | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| Short Term Employee Benefits | 4.88 | 3.64 |
| Post-Employment Benefits | 0.87 | 0.37 |
| Other Long-Term Benefits | 0.84 | 0.02 |

(₹ in Crore)

| Other Transactions with KMPs | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| Sitting Fees to independent directors | 0.48 | 0.37 |
| Interest Received during the year | 0.11 | - |

(₹ in Crore)

| Balances with KMP | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| Receivable on account of Employee Loans | 0.13 | 0.09 |

**(iv) Transactions & Balances with Post -Employment Benefit Plans**

(₹ in Crore)

| Post -Employment Benefit Plans | Contribution by the company (Net of Refund from Post - Employment Benefit Plans) | | Balances with Post - Employment Benefit Plans Receivable/(Payable) | |
|---|---|---|---|---|
| | For the year ended 31.03.2026 | For the year ended 31.03.2025 | As at 31.03.2026 | As at 31.03.2025 |
| National Hydroelectric Power Corporation Limited Employees Provident Fund | 310.97 | 234.17 | (19.43) | (19.74) |

(₹ in Crore)

| Post -Employment Benefit Plans | Contribution by the company (Net of Refund from Post - Employment Benefit Plans) | | Balances with Post - Employment Benefit Plans Receivable/(Payable) | |
|---|---|---|---|---|
| | For the year ended 31.03.2026 | For the year ended 31.03.2025 | As at 31.03.2026 | As at 31.03.2025 |
| NHPC Limited Employees Group Gratuity Assurance Fund | (69.62) | 34.42 | 29.10 | 5.34 |
| NHPC Limited Retired Employees' Health Scheme Trust | 20.13 | (54.77) | (93.10) | (43.89) |
| NHPC Limited Employees Social Security Scheme Fund | 4.82 | 4.75 | (0.40) | (0.39) |
| NHPC Limited Employees Defined Contribution Superannuation Scheme Trust | 39.45 | 47.57 | (14.53) | (5.79) |
| NHPC Limited Employee Leave Encashment Trust | (44.01) | (3.19) | 6.54 | (38.95) |

**(v) Significant Transactions with Government that has control over the Company (i.e. Central Government)**

(₹ in Crore)

| Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Guarantee Fee on Foreign Loans paid to Govt. of India | 5.44 | 6.77 |
| Interest on Subordinate debts by Government of India (including interest accrued) | 67.87 | 69.00 |
| Interest received on account of 8.12% NHPC GOI Fully Serviced Bonds Issued on mandate of MOP and paid to GOI (including Interest Accrued) | 163.80 | 163.58 |
| Services Provided by the Company | - | 0.01 |
| Sale of goods (Electricity) by the Company | 35.24 | 36.43 |
| Dividend Paid during the year | 1293.10 | 1286.33 |
| Grant Received | 236.19 | 526.24 |

**(vi) (a) Outstanding balances with Central Government:**

(₹ in Crore)

| Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Balances with Central Government (that has control over the Company)** | | |
| Loan Payable to Government (Subordinate debts) (Including Interest Accrued) | 4706.61 | 4759.95 |
| Receivable - 8.12% NHPC GOI Fully Service Bonds Issued on mandate of MOP and Paid to GOI (including interest accrued) | 2021.69 | 2021.69 |
| Receivables (Unsecured) | 19.52 | 87.47 |

(₹ in Crore)

| Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Payables (Unsecured) | 18.24 | 18.24 |

**(b) Outstanding balances of Loan guaranteed by Central Government:**

(₹ in Crore)

| Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Foreign Currency Borrowings (Including Interest Accrued) | 374.09 | 456.02 |

**(vii) Transactions with entities controlled by the Government that has control over the Company**

(₹ in Crore)

| Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Purchase of property/Other assets | 48.03 | 93.38 |
| Purchase of Construction Materials, Stores, Etc. | 31.39 | 80.76 |
| Services received by the company | 2446.23 | 1200.63 |
| Services provided by the company | 5.97 | 46.12 |
| Sale of goods/Inventory made by the company | 14.74 | 17.41 |
| Settlement of claims/Income recognised by the company against insurance claim | 441.73 | 586.43 |

**(viii) Balances with entities controlled by the Government that has control over the Company**

(₹ in Crore)

| Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Payables (Unsecured) | 1078.63 | 290.76 |
| Receivables (Unsecured) | 1177.51 | 988.66 |

**(C) Other notes to related party transactions:**

**(i)** Terms and conditions of transactions with the related parties:

(a) Transactions with the State Governments and entities controlled by the Government of India are carried out at market terms on arms- length basis (except subordinate debts received from Central Government at concessional rate) through a transparent price discovery process against open tenders, except in a few cases of procurement of spares/ services from Original Equipment Manufacturers (OEMs) for proprietary items on single tender basis due to urgency, compatibility or other reasons. Such single tender procurements are also done through a process of negotiation with prices benchmarked against available price data of same/ similar items.

The company is executing contracts on agency basis with the Indian Army and the Border Road Organisation (BRO). Transactions and balances with these parties have been disclosed above under transactions and balances with entities controlled by the Government of India.

(b) Outstanding Short-Term Loan of ₹ **11.07 Crore** was granted to BSUL during FY 2025-26 at the rate 7.76 % p.a. compounded annually.

(c) Consultancy services provided by the Company to subsidiary and Joint Ventures/Associate companies are generally on nomination basis at the terms, conditions and principles applicable for consultancy services provided to other parties.

(d) Outstanding balances of subsidiary and Joint Ventures/Associate companies are unsecured and settlement occurs through banking transactions. These balances other than loans are interest free. Assessment of impairment is undertaken at each financial year through examining the financial position of the related party and the market in which the related party operates.

(e) Contributions to post-employment benefit plans are net of refunds from trusts.

(f) Amount recoverable from Government that has control over the Company and entities controlled by the same Government, where the outstanding balances are appearing at NIL value due to uncertainty in realization has not been included in amount receivable from related parties disclosed above.

**(ii)** Commitment towards further investments in the Subsidiary Companies and Joint Ventures/Associate companies are disclosed at **Note 34(3).**

**9. Particulars of Security:** The carrying amount of assets mortgaged/ hypothecated as security for borrowings are as under.

(₹ in Crore)

| S. No | Particulars | As on 31.03.2026 | | As on 31.03.2025 | |
|---|---|---|---|---|---|
| | | Specific Assets mortgaged/ hypothecated against Borrowings | Common Assets mortgaged/ hypothecated against Borrowings # | Specific Assets mortgaged/ hypothecated against Borrowings | Common Assets mortgaged/ hypothecated against Borrowings # |
| 1 | Property, Plant & Equipment | 13542.92 | 30974.07 | 8581.54 | 7971.48 |
| 2 | Capital work in progress | 3941.03 | 15126.20 | 11443.84 | 28390.29 |
| 3 | Financial Assets-Others | 245.00 | 1381.60 | 300.00 | 1483.01 |
| | **Total** | **17728.95** | **47481.87** | **20325.38** | **37844.78** |

# The outstanding debt against security pledged against common pool of assets is ₹ **3691.53 Crore** as on 31.03.2026 (Previous Year: ₹ **3844.20 Crore**).

**10. Disclosures Under Ind AS-19 " Employee Benefits":**

**(A) Defined Contribution Plans-**

**(i) Social Security Scheme:** The Company has a Social Security Scheme which has been in operation since 01.06.2007. Contribution to the fund is made by employees at a fixed amount per month and a matching contribution for the same amount is also made by the Company. The scheme has been created to provide financial help to the family in the event of death or permanent total disability of the employee. The expenses recognised during the year towards the scheme is ₹ **2.41 Crore** (Previous year ₹ **2.43 Crore**). The funds of the scheme have been invested in the NHPC Limited Employees Social Security Scheme Trust and the same is managed by the Life Insurance Corporation (LIC) of India.

**(ii) Employees Defined Contribution Superannuation Scheme (EDCSS):** The scheme has been created for providing pension benefits to employees. As per the scheme, each employee contributes @ 5% of Basic Pay and Dearness Allowance. The company contributes in EDCSS Trust / National Pension System Trust (NPS) to the extent of balance available after deducting employers' contribution to Provident Fund, contribution to Gratuity Trust and REHS Trust, from the amount worked out @ 30% of the Basic Pay and DA. The Scheme is managed through Life Insurance Corporation (LIC) of India / NPS. Expense recognised during the year towards EDCSS are ₹ **113.12 Crore** (Previous year ₹ **77.04 Crore**).

**(B) Defined Benefit Plans- Company has following defined post-employment benefit obligations :**

**(a) Description of Plans:**

**(i) Provident Fund:** The Company pays fixed contribution to Provident Fund at predetermined rates to the National Hydroelectric Power Corporation Limited Employees Provident Fund, which

invests the funds in permitted securities. The contribution to the fund for the year is recognised as an expense and is charged to the Statement of Profit and Loss/ Expenditure Attributable to Construction, as applicable. The obligation of the Company is to make a fixed contribution and to ensure a rate of return to the members not lower than that specified by the Government of India (GoI).

**(ii)** **Gratuity:** The Company has a defined benefit gratuity plan. The ceiling limit of gratuity is fixed as per applicable laws, whereby every employee who has rendered continuous service of five years or more is entitled to gratuity at 15 days salary (15/26 X last drawn basic salary plus dearness allowance) for each completed year of service subject to a maximum of ₹ **0.25 Crore** on superannuation, resignation, termination, disablement or death. The plan is being managed by the NHPC Limited Employees Group Gratuity Assurance Fund and obligation of the Company is to make contributions to the Trust based on actuarial valuation. The funds of the trust are managed by the LIC of India.

**(iii)** **Retired Employees Health Scheme (REHS):** The Company has a Retired Employees Health Scheme, under which retired employee, his/ her spouse, eligible dependent children and dependent parents are provided medical facilities in the Company hospitals / empanelled hospitals. They can also avail treatment as Out-Patients subject to a ceiling limit fixed by the Company. The liability for REHS is recognised on the basis of actuarial valuation. The Scheme is being managed by the NHPC Limited Retired Employees Health Scheme Trust and obligation of the company is to make contributions to the Trust based on such actuarial valuation. The funds of the Trust are managed by the LIC of India.

**(iv)** **Allowances on Retirement/Death:** Actual cost of shifting from place of duty at which an employee is posted at the time of retirement to any other place where he / she may like to settle after retirement is paid as per the rules of the Company. In case of death, family of deceased employee can also avail this facility. Liability for the same is recognised based on actuarial valuation. The scheme is currently unfunded.

**(v)** **Memento to employees on attaining the age of superannuation:** The Company has a policy of providing Memento valuing ₹ **10,000/-** to employees on superannuation. Liability for the same is recognised based on actuarial valuation. The scheme is currently unfunded.

**(vi)** **NHPC Employees Family Economic Rehabilitation Scheme:** NHPC Limited has introduced "NHPC Employees Family Economic Rehabilitation Scheme" w.e.f. 01.04.2021. The objective of this scheme is to provide monetary assistance and support to an employee in case of permanent total disablement of the employee and to his family in case of death of the employee, provided the permanent total disablement/ death as the case may be, takes place while the employee is in service of the Company. On the separation of an employee from the service of the Company on account of death/ permanent total disablement, the beneficiary is entitled to monthly payment equivalent to 50% of one-month Basic Pay & DA last drawn by the employee and other benefits including HRA, Children's Education Allowance, Medical Reimbursement etc. provided the beneficiary surrenders to the Company the death/ disablement benefits received under Social Security Scheme. Liability for the Scheme is recognised on the basis of actuarial valuation. The scheme is currently unfunded.

**(b)** **Disclosure of Balance Sheet amounts and sensitivity analysis of Plans:**

**(i)** **Provident Fund :** Movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| PARTICULARS | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **3099.97** | **3127.52** | **(27.55)** |
| Current Service Cost | 126.42 | - | 126.42 |
| Interest Expenses/ (Income) | 251.88 | 272.89 | (21.01) |
| **Total** | **378.30** | **272.89** | **105.41** |
| ***Re-measurements*** | | | |
| (Gain)/loss from change in financial assumptions | (0.14) | - | (0.14) |
| Experience (gains)/Losses | 30.00 | - | 30.00 |
| **Total** | **29.86** | **-** | **29.86** |
| Contributions:- | | | |
| -Employers | - | 126.42 | (126.42) |
| -Plan participants | 211.85 | 211.85 | - |
| Benefit payments | (454.92) | (454.92) | - |
| **Closing Balance as at 31.03.2026** | **3265.06** | **3283.76** | **(18.70)** |

(₹ in Crore)

| PARTICULARS | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **3030.32** | **3098.11** | **(67.79)** |
| Current Service Cost | 93.37 | - | 93.37 |
| Interest Expenses/ (Income) | 241.45 | 241.45 | - |
| **Total** | **334.82** | **241.45** | **93.37** |
| ***Re-measurements*** | | | |
| Return on Plan Assets, excluding amount included in interest expenses/(Income) | - | (39.16) | 39.16 |
| (Gain)/loss from change in financial assumptions | 0.23 | - | 0.23 |
| Experience (gains)/Losses | 0.85 | - | 0.85 |
| **Total** | **1.08** | **(39.16)** | **40.24** |
| **Contributions:-** | | | |
| -Employers | - | 93.37 | (93.37) |
| -Plan participants | 187.63 | 187.63 | - |
| Benefit payments | (453.88) | (453.88) | - |
| **Closing Balance as at 31.03.2025** | **3099.97** | **3127.52** | **(27.55)** |

**The net liability disclosed above related to funded and unfunded plans are as follows:**

(₹ in Crore)

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| Present Value of funded obligations | 3265.06 | 3099.97 |
| Fair value of Plan Assets | 3283.76 | 3127.52 |
| **Deficit/(Surplus) of funded plans** | **(18.70)** | **(27.55)** |
| Unfunded Plans | - | - |
| **Deficit/(Surplus) before asset ceiling** | **(18.70)** | **(27.55)** |

As per the provisions of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952, the Company has no right to the benefits either in the form of refund from the plan or lower future contribution to the plan towards the net surplus of ₹ **18.70 Crore** determined through actuarial valuation. Accordingly, the Company has not recognised the surplus as an asset, and the actuarial gains in Other Comprehensive Income, as these pertain to the Provident Fund Trust and not to the Company.

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in Assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in Assumption | | | Decrease in Assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 0.012% | 0.009% | Increase by | 0.012% | 0.009% |

**(ii) Gratuity:** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| PARTICULARS | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation / (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **536.83** | **531.63** | **5.20** |
| Current Service Cost | 12.31 | - | 12.31 |
| Past Service Cost | 0.52 | - | 0.52 |
| Interest Expenses/ (Income) | 35.91 | 35.57 | 0.34 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **48.74** | **35.57** | **13.17** |
| ***Re-measurements*** | | | |
| Return on Plan Asset, excluding amount included in interest expenses/ (Income) | - | 4.98 | (4.98) |

(₹ in Crore)

| PARTICULARS | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation / (Asset) |
|---|---|---|---|
| (Gain)/loss from change in demographic assumptions | 1.34 | - | 1.34 |
| (Gain)/loss from change in financial assumptions | (12.95) | - | (12.95) |
| Experience (gains)/Losses | (17.04) | - | (17.04) |
| **Total Amount recognised in Other Comprehensive Income** | **(28.65)** | **4.98** | **(33.63)** |
| Contributions: - | | | |
| -Employers | - | 7.03 | (7.03) |
| Benefit payments | (49.17) | (52.89) | 3.72 |
| **Closing Balance as at 31.03.2026** | **507.75** | **526.32** | **(18.57)** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation / (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **530.73** | **525.80** | **4.93** |
| Current Service Cost | 13.63 | - | 13.63 |
| Past Service Cost | 10.75 | - | 10.75 |
| Interest Expenses/ (Income) | 37.73 | 37.38 | 0.35 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **62.11** | **37.38** | **24.73** |
| ***Re-measurements*** | | | |
| Return on Plan Asset, excluding amount included in interest expenses/ (Income) | - | 3.15 | (3.15) |
| (Gain)/loss from change in demographic assumptions | (0.75) | - | (0.75) |
| (Gain)/loss from change in financial assumptions | 15.54 | - | 15.54 |
| Experience (gains)/Losses | (12.13) | - | (12.13) |
| **Total Amount recognised in Other Comprehensive Income** | **2.66** | **3.15** | **(0.49)** |
| Contributions: - | | | |
| -Employers | - | 32.26 | (32.26) |
| - Plan participants | - | 0.02 | (0.02) |
| Benefit payments | (58.67) | (66.98) | 8.31 |
| **Closing Balance as at 31.03.2025** | **536.83** | **531.63** | **5.20** |

Total amount recognised in the Statement of Profit and Loss/ Expenditure attributable to

Construction and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report. This includes an amount of (₹ **1.10 Crore**) (previous year ₹ **1.57 Crore**) accounted as receivable/(payable) from/to Subsidiaries/Joint Venture in respect of employees of NHPC posted in the Subsidiaries/Joint Venture of the Company.

**The net liability disclosed above related to funded and unfunded plans are as follows:**

(₹ in Crore)

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| Present Value of funded obligations | 507.75 | 536.83 |
| Fair value of Plan Assets | 526.32 | 531.63 |
| **Deficit/(Surplus) of funded plans** | **(18.57)** | **5.20** |
| Unfunded Plans | - | - |
| **Deficit/(Surplus) before asset ceiling** | **(18.57)** | **5.20** |

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in assumptions | | | Impact on Defined Benefit Obligation Increase in assumptions | | | Decrease in assumptions | |
|---|---|---|---|---|---|---|---|---|
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount rate | 0.50% | 0.50% | Decrease by | 3.30% | 3.41% | Increase by | 3.49% | 3.61% |
| Salary growth rate | 0.50% | 0.50% | Increase by | 0.37% | 0.35% | Decrease by | 0.38% | 0.38% |

**(iii) Retired Employees Health Scheme (REHS):** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii = (i) - (ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **1435.75** | **1392.11** | **43.64** |
| Current Service Cost | 23.01 | - | 23.01 |
| Interest Expenses/ (Income) | 96.05 | 93.13 | 2.92 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **119.06** | **93.13** | **25.93** |
| ***Re-measurements*** | | | |
| Return on Plan Asset, excluding amount in-cluded in interest expenses/(Income) | - | 9.85 | (9.85) |
| (Gain)/loss from change in financial assumptions | (65.31) | - | (65.31) |
| Experience (gains)/Losses | 162.54 | - | 162.54 |
| **Total Amount recognised in Other Com-prehensive Income** | **97.23** | **9.85** | **87.38** |
| Contributions: - | | | |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii = (i) - (ii) |
| | 2025-26 | | |
| -Employers | - | 60.51 | (60.51) |
| Benefit payments | (93.18) | (89.59) | (3.59) |
| **Closing Balance as at 31.03.2026** | **1558.86** | **1466.01** | **92.85** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii = (i) - (ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **1284.00** | **1163.03** | **120.97** |
| Current Service Cost | 20.22 | - | 20.22 |
| Interest Expenses/ (Income) | 91.29 | 82.69 | 8.60 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **111.51** | **82.69** | **28.82** |
| **Remeasurements** | | | |
| Return on Plan Asset, excluding amount included in interest expenses/ (Income) | - | 14.29 | (14.29) |
| (Gain)/loss from change in financial assumptions | 67.82 | - | 67.82 |
| Experience (gains)/Losses | 56.57 | - | 56.57 |
| **Total Amount recognised in Other Comprehensive Income** | **124.39** | **14.29** | **110.10** |
| Contributions: - | | | |
| -Employers | - | 215.91 | (215.91) |
| -Benefits Payments | (84.15) | (83.81) | (0.34) |
| **Closing Balance as at 31.03.2025** | **1435.75** | **1392.11** | **43.64** |

Total amount recognised in the Statement of Profit and Loss/ Expenditure attributable to Construction and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report. This includes an amount of ₹ **3.09 Crore** (previous year ₹ **2.76 Crore**) accounted as receivable/(payable) from/to Subsidiaries/Joint Venture in respect of employees of NHPC posted in the Subsidiaries/Joint Venture of the Company.

**The net liability disclosed above related to funded and unfunded plans are as follows:**

(₹ in Crore)

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| Present Value of funded obligations | 1558.86 | 1435.75 |
| Fair value of Plan Assets | 1466.01 | 1392.11 |

(₹ in Crore)

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| **Deficit/(Surplus) of funded plans** | **92.85** | **43.64** |
| Unfunded Plans | - | - |
| **Deficit/(Surplus) before asset ceiling** | **92.85** | **43.64** |

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in assumptions | | | Decrease in assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 6.15% | 6.15% | Increase by | 7.07% | 6.21% |
| Medical Cost Rate | 0.50% | 0.50% | Increase by | 7.09% | 6.29% | Decrease by | 6.21% | 6.19% |

**(iv) Allowances on Retirement/Death:** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **4.07** | **-** | **4.07** |
| Current Service Cost | 0.18 | - | 0.18 |
| Interest Expenses/ (Income) | 0.27 | - | 0.27 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **0.45** | **-** | **0.45** |
| **Re-measurements** | | | |
| (Gain)/loss from change in financial assumptions | (0.14) | - | (0.14) |
| Experience (gains)/Losses | 0.07 | - | 0.07 |
| **Total Amount recognised in Other Comprehensive Income** | **(0.07)** | **-** | **(0.07)** |
| Contributions: - | | | |
| Benefit payments | (0.31) | - | (0.31) |
| **Closing Balance as at 31.03.2026** | **4.14** | **-** | **4.14** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **4.23** | **-** | **4.23** |
| Current Service Cost | 0.17 | - | 0.17 |
| Interest Expenses/ (Income) | 0.30 | - | 0.30 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **0.47** | **-** | **0.47** |
| ***Remeasurements*** | | | |
| (Gain)/loss from change in financial assumptions | 0.14 | - | 0.14 |
| Experience (gains)/Losses | (0.29) | - | (0.29) |
| **Total Amount recognised in Other Comprehensive Income** | **(0.15)** | **-** | **(0.15)** |
| **Contributions: -** | | | |
| Benefit payments | (0.48) | - | (0.48) |
| **Closing Balance as at 31.03.2025** | **4.07** | **-** | **4.07** |

Total amount recognised in the Statement of Profit and Loss/ Expenditure attributable to Construction and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report. This includes an amount of ₹ **0.02 Crore** (previous year ₹ **0.02 Crore**) accounted as receivable/(payable) from/to Subsidiaries/Joint Venture in respect of employees of NHPC posted in the Subsidiaries/Joint Venture of the Company.

The net liability disclosed above is related to unfunded plans.

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in assumptions | | | Decrease in assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 4.78% | 4.59% | Increase by | 5.11% | 5.01% |
| Cost Increase | 0.50% | 0.50% | Increase by | 5.25% | 5.27% | Decrease by | 4.84% | 4.68% |

**(v) Memento to employees on attaining the age of superannuation:** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **2.17** | **-** | **2.17** |

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| Current Service Cost | 0.09 | - | 0.09 |
| Interest Expenses/ (Income) | 0.15 | - | 0.15 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **0.24** | **-** | **0.24** |
| ***Re-measurements*** | | | |
| (Gain)/loss from change in financial assumptions | (0.04) | - | (0.04) |
| Experience (gains)/Losses | (0.12) | - | (0.12) |
| **Total Amount recognised in Other Comprehensive Income** | **(0.16)** | **-** | **(0.16)** |
| **Contributions: -** | | | |
| Benefit payments | (0.18) | - | (0.18) |
| **Closing Balance as at 31.03.2026** | **2.07** | **-** | **2.07** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **2.28** | **-** | **2.28** |
| Current Service Cost | 0.09 | - | 0.09 |
| Interest Expenses/ (Income) | 0.16 | - | 0.16 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **0.25** | **-** | **0.25** |
| **Re-measurements** | | | |
| (Gain)/loss from change in demographic assumptions | (0.01) | - | (0.01) |
| (Gain)/loss from change in financial assumptions | 0.05 | - | 0.05 |
| Experience (gains)/Losses | (0.16) | - | (0.16) |
| **Total Amount recognised in Other Comprehensive Income** | **(0.12)** | **-** | **(0.12)** |
| **Contributions: -** | | | |
| Benefit payments | (0.24) | - | (0.24) |
| **Closing Balance as at 31.03.2025** | **2.17** | **-** | **2.17** |

Total amount recognised in the Statement of Profit and Loss/ Expenditure attributable to Construction and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report. This includes an amount of ₹ **0.01 Crore** (previous year ₹ **0.01 Crore**) accounted as receivable/(payable) from/to Subsidiaries/Joint Venture in respect of employees of NHPC posted in the Subsidiaries/Joint Venture of the Company.

The net liability disclosed above is related to unfunded plans.

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in assumptions | | | Impact on Defined Benefit Obligation Increase in assumptions | | | Impact on Defined Benefit Obligation Decrease in assumptions | |
|---|---|---|---|---|---|---|---|---|
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 2.95% | 2.92% | Increase by | 3.05% | 3.01% |

**(vi) NHPC Employees Family Economic Rehabilitation Scheme:** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **39.13** | **-** | **39.13** |
| Current Service Cost | 2.91 | - | 2.91 |
| Interest Expenses/ (Income) | 2.62 | - | 2.62 |
| **Total Amount recognised in Statement of Profit and Loss** | **5.53** | **-** | **5.53** |
| ***Remeasurements*** | | | |
| (Gain)/loss from change in financial assumptions | (0.37) | - | (0.37) |
| Experience (gains)/Losses | 1.64 | - | 1.64 |
| **Total Amount recognised in Other Comprehensive Income** | **1.27** | **-** | **1.27** |
| **Contributions:-** | | | |
| Plan Participants | 1.90 | - | 1.90 |
| Benefit payments | (2.41) | - | (2.41) |
| **Closing Balance as at 31.03.2026** | **45.42** | **-** | **45.42** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **31.92** | **-** | **31.92** |
| Current Service Cost | 2.87 | - | 2.87 |
| Interest Expenses/ (Income) | 2.27 | - | 2.27 |
| **Total Amount recognised in Statement of Profit and Loss** | **5.14** | **-** | **5.14** |
| ***Re-measurements*** | | | |
| (Gain)/loss from change in financial assumptions | 0.43 | - | 0.43 |
| Experience (gains)/Losses | 2.57 | - | 2.57 |
| **Total Amount recognised in Other Comprehensive Income** | **3.00** | **-** | **3.00** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | | 2024-25 | |
| **Contributions: -** | | | |
| Plan Participants | 1.00 | - | 1.00 |
| Benefit payments | (1.93) | - | (1.93) |
| **Closing Balance as at 31.03.2025** | **39.13** | **-** | **39.13** |

Total amount recognised in the Statement of Profit and Loss and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report. The contribution deposited by the beneficiaries of the Scheme is the amount of benefit received by the beneficiary as per NHPC Social Security Scheme. The same has been considered as part of Present Value Obligation in determining future liability as per Actuarial Valuation report."

The net liability disclosed above is related to unfunded plans.

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in assumptions | | | Decrease in assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 1.37% | 1.53% | Increase by | 1.48% | 1.60% |
| Salary growth rate | 0.50% | 0.50% | Increase by | 1.54% | 1.59% | Decrease by | 1.35% | 1.54% |

**(c) Defined Benefit Plans: Significant estimates: Actuarial assumptions:**

(₹ in Crore)

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| Discount Rate | 7.06% | 6.69% |
| Salary growth rate | 6.50% | 6.50% |

**(d) The major categories of Plan Assets are as follows:**

**Provident Fund:**

(₹ in Crore)

| Particulars | 31st March 2026 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Debt Instruments** | | | | |
| Government Bonds | 2062.79 | - | **2062.79** | 62.82 |
| Corporate Bonds | 927.11 | - | **927.11** | 28.23 |
| **Investment Funds** | | | | |
| Mutual Funds | 195.58 | - | **195.58** | 5.96 |
| **Cash and Cash Equivalents** | - | 44.60 | **44.60** | 1.36 |
| **Accrued Interest** | 53.68 | - | **53.68** | 1.63 |
| **Total** | **3239.16** | **44.60** | **3283.76** | **100.00** |

(₹ in Crore)

| Particulars | 31st March 2025 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Debt Instruments** | | | | |
| Government Bonds | 1956.93 | - | **1956.93** | 62.57 |
| Corporate Bonds | 902.27 | - | **902.27** | 28.85 |
| **Investment Funds** | | | | |
| Mutual Funds | 176.40 | - | **176.40** | 5.64 |
| **Cash and Cash Equivalents** | **-** | 36.01 | **36.01** | 1.15 |
| **Accrued Interest** | 55.91 | - | **55.91** | 1.79 |
| **Total** | **3091.51** | **36.01** | **3127.52** | **100.00** |

**Gratuity**

(₹ in Crore)

| Particulars | 31st March 2026 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Investment Funds** | | | | |
| Investment with LIC | - | 526.31 | **526.31** | 100.00 |
| **Cash and Cash Equivalents** | - | 0.01 | **0.01** | 0.00 |
| **Total** | **-** | **526.32** | **526.32** | **100.00** |

(₹ in Crore)

| Particulars | 31st March 2025 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Investment Funds** | | | | |
| Investment with LIC | - | 531.62 | **531.62** | 100.00 |
| **Cash and Cash Equivalents** | - | 0.01 | **0.01** | 0.00 |
| **Total** | **-** | **531.63** | **531.63** | **100.00** |

**Retired Employees Health Scheme (REHS):**

(₹ in Crore)

| Particulars | 31st March 2026 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Debt Instruments** | | | | |
| Corporate Bonds | 121.75 | - | **121.75** | 8.30 |
| **Investment Funds** | | | | |
| Investment with LIC | - | 1344.25 | **1344.25** | 91.70 |
| **Cash and Cash Equivalents** | - | 0.01 | **0.01** | 0.00 |
| **Accrued Interest** | - | - | - | 0.00 |
| **Total** | **121.75** | **1344.26** | **1466.01** | **100.00** |

(₹ in Crore)

| Particulars | 31st March 2025 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Debt Instruments** | | | | |
| Corporate Bonds | 219.95 | - | **219.95** | 15.80 |
| **Investment Funds** | | | | |
| Investment with LIC | - | 1157.08 | **1157.08** | 83.12 |
| **Cash and Cash Equivalents** | **-** | 6.27 | **6.27** | 0.45 |
| **Accrued Interest** | 8.81 | **-** | **8.81** | 0.63 |
| **Total** | **228.76** | **1163.25** | **1392.11** | **100.00** |

**(e)** **Risk Exposure:** Through its defined benefit plans, the Company is exposed to a number of risks, the most significant of which are detailed below:

**Description of Risk Exposures:**

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such, the company is exposed to various risks as follows:

A) Salary Increase- Actual salary increase will increase the Plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.

B) Investment Risk – For funded plans, asset-liability mismatch and actual return on assets at a rate lower than the discount rate assumed at the last valuation date can impact the liability.

C) Discount Rate: Reduction in discount rate in subsequent valuations can increase the plan's liability.

D) Mortality and disability – Actual deaths and disability cases proving to be lower or higher than assumed in the valuation can impact the liabilities.

E) Withdrawals – Actual withdrawals proving to be higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact Plan's liability.

**(f)** **Defined benefit liability and employer contributions:** Funding levels are monitored on an annual basis and the current contribution rate is 30% of basic salary and dearness allowance. The Company considers that the contribution rates set at the last valuation date are sufficient to eliminate the deficit over the agreed period and that regular contributions, which are based on service costs, will not increase significantly.

Expected contributions to defined-benefit plans for the year ending March 31, 2027 are ₹ **182.16 Crore**.

The weighted average duration of the defined benefit obligations is **11.24 Years as** at 31st March, 2026 (31st March, 2025: 10.39 years).

The expected maturity analysis of undiscounted defined benefit plans is as follows:

**The expected maturity analysis of Provident Fund (NHPC Ltd. Employees Provident Fund)**

(₹ in Crore)

| Particulars | Less than a year | Between 1-5 years | Between 5-10 years | Over 10 years | Total |
|---|---|---|---|---|---|
| 31.03.2026 | 348.26 | 477.48 | 1190.85 | 1248.47 | **3265.06** |
| 31.03.2025 | 395.94 | 603.82 | 1040.99 | 1059.22 | **3099.97** |

**The expected maturity analysis of Gratuity (NHPC Ltd. Employees Group Gratuity Assurance**

**Fund), Post Employment Medical Benefits (NHPC Ltd. Retired Employees Health Scheme Trust), Allowances on Retirement/Death, Memento and NHPC Employees Family Economic Rehabilitation Scheme are as under:**

(₹ in Crore)

| Particulars | Less than a year | Between 1-2 years | Between 2-5 years | Over 5 years | Total |
|---|---|---|---|---|---|
| **31.03.2026** | | | | | |
| Gratuity | 45.85 | 33.59 | 105.36 | 322.95 | **507.75** |
| Post-employment Medical Benefits (REHS) | 101.93 | 108.82 | 364.73 | 983.38 | **1558.86** |
| Allowances on Retirement/ Death | 0.31 | 0.26 | 0.78 | 2.79 | **4.14** |
| Memento to employees on attaining the age of superannuation | 0.20 | 0.14 | 0.43 | 1.30 | **2.07** |
| NHPC Employees Family Economic Rehabilitation Scheme | 2.59 | 2.76 | 9.52 | 30.55 | **45.42** |
| **TOTAL** | **150.88** | **145.57** | **480.82** | **1340.97** | **2118.24** |
| **31.03.2025** | | | | | |
| Gratuity | 55.12 | 41.78 | 95.97 | 343.96 | **536.83** |
| Post-employment Medical Benefits (REHS) | 92.10 | 98.33 | 329.56 | 915.76 | **1435.75** |
| Allowances on Retirement/ Death | 0.34 | 0.33 | 0.72 | 2.68 | **4.07** |
| Memento to employees on attaining the age of superannuation | 0.21 | 0.19 | 0.40 | 1.37 | **2.17** |
| NHPC Employees Family Economic Rehabilitation Scheme | 2.29 | 2.47 | 8.52 | 25.85 | **39.13** |
| **TOTAL** | **150.06** | **143.10** | **435.17** | **1289.62** | **2017.95** |

**(C) Other long-term employee benefits (Leave Benefit):** The Company provides for earned leave and half-pay leave to the employees, which accrue annually @ 30 days and 20 days respectively. Earned Leave (EL) is also encashable while in service. The maximum ceiling of encashment of earned leave is limited to 300 days. However, any shortfall in the maximum limit of 300 days in earned leave on superannuation can be fulfilled through half pay leave to that extent. The liability for the same is recognised on the basis of actuarial valuation. The expenses recognised during the year on the basis of actuarial valuation are ₹ **21.78 Crore** (Previous Year ₹ **68.29 Crore**).

**11. Particulars of income and expenditure in foreign currency impacting the Statement of Profit & Loss and consumption of stores are as under: -**

(₹ in Crore)

| S. No | Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| a) | Expenditure in Foreign Currency | | |
| | i) Interest | 21.78 | 13.86 |
| | ii) Other Misc. Matters | 7.63 | 12.58 |
| b) | Consumption of Stores in operating Limits: | | |
| | i) Imported | - | - |
| | ii) Indigenous | 40.54 | 44.35 |

**12. Disclosure as per Ind AS 33 "Earnings Per Share":**

a) **The Earnings Per Share (Basic and Diluted) are as under:**

| Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| Earnings per Share excluding movements in Regulatory Deferral Account Balances (₹) – Basic and Diluted | 2.64 | 2.93 |
| Earnings per Share including movements in Regulatory Deferral Account Balances (₹) – Basic and Diluted | 3.60 | 3.07 |
| Par value per share (₹) | 10 | 10 |

b) **Reconciliation of earnings used as numerator for calculating Earnings Per Share:**

| Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| Net Profit after Tax but excluding Movement in Regulatory Deferral Account Balances (₹ in Crore) | 2656.57 | 2942.89 |
| Net Profit including Tax and Movement in Regulatory Deferral Account Balances (₹ in Crore) | 3617.80 | 3083.98 |

c) **Reconciliation of weighted average number of shares used as denominator:**

| Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| Opening number of equity shares | 10045034805 | 10045034805 |
| Closing number of equity shares | 10045034805 | 10045034805 |
| Weighted Average number of equity shares used as denominator | 10045034805 | 10045034805 |

**Note:** The Company has not issued any instrument that could potentially dilute basic earnings per share in the future.

**13. Disclosure related to Confirmation of Balances:**

The Company has a system of obtaining periodic confirmation of balances from banks and other parties. There are no unconfirmed balances in respect of bank accounts and borrowings from banks & financial institutions. With regard to receivables for sale of power, the Company sends demand intimations to the beneficiaries with details of amount paid and balance outstanding, which can be said to be automatically confirmed on receipt of subsequent payment from such beneficiaries. In addition, reconciliation with beneficiaries and other customers is generally done on quarterly basis. So far as trade/other payables and loans and advances are concerned, the confirmation letters/ emails for outstanding balances of ₹ **0.05 Crore** or above in respect of each party as at 31st December, 2025 were sent to the parties. Some of these balances are subject to confirmation/ reconciliation. In the opinion of the management, unconfirmed balances will not require any adjustment having a material impact on the Financial Statements of the Company.

**14. Disclosure related to Corporate Social Responsibility (CSR) (Refer Note 29)**

(i) As per Section 135 of the Companies Act, 2013 read with the guidelines issued by the Department of Public Enterprises, GoI, the Company is required to spend, in every financial year, at least two per cent of the average net profits of the Company over the three immediately preceding financial years in accordance with its CSR Policy. The details of CSR expenses for the year are as under:

(₹ in Crore)

| S. No | Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| A | **Amount required to be spent during the year** | 78.01 | 82.30 |
| | Gross amount (2% of average net profit as per Section 135 of Companies Act,2013) | | |
| B | Amount spent during the year | 113.91 | 109.64 |

(₹ in Crore)

| S. No | Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| C | Shortfall at the end of the year | - | - |
| D | Amount approved by the Board to be spent during the year | 193.12 | 177.93 |

**Disclosure under Section 135(5) of Companies Act, 2013 regarding excess amount spent on CSR:**

(₹ in Crore)

| | Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| A | Opening Balance | 27.34 | - |
| B | Amount Required to be spent during the Year | 78.01 | 82.30 |
| C | Amount spent during the year | 113.91 | 109.64 |
| D | Set off available for succeeding years ((C- B)+A) | 63.24 | 27.34 |
| E | Excess amount spent and carried forward for succeeding years | 63.24 | 27.34 |

**Note: Excess amount of ₹ 63.24 Crore spent during the current year ( Previous Year ₹ 27.34 Crore) has been recognized as Pre-spent CSR Expenses in Note No. 13.1- Other Current Assets of the Financial Statements.**

(ii) The breakup of amount spent on CSR under various heads is as below:

(₹ in Crore)

| S. No | Heads of CSR | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| 1 | Health Care and Sanitation | 29.08 | 27.47 |
| 2 | Education and Skill Development | 67.29 | 58.38 |
| 3 | Women Empowerment /Senior Citizen | 0.15 | 0.04 |
| 4 | Environment | 1.80 | 3.02 |
| 5 | Art and Culture | 1.15 | 6.26 |
| 6 | Sports | 1.69 | 1.41 |
| 7 | Rural Development | 6.75 | 7.50 |
| 8 | Disaster Management | 0.68 | 0.28 |
| 9 | Technology & Research | 0.14 | 0.03 |
| 10 | Administrative Overhead | 5.00 | 5.00 |
| 11 | CSR Impact assessment | 0.18 | 0.25 |
| | **Total amount** | **113.91** | **109.64** |

(iii) **Other disclosures:-**

(a) Details of CSR spent during the year paid in cash and yet to be paid in cash along with the nature of expenditure (capital or revenue) is as under: -

(₹ in Crore)

| | Purpose | For the year ended 31.03.2026 | | | For the year ended 31.03.2025 | | |
|---|---|---|---|---|---|---|---|
| | | Paid in cash (a) | Yet to be paid in cash (b) | Total (a+b) | Paid in cash (a) | Yet to be paid in cash (b) | Total (a+b) |
| (i) | Construction/ Acquisition of any asset | 30.98 | 2.01 | 32.99 | 25.06 | 5.87 | 30.93 |
| (ii) | For purpose other than (i) above | 76.52 | 4.40 | 80.92 | 74.54 | 4.17 | 78.71 |
| | **Total** | **107.50** | **6.41** | **113.91** | **99.60** | **10.04** | **109.64** |

(b) As stated above, a sum of ₹ **6.41 Crore** out of the total spent of ₹ **113.91 Crore** is yet to be paid for FY 2025-26 to concerned parties and is included in the relevant head of accounts pertaining to liabilities.

**15. Disclosures as required under Section 22 of The Micro, Small and Medium Enterprises Development Act, 2006 read with notification of Ministry of Corporate Affairs dated 11th October, 2018 to the extent information available with management are as under:**

(₹ in Crore)

| S. No | Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|---|
| (i) | The principal amount and the interest due thereon remaining unpaid to any supplier on Balance Sheet date: | | |
| | **a) Trade Payables:** | | |
| | -Principal (Refer Note 20.3 of Standalone Financial Statements) | 93.65 | 69.79 |
| | -Interest | - | - |
| | **b) Others:** | | |
| | -Principal (Refer Note 16.3 & 20.4 of Standalone Financial Statements) | 24.97 | 17.23 |
| | -Interest | - | - |
| (ii) | The amount of interest paid by the buyer in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during the year. | - | - |
| (iii) | The amount of interest due and payable for the year of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006; | - | - |
| (iv) | The amount of interest accrued and remaining unpaid as on Balance Sheet date. | - | - |
| (v) | The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006. | - | - |

**16. Disclosures regarding leases as per IND AS -116 "Leases":**

**A) Company as Lessee:**

(i) **Accounting Treatment of Leases as per Ind AS 116:**

The Company assesses whether a contract is or contains a lease, at the inception of the contract. The Company recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For such short-term leases or lease of assets where the underlying asset is of low value, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily

determined, the Company uses its incremental borrowing rate.

The Company had applied the following practical expedients on initial application of Ind AS 116:

a. Applied a single discount rate to a portfolio of leases of similar assets in similar economic environment with a similar end date.

b. Applied the exemption not to recognize right-of-use assets and liabilities for leases with less than 12 months of lease term on the date of initial application.

c. Excluded the initial direct costs, if any from the measurement of the right-of-use asset at the date of recognition of right-of-use asset.

d. Used hindsight when determining the lease term if the contract contains options to extend or terminate the lease.

The weighted average incremental borrowing rate applied to leases recognised during FY 2025-26 is 7.15%.

**(ii) Nature of lease:** The Company's significant leasing arrangements are in respect of the following assets:

(a) Premises under cancellable lease arrangements for residential use of employees ranging from 3-4 months to three years.

(b) Premises for offices, guest houses and transit camps on lease which are not non-cancellable and are usually renewable on mutually agreeable terms.

(c) Land obtained on lease for construction of projects and / or administrative offices.

(d) Vehicles under cancellable operating leases generally for a period of 1 to 2 years.

(iii) **Amount recognised in the Statement of Profit and Loss / Expenditure Attributable to Construction in respect of short term, low value and variable lease are as under:**

(₹ in Crore)

| S. No | Description | 31.03.2026 | 31.03.2025 |
|---|---|---|---|
| 1 | Expenditure on short-term leases | 13.16 | 14.39 |
| 2 | Variable lease payments not included in the measurement of lease liabilities | 4.66 | 4.72 |

(iv) **Commitment for Short Term Leases as on 31.03.2026 is ₹ 2.39 Crore (Previous Year ₹ 2.94 Crore).**

(v) **Movement in lease liabilities during the year:**

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| **Opening Balance** | **22.70** | **25.67** |
| Additions in lease liabilities | 66.20 | 2.44 |
| Finance cost accrued during the year | 10.18 | 2.43 |
| **Less:** Payment of lease liabilities | 9.80 | 7.84 |
| **Closing Balance** | **89.28** | **22.70** |
| **Lease Liabilities -Current** | **6.39** | **5.57** |
| **Lease Liabilities – Non Current** | **82.89** | **17.13** |

**B) Finance Lease – Company as Lessor**

**Power Stations as Finance Lease**

The Company enters into power purchase agreements with beneficiaries. Power Purchase Agreements (PPA) in

the nature of an embedded lease with a single beneficiary where the minimum lease term is for the major part of the plant's economic life and the minimum lease payments amount to substantially all the fair value of the plant are considered as a Finance Lease. Other embedded leases are considered as Operating Lease. For embedded leases in the nature of a Finance Lease, the investment in the power station is recognised as a Lease Receivable. The minimum lease payments are identified by segregating the embedded lease payments from the rest of the contract amounts. Each lease receipt is allocated between the receivable and finance lease income so as to achieve a constant rate of return on the Lease Receivable outstanding.

The Company has entered into lease arrangements with a single beneficiary namely M/s Power Development Department, Jammu & Kashmir for sale of the entire power generated by two power stations, namely Nimmo Bazgo and Chutak Power Stations for a substantial period of the stipulated life of these Power Stations. Under the agreements, the customer is obligated to purchase the entire output at prices determined by the Central Electricity Regulatory Commission (CERC). Further, the Company has entered into a supplementary PPA with M/s West Bengal State Electricity Development Corporation Limited (WBSEDCL) for offtake of the entire power generated by TLDP-III Power Station for its balance useful life of 35 years on mutually agreed tariff w.e.f 1st April, 2019. The arrangements have been assessed by the Company and classified as a Finance Lease. Other financial assets (Current and Non-Current) include lease receivables representing the present value of future lease rentals receivable on the finance lease arrangements entered into by the company

Income from Finance Lease for the year is ₹ **260.35 Crore** (previous year ₹ **282.12 Crore**).

**The following table sets out the maturity analysis of lease receivables, showing the undiscounted lease payments to be received after the end of the financial year:**

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| **Undiscounted lease payments receivable:** | | |
| Less than one year | 308.84 | 404.15 |
| One to two years | 302.61 | 308.84 |
| Two to three years | 298.85 | 302.61 |
| Three to four years | 293.94 | 298.85 |
| Four to five years | 289.23 | 306.95 |
| More than five years | 5792.16 | 6173.23 |
| **Total undiscounted lease payments receivable** | **7285.63** | **7794.63** |
| Add: Unguaranteed residual value | 407.36 | 405.93 |
| Less: Unearned finance income | 5324.59 | 5788.68 |
| **Net investment in the lease** | **2368.40** | **2411.88** |
| Discounted unguaranteed residual value included in the net investment in lease | 28.73 | 19.52 |

**Significant changes in the carrying amount of the net investment in finance leases**

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| **Opening Balances** | **2411.88** | **2384.10** |

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| Additions/(deductions) during the year | 9.57 | 159.91 |
| Income from Finance Lease for the year | 260.35 | 282.12 |
| **Less:** Amount received | 218.22 | 355.44 |
| **Less:** Interest receivable | 95.18 | 58.81 |
| **Closing Balances** | **2368.40** | **2411.88** |

**C) Operating Lease – Company as Lessor:**

In the case of operating leases or embedded operating leases, the lease income from the operating lease is recognised in revenue on a straight-line basis over the lease term. The respective leased assets are included in the Balance Sheet based on their nature.

The Company has entered into Power Purchase Agreement (PPA) with WBSEDCL for sale of power from TLDP-IV power station for a period of 10 years. As per the PPA, the customer is obligated to purchase the entire output of these Power Stations/Power Projects at mutually agreed tariff in case of TLDP-IV Power Station. The Company has determined that the arrangement is in the nature of an Operating Lease.

Income from Operating Lease for the year is ₹ **262.29 Crore** (previous year ₹ **287.29 Crore**).

The following table sets out the maturity analysis of lease receivables, showing the undiscounted lease payments to be received after the end of the financial year as per Power Purchase Agreement:

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| Less than one year | 320.10 | 312.21 |
| One to two years | 320.10 | 320.10 |
| Two to three years | 320.10 | 320.10 |
| Three to four years | 320.10 | 320.10 |
| Four to five years | 320.10 | 320.10 |
| More than five years | - | 320.10 |
| **Total** | **1600.50** | **1912.71** |

**17. Disclosures under Ind AS-27 'Separate Financial Statements':**

**(a) Interest in Subsidiaries:**

| Name of Companies | Principal place of operation | Principal activities | Proportion of Ownership interest as at | |
|---|---|---|---|---|
| | | | 31.03.2026 | 31.03.2025 |
| NHDC Limited | India | Power Generation | 51.08% | 51.08% |
| Loktak Downstream Hydroelectric Corporation Limited | India | Power Generation | 74.00% | 74.00% |
| Bundelkhand Saur Urja Limited | India | Power Generation | 90.63% | 88.82% |

| Name of Companies | Principal place of operation | Principal activities | Proportion of Ownership interest as at | |
|---|---|---|---|---|
| | | | 31.03.2026 | 31.03.2025 |
| Jalpower Corporation Limited **(Refer Note No. 17.1 of Note 34)** | India | Power Generation | 100.00% | 100.00% |
| Ratle Hydroelectric Power Corporation Limited | India | Power Generation | 51.00% | 57.41% |
| NHPC Renewable Energy Limited | India | Power Generation | 100.00% | 100.00% |
| Chenab Valley Power Projects Limited | India | Power Generation | 58.16% | 59.15% |

**(b) Interest in Joint Ventures/Associates:**

| Name of Companies | Principal place of operation | Principal activities | Proportion of Ownership interest as at | |
|---|---|---|---|---|
| | | | 31.03.2026 | 31.03.2025 |
| National High Power Test Laboratory Private Limited (NHPTL) | India | On- Line High Pow-er Short Circuit Test Facility | 12.50% | 12.50% |
| APGENCO NHPC Green Energy Limited (ANGEL)- Joint Venture **(Refer Note No. 17.2 of Note 34)** | India | Power Generation | 50.00% | - |

Equity investments in Subsidiaries and Joint Ventures/Associates are measured at cost as per the provisions of Ind AS 27 - Separate Financial Statements.

17.1 The Board of Directors of the Holding Company in its meeting held on September 24, 2021 had approved the proposal to initiate the process of merger of Jalpower Corporation Limited (JPCL) (a wholly owned subsidiary) with the Company as per applicable provisions of the Companies Act, 2013. Approval of the Ministry of Power, Government of India had been conveyed on April 26, 2023 following which NHPC Limited and JPCL had filed first motion application with MCA on February 8, 2024. The Ministry of Corporate Affairs (MCA) conducted first hearing on April 30, 2025, in connection with the application filed under Sections 230-232 of the Companies Act, 2013 for approval of the Scheme of Amalgamation. Pursuant to MCA order dated May 22, 2025, meetings of the Equity Shareholders, Secured Creditors & Un-Secured Creditors of NHPC were held on September 29, 2025. Further, NHPC and JPCL have filed second motion application with the MCA on October 6, 2025 which is pending at this stage.

17.2 Company had incorporated a Joint Venture company with M/s Andhra Pradesh Power Generation Corporation Limited in the name of APGENCO NHPC Green Energy Limited (ANGEL) on 23.01.2025 for development of pumped storage projects in the State of Andhra Pradesh. During FY 2025-26. The Company has invested ₹ 5 Crore in ANGEL during FY 2025-26. However, there was no investment in ANGEL during FY 2024-25.

**18. Disclosure under Ind AS 36 "Impairment of Assets":**

Ind AS 36- Impairment of Assets requires an entity to assess on each Balance Sheet date whether there is any indication that an asset may be impaired. If any such indication exists, the entity is required to estimate the recoverable amount of the asset. If there is no indication of a potential impairment loss, the Standard does not require an enterprise to make a formal estimate of the recoverable amount.

Management has determined that each Project / Power Station of the Company is the smallest identifiable group of assets that generate cash inflows from continuing use that is largely independent of the cash inflows from other assets or groups of assets and accordingly qualifies to be designated as a Cash Generating Unit (CGU). Impairment indicators applicable to these CGUs have been assessed and based on such assessment, Management is of the opinion that no significant change with an adverse effect on the Company has taken place during the year, or is expected to take place in the near future, in the technological, economic or legal environment in which the Company and its Subsidiaries and Joint Ventures/Associates operate. This includes the regulations notified by CERC for the tariff period 2024-29 where there are no major amendments that can have a significantly adverse

impact on the future cash flow from the CGUs. There exists no evidence of obsolescence or physical damage of any CGU of the Company which may have a long-term material adverse effect on its performance. None of the operations of the Company has been discontinued or restructured during the period and no asset / CGU has been disposed off before the previously expected date of disposal. No evidence is available from internal reporting that indicates that the economic performance of any CGU is, or will be, worse than expected, except in case of 50 MW Wind Power Projects.

Further, nine CGUs of the Company and CGUs of the subsidiaries were assessed for impairment as on 31st March, 2026. The CGUs of the Company were selected based on criteria like capital cost per MW, tariff, etc. and include the two major construction projects of the Company, two Renewable Energy Generation Station and the five most recently commissioned Power Stations over 100 MW capacity. Regulatory Deferral Account balances to be recovered in future through tariff as part of capital cost recognised in one of the CGUs has also been considered along with the carrying amount of the CGU for impairment assessment. In respect of the subsidiaries, all operating power stations and projects under construction have been considered for impairment assessment.

The impairment analysis was carried out considering the carrying amount as at 31st December 2025 and based on value-in-use calculation by measuring the recoverable amount of the CGUs as per cash flow projections in accordance with the applicable CERC Tariff Regulations adjusted for the risks specific to each CGU and a pre-tax discount rate arrived at on the basis of the Capital Asset Pricing Model that reflects market assessments of the time value of money. Based on the assessment, there exists no significant indicator that would suggest an impairment of the carrying amounts of the CGUs of the company including Regulatory Deferral Account Balances and its investment in subsidiaries and Joint Ventures/ Associate during FY 2025-26. In case of 50 MW Wind Power Projects, the company has assessed recoverable amount and impairment provision of ₹ 40.83 Crore made during the year in the carrying amounts of the assets of the CGU. Further, there existed no significant indicator till the finalisation of Financial Statements for the year ended 31$^{st}$ March, 2026 that would suggest any further impairment in the Carrying value of assets of the CGUs of the Company.

During the previous year, there was no impairment in respect of Projects/ Power Stations of the Company and its investment in subsidiaries.

**19.** As per Hydro Policy 2008, 100 units of electricity is to be provided to each Project Affected Family (PAF) notified by the State Government for a period of 10 years from the date of commissioning of a project. Notification by the respective State Governments regarding PAFs is yet to be made. Since the electricity to be provided to the PAFs is to be deducted from free power to the State Government, there shall not be any impact on the profit of the Company.

**20.** Pursuant to the notification issued by the Ministry of Labour and Employment, the Code on Wages, 2019, the Code on Social Security, 2020, the Industrial Relations Code, 2020 and the Occupational, Safety, Health and Working Conditions Code, 2020 (Collectively referred to as the "New Labour Codes") became effective from November 21, 2025. The corresponding supporting rules under these codes have been notified by the Central Government w.e.f. May 08, 2026. The impact, if any, of Central Rules shall be reviewed by the Company. However, the Company has assessed the impact of "New Labour Codes" based on available information and FAQs in this regard, as not material and has been recognised in the Financial Statements of the Company for year ended March 31, 2026.

**21. Disclosure as per Ind AS 37 'Provisions, Contingent Liabilities and Contingent Assets: Nature and details of provisions (refer Note No. 17 and 22)**

**(i) General**

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When a provision is discounted, the increase in the provision due to the passage of time is recognised as a Finance Cost.

**ii) Provision for employee benefits (Other than provisions for defined contribution and defined benefit plans which have been disclosed as per Ind AS-19 at S. No. 10 of Note No. 34 of Standalone Financial Statements):**

**a) Provision for Performance Related Pay/Incentive:**

Short-term Provision has been recognised in the accounts towards Performance Related Pay/ incentive to employees on the basis of Management estimates and the guidelines of the Department of Public Enterprises, Government of India in this regard.

**b) Provision for Employee Remuneration-Pay Anomaly**

Short term provision for pay anomaly of the employees of the company has been recognised pursuant to judgement of the Hon'ble Punjab & Haryana High Court in the matter of NHPC Officers Association Vs. Union of India & Others and All India Diploma Engineers Council & Others Vs. Union of India & Others.

**(iii) Other Provisions:**

**a) Provision for Tariff Adjustment:**

Provision for tariff adjustment is made on estimated basis against probable refund to beneficiaries on reassessment of tariff billed, pending approval of Tariff/ truing up for the Year 2019-24/ 2024-29 by the Central Electricity Regulatory Commission (CERC).

**b) Provision for Livelihood Assistance:**

Provision has been recognised at discounted value adjusted for average inflation in the accounts towards special financial package finalised in consultation with the State Government and approved by the Board of Directors of NHPC for livelihood assistance to the project affected families (PAFs) in Parbati-II and Parbati-III. As per the package, pending finalisation of modalities of payment, one eligible person from each PAF shall be provided livelihood assistance equivalent to minimum wage of unskilled category as per the Government of Himachal Pradesh/ Central Government whichever is higher, on monthly instalment basis.

**c) Provision for Committed Capital Expenditure:**

Provision has been recognised at discounted value in case of non- current amount of Capital Expenditure to be incurred towards environment, compensatory afforestation, local area development, etc. which was a pre-condition for granting approval for construction of the project and expenditure towards which had not been completed till commissioning of the project. Such provisions are adjusted against the incurrence of actual expenditure as per demand raised by the concerned State Government Authorities.

**d) Provision for restoration expenses of insured assets:**

Provision has been recognised in the accounts based on Management Estimates for restoration of damaged assets insured under Mega Policy and Construction Plant and Machinery Policy. The provision is adjusted against incurrence of actual expenditure towards restoration of the assets.

**e) Provisions for expenditure in respect of Arbitration Award/Court cases:**

This includes provisions created on the basis of management assessment as to probable outflow in respect of contractors claims against which arbitration award/Court decision have been received and which have been further challenged in a Court of Law. Utilization/outflow of the provision is to be made on the outcome of the case.

**f) Provisions- Others: This includes provisions towards:-**

(i) Contractor claims, Land compensation cases, disputed tax demands and other cases created on the basis of management assessment towards probable outflow. Utilization/outflow of the provision is to be made on the outcome of the case.

(ii) Wage revision of Central Government Employees whose services are utilised by the company.

(iii) Provision for interest to beneficiaries on excess tariff recovered in terms of Tariff Regulations for the Year 2024-29 where the capital cost considered for fixation of tariff by the CERC on the basis of projected capital cost as on Commercial Operation Date or the projected additional capital expenditure exceeds the actual capital cost incurred.

(iv) Upfront provision for rebate towards interest on House Building Advance provided to employees based on the historical trend of rebate allowed.

(v) Upfront provision for rebate to customers for sale of power based on the historical trend of rebate allowed.

(vi) Provision for impairment of investment by Employees Provident Fund Trust in certain interest-bearing Financial Instruments including interest accrued thereon but not received.

(vii) Provision for cost of Carbon Credits / Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs) as per Management estimate.

**22. Disclosures relating to creation of Regulatory Deferral Account (RDA) balances as per Ind AS 114:**

The Company is primarily engaged in the construction and operation of hydroelectric power projects. The price (tariff) to be charged by the company for electricity sold to its customers is determined by Central Electricity Regulatory Commission (CERC) under applicable CERC (terms and conditions of tariff) Regulations. The said price (tariff) is based on allowable costs like interest costs, depreciation, operation and maintenance charges plus a stipulated return. This form of rate regulation is known as cost-of-service regulations. The basic objective of such regulations is to give the entity the opportunity to recover its costs of providing the goods or services plus a fair return.

For the purpose, the Company is required to make an application to CERC based on capital expenditure incurred duly certified by the Auditors or already admitted by CERC or projected to be incurred up to the date of commercial operation and additional capital expenditure duly certified by the Auditor or projected to be incurred during tariff year. The tariff determined by CERC is recovered from the customers (beneficiaries) on whom the same is binding.

The above rate regulation results in creation of a right (asset) or an obligation (liability) as envisaged in the accounting framework which is not the case in other industries. Guidance Note on Accounting for Rate Regulated Activities (Previous GAAP) issued by the ICAI is applicable to entities that provide goods or services whose prices are subject to cost-of-service regulations and the tariff determined by the regulator is binding on the customers (beneficiaries). As per guidance note, a regulatory asset is recognized when it is probable (a reasonable assurance) that the future economic benefits associated with it will flow to the entity as a result of the actual or expected actions of the regulator under applicable regulatory framework and the amount can be measured reliably.

The Guidance Note also provides that in some cases, a regulator permits an entity to include in the rate base, as part of the cost of self-constructed (tangible) fixed assets or internally generated intangible assets, amounts that would otherwise be recognized as expense in the statement of profit and loss in accordance with Accounting Standards.

With effect from 01.04.2016, such rate regulated items are to be accounted for as per Ind AS 114 'Regulatory Deferral Accounts.' Ind AS 114 allows an entity to continue to apply previous GAAP accounting policies for the recognition, measurement, impairment and derecognition of regulatory deferral account balances. For this purpose, Guidance Note of the ICAI on 'Accounting for Rate Regulated Activities' shall be considered to be the previous GAAP.

**A) Regulatory Deferral Account balances in respect of Subansiri Lower Project:**

Construction activities at site of Subansiri Lower Project were interrupted from 16.12.2011 to 30.09.2019 due to cases filed before the National Green Tribunal. Technical and administrative work at the project, however, continued.

Vide order dated 31st July 2019, the Hon'ble NGT held that there is no justification in the petitions of the applicants pleading bias in the constitution of the Expert Committee by the MoEF & CC and accordingly, the cases against Subansiri Lower Project pending with the NGT were dismissed. Active construction work at the project was resumed from October 2019.

In line with the opinion of Expert Advisory Committee (EAC) of the Institute of Chartered Accountants of India (ICAI), borrowing cost of ₹ **2735.61 Crore** and employee benefits expense, depreciation & other expense (net of other income) amounting to ₹ **1084.63 Crore** during interrupted period 16.12.2011 to 30.09.2019 was charged to the Statement of Profit and Loss . CERC Tariff Regulations allows inclusion of such costs for fixation of tariff, in case the cessation of construction activities beyond the control of the Project Developer. Accordingly, and in line with Guidance Note on Rate Regulated Activities and Ind AS 114'Regulatory Deferral Accounts' the expenditure of ₹ **3470.59 Crore** was recognized as Regulatory Deferral Account (Debit) balances till FY 2024-25.

During FY 2025-26, the Company has commissioned 750 MW (3 out of 8 units) out of 2000 MW Subansiri Lower Project and carried out a detailed impairment assessment and assessed that there is no impairment in the carrying amount of CGU (Subansiri Lower Project) including Regulatory Deferral Account balance. The uncertainties associated with the completion of the project no longer exist and as such borrowing and administrative costs of ₹ **349.65 Crore** incurred on the Project has been recognized as Regulatory Deferral Balance during FY 2025-26 in the books of Subansiri Lower Project.

Further, as per CERC order dated 16.01.2026 in Petition No.211/TT/2024, the Company was required to pay charges of Associated Transmission System (ATS) of Subansiri Lower Project due to early commissioning of the transmission system by the Transmission Utility. Accordingly, during FY 2025-26 an amount of ₹ **822.19 Crore** has been charged to the Statement of Profit and Loss under 'Other Expenses'. Since the ATS charges till commissioning of the Project is recoverable from beneficiaries by way of tariff as per CERC Tariff Regulations, the above amount of ₹ **822.19 Crore** has been recognized as a Regulatory Deferral Account Debit balance with corresponding credit to 'Movement in Regulatory Deferral Account Balances'.

The Company has commissioned 750 MW (3 units) out of 2000 MW Subansiri Lower Project during FY 2025-26. Accordingly, an amount of ₹ **30.22 Crore** has been adjusted from the Regulatory Deferral Account balances in proportion to depreciation following the rates and methodology notified under CERC Tariff Regulations over the life of the Project, i.e. 40 years.

The total Regulatory Deferral Account Debit balances recognized in respect of Subansiri Lower Project for and up to the year ended 31.03.2026 along with movement are as under:

(₹ in Crore)

| Regulatory asset created in relation to: | Opening balance as on 01.04.2025 (A) | Addition during the year (B) | Amount Adjusted during the year (C) | Regulatory income/ (expense) recognized in the Statement of Profit and Loss (D=B-C) | Closing balance as on 31.03.2026 (A+D) |
|---|---|---|---|---|---|
| Borrowing and Other Costs | 3470.59 | 349.65 | 24.87 | 324.78 | 3795.37 |
| Other Expenses (Associated Transmission System charges) | - | 822.19 | 5.35 | 816.84 | 816.84 |
| **Total** | **3470.59** | **1171.84** | **30.22** | **1141.62** | **4612.21** |

Tariff Regulations for the period 2024-29 have been notified by the CERC. These regulations allow capitalization of borrowing and other attributable costs incurred due to uncontrollable factors including force majeure events like blockade/ embargo, delay in obtaining statutory approval for projects etc. in line with the earlier Tariff Regulations. Accordingly, Management considers that adverse changes in Tariff Regulations are not likely to be a significant area of risk for the future recovery of RDA balances recognized in respect of Subansiri Lower Project.

Risks and uncertainties that might affect the future recovery of the Regulatory Deferral Account balances being created in respect of Subansiri Lower Project are:

a) **Demand Risk:** Recovery of the Regulatory Deferral Account Balances shall be by way of depreciation through tariff. Accordingly, the same is affected by the normal risks and uncertainties impacting sale of electricity in India like difficulty in signing of long term Power Purchase Agreements (PPAs), at the rate covering the cost and required return ensuring the viability of the Project.

b) **Regulatory Risk:** Tariff regulations further provide that if the delay is not attributable to the generating company but is due to uncontrollable factors, IEDC may be allowed after due prudence check. Any disallowance of expenditure after prudence check can affect the quantum of regulatory deferral account balances to be recovered from beneficiaries.

B) **Regulatory Deferral Account balances due to moderation of tariff of Kishanganga Power Station:**

As per CERC Tariff Regulations 2014-19/2019-24/2024-29, depreciation on capital cost of a Power Station forms one of the components of tariff. Depreciation is charged in the books as per the rates provided in the Tariff Regulations 2014-19/2019-24/2024-29 in the initial operating period of 12 years and thereafter the balance depreciation is spread equally over the remaining life so as to recover 90 percent of the capital cost of the Power Station by way of depreciation. As per Tariff regulations 2019-24/2024-29, the useful life of a hydro-power station is 40 years.

As per CERC Tariff Regulations, 2019-24/2024-29, tariff for sale of electricity by the generating company may also be determined in deviation of the norms specified in the Regulations provided the levelized tariff over the useful life of the project on the basis of the norms in deviation does not exceed the levelized tariff calculated on the basis

of the norms specified in the Regulations.

In the case of Kishanganga Power Station (Commercial Operation Date: 17th May, 2018), the Company has made moderation in tariff by fixing lower tariff in the initial ten years and then fixing higher tariff in the remaining 30 years by way of charging 1.5% depreciation from the 1st to the 10th year and 2.5% depreciation from 11th to the 40th year, thus aggregating 90 percent of the Capital Cost of the Power Station. This moderation, with the intent to reduce tariff in the initial years of operation, has been duly approved by the CERC.

Moderation of depreciation rates for tariff determination in Kishanganga Power Station gives rise to a significant mismatch by way of higher depreciation charged in the books (as per CERC Tariff Regulations, 2024-29) during the first 12 years of commercial operation and recovery by way of tariff as per Tariff Order of the Power Station approved by the CERC. The lower recovery during the first 12 years would, however, be compensated over the balance period of the operational life of the Power Station by way of higher recovery of depreciation through tariff than that charged in the books. This deferment of recovery of costs with the intent to reduce tariff in the initial years and its recovery in subsequent years demonstrates that an asset exists by way of the right to recover current costs in future through tariff and such right is enforceable.

Keeping in view the provisions of Ind AS 114- "Regulatory Deferral Accounts", difference between depreciation charged to the Statement of Profit and Loss Account as per Tariff Regulations 2024-29 and the depreciation allowed by way of tariff and which is recoverable from the beneficiaries in subsequent periods is being recognized as 'Regulatory Deferral Account balances' with effect from Commercial Operation Date of the Power Station. RDA balances created during the first 12 years of commercial operation shall be recovered from beneficiaries by way of higher depreciation as a component of tariff over the balance useful life of the Power Station, i.e. over a period of 28 years.

The regulated assets (+)/liability (-) recognized in the books to be recovered from or payable to beneficiaries in future periods are as follows:

(₹ in Crore)

| S. No | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | **1363.44** |
| B | Addition during the year (assets) | 207.73 |
| C | Amount Used/reversed during the year | - |
| D | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C)** | **207.73** |
| E | **Closing balance as on 31.03.2026 (A+D)** | **1571.17** |

The Company has long term Power Purchase Agreements in respect of Kishanganga Power Station. Since the proposal for moderation of tariff already stands approved by the CERC, the Company does not envisage any significant risk as regards recoverability of the Regulatory Deferral Account balances created in respect of Kishanganga Power Station.

However, as depreciation charge in the books and recovery thereof through tariff are dependent on the Capital Cost of the Power Station as allowed by CERC, recovery of the regulatory deferral account balances in respect of Kishanganga Power Station would be subject to Regulatory Risk. Approval of actual capital expenditure on the Power Station including expenditure on account of time and cost overruns etc. are subject to prudence check by the CERC. Any disallowance of expenditure after prudence check can affect the quantum of regulatory deferral account balances to be recovered from beneficiaries.

**C) Regulatory Deferral Account balances in respect of exchange differences on Foreign Currency Monetary items:**

As per Ind AS 23- "Borrowing Costs", borrowing cost on foreign currency loans to the extent treated as an adjustment to interest costs is allowed to be capitalised during construction period. Further, Ind AS 21-"The Effects of Changes in Foreign Exchange Rates" provides that exchange differences arising on settlement or translation of monetary items at rates different from those at which they were translated on initial recognition during the period or in previous financial statements shall be recognized in the Profit and Loss in the period in which they

arise.

Para D13AA of Ind AS 101- "First Time Adoption of Ind AS" provides that a first-time adopter may continue the existing accounting policy adopted for accounting of exchange differences arising from translation of long-term foreign currency monetary items. Accordingly, for periods beginning on or after 01.04.2016, all exchange differences arising on translation/ settlement of monetary items other than exchange difference on borrowings to the extent treated as an adjustment to interest cost during construction period are to be charged to the Statement of Profit and Loss.

As per the CERC Tariff Regulations 2014-19, any gain or loss on account of exchange risk variation shall be recoverable as part of capital cost for calculation of tariff on Commercial Operation Date (COD) of a project and on actual payment basis during Operation and Maintenance (O&M) period. Further, CERC in previous tariff orders has allowed exchange differences incurred during the construction period as a part of capital cost.

Keeping in view the provisions of Ind AS 114- "Regulatory Deferral Accounts" as regards recognition and CERC Tariff Regulations 2014-19 as regards recoverability, exchange differences arising on translation/ settlement of foreign currency monetary items to the extent charged to the Statement of Profit and Loss are being recognized as 'Regulatory Deferral Account balances'. These balances are adjusted from the year in which the same become recoverable from or payable to the beneficiaries after Commercial Operation Date (COD) of the Project.

The regulated assets (+)/liability (-) recognized in the books to be recovered from or payable to beneficiaries in future periods are as follows:

(₹ in Crore)

| S. No | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | **2.67** |
| B | Addition during the year (assets) | 2.23 |
| C | Amount Used/reversed during the year | - |
| D | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C)** | **2.23** |
| E | **Closing balance as on 31.03.2026 (A+D)** | **4.90** |

Regulations regarding recoverability of Foreign Exchange rate Variation (FERV) as part of capital cost for calculation of tariff on Commercial Operation Date (COD) of a project and on actual payment basis during O&M period of a Power Station as per Tariff Regulations 2019-24 have been continued for the tariff period 2024-29 also. Accordingly, Management considers that adverse changes in Tariff Regulations are not likely to be a significant area of risk for the future recovery of RDA balances recognized in respect of exchange differences on Foreign Currency Monetary items.

Recoverability of the Regulatory Deferral account balances is however, subject to Demand Risk since recovery/ payment of the regulatory deferral debit/credit balance shall be by way of billing to the beneficiaries. Accordingly, the same is affected by the normal risks and uncertainties impacting sale of electricity in India like difficulty in signing of long term PPAs, etc.

**D) Regulatory Deferral Account balances on account of settlement of Court/Arbitration cases (Under Vivad Se Viswas Scheme)**

Vide Office Memorandum dated 29.05.2023, the Ministry of Finance, Government of India has notified the "Vivad se Viswas II (Contractual Disputes) Scheme" (the Scheme) for settlement of contractual disputes between, CPSEs (the 'Procurer') and the counter-party to the dispute (the 'Contractor'). Disputes where the award by Court/ Arbitral Tribunal (AT) is only for monetary value are eligible for settlement under this scheme. Cases where the award stipulates specific performance of contract (either fully or partially) shall not be eligible for settlement through this scheme.

As per regulation 24, 25 & 26 of CERC Tariff Regulations, 2019-24, any expenditure incurred (principal amount of award) to meet award of arbitration or for compliance of order or directions of any Statutory Authority, or Order or decree of any Court of Law is allowed through tariff in the form of additional capitalization. Further, expenditure towards interest is allowed as reimbursement by CERC as per the approach adopted by CERC in their order dated

30.11.2022 in Petition no 145/GT/2020 in respect of Chamera-I Power Station.

As per Regulation 91 of CERC Tariff Regulations, 2024-29, in cases where there is a liability with respect to capital works on account of award of arbitration having principal amount along with interest payment, the principal amount actually paid shall be capitalised. Provided that any interest amount associated with the arbitration award and actually paid shall be recovered in instalments.

Since, expenditure towards interest in case of award of arbitration or for compliance of order or directions of any Statutory Authority, or Order or decree of any Court of Law was allowed as reimbursement by CERC during tariff period 2019-24 and tariff regulation 2024-29 also allows for recovery of interest expenditure on arbitration award, the interest paid/to be paid in respect of cases being settled under the Scheme has been charged to the Statement of Profit and Loss. Further, keeping in view the provisions of Ind AS 114- "Regulatory Deferral Accounts", such interest amount to the extent charged to the Statement of Profit and Loss during FY 2023-24, amounting to ₹ **135.51 Crore** have been recognized as 'Regulatory Deferral Account (Debit) Balances'.

Summary of total RDA Debit balances recognized and adjusted till 31.03.2026 in the financial statements are as under:

(₹ in Crore)

| S. No | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | **135.51** |
| B | Addition during the year (assets) | - |
| C | Amount Used/Reversed during the year | - |
| D | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C)** | **-** |
| E | **Closing balance as on 31.03.2026 (A+D)** | **135.51** |

Recoverability of the Regulatory Deferral account balances is however, subject to Demand Risk since recovery/ payment of the regulatory deferral debit/credit balance shall be by way of billing to the beneficiaries. Accordingly, the same is affected by the normal risks and uncertainties impacting sale of electricity in India like difficulty in signing of long term PPAs, etc.

**E) Regulatory Deferral Account balances on account of deferred tax recoverable from beneficiaries / Payable to beneficiaries:**

As per CERC Tariff Regulations, deferred tax arising out of generating income for the tariff period 2004-09 is recoverable from beneficiaries in the year the same materializes as current tax. For the tariff period 2014-19, deferred tax is recoverable by way of grossing up the Return on Equity by the effective tax rate based on actual tax paid.

There is no change in mode of recovery of current tax and deferred tax as provided in the Tariff Regulations 2014-19 and onwards.

The regulated assets (+)/liability (-) recognized in the books to be recovered from or payable to beneficiaries in future periods are as follows:

**In respect of deferred tax recoverable for tariff period up to 2009:**

(₹ in Crore)

| S. No | Particulars | Regulatory Deferral Account Debit Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | **1219.80** |
| B | Addition during the year | - |
| C | Amount Used during the year | 80.57 |
| D | Amount Reversed during the year | 321.51 |
| E | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C-D)** | **(392.08)** |
| | **Closing balance as on 31.03.2026 (A+E)** | **827.72** |

**In respect of deferred tax adjustment against deferred tax liabilities (pertaining to tariff period 2014-19**

**and onwards):**

(₹ in Crore)

| S. No | Particulars | Regulatory Deferral Account Debit Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | **602.48** |
| B | Addition during the year | 737.24 |
| C | Amount Used during the year | - |
| D | **Amount Reversed during the year** | **374.80** |
| E | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C-D)** | **362.44** |
| F | **Closing balance as on 31.03.2026 (A+E)** | **964.92** |

**Regulatory Deferral Account Credit balances on account of Minimum Alternative Tax (MAT) Credit:**

MAT Credit arising out of generating income as and when utilized by the Company is to be passed on to the beneficiaries. Accordingly, Regulatory Deferral Account (Credit) Balance of ₹ **1409.95 Crore** up to the current year (previous year ₹ **1048.79 Crore**) has been recognised in respect of MAT Credit to be utilised in future and further passed on to the beneficiaries. Out of the same an amount of ₹ **125.59 Crore** (up to previous year ₹ **125.59 Crore**) has been passed on to beneficiaries till FY 2025-26.

The Movement in Regulatory Deferral Account Credit Balances recognized/ (utilized) in respect of MAT Credit payable to beneficiaries in future periods are as follows:

(₹ in Crore)

| S. No | Particulars | Regulatory Deferral Account Credit Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | **923.20** |
| B | Addition during the year | 360.71 |
| C | Amount Used during the year | - |
| D | Amount Reversed during the year | - |
| E | **Closing balance as on 31.03.2026 (A+B-C-D)** | **1283.91** |

Recoverability of Regulatory Deferral Account (Debit) balance recognised on account of deferred tax recoverable up to tariff period 2004-2009, Deferred Tax adjustment against Deferred Tax Liabilities pertaining to tariff period 2014-19 and onwards and discharge of Regulatory Deferral Account (Credit) balance created on MAT Credit are dependent upon the future operating performance of the Company. Further, since these Regulatory Deferral Account (Debit) balances relate to past tariff periods, recoverability is also subject to the regulatory risk of CERC allowing recovery of such balances in future tariff regulations.

**23 Disclosure of major claims lodged with the Insurance Company under Mega Insurance Policy**

The assets of the Power Stations are exposed to various risk factors such as Fire; Earthquake, Lightening; Explosion / implosion, Aircraft damage, Riot, strike, malicious damage (RSMD); Storm, cyclone Typhoon, Tempest Hurricane, Tornado, Flood & inundation (STFI); Impact damage; Subsidence & Landslide including rockslide; Bursting & Overflowing of Water tanks, Apparatus & pipes; Missile testing operations; Leakage from automatic sprinkler instillations; Bush fire; & Burglary/Theft, Terrorism activities etc.. The material damage and consequential business interruption losses due to such risks are indemnified by the Company by taking suitable insurance cover (Mega Insurance Policy) on annual basis. In addition, insurance cover for Machinery Breakdown (MBD) & Third-Party Liability (TPL) is also taken under Mega Insurance Policy. The status of insurance claims lodged with the Insurance Companies against material damages and consequential business interruption losses due to floods, landslides, fire etc. at Power Station(s) are as under:

(₹ in Crore)

| Particulars of claims | Updated claim lodged (Net of deductibles) | Amount received | Balance receivable | |
|---|---|---|---|---|
| | | | As at 31st March, 2026 | As at 31st March, 2025 |
| Against Material Damage # | 1251.31 | 276.06 | 975.25 | 747.93 |
| Against Business Interruption Losses. * | 895.47 | 324.01 | 571.46** | 571.45 |
| **Total** | **2146.78** | **600.07** | **1546.71** | **1319.38** |

# Reconciliation of "Balance Receivable" disclosed above with amount recognised as receivable against "Material Damage" is as under:

(₹ in Crore)

| Particulars | As at 31st March 2026 |
|---|---|
| Total claim lodged with Insurance Company | 1251.31 |
| Amount of loss including WDV of Assets lost | 1186.26 |
| Amount received | 276.06 |
| Deductibles as per Insurance Policy | 149.96 |
| **Receivable from Insurance Company (As per Books of Accounts)-Material Damage** | **760.24** |

*Income recognised in respect of "Business Interruption Loss" during the year is **NIL** (previous year ₹ **465.59**) .

**An amount of ₹ **243.36 Crore** (previous year ₹ **243.36**) has been included in Contingent Assets against the insurance claims **(Refer Note 34 (2) (d))**.

**24.** An MoU signed between Ministry of Power, Govt. of India and Govt. of J&K for execution of Bursar Project in Central Sector through NHPC on 20.07.2000. Examination of DPR, as submitted by NHPC on 06.01.2017, is on hold due to non-submission of identification of additional command area by Govt. of J&K & Himachal Pradesh. The Company has incurred expenditure amounting ₹ **128.75 Crore** (net of ₹ **99.26 Crore** received from the MoWR) towards Survey & Investigation of the Bursar Project and the same have been carried forward as Capital Work in Progress. However, as an abundant precaution provision for ₹ **128.75 Crore** (previous year ₹ **128.75 Crore**) has been made in the books of accounts.

**25.** Kotlibhel-IA, Kotlibhel-IB and Kotlibhel-II projects are three of the 24 hydro-electric projects located in the State of Uttarakhand which are covered by the order of Hon'ble Supreme Court of India dated 13.08.2013 directing MoEF not to grant environmental/ forest clearance to these projects until further orders. In accordance with the direction of Hon'ble Supreme Court dated 24.11.2015, MoEF&CC has filed an affidavit in the Hon'ble Court on 17.08.2021, based on consensus of MoEF&CC, Ministry of Power, Ministry of Jal Shakti and State Govt. of Uttarakhand for construction of 7 hydroelectric projects, which does not include Kotli Bhel IA, IB & II projects. Pending final decision of the Hon'ble Supreme Court, the expenditure incurred up to 31.03.2026 amounting to ₹ **285.34 Crore** (previous year ₹ **285.15 Crore**), ₹ **42.95 Crore** (previous year ₹ **42.95 Crore**) and ₹ **51.42 Crore** (previous year ₹ **51.42 Crore**) have been carried forward as Capital Work in Progress in respect of Kotlibhel-1A, Kotlibhel-IB and Kotlibhel-II projects respectively. However, as an abundant precaution, provision for these amounts totalling ₹ **379.71 Crore** (previous year ₹ **379.52 Crore**) up to 31.03.2026 has been made in the books of accounts.

**26.** Expenditure incurred on Tawang Stage-I and Stage-II Hydroelectric Projects amounting to ₹ **253.79 Crore** (previous year ₹ **253.79 Crore**) has been recognised as recoverable from NEEPCO. However, pending execution of Tripartite Agreement amongst GoArP, NHPC and NEEPCO Ltd and in view of the significant uncertainties in realisation, such amount recoverable has been fully provided for in the books of accounts.

**27.** Measures to reduce capital cost and optimise tariff of Goriganga IIIA Project are being explored. Pending decision on the same, the expenditure incurred up to 31.03.2026 amounting to ₹ **46.72 Crore** (previous year ₹ **46.72 Crore**) have been carried forward as Capital Work in Progress. However, as an abundant precaution, provision for

₹ **46.72 Crore** (previous year ₹ **46.72 Crore**) has been made in the books of accounts.

**28.** (i) As per MoU signed between NHPC & Government of Himachal Pradesh (GoHP) on 25.09.2019 and Implementation Agreement (IA) signed on 26.08.2022 for implementation of Dugar HE Project, certain concessions were extended as regards free power, reimbursement of SGST, etc. so as to make the tariff of the Project commercially viable. Vide Cabinet decision dated 25.08.2024, GoHP has unilaterally altered the terms & conditions and withdrawn the concessions agreed in the IA which renders the tariff of the project unviable. NHPC has filed a writ petition in the Hon'ble High Court of Shimla to quash the changes in the said Cabinet decision and to honor the original MoU and IA so that implementation of the project could commence. The Hon'ble High Court of Shimla, vide order dated 20th March, 2025 had directed that the State Government is required to take a decision either to restore the terms and conditions as mutually agreed by the Government of Himahcal Pradesh with NHPC and facilitate the expeditious implementation of the project or to take the decision to take over the project after reimbursing the expenditure incurred along with the interest. Pending final decision of the Hon'ble High Court, expenditure of **Rs 90.42 Crore** (Previous Year **Rs 83.28 Crore**) incurred on Dugar Project has been carried forward in the Financial Statements for FY 2025-26 as Capital Work in Progress.

(ii) The State of Himachal Pradesh vide Cabinet decision dated 05th April, 2025 took a decision to take over Bairasiul Power Station since period of forty years has been completed since commissioning. The matter has been contested by the Company on the ground that the project was handed over to NHPC by the GOI vide Sale Deed on perpetual basis. Pursuant to hearing on the Writ petition filed in this regard, the Hon'ble High Court of Shimla has stayed the decision of the State of Himachal Pradesh and ordered to maintain status quo with regard to the project.

**29. Disclosure regarding Monetization/ Securitisation:**

**Monetization/ Securitisation during FY 2025-26:**

During FY 2025-26, the Company had entered into an agreement with State Bank of India for Monetization of Free Cash Component (Return on Equity) of Chamera-III and Parbati-III Power Station for next 10 years under the National Monetization Pipeline-2.0, issued by the NITI Aayog for an amount of ₹ **1854.33 Crore** for funding of CAPEX of the Company. The amount is repayable over a period of 10 years at ₹ **21.15 Crore** per month @ 6.60% interest rate (3 months T-Bill plus spread of 1.15%). The first applicable interest rate shall be calculated based on benchmark rate one day before the first disbursement plus quoted spread. The benchmark rate (3 months T-Bill) shall be reset every 3 months on the last day of each calendar quarter. First such reset was done on 31st March, 2026.

**Monetization/ Securitisation during FY 2024-25:**

During FY 2024-25, the Company had entered into an agreement with Bank of Baroda for Monetization of Free Cash Component (Return on Equity) of Dulhasti Power Station for next 8 years under the National Monetization Pipeline issued by the NITI Aayog for an amount of ₹ **2348.45 Crore** for funding of CAPEX of the Company. The amount is repayable over a period of 8 years at ₹ **33.08 Crore** per month @ 7.90% interest rate (1 Year G-Sec plus spread of 1.07%). The first applicable interest rate shall be calculated based on benchmark rate one day before the first disbursement plus quoted spread. The benchmark rate (1 Yr G Sec) shall be reset every 3 months on the first day of each calendar quarter. First such reset was done on 1st January 2025.

The Company has classified the outstanding amount as a Financial Liability (Refer Note No. 16.1 of the Financial Statements).

**30. Disclosure required as per Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:**

**(A) Loans and advances in the nature of loans:**

(i) Subsidiary Companies:

(₹ in Crore)

| Name of Company | Outstanding Balances as at | | Maximum amount outstanding during the Year | |
|---|---|---|---|---|
| | 31.03.2026 | 31.03.2025 | 2025-26 | 2024-25 |
| Loktak Downstream Hydroelectric Corporation Limited | - | - | - | 0.05 |

(₹ in Crore)

| Name of Company | Outstanding Balances as at | | Maximum amount outstanding during the Year | |
|---|---|---|---|---|
| | 31.03.2026 | 31.03.2025 | 2025-26 | 2024-25 |
| Bundelkhand Saur Urja Limited | 11.07 | 20.32 | 21.01 | 37.34 |
| Jalpower Corporation Limited | - | 1.36 | 344.58 | 112.00 |
| Chenab Valley Power Projects Limited | - | - | 100.19 | 201.25 |

(ii) Joint Ventures/Associate Companies: **NIL** (Previous Year-**NIL**)

(iii) To Firms/ Companies (Other than Subsidiaries & Joint Ventures/Associates of the Company) in which directors are interested: **NIL** (Previous Year-**NIL**)

**B. Investment by the loanee (as detailed above) in the shares of NHPC: NIL (Previous Year- NIL)**

**31. Quantitative details of Carbon Credit Certificates in respect of Hydro Generating Power Stations:**

| S. No | Description | Quantity (in Numbers) | |
|---|---|---|---|
| | | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
| 1 | Opening Balance | 33456691 | 20331377 |
| 2 | Issued/Generated during the Year | - | 13125314 |
| 3 | Sold during the year | - | - |
| 4 | Closing Balance | 33456691 | 33456691 |
| 5 | Under Certification | - | - |

**32. Disclosure regarding Relationship with Struck off Companies:** Following is the disclosure regarding balances with companies struck off under section 248 of the Companies Act, 2013 as per requirement of Schedule-III of the Companies Act, 2013:

**Outstanding Payables/Receivables in respect of Struck off Companies as on 31st March 2026**

(₹ in Crore)

| S. No | Name of Struck off Company | Nature of transaction with Struck off Company | Balance Outstanding as at 31st March 2026 | Relationship with the struck off company |
|---|---|---|---|---|
| 1 | KRCC INFRA PROJECTS PVT LTD | Payable | 0.61 | Contractor |
| 2 | FOAD SECURITY AND CONSTRUCTION PRIVATE LIMITED | Payable | 0.05 | Contractor |
| 3 | GUJARAT NCODE SOLUTIONS LTD#1 | Payable | - | Contractor |
| 4 | SULEKHA ADVERTISING PVT. LTD.#2 | Payable | - | Contractor |

#1 The outstanding balance Payable is ₹ 3200/- .

#2 The outstanding balance Payable is ₹ 5/- .

**The following information regarding Outstanding Payables/Receivables from Struck off Companies were disclosed during the previous year:**

(₹ in Crore)

| S. No | Name of Struck off Company | Nature of transaction with Struck off Company | Balance Outstanding as at 31st March 2025 | Relationship with the struck off company |
|---|---|---|---|---|
| 1 | KRCC INFRA PROJECTS PVT LTD | Payable | 0.88 | Contractor |
| 2 | R.K. BUILDING SOLUTIONS PVT LTD | Payable | 0.06 | Contractor |
| 3 | KHUSHI CONSTRUCTION COMPANY PVT LTD. | Payable | 0.01 | Contractor |
| 4 | AG ELECTRICALS PVT LTD | Payable | 0.01 | Contractor |

(₹ in Crore)

| S. No | Name of Struck off Company | Nature of transaction with Struck off Company | Balance Outstanding as at 31st March 2025 | Relationship with the struck off company |
|---|---|---|---|---|
| 5 | VIRTUAL ELECTRONICS LTD #1 | Payable | 0.01 | Contractor |
| 6 | SIMRAN ENTERPRISES (INDIA) LTD #2 | Payable | - | Contractor |
| 7 | HANS INFRA ENGINEERS PVT LTD #3 | Payable | - | Contractor |
| 8 | SWIFT TELECOM PVT LTD #4 | Payable | - | Contractor |
| 9 | UNIQUE TRADERS PVT LTD #5 | Payable | - | Contractor |
| 10 | SHRUTI PETROCHEMICALS PVT.LTD. | Receivable | - | Contractor |
| 11 | GS ELECTRICAL PRIVATE LIMITED | Receivable | 0.01 | Contractor |

#1 The outstanding balance Payable is ₹ 11346/- .

#2 The outstanding balance Payable is ₹ 7855/- .

#3 The outstanding balance Payable is ₹ 4241/-.

#4 The outstanding balance Payable is ₹ 341/- .

#5 The outstanding balance Receivable is ₹ 1541/-

**Equity Shares of NHPC Limited held by struck off companies as on 31st March 2026**

| S. No | Name of Struck off Company | Number of equity shares held by the struck off company | Nature of transactions with struck off companies |
|---|---|---|---|
| 1 | NITIN COMMERCIALS PRIVATE LIMITED | 9000 | Equity Shares of NHPC Limited held by the struck off company |
| 2 | VITALINK WEALTH ADVISORY SERVICES PRIVATE LIMITED | 6393 | |
| 3 | HARSH STOCK PORTFOLIO PRIVATE LIMITED | 1426 | |
| 4 | D'LIFE INTERIORS PRIVATE LIMITED | 1000 | |
| 5 | OM BUILDMART PRIVATE LIMITED | 992 | |
| 6 | OMJI SPACES PVT LTD | 500 | |
| 7 | NARNOLIA SECURITIES LIMITED | 400 | |
| 8 | ZENITH INSURANCE SERVICES PVT LTD | 320 | |
| 9 | WIZARD INSURANCE SERVICES PVT LIMITED | 320 | |
| 10 | SIDDHA PAPERS PRIVATE LIMITED | 301 | |
| 11 | HARESH EXTRUSION COMPANY PRIVATE LIMITED | 250 | |
| 12 | DREAMS BROKING PVT LTD | 50 | |
| 13 | RISING STAR REAL ESTATE PRIVATE LIMITED | 40 | |
| 14 | SUSIE AND ROSA REAL ESTATE MARKETING PVT LTD | 13 | |
| 15 | SANVI FINCARE CONSULTANCY PRIVATE LIMITED | 2 | |
| 16 | KOTHARI INTERGROUP LTD. | 1 | |

**The following information regarding Equity Shares of NHPC Limited held by Struck off Companies were disclosed during the previous year:**

| S. No | Name of Struck off Company | Number of equity shares held by the struck off company | Nature of transactions with struck off companies |
|---|---|---|---|
| 1 | VITALINK WEALTH ADVISORY SERVICES PRIVATE LIMITED | 6393 | Equity Shares of NHPC Limited held by the struck off company |
| 2 | OMJI SPACES PVT LTD | 500 | |
| 3 | WIZARD INSURANCE SERVICES PVT LIMITED | 320 | |
| 4 | ZENITH INSURANCE SERVICES PVT LTD | 320 | |
| 5 | SIDDHA PAPERS PRIVATE LIMITED | 301 | |
| 6 | HARESH EXTRUSION COMPANY PRIVATE LIMITED | 250 | |
| 7 | GVJ PROJECTS PRIVATE LIMITED | 59 | |
| 8 | DREAMS BROKING PVT LTD | 50 | |
| 9 | RISING STAR REAL ESTATE PRIVATE LIMITED | 40 | |
| 10 | SUSIE AND ROSA REAL ESTATE MARKETING PVT LTD | 13 | |
| 11 | SANVI FINCARE CONSULTANCY PRIVATE LIMITED | 2 | |
| 12 | KOTHARI INTERGROUP LTD. | 1 | |

**33. Change in the accounting policies and estimates:** There are no material changes in the accounting policies, however few rewording/changes have been made during the year in the material accounting policies for improved disclosures. The impact on the financial statements due to these changes is not material.

**34. (i)** The Hon'ble High Court of Uttarakhand vide judgment dated 27.04.2026, has declared 'The Uttarakhand Water Tax on Electricity Generation Act,2012' as ultra vires the Constitution, though the order is silent regarding refund of amounts already deposited with the State Government, corresponding refund to beneficiaries, and the effective date and operational aspects of enforceability of the judgment. Hence, based on Hon'ble Court Judgment, the Company has approached to State of Uttarakhand for refund of the amount of water cess already paid ₹ **119.31 Crore** (Previous year ₹ **86.41 Crore**) along with interest. Further, water tax/cess being a pass through as per CERC Regulations, shall be refunded to the beneficiaries upon receiving the amount already paid till date from the Govt. of Uttarakhand.

**(ii)** The Hon'ble High Court of Himachal vide judgment dated 05.03.2024, has declared 'The Himachal Pradesh Water Cess on Hydropower Electricity Generation Act, 2023' as ultra vires the Constitution. However the State of Himachal Pradesh has filed an appeal before the Hob'ble Supreme Court of India. Since the Hon'ble High Court of HP has already quashed the enactment of HP Water Cess Act'2023 as ultra-vires, there is remote possibility of outflow of ₹ 539.28 towards Water Cess as on 31.03.2026.

**iii)** During the year, the Company has not created a separate Disaster Management Fund as per the Disaster Management Plan for the Power Sector of the Central Electricity Authority, since the objectives of the Plan are being met by way of comprehensive insurance policy and other financial arrangements including availability of General Reserve of the Company.

**35. Other Disclosure required under Schedule-III of the Companies Act, 2013:**

a) No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in party identified by or on behalf of the Company (Ultimate Beneficiaries) or provide any guarantee, security or the or the like on behalf of the Ultimate Beneficiaries.

b) The Company has not received any fund from any party(s) (Funding Party) with the understanding that the Company shall whether, directly or indirectly lend or invest in other persons or entities identified by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

c) The Company has not been declared wilful defaulter by any bank or financial institution or any other lender.

d) There were no scheme of arrangements approved by the competent authority during the year in terms of sections 230 to 237 of the Companies Act, 2013. However current status of the ongoing amalgamation process of JPCL (100% subsidiary of the Company) are given at **Note No. 17.1 of Note 34** the Standalone

Financial Statements.

e) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

f) The provisions of clause (87) of Section 2 of the Act read with the Companies (Restriction on Number of Layers) Rules, 2017 are not applicable to the company as per Section 2(45) of the Companies Act,2013

g) No proceedings have been initiated or are pending against the company under the Benami Transactions (Prohibition) Act, 1988.

h) The quarterly returns / statement of current assets filed by the company with banks / financial institutions are in agreement with the books of accounts.

i) The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

j) During the Financial year, there is no delay by the Company in the registration of charges or satisfaction with Registrar of Companies beyond statutory period.

**36.** A) **The Company has commissioned following projects during FY 2025-26:**

(i) 800 MW Parbati-II HE Project.

(ii) 300 MW Karnisar Solar Power Plant, Bikaner

(iii) 750 MW out of 2000 MW of Subansiri Lower Project

B) The Company has also commissioned 250 MW of 2000 MW Subansiri Lower Project in May-2026.

**37.** Figures for the previous year have been re-grouped/re-arranged/re-classified/re-stated wherever necessary.

**For and on behalf of Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)** | **(Mahesh Kumar Sharma)** | **(Bhupender Gupta)** |
| Company Secretary | Director (Finance) | Chairman & Managing Director |
| | DIN 11306355 | DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP** | **For S Jaykishan** | **For Dharam Raj & CO** |
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **(Dharam Raj)** |
| Partner | Partner | Partner |
| M. No. 505269 | M. No. 062410 | M. No. 094108 |

Place: Faridabad
Date : 15 May, 2026

## Note No. 35 to Standalone Financial Statements

During the year ended on 31.03.2026, reclassifications have been carried out in respect of certain items in the financial statements of previous periods. Accordingly, to comply with the requirements of Ind AS 1, the company has presented a 3rd Balance Sheet as at the beginning of preceding period. i.e. as on 01.04.2024. Reclassifications are explained as under:-

(A) **Restated Standalone Financial Statements for the year ended 31st March, 2025 and as at 1st April, 2024**

**RESTATED STANDALONE BALANCE SHEET AS AT 31ST MARCH, 2025 AND AS AT 1ST APRIL, 2024**

(₹ in Crore)

| | PARTICULARS | Note No. of Standalone Financial Statements | Notes | As at 31st March, 2025 (Reported Earlier) | Impact of Restatements/ Reclassifications | As at 31st March, 2025 (Restated) | As at 1st April, 2024 (Reported Earlier) | Impact of Restatements/ Reclassifications | As at 1st April, 2024 (Restated) |
|---|---|---|---|---|---|---|---|---|---|
| | **ASSETS** | | | | | | | | |
| **(1)** | **NON-CURRENT ASSETS** | | | | | | | | |
| a) | Property, Plant and Equipment | 2.1 | | 16,553.02 | - | 16,553.02 | 16,609.67 | - | 16,609.67 |
| b) | Capital Work In Progress | 2.2 | | 39,834.13 | - | 39,834.13 | 32,862.60 | - | 32,862.60 |
| c) | Right Of Use Assets | 2.3 | | 2,722.02 | - | 2,722.02 | 2,631.81 | - | 2,631.81 |
| d) | Investment Property | 2.4 | | 4.49 | - | 4.49 | 4.49 | - | 4.49 |
| e) | Intangible Assets | 2.5 | | 5.66 | - | 5.66 | 1.99 | - | 1.99 |
| f) | Intangible Assets under development | 2.6 | | 202.38 | - | 202.38 | 180.00 | - | 180.00 |
| g) | **Financial Assets** | | | | | | | | |
| | i) Investments | 3.1 | | 5,926.39 | - | 5,926.39 | 4,631.45 | - | 4,631.45 |
| | ii) Trade Receivables | 3.2 | | 0.63 | - | 0.63 | 2.63 | - | 2.63 |
| | iii) Loans | 3.3 | | 1,242.18 | - | 1,242.18 | 1,196.15 | - | 1,196.15 |
| | iv) Others | 3.4 | | 4,548.34 | - | 4,548.34 | 4,579.14 | - | 4,579.14 |
| h) | Other Non Current Assets | 4 | | 1,049.38 | - | 1,049.38 | 2,827.95 | - | 2,827.95 |
| **TOTAL NON CURRENT ASSETS** | | | | **72,088.62** | **-** | **72,088.62** | **65,527.88** | **-** | **65,527.88** |
| **(2)** | **CURRENT ASSETS** | | | | | | | | |
| a) | Inventories | 5 | | 243.21 | - | 243.21 | 177.00 | - | 177.00 |
| b) | **Financial Assets** | | | | | | | | |
| | i) Investments | 6 | | - | - | - | 12.43 | - | 12.43 |
| | ii) Trade Receivables | 7 | 35.1 (a) | 4,411.09 | (2,205.44) | 2,205.65 | 3,975.67 | (659.14) | 3,316.53 |
| | iii) Cash and Cash Equivalents | 8 | 35.1 (b) | 583.44 | 77.33 | 660.77 | 922.62 | 77.34 | 999.96 |

(₹ in Crore)

| PARTICULARS | Note No. of Standalone Financial Statements | Notes | As at 31st March, 2025 (Reported Earlier) | Impact of Restatements/ Reclassifications | As at 31st March, 2025 (Restated) | As at 1st April, 2024 (Reported Earlier) | Impact of Restatements/ Reclassifications | As at 1st April, 2024 (Restated) |
|---|---|---|---|---|---|---|---|---|
| iv) Bank balances other than Cash and Cash Equivalents | 9 | 35.1 (b) | 228.71 | (77.33) | 151.38 | 227.74 | (77.34) | 150.40 |
| v) Loans | 10 | | 142.74 | - | 142.74 | 97.25 | - | 97.25 |
| vi) Others | 11 | 35.1 (a) | 1,342.43 | 2,205.44 | 3,547.87 | 1,182.13 | 659.14 | 1,841.27 |
| c) Current Tax Assets (Net) | 12 | | 70.04 | - | 70.04 | 118.10 | - | 118.10 |
| d) Other Current Assets | 13.1 | | 1,214.61 | - | 1,214.61 | 740.22 | - | 740.22 |
| **TOTAL CURRENT ASSETS** | | | **8,236.27** | **-** | **8,236.27** | **7,453.16** | **-** | **7,453.16** |
| **(3)** Assets Classified as held for Sale | 13.2 | | 1.73 | - | 1.73 | 1.22 | - | 1.22 |
| **(4)** Regulatory Deferral Account Debit Balances | 14.1 | | 6,794.49 | - | 6,794.49 | 6,653.40 | - | 6,653.40 |
| **TOTAL ASSETS** | | | **87,121.11** | **-** | **87,121.11** | **79,635.66** | **-** | **79,635.66** |
| **EQUITY AND LIABILITIES** | | | | | | | | |
| **(1) EQUITY** | | | | | | | | |
| (a) Equity Share Capital | 15.1 | | 10,045.03 | - | 10,045.03 | 10,045.03 | - | 10,045.03 |
| (b) Other Equity | 15.2 | | 28,303.45 | - | 28,303.45 | 27,230.92 | - | 27,230.92 |
| **TOTAL EQUITY** | | | **38,348.48** | **-** | **38,348.48** | **37,275.95** | **-** | **37,275.95** |
| **(2) LIABILITIES** | | | | | | | | |
| **NON-CURRENT LIABILITIES** | | | | | | | | |
| a) **Financial Liabilities** | | | | | | | | |
| i) Borrowings | 16.1 | | 32,260.47 | - | 32,260.47 | 27,923.22 | - | 27,923.22 |
| ii) Lease Liabilities | 16.2 | | 17.13 | - | 17.13 | 19.35 | - | 19.35 |
| iii) Other financial liabilities | 16.3 | | 2,192.76 | - | 2,192.76 | 2,192.42 | - | 2,192.42 |
| b) Provisions | 17 | | 66.69 | - | 66.69 | 59.71 | - | 59.71 |
| c) Deferred Tax Liabilities (Net) | 18 | | 1,861.69 | - | 1,861.69 | 1,668.45 | - | 1,668.45 |
| d) Other non-current Liabilities | 19 | | 2,691.22 | - | 2,691.22 | 2,250.06 | - | 2,250.06 |
| **TOTAL NON CURRENT LIABILITIES** | | | **39,089.96** | **-** | **39,089.96** | **34,113.21** | **-** | **34,113.21** |

(₹ in Crore)

| | PARTICULARS | Note No. of Standalone Financial Statements | Notes | As at 31st March, 2025 (Reported Earlier) | Impact of Restatements/ Reclassifications | As at 31st March, 2025 (Restated) | As at 1st April, 2024 (Reported Earlier) | Impact of Restatements/ Reclassifications | As at 1st April, 2024 (Restated) |
|---|---|---|---|---|---|---|---|---|---|
| **(3)** | **CURRENT LIABILITIES** | | | | | | | | |
| **a)** | **Financial Liabilities** | | | | | | | | |
| | i) Borrowings | 20.1 | | 3,718.73 | - | 3,718.73 | 3,052.77 | - | 3,052.77 |
| | ii) Lease Liabilities | 20.2 | | 5.57 | - | 5.57 | 6.32 | - | 6.32 |
| | iii) Trade Payables | 20.3 | | | | | | | |
| | Total outstanding dues of micro and small enterprises | | | 69.79 | - | 69.79 | 47.87 | - | 47.87 |
| | Total outstanding dues of Creditors other than micro and small enterprises | | | 228.25 | - | 228.25 | 213.64 | - | 213.64 |
| | iv) Other financial liabilities | 20.4 | | 1,986.75 | - | 1,986.75 | 1,993.68 | - | 1,993.68 |
| b) | Other Current Liabilities | 21 | | 785.88 | - | 785.88 | 661.27 | - | 661.27 |
| c) | Provisions | 22 | | 1,956.10 | - | 1,956.10 | 1,293.30 | - | 1,293.30 |
| d) | Current Tax Liabilities (Net) | 23 | | 8.40 | - | 8.40 | 54.45 | - | 54.45 |
| | **TOTAL CURRENT LIABILITIES** | | | **8,759.47** | **-** | **8,759.47** | **7,323.30** | **-** | **7,323.30** |
| **(4)** | **Regulatory Deferral Account Credit Balances** | 14.2 | | 923.20 | - | 923.20 | 923.20 | - | 923.20 |
| | **TOTAL LIABILITIES** | | | **48,772.63** | **-** | **48,772.63** | **42,359.71** | **-** | **42,359.71** |
| | **TOTAL EQUITY & LIABILITIES** | | | **87,121.11** | **-** | **87,121.11** | **79,635.66** | **-** | **79,635.66** |

## (B) RESTATED STANDALONE STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2025

(₹ in Crore)

| PARTICULARS | Note No. of Standalone Financial Statements | Notes | For the Year ended 31st March, 2025 (Reported Earlier) | Impact of Reclassifications | For the Year ended 31st March, 2025 (Restated) |
|---|---|---|---|---|---|
| **INCOME** | | | | | |
| i) Revenue from Operations | 24.1 | | 8,994.26 | - | 8,994.26 |
| ii) Other Income | 24.2 | 35.1 (c) | 1,579.15 | (117.06) | 1,462.09 |
| **TOTAL INCOME** | | | **10,573.41** | **(117.06)** | **10,456.35** |
| **EXPENSES** | | | | | |
| i) Generation Expenses | 25 | | 795.84 | - | 795.84 |
| ii) Employee Benefits Expense | 26 | | 1,643.86 | - | 1,643.86 |
| iii) Finance Costs | 27 | | 1,147.00 | - | 1,147.00 |
| iv) Depreciation, Amortization Impairement Expense | 28 | | 1,125.06 | - | 1,125.06 |
| v) Other Expenses | 29 | 35.1 (c) | 2,002.69 | (117.06) | 1885.63 |
| **TOTAL EXPENSES** | | | **6714.45** | **(117.06)** | **6597.39** |
| **PROFIT BEFORE EXCEPTIONAL ITEMS, REGULATORY DEFERRAL ACCOUNT BALANCES AND TAX** | | | **3,858.96** | **-** | **3,858.96** |
| Exceptional items | | | | - | - |
| **PROFIT BEFORE REGULATORY DEFERRAL ACCOUNT BALANCES AND TAX** | | | **3858.96** | **-** | **3858.96** |
| **Tax Expenses** | 30.1 | | | | |
| i) Current Tax | | | 672.65 | - | 672.65 |
| ii) Deferred Tax | | | 243.42 | - | 243.42 |
| **TOTAL TAX EXPENSES** | | | **916.07** | **-** | **916.07** |
| **PROFIT FOR THE YEAR BEFORE NET MOVEMENTS IN REGULATORY DEFERRAL ACCOUNT BALANCES** | | | **2,942.89** | - | **2,942.89** |
| Movement in Regulatory Deferral Account Balances (Net of Tax) | 31 | | 141.09 | - | 141.09 |
| **PROFIT FOR THE YEAR (A)** | | | **3,083.98** | **-** | **3,083.98** |

(₹ in Crore)

| | PARTICULARS | Note No. of Standalone Financial Statements | Notes | For the Year ended 31st March, 2025 (Reported Earlier) | Impact of Reclassifications | For the Year ended 31st March, 2025 (Restated) |
|---|---|---|---|---|---|---|
| | **OTHER COMPREHENSIVE INCOME (B)** | 30.2 | | | | |
| **(i)** | **Items that will not be reclassified to profit or loss (Net of Tax)** | | | | | |
| | (a) Remeasurement of the post employment defined benefit obligations | | | (70.55) | - | (70.55) |
| | **Sub total (a)** | | | **(70.55)** | **-** | **(70.55)** |
| | (b) Changes in the fair value of equity investments at FVTOCI | | | (20.48) | - | (20.48) |
| | **Sub total (b)** | | | **(20.48)** | **-** | **(20.48)** |
| | **Total (i)=(a)+(b)** | | | **(91.03)** | **-** | **(91.03)** |
| **(ii)** | **Items that will be reclassified to profit or loss (Net of Tax)** | | | | | |
| | (a) Changes in the fair value of debt investments at FVTOCI | | | (0.83) | - | (0.83) |
| | (b) Cost of Hedge Reserve | | | (11.03) | - | (11.03) |
| | **Total (ii)** | | | **(11.86)** | **-** | **(11.86)** |
| **Other Comprehensive Income for the year (Net of Tax) (B)=(i+ii)** | | | | **(102.89)** | - | **(102.89)** |
| **TOTAL COMPREHENSIVE INCOME FOR THE YEAR (A+B) (COMPRISING OF PROFIT AND OTHER COMPREHENSIVE INCOME FOR THE YEAR)** | | | | **2,981.09** | **-** | **2,981.09** |
| | **Earning per share (Basic and Diluted) (Equity shares, face value of ₹ 10/- each)** | | | | | |
| | Excluding movements in Regulatory Deferral Account Balances | | | 2.93 | - | 2.93 |
| | Including movements in Regulatory Deferral Account Balances | | | 3.07 | - | 3.07 |

**( C) RESTATED STATEMENT OF CHANGES IN EQUITY AS AT 31ST MARCH, 2025 :-** There is no retrospective reclassifications having impact on Standalone Statement of Changes in Equity as at 31st March 2025.

**35.1 Reclassifications are explained as under:-**

**a)** Contract Assets amounting to ₹ **2205.44 Crore** (As at 1st April, 2024 ₹ **659.14 Crore**) earlier classified as "Trade Receivables" **(Note No-7)** have been reclassified to "Financial Assets-Others" **(Note No-11)**.

**b)** Earmarked balances under current accounts amounting to ₹ **77.33 Crore** (As at 1st April, 2024 ₹ **77.34 Crore**) earlier clasified as "Bank balances other than Cash and Cash Equivalents" **(Note No-9)** has been reclassified to "Cash and Cash Equivalents" **(Note No-8)**.

**c)** In line with the opinion of Institute of Chartered Accountants of India (ICAI), reversal of impairment loss of financial assets amounting to ₹ **117.06 Crore** has been earlier classified as "Other Income" **(Note 24.2)** have been reclassified as a separate line item under "Other Expenses" on net basis **(Note No. 29)** .

**d)** Impact of reclassifications in Statement of Cash Flow (extract) for the Year Ended 31st March, 2025

(₹ in Crore)

| S.No. | PARTICULARS | Reported Amount For the Year ended 31st March, 2025 | Reclassifications | Restated Amount For the Year ended 31st March, 2025 | Notes |
|---|---|---|---|---|---|
| 1 | Cash Flow from Operating Activities | 4,160.05 | (0.01) | 4,160.04 | 35.1 (b) |
| 2 | Cash Flow from Investing Activities | (4,412.02) | - | (4,412.02) | |
| 3 | Cash Flow from Financing Activities | (87.21) | - | (87.21) | |
| | **Net Increase/(Decrease) in Cash and Cash Equivalents (1+2+3)** | **(339.18)** | **(0.01)** | **(339.19)** | |
| | Cash and Cash Equivalents at the beginning of the year | 922.62 | **77.34** | 999.96 | 35.1 (b) |
| | Cash and Cash Equivalents at the end of the year | 583.44 | **77.33** | 660.77 | 35.1 (b) |

**For and on behalf of Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)** | **(Mahesh Kumar Sharma)** | **( Bhupender Gupta)** |
| Company Secretary | Director (Finance) | Chairman & Managing Director |
| | DIN 11306355 | DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP** | **For S Jaykishan** | **For Dharam Raj & CO** |
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **(Dharam Raj)** |
| Partner | Partner | Partner |
| M. No. 505269 | M. No. 062410 | M. No. 094108 |

Place: Faridabad
Date : 15 May, 2026

# INDEPENDENT AUDITORS' REPORT

**To the Members of NHPC Limited**

**Report on the Audit of the Consolidated Financial Statements**

## Opinion

We have audited the accompanying Consolidated Financial Statements of NHPC Limited (hereinafter referred to as "the Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group") its associate and joint venture, which comprise the Consolidated Balance Sheet as at 31 March 2026, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended, and Notes to the Consolidated Financial Statements, including a summary of material accounting policies and Other Explanatory Information for the year ended on that date ("the Consolidated Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditors on separate financial statements and other financial information of the subsidiaries, associate and joint venture referred to in the Other Matters section below, the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group,its associate and joint venture as at 31 March 2026, of consolidated profit, total consolidated total comprehensive income, consolidated changes in equity and its consolidated cash flows for the year ended on that date.

## Basis for Opinion

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditors' Responsibilities for the Audit of the Consolidated Financial Statements' section of our report. We are independent of the Group, its associate and its joint venture in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("the ICAI") together with the ethical requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us and the audit evidence we have obtained and the audit evidence obtained by other auditors in terms of their reports referred to Other Matters paragraph below is sufficient and appropriate to provide a basis for our opinion on the Consolidated Financial Statements.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the Key Audit Matters to be communicated in our Report. We have fulfilled the responsibilities described in the "Auditors' Responsibilities for the Audit of the Consolidated Financial Statements" section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the Consolidated Financial Statements. The results of audit procedures performed by us and by other auditors of components not audited by us, as reported by them in their audit reports furnished to us by the Holding Company's management, including those procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying Consolidated Financial Statements. The below mentioned key audit matters have been reported taking into account such matters to the extent considered material and relevant for the purpose of Consolidated Financial Statements of the Group in respect of two subsidiary where Key Audit Matters have been reported by the statutory auditor in their reports on the financial statements of those Companies. The statutory auditors of other components have not reported any Key Audit Matters in their reports on the financial statements of the respective companies.

The matters referred herein below under Key Audit Matters unless specifically mentioned otherwise pertain to the

Holding Company only since such figures in case of all other components have not been reported upon by the statutory auditors

| Sl. No. | Key Audit Matters | Addressing the Key Audit Matters |
|---|---|---|
| 1. | **Recognition and Measurement of revenue from Sale of Power**<br>The operating activities of the Holding Company are subject to cost-of-service regulations whereby the tariff charged for electricity generated is based on allowable capital, other costs, expenses and stipulated return there against. The Holding Company invoices its customers on the basis of pre-approved/ provisional tariff which is subject to truing up. Further, where revision in tariff due to revision in cost estimates are pending, tariff is computed based on the parameters and methods prescribed under the CERC Tariff Regulations and an estimated amount of revenue is recognised when an application is made to the CERC after obtaining necessary approvals to the extent it is highly probable that there will be no downward adjustment to the revenue recognised.<br>The Holding Company recognizes revenue as the amount invoiced to customers based on pre-approved/ provisional tariff rates agreed with the regulator. As the Company is entitled to a fixed return on equity, the difference between the revenue recognized and entitlement as per the regulations is recognized as assets / liabilities.<br>The accruals made as above are vital and proprietary to the business in which the Holding Company is operating. In absence of rate fixation, these are based on the management's assumptions and estimates which are subject to finalization of tariff by CERC and commencement of operations of the Projects.<br>Refer Note no. 24.1 of the Consolidated Financial Statements. | **Our audit procedures based on which we arrived at the conclusion regarding reasonableness of Recognition and Measurement of revenue from Sale of Power include the following:**<br>• Understanding and testing the design and operating effectiveness of controls as established by the management for accrual of income and determination of the amounts recoverable there against.<br>• Obtaining and understanding of the amount recoverable in terms of CERC Regulations and assessing, testing and evaluating the reasonableness thereof keeping in view the significant judgements applied by the management for such assessments.<br>• The above includes the evaluation of the CERC guidelines and acceptance of the claim made by the Holding Company in the past and the trend of disallowances on various count and adherences and compliances thereof by the management and rationale for assumptions taken under the given situation and business environment.<br>• Reviewing the adequacy and reasonableness of amounts recognised and measurement policies followed by the Holding Company in this respect and adequacy of the disclosure made with respect to the same in the Consolidated Financial Statements of the Company. |
| 2. | **Impairment Assessment of carrying amount of Property, Plant and Equipment (PPE) and Capital Work in Progress (CWIP)**<br>Each of the Power Station/ Project has been considered as Cash Generating Unit (CGU) of the Holding Company and impairment indicators and requirements thereof have been assessed with respect to the Property, Plant and Equipment (PPE) and Capital Work in Progress (CWIP).<br>This has been assessed as Key Audit Matter because the useful life of Property, Plant and Equipment (PPE) and Capital Work in Progress are based on a number of factors including the effect of obsolescence, demand and other economic factors. Further, evaluation of the impairment involves assessment of value in use of | **Our audit procedures based on which we arrived at the conclusion regarding reasonableness of the impairment assessment of carrying amount of PPE and CWIP include the following:**<br>• Critical evaluation of internal and external factors impacting the entity and indicators of impairment (or reversal thereof) in line with Ind AS 36.<br>• Review of impairment valuation models used in relation to CGU to determine the recoverable amount by analysing the key assumptions used by management in this respect including:<br>‣ Consistency with respect to forecast for arriving at the valuation and assessing the potential impact of any variances; |

| Sl. No. | Key Audit Matters | Addressing the Key Audit Matters |
|---|---|---|
| | the Cash Generating Units (CGUs) of the Holding Company and requires significant judgements and assumptions about the future cash flow forecasts, forecast production, forecast volumes, prices and discount rate.<br>forecast production, forecast volumes, prices and discount rate.<br>Refer Note 34(18) of Consolidated Financial Statements. | ‣ Price assumptions used in the models;<br>‣ Factoring of risk inherent to the CGUs in the Cash Flow projections or the discount rate;<br>‣ The assumption/estimation for the weighted average cost of capital and rate of discount for arriving at the value in use.<br>• Reviewed the Government policy and approval for setting up the Projects, decision of the Board of Directors and the efforts and steps being undertaken in this respect.<br>• Reliance has been placed on management projections for completion timeline, volume of generation and resultant revenue based on expected tariff there against.<br>• Evaluation of adequacy and appropriateness of disclosures made in the Consolidated Financial Statements. |
| 3. | **Contingent Liabilities – against claim from Contractors**<br>There are number of litigations/claims/arbitration cases pending before various forums against the Holding Company in which the management's judgement is required for estimating the amount to be disclosed as contingent.<br>We have identified this as a key audit matter because claims made against the Holding Company are significant and these are pending for decision before arbitration, or other judicial forums and consequential and possible impact and disclosures involve a significant degree of management judgement in interpreting the cases and it may be subject to management assessment.<br>Refer Note 34 (2) (a) (i) of the Consolidated Financial Statements. | **Our audit procedures based on which we arrived at the conclusion regarding reasonableness of the Contingent Liabilities include the following:**<br>• Obtained the status of the cases from the legal department and their view on the matter.<br>• Evaluated the contractual terms and conditions and management's rationale for the adequacy of the provision so far made and the amount remaining unprovided against the demands made against the Holding Company.<br>• Discussion with management and perusing/ reviewing the correspondences, Memos and Notes on related matters.<br>• Reliance has been placed on the legal views and decisions on similar matters and probability of the liability arising therefrom and provision made by the management pending final judgement/ decisions.<br>• Reviewed the appropriateness and adequacy of the disclosure and provision by the management as required in terms of the requirement of Ind AS 37 "Provisions, Contingent Liabilities and Contingent Assets". |
| 4. | **Recognition of MAT Credit and Regulatory Deferral (Credit) balances**<br>During the current Financial Year, the Holding Company has assessed the recoverability of unrecognised MAT Credit available to it.<br>The Holding Company has recognised deferred tax asset relating to MAT credit entitlement. Utilisation of MAT credit will result in lower outflow of Income | **Our audit procedures based on which we arrived at the conclusion regarding appropriateness of MAT Credit recognized and Regulatory Deferral (Credit) balances created there against include the following:**<br>• Understanding and testing the operating effectiveness of the Holding Company's control relating to taxation and assessment of carrying amount of deferred tax assets/ liabilities. |

| Sl. No. | Key Audit Matters | Addressing the Key Audit Matters |
|---|---|---|
| | Tax in future years and accordingly Regulatory Deferral Liability attributable to the said MAT credit entitlement has also been recognised, payable to the beneficiaries in subsequent periods as per CERC Tariff Regulations. The recoverability of this deferred tax asset relating to MAT credit entitlement is dependent upon the generation of sufficient future taxable profits to utilise such entitlement prescribed under the Income Tax Act, 2025.<br>We identified this as a key audit matter because of its materiality and requirement of judgement in forecasting future taxable profits for recognition of MAT credit entitlement considering the recoverability of such tax credits as per the provisions of the Income Tax Act, 2025<br>Refer Note No. 14.2, 18, 30.1, 31, 34(22)(E) read with Material Accounting Policy No. 20.0(b) of the Consolidated Financial Statements. | • Review of the Holding Company's accounting policy in respect of deferred tax assets on unutilized MAT credit and current year developments, if any, requiring change in such policy and management contention on the same.<br>• Evaluation of tax credit entitlement as legally available to the Holding Company based on internal forecasts prepared by the Company and probability of future taxable income.<br>• Review of underlying assumptions for consistency and uncertainty involved and principle of prudence for arriving at a reasonable degree of probability of utilisation of MAT Credit recognized.<br>• Review of implication pertaining to regulatory regime under which the Company operates, and estimations prepared by the Holding Company regarding MAT Credit arising out of generation activity to be passed on to beneficiaries and impact thereof on the Consolidated Financial Statements under the given current Regulatory provisions and period of applicability thereof.<br>• Evaluation of adequacy and appropriateness of disclosures made in the Consolidated Financial Statements. |

## Information Other than the Consolidated Financial Statements and Auditors' Report Thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Directors' Report and its annexures, Report on Corporate Governance, Business Responsibility and Sustainability Report included in the Annual Report, but does not include the Consolidated Financial Statements and our Auditors' Reports thereon. The other information is expected to be made available to us after the date of this auditors' report

Our opinion on the Consolidated Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the other information identified above when it becomes available, and, in doing so, consider whether the other information is materially inconsistent with the Consolidated Financial Statements or our knowledge obtained during our audit or otherwise appears to be materially misstated.

When we read the other information as stated above, and if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and shall comply with the relevant applicable requirement of SA 720 (Revised), 'The Auditor's Responsibilities Relating to Other Information'.

## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these Consolidated Financial Statements that give a true and fair view of the consolidated financial position, consolidated financial performance, (including other comprehensive income), consolidated changes in equity and the consolidated cash flows of the Group including its associate and joint venture in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act.

The respective Board of Directors of the companies included in the Group and of its associate and joint venture are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and its associate and joint venture and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Financial Statements by the Directors of the Holding Company, as aforesaid.

In preparing the Consolidated Financial Statements, the respective Management and Board of Directors of the entities included in the Group and of its associate and joint venture are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate their respective entities or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the entities included in the Group and of its associate and joint venture are also responsible for overseeing the financial reporting process of the respective entities.

**Auditors' Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company, its subsidiaries, associate and joint venture incorporated in India, have adequate internal financial controls system with reference to the Consolidated Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associate and joint venture to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associate and joint venture to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the business activities within the Group and its associate and joint venture to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the Consolidated Financial Statements of which we are the independent auditors. For the other entities included in the Consolidated Financial Statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal financial controls that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Other Matters

1. We did not audit the financial statements and other financial information of seven subsidiaries whose financial statements reflect total assets and net assets as at 31 March 2026, total revenues, net profit after tax, total comprehensive income and net cash inflows/ (outflows) for the year ended on that date, as under, as considered in the Consolidated Financial Statements. The Consolidated Financial Statements also include Group's share of net profit including other comprehensive income for the year ended 31 March 2026, as under, in respect of one joint venture. These financial statements and other financial information have been audited by other auditors whose reports have been furnished to us by the Holding Company's Management and our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and joint venture, and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries and joint venture, is based on the reports of the other auditors.

(₹ in Crore)

| Name of the Subsidiaries | Total Assets as on 31 March 2026 | Net Assets as on 31 March 2026 | Total Revenues for the year ended 31 March 2026 | Net Profit / (Loss) after tax for the year ended 31 March 2026 | Total Comprehensive Income / (Loss) for the year ended 31 March 2026 | Net Cash Inflows / (Outflows) for the year ended 31 March 2026 |
|---|---|---|---|---|---|---|
| NHDC Limited | 7,793.10 | 5,725.25 | 1,531.18 | 935.72 | 934.05 | 95.08 |
| Chenab Valley Power Projects Limited | 15,885.20 | 6,871.33 | 7.06 | (8.46) | (8.46) | 645.39 |
| Loktak Downstream Hydroelectric Corporation Limited | 0.76 | (0.59) | - | (0.58) | (0.58) | (0.02) |
| Bundelkhand Saur Urja Limited | 436.15 | 113.41 | 30.89 | (11.69) | (11.69) | (12.95) |
| Jalpower Corporation Limited | 1,821.56 | 557.13 | 0.22 | (0.23) | (0.23) | (3.27) |
| Ratle Hydroelectric Power Corporation Limited | 1,727.08 | 1,601.28 | 5.03 | 3.51 | 3.51 | (24.30) |

| Name of the Subsidiaries | Total Assets as on 31 March 2026 | Net Assets as on 31 March 2026 | Total Revenues for the year ended 31 March 2026 | Net Profit / (Loss) after tax for the year ended 31 March 2026 | Total Comprehensive Income / (Loss) for the year ended 31 March 2026 | Net Cash Inflows / (Outflows) for the year ended 31 March 2026 |
|---|---|---|---|---|---|---|
| NHPC Renewable Energy Limited | 22.40 | 21.77 | 2.09 | 1.33 | 1.33 | 0.96 |
| **Total** | **27,686.25** | **14,889.58** | **1,576.47** | **919.60** | **917.93** | **700.89** |

(₹ in Crore)

| Name of the Joint Venture | Group's share in Net Profit / (loss) after tax for the year ended 31 March 2026 | Group's share in Net Other Comprehensive Income for the year ended 31 March 2026 | Group's share –Total Comprehensive Income for the year ended 31 March 2026 |
|---|---|---|---|
| APGENCO NHPC Green Energy Limited | 0.03 | - | **0.03** |
| **Total** | **0.03** | **-** | **0.03** |

2. The Consolidated Financial Statements also include Group's share of net profit including other comprehensive income for the year ended 31 March 2026, as under, in respect of one associate whose financial statements/ other financial information have not been audited. These financial statements and other financial information are unaudited and have been furnished to us by the Holding Company's Management and our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of this associate, and our report in terms of sub-section (3) of Section 143 of the Act in so far as it relates to the aforesaid associate, is based solely on such financial statements and other financial information. In our opinion and according to the information and explanations given to us by the Holding Company's Management, these financial statements and other financial information are not material to the Group.

(₹ in Crore)

| Name of the Company | Group's share in Net Profit / (loss) after tax for the year ended 31 March 2026 | Group's share in Net Other Comprehensive Income for the year ended 31 March 2026 | Group's share –Total Comprehensive Income for the year ended 31 March 2026 |
|---|---|---|---|
| National High Power Test Laboratory Private Limited | 2.45 | - | **2.45** |
| **Total** | **2.45** | **-** | **2.45** |

Our opinion on Consolidated Financial Statements above, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters in para 1 and 2 with respect to our reliance on work performed and the reports submitted by the independent auditors on the financial statements of subsidiaries and joint venture and the financial statements and other financial information certified by the Management of an associate.

3. The comparative financial information of the Company has been reclassified due to certain items of financial statements reclassification as stated in Note 35 of the Consolidated Financial Statements.

Our opinion on the Consolidated Financial Statements is not modified in respect of above matter on comparative financial information.

## Report on Other Legal and Regulatory Requirements

As required in paragraph 3(xxi) of the Companies Auditor's Report Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act, based on our audit reports and on the consideration of the audit reports of other auditors on separate financial statements of subsidiaries and joint venture

incorporated in India to which reporting under CARO is applicable, we report that we and other auditors have not reported any qualification or adverse remarks in their CARO reports. In respect of National High Power Test Laboratory Private Limited (the associate) included in the Consolidated Financial Statements, the financial statements are unaudited as on the date of our report.

As required by Section 143(3) of the Act based on our audit and on the consideration of reports of other auditors on separate financial statements and the other financial information of subsidiaries and joint venture, as noted in the 'Other Matters' section above, we report, to the extent applicable, that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the aforesaid Consolidated Financial Statements.

b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Financial Statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.

c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the Consolidated Financial Statements.

d) In our opinion, the aforesaid Consolidated Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act.

e) In terms of Notification no. G.S.R. 463 (E) dated 05 June 2015 issued by the Ministry of Corporate Affairs, provisions of Section 164(2) of the Act regarding disqualifications of the Directors, are not applicable to the Group, and joint venture, being Government Companies.

f) With respect to the adequacy of the internal financial controls with reference to Consolidated Financial Statements of the Holding Company, its subsidiaries and joint venture incorporated in India and the operating effectiveness of such controls, refer to our separate report in **"Annexure A"** which is based on the Auditors' Reports of the Holding Company, subsidiaries and joint venture incorporated in India which have been audited and procedures performed by us.

g) As per notification number G.S.R. 463 (E) dated 5 June 2015 issued by Ministry of Corporate Affairs, section 197 of the Act as regards the managerial remuneration is not applicable to the Holding Company, its subsidiaries, and joint venture, being Government Companies.

h) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditors on separate financial statements as also the other financial information of the subsidiaries and a joint venture, as noted in the 'Other Matter' paragraph:

   i. The Consolidated Financial Statements disclose the impact of pending litigations on the consolidated financial position of the Group, and joint venture – Refer Note 34(2) to the Consolidated Financial Statements.

   ii. Provision has been made in the Consolidated Financial Statements, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts

   iii. There has been no delay in transferring amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company and its subsidiaries, and joint venture incorporated in India.

   iv

   a. The respective managements of the Holding Company and its subsidiaries, and joint venture which are companies incorporated in India, whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries, and joint venture respectively that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested

(either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or any of such subsidiaries or joint venture, to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the respective Holding Company or any of such subsidiaries or joint venture ("Ultimate Beneficiaries") or provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

b. The respective managements of the Holding Company and its subsidiaries and associate which are companies incorporated in India, whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries, and joint venture respectively, that, to the best of its knowledge and belief, no funds have been received by the Holding Company or any of such subsidiaries or joint venture from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or any such subsidiaries or joint venture shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties ("Ultimate Beneficiaries"), or provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries.

c. Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditors of the subsidiaries, and joint venture which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our or other auditors' notice that has caused us or other auditors to believe that the representations under sub clause (i) and (ii) of Rule 11 (e) as provided in (a) and (b) above, contain any material mis-statement

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a. The final dividend proposed for the previous year, declared and paid by the Holding Company and one of its subsidiary companies incorporated in India during the year is in accordance with Section 123 of the Act, as applicable.

b. Interim dividend declared and paid by the Holding Company and one of its subsidiary companies incorporated in India during the year is in accordance with Section 123 of the Act.

c. As stated in Note 33(3)(c) to the Consolidated Financial Statements, the Board of Directors of the Holding Company has proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting and one of its subsidiary companies incorporated in India has proposed interim dividend for the year. The amount of dividend proposed are in accordance with Section 123 of the Act to the extent it applies to declaration of dividend.

i) Based on our examination which included test checks and based on the auditor's reports of its subsidiaries and joint venture which are companies incorporated in India whose financial statements have been audited under the Act, the Holding Company and subsidiaries and joint venture have used an accounting software for maintaining its books of account for the financial year ended 31 March 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we and respective auditors of the above referred subsidiaries and joint venture did not come across any instance of audit trail feature being tampered with.

Additionally, the audit trail has been preserved by the Holding Company and the above referred subsidiaries and joint venture as per the statutory requirements for record retention.

The financial statements of an associate are not material to the Consolidated Financial Statements of the Group, have not been audited under the provisions of the Act as of the date of this report. Therefore, we are unable to

comment on the reporting requirement under Rule 11 (g) of the Companies (Audit and Auditors) Rules, 2014 in respect of that associate.

**For S N Dhawan & CO LLP**
Chartered Accountants
FRN: 000050N/N500045

**(Mukesh Bansal)**
Partner
Membership No.505269
UDIN:26505269ASQJMD2816

**For S. Jaykishan**
Chartered Accountants
FRN: 309005E

**(Ritesh Agarwal)**
Partner
Membership No. 062410
UDIN:26062410STVJOV3980

**For Dharam Raj & CO**
Chartered Accountants
FRN: 014461N

**(Dharam Raj)**
Partner
Membership No. 094108
UDIN:26094108IIVUWC9397

Place: Faridabad
Date: 15 May 2026

## "ANNEXURE A" To The Independent Auditors' Report on the Consolidated Financial Statements of NHPC Limited for the year ended 31 March 2026

**Independent Auditors' Report on the Internal Financial Controls with reference to Consolidated Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

**(Referred to in paragraph (f) under 'Report on Other Legal and Regulatory Requirements' of our report of even date)**

In conjunction with our audit of the Consolidated Financial Statements of the Company as of and for the year ended 31 March 2026, we have audited the internal financial controls with reference to Consolidated Financial Statements of **NHPC Limited** (hereinafter referred to as "the Holding Company") and its subsidiaries, associate and joint venture, which are companies incorporated in India, as of that date.

### Responsibilities of Management and Those Charged with Governance for Internal Financial Controls

The respective Board of Directors of the Holding Company, its subsidiaries its associate and joint venture, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the company's business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

### Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to Consolidated Financial Statements of the Holding Company, its subsidiaries, associate and joint venture, as aforesaid, based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to Consolidated Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Consolidated Financial Statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to Consolidated Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Consolidated Financial Statements included obtaining an understanding of internal financial controls with reference to Consolidated Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to Consolidated Financial Statements.

### Meaning of Internal Financial Controls with reference to Consolidated Financial Statements

A company's internal financial control with reference to Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Consolidated Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors

of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

### Inherent Limitations of Internal Financial Controls with reference to Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Consolidated Financial Statements to future periods are subject to the risk that the internal financial control with reference to Consolidated Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### Opinion

In our opinion, to the best of our information and according to the explanations given to us, and based on the consideration of the report of other auditors referred to in 'Other Matter' paragraph below, the Holding Company, its subsidiaries and joint venture, which are companies incorporated in India, have, in all material respects, adequate internal financial controls with reference to Consolidated Financial Statements and such internal financial controls with reference to Consolidated Financial Statements were operating effectively as at 31 March 2026, based on the internal financial controls with reference to financial statements criteria established by the respective companies considering the essential components of such internal controls stated in the Guidance Note. Our opinion is not modified in respect of this matter.

### Other Matters

i. Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to Consolidated Financial Statements insofar as it relates to seven subsidiaries and a joint venture which are companies incorporated in India, is based on the corresponding reports of the other auditors of such companies incorporated in India.

   Our opinion on Consolidated Financial Statements in respect of our reliance on work performed and reports submitted by independent auditors on the financial statements of subsidiaries and joint venture is not modified.

ii. In the case of National High Power Test Laboratory Private Limited (NHPTL), an associate, the financial statements are unaudited.

   Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to Consolidated Financial Statements in so far as it relates to an associate incorporated in India, whose financial statements/ other financial information are unaudited, are based on the unaudited financial statements/ other information.

   Our opinion on financial statements is not affected as these financial statements/other financial information are not material to the Group.

| **For S N Dhawan & CO LLP** | **For S. Jaykishan** | **For Dharam Raj & CO** |
|---|---|---|
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **(Dharam Raj)** |
| Partner | Partner | Partner |
| Membership No.505269 | Membership No. 062410 | Membership No. 094108 |
| UDIN:26505269ASQJMD2816 | UDIN:26062410STVJOV3980 | UDIN:26094108IIVUWC9397 |

Place: Faridabad
Date: 15 May 2026

## CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH, 2026

(₹ in Crore)

| | PARTICULARS | Note No. | As at 31st March, 2026 | As at 31st March, 2025 | As at 1st April, 2024 |
|---|---|---|---|---|---|
| | **ASSETS** | | | | |
| **(1)** | **NON-CURRENT ASSETS** | | | | |
| a) | Property, Plant and Equipment | 2.1 | 45,771.10 | 17,807.35 | 17,226.33 |
| b) | Capital Work In Progress | 2.2 | 34,743.89 | 50,398.44 | 39,616.45 |
| c) | Right Of Use Assets | 2.3 | 4,504.68 | 4,349.93 | 4,240.20 |
| d) | Investment Property | 2.4 | 4.49 | 4.49 | 4.49 |
| e) | Intangible Assets | 2.5 | 9.78 | 6.25 | 2.90 |
| f) | Intangible Assets under development | 2.6 | 203.69 | 202.38 | 181.06 |
| g) | Investments accounted for using the equity method | 2.7.1 | 24.44 | 16.96 | 12.32 |
| h) | **Financial Assets** | | | | |
| | i) Investments | 3.1 | 404.55 | 427.16 | 454.29 |
| | ii) Trade Receivables | 3.2 | 0.16 | 0.63 | 33.04 |
| | iii) Loans | 3.3 | 964.45 | 1,272.48 | 1,228.55 |
| | iv) Others | 3.4 | 8,610.70 | 8,106.46 | 7,898.10 |
| i) | Deferred Tax Assets | 18.1 | 8.36 | 4.17 | 3.45 |
| j) | Other Non-Current Assets | 4 | 1,673.61 | 1,600.20 | 3,396.23 |
| | **TOTAL NON-CURRENT ASSETS** | | **96,923.90** | **84,196.90** | **74,297.41** |
| **(2)** | **CURRENT ASSETS** | | | | |
| a) | Inventories | 5 | 293.88 | 257.11 | 190.08 |
| b) | **Financial Assets** | | | | |
| | i) Investments | 6 | 10.80 | - | 12.43 |
| | ii) Trade Receivables | 7 | 2,629.40 | 2,573.03 | 3,760.76 |
| | iii) Cash and Cash Equivalents | 8 | 1,961.15 | 878.92 | 1,499.40 |
| | iv) Bank balances other than Cash and Cash Equivalents | 9 | 1,689.89 | 1,872.02 | 2,122.98 |
| | v) Loans | 10 | 482.87 | 129.47 | 69.15 |
| | vi) Others | 11 | 6,066.75 | 4,212.39 | 2,353.64 |
| c) | Current Tax Assets (Net) | 12 | 133.54 | 84.11 | 120.82 |
| d) | Other Current Assets | 13.1 | 1,398.57 | 1,266.22 | 775.02 |
| | **TOTAL CURRENT ASSETS** | | **14,666.85** | **11,273.27** | **10,904.28** |
| **(3)** | Assets classified as held for sale | 13.2 | 3.67 | 1.83 | 1.29 |
| **(4)** | Regulatory Deferral Account Debit Balances | 14.1 | 8,416.47 | 7,205.71 | 7,061.90 |
| | **TOTAL ASSETS** | | **1,20,010.89** | **1,02,677.71** | **92,264.88** |
| | **EQUITY AND LIABILITIES** | | | | |
| (1) | **EQUITY** | | | | |
| (a) | Equity Share Capital | 15.1 | 10,045.03 | 10,045.03 | 10,045.03 |
| (b) | Other Equity | 15.2 | 31,392.15 | 29,623.13 | 28,623.56 |
| | **Total Equity attributable to owners of the Company** | | **41,437.18** | **39,668.16** | **38,668.59** |
| (c) | Non-Controlling Interests | 15.3 | 6,967.67 | 5,494.90 | 5,189.97 |
| | **TOTAL EQUITY** | | **48,404.85** | **45,163.06** | **43,858.56** |
| **(2)** | **LIABILITIES** | | | | |
| | **NON-CURRENT LIABILITIES** | | | | |
| a) | **Financial Liabilities** | | | | |
| | i) Borrowings | 16.1 | 46,173.52 | 35,681.73 | 29,381.73 |

## CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH, 2026

(₹ in Crore)

| | PARTICULARS | Note No. | As at 31st March, 2026 | As at 31st March, 2025 | As at 1st April, 2024 |
|---|---|---|---|---|---|
| | ii) Lease Liabilities | 16.2 | 175.84 | 114.02 | 60.76 |
| | iii) Other financial liabilities | 16.3 | 2,424.31 | 2,237.46 | 2,227.57 |
| b) | Provisions | 17 | 100.27 | 92.84 | 81.42 |
| c) | Deferred Tax Liabilities (Net) | 18.2 | 1,745.39 | 2,904.49 | 2,464.64 |
| d) | Other Non-Current Liabilities | 19 | 5,438.95 | 5,093.34 | 4,226.66 |
| | **TOTAL NON - CURRENT LIABILITIES** | | **56,058.28** | **46,123.88** | **38,442.78** |
| **(3)** | **CURRENT LIABILITIES** | | | | |
| a) | **Financial Liabilities** | | | | |
| | i) Borrowings | 20.1 | 5,960.42 | 3,752.44 | 3,110.94 |
| | ii) Lease Liabilities | 20.2 | 16.91 | 8.59 | 7.37 |
| | iii) Trade Payables | 20.3 | | | |
| | Total outstanding dues of micro and small enterprises | | 107.85 | 80.99 | 58.91 |
| | Total outstanding dues of Creditors other than micro and small enterprises | | 279.19 | 240.40 | 223.01 |
| | iv) Other financial liabilities | 20.4 | 4,645.64 | 2,748.35 | 2,604.18 |
| b) | Other Current Liabilities | 21 | 951.36 | 884.02 | 779.77 |
| c) | Provisions | 22 | 2,144.64 | 2,453.22 | 1,772.38 |
| d) | Current Tax Liabilities (Net) | 23 | - | 8.41 | 59.00 |
| | **TOTAL CURRENT LIABILITIES** | | **14,106.01** | **10,176.42** | **8,615.56** |
| **(4)** | Regulatory Deferral Account Credit Balances | 14.2 | 1,441.75 | 1,214.35 | 1,347.98 |
| | **TOTAL LIABILITIES** | | **71,606.04** | **57,514.65** | **48,406.32** |
| | **TOTAL EQUITY AND LIABILITIES** | | **1,20,010.89** | **1,02,677.71** | **92,264.88** |
| | **Material accounting policies** | 1 | | | |
| | **The accompanying notes form an integral part of the Consolidated Financial Statements** | 2-35 | | | |

**The figures as at 31st March 2025 and 1st April 2024 as given above are restated. (Note No. 35)**

**For and on behalf of the Board of Directors**

| **(Rupa Deb)** | **(Mahesh Kumar Sharma)** | **( Bhupender Gupta)** |
|---|---|---|
| Company Secretary | Director (Finance) | Chairman & Managing Director |
| | DIN 11306355 | DIN 06940941 |

**As per report of even date**

| **For S N Dhawan & CO LLP** | **For S Jaykishan** | **For Dharam Raj & CO** |
|---|---|---|
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **( Dharam Raj)** |
| Partner | Partner | Partner |
| M. No. 505269 | M. No. 062410 | M. No. 094108 |

Place: Faridabad
Date : 15th May, 2026

## CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Crore)

| PARTICULARS | Note No. | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **INCOME** | | | |
| i) Revenue from Operations | 24.1 | 11,615.29 | 10,379.86 |
| ii) Other Income | 24.2 | 1,070.80 | 1,234.75 |
| **TOTAL INCOME** | | **12,686.09** | **11,614.61** |
| **EXPENSES** | | | |
| i) Generation Expenses | 25 | 820.74 | 799.16 |
| ii) Employee Benefits Expense | 26 | 1,498.34 | 1,823.60 |
| iii) Finance Costs | 27 | 1,423.02 | 1,188.94 |
| iv) Depreciation, Amortization and Impairment Expense | 28 | 1,975.85 | 1,193.04 |
| v) Other Expenses | 29 | 4,060.30 | 2,122.48 |
| **TOTAL EXPENSES** | | **9,778.25** | **7,127.22** |
| **PROFIT BEFORE EXCEPTIONAL ITEMS, REGULATORY DEFERRAL ACCOUNT BALANCES AND TAX** | | **2,907.84** | **4,487.39** |
| **Share of Net Profit of Associates/JV accounted for using the equity method** | 2.7.2 | 2.48 | 2.36 |
| Exceptional items | | - | - |
| **PROFIT BEFORE REGULATORY DEFERRAL ACCOUNT BALANCES AND TAX** | | **2,910.32** | **4,489.75** |
| **Tax Expenses** | 30.1 | | |
| i) Current Tax | | 838.61 | 866.15 |
| ii) Deferred Tax | | (1,165.39) | 489.31 |
| **Total Tax Expenses** | | **(326.78)** | **1,355.46** |
| **PROFIT FOR THE YEAR BEFORE NET MOVEMENTS IN REGULATORY DEFERRAL ACCOUNT BALANCES** | | **3,237.10** | **3,134.29** |
| Movement in Regulatory Deferral Account Balances (Net of Tax) | 31 | 983.36 | 277.44 |
| **PROFIT FOR THE YEAR (A)** | | **4,220.46** | **3,411.73** |
| **OTHER COMPREHENSIVE INCOME (B)** | 30.2 | | |
| **(i) Items that will not be reclassified to profit or loss (Net of Tax)** | | | |
| (a) Remeasurement of the post employment defined benefit obligations | | (68.76) | (72.54) |
| Less: Movement in Regulatory Deferral Account Balances (Net of Tax) | | 0.42 | 1.07 |
| Share of Other Comprehensive Income of Associates/ JV accounted for using the equity method | 2.7.3 | - | - |
| **Sub total (a)** | | **(69.18)** | **(73.61)** |
| (b) Changes in the fair value of equity investments at FVTOCI | 30.2 | (0.78) | (20.48) |
| **Sub total (b)** | | **(0.78)** | **(20.48)** |
| **Total (i)=(a)+(b)** | | **(69.96)** | **(94.09)** |
| **(ii) Items that will be reclassified to profit or loss (Net of Tax)** | 30.2 | | |
| (a) Changes in the fair value of debt investments at FVTOCI | | 0.45 | (0.83) |
| (b) Cost of Hedge Reserve | | (7.56) | (11.03) |
| **Total (ii)=(a)+(b)** | | **(7.11)** | **(11.86)** |
| **Other Comprehensive Income for the Year (Net of Tax) (B)=(i+ii)** | | **(77.07)** | **(105.95)** |

## CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2026

(₹ in Crore)

| PARTICULARS | Note No. | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **TOTAL COMPREHENSIVE INCOME FOR THE YEAR (A+B) (COMPRISING PROFIT AND OTHER COMPREHENSIVE INCOME FOR THE YEAR)** | | **4,143.39** | **3,305.78** |
| **Profit attributable to:** | | | |
| Owners | | 3,765.74 | 3,006.67 |
| Non-Controlling interests | | 454.72 | 405.06 |
| | | **4,220.46** | **3,411.73** |
| **Other comprehensive income attributable to:** | | | |
| Owners | | (76.25) | (104.45) |
| Non-Controlling interests | | (0.82) | (1.50) |
| | | **(77.07)** | **(105.95)** |
| **Total comprehensive income attributable to:** | | | |
| Owners | | 3,689.49 | 2,902.22 |
| Non-Controlling interests | | 453.90 | 403.56 |
| | | **4,143.39** | **3,305.78** |
| **Total comprehensive income attributable to owners arising from:** | | | |
| Continuing operations | | 3,689.49 | 2,902.22 |
| | | **3,689.49** | **2,902.22** |
| **Earning per share (Basic and Diluted) (Equity shares, face value of ₹ 10/- each)** | 34(13) | | |
| Excluding movements in Regulatory Deferral Account Balances | | 2.77 | 2.72 |
| Including movements in Regulatory Deferral Account Balances | | 3.75 | 2.99 |
| **Material accounting policies** | **1** | | |
| **The accompanying notes form an integral part of the Consolidated Financial Statements** | **2-35** | | |

**The figures for the year ended 31st March 2025 as given above are restated. (Note No. 35)**

**For and on behalf of the Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)** | **(Mahesh Kumar Sharma)** | **(Bhupender Gupta)** |
| Company Secretary | Director (Finance) | Chairman & Managing Director |
| | DIN 11306355 | DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP** | **For S Jaykishan** | **For Dharam Raj & CO** |
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **( Dharam Raj)** |
| Partner | Partner | Partner |
| M. No. 505269 | M. No. 062410 | M. No. 094108 |

Place : Faridabad
Date : 15th May, 2026

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY AS AT 31ST MARCH, 2026

## A. EQUITY SHARE CAPITAL

| Particulars | Note No. | Amount (₹ in Crore) |
|---|---|---|
| As at 1st April, 2025 | 15.1 | 10,045.03 |
| Changes in Equity Share Capital due to prior period errors | | - |
| **Restated balances as at 1st April 2025** | 15.1 | 10,045.03 |
| Change in Equity Share Capital | | - |
| **As at 31st March, 2026** | **15.1** | **10,045.03** |

## B. OTHER EQUITY

(₹ in Crore)

| Particulars | Reserve and Surplus | | | | | Other Comprehensive Income | | | Total | Non-Controlling Interest (NCI) | Total after NCI |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | Capital Reserve | Capital Redemption Reserve | Bond Redemption Reserve | General Reserve | Retained Earnings | Debt instruments through OCI | Cost of Hedge Reserve | Equity Instruments through OCI | | | |
| **Balance as at 1st April, 2025** | 65.63 | 2,255.71 | 788.66 | 11,544.83 | 14,791.03 | 22.50 | (11.03) | 165.80 | 29,623.13 | 5,494.90 | 35,118.03 |
| Changes in accounting policy or prior period errors | | | | | - | | | | - | | - |
| Balance as at 1st April 2025 | **65.63** | **2,255.71** | **788.66** | **11,544.83** | **14,791.03** | **22.50** | **(11.03)** | **165.80** | **29,623.13** | **5,494.90** | **35,118.03** |
| Profit for the year | | | | | 3,765.74 | | | | 3,765.74 | 454.72 | 4,220.46 |
| Other Comprehensive Income | | | | | (68.36) | 0.45 | (7.56) | (0.78) | (76.25) | (0.82) | (77.07) |
| **Total Comprehensive Income for the year** | - | - | - | - | **3,697.38** | **0.45** | **(7.56)** | **(0.78)** | **3,689.49** | **453.90** | **4,143.39** |
| Issue of Equity Shares during the year | | | | | | | | | - | 1,452.91 | 1,452.91 |
| **Transfer from Retained Earning** | | | | | | | | | | | |
| Transaction with Non-Controlling Interest | | | | | (1.87) | | | | (1.87) | 1.87 | - |
| Dividend paid | | | | | (1,918.60) | | | | (1,918.60) | (435.91) | (2,354.51) |
| **Transfer to Retained Earning** | | | | | | | | | | | |
| Amount transferred from Bond Redemption Reserve | | | (102.82) | | 102.82 | | | | - | | - |
| **Balance as at 31st March, 2026** | **65.63** | **2,255.71** | **685.84** | **11,544.83** | **16,670.76** | **22.95** | **(18.59)** | **165.02** | **31,392.15** | **6,967.67** | **38,359.82** |

**Refer Note No. 15.2.1 for Disclosure on nature and purpose of Reserves.**

**For and on behalf of the Board of Directors**

**(Rupa Deb)**
Company Secretary

**(Mahesh Kumar Sharma)**
Director (Finance)
DIN 11306355

**( Bhupender Gupta)**
Chairman & Managing Director
DIN 06940941

**As per report of even date**

**For S N Dhawan & CO LLP**
Chartered Accountants
FRN: 000050N/N500045

**(Mukesh Bansal)**
Partner
M. No. 505269

**For S. Jaykishan**
Chartered Accountants
FRN: 309005E

**(Ritesh Agarwal)**
Partner
M. No. 062410

**For Dharam Raj & CO**
Chartered Accountants
FRN: 014461N

**( Dharam Raj)**
Partner
M. No. 094108

Place : Faridabad
Date : 15th May, 2026

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY AS AT 31ST MARCH, 2025

## A. EQUITY SHARE CAPITAL

| Particulars | Note No. | Amount (₹ in Crore) |
|---|---|---|
| As at 1st April 2024 | 15.1 | 10,045.03 |
| Changes in Equity Share Capital due to prior period errors | | - |
| **Restated balances as at 1st April 2024** | 15.1 | 10,045.03 |
| Change in Equity Share Capital | | - |
| **As at 31st March 2025** | **15.1** | **10,045.03** |

## B. OTHER EQUITY

(₹ in Crore)

| Particulars | Reserve and Surplus | | | | | Other Comprehensive Income | | | Total | Non-Controlling Interest (NCI) | Total after NCI |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | Capital Reserve | Capital Redemption Reserve | Bond Redemption Reserve | General Reserve | Retained Earnings | Debt instruments through OCI | Cost of Hedge Reserve | Equity Instruments through OCI | | | |
| **Balance as at 1st April 2024** | **65.63** | **2,255.71** | **950.61** | **11,544.83** | **13,597.17** | **23.33** | **-** | 186.28 | **28,623.56** | **5,189.97** | **33,813.53** |
| Profit for the year | | | | | 3,006.67 | | | | 3,006.67 | 405.06 | 3,411.73 |
| Other Comprehensive Income | | | | | (72.11) | (0.83) | (11.03) | (20.48) | (104.45) | (1.50) | (105.95) |
| **Total Comprehensive Income for the year** | **-** | **-** | **-** | **-** | **2,934.56** | **(0.83)** | **(11.03)** | (20.48) | **2,902.22** | **403.56** | **3,305.78** |
| Issue of Equity Shares during the year | | | | | | | | | **-** | 308.63 | 308.63 |
| **Transfer from Retained Earning** | | | | | | | | | | | |
| Transaction with Non-Controlling Interest | | | | | 5.91 | | | | 5.91 | (5.91) | - |
| Dividend paid | | | | | (1,908.56) | | | | (1,908.56) | (401.35) | (2,309.91) |
| **Transfer to Retained Earning** | | | | | | | | | | | |
| Amount transferred from Bond Redemption Reserve to Retained Earning | | | (161.95) | | 161.95 | | | | - | | - |
| **Balance as at 31st March 2025** | **65.63** | **2,255.71** | **788.66** | **11,544.83** | **14,791.03** | **22.50** | **(11.03)** | 165.80 | **29,623.13** | **5,494.90** | **35,118.03** |

**Refer Note No. 15.2.1 for Disclosure on nature and purpose of Reserves.**

**For and on behalf of the Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)** | **(Mahesh Kumar Sharma)** | **( Bhupender Gupta)** |
| Company Secretary | Director (Finance) | Chairman & Managing Director |
| | DIN 11306355 | DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP** | **For S. Jaykishan** | **For Dharam Raj & CO** |
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **( Dharam Raj)** |
| Partner | Partner | Partner |
| M. No. 505269 | M. No. 062410 | M. No. 094108 |

Place : Faridabad
Date : 15th May, 2026

## STATEMENT OF CONSOLIDATED CASH FLOWS FOR THE YEAR ENDED 31st MARCH, 2026

(₹ in Crore)

| | Particulars | For the Year ended 31st March, 2026 | | For the Year ended 31st March, 2025 | |
|---|---|---|---|---|---|
| **A.** | **CASH FLOW FROM OPERATING ACTIVITIES** | | | | |
| | **Profit before tax for the year including movements in Regulatory Deferral Account Balance** | | 3,893.68 | | 4,767.19 |
| | Less: Movement in Regulatory Deferral Account Balances (Net of Tax) | | 983.36 | | 277.44 |
| | **Profit before Tax** | | **2,910.32** | | **4,489.75** |
| | **ADD :** | | | | |
| | Depreciation, Amortization and Impairment Expense | 1,975.85 | | 1,193.04 | |
| | Finance Cost (Net of Expenditure Attributable to Construction) | 1,405.16 | | 1,186.26 | |
| | Unwinding of Interest on Financial Liabilities (Net of EAC) | 17.86 | | 2.68 | |
| | Impairment on Financial & Non-Financial Assets (Net of EAC) | 123.87 | | (52.63) | |
| | Net Exchange rate variation (Loss) | 2.62 | | - | |
| | Tariff Adjustment (Loss) | 77.81 | | 19.62 | |
| | Sales adjustment on account of Exchange Rate Variation | 31.69 | | 27.17 | |
| | Loss/(Profit) on sale of Assets/Claims written off | 17.41 | | 8.23 | |
| | Loss on sale of long term Investment | - | | 13.16 | |
| | | | 3,652.27 | | 2,397.53 |
| | | | **6,562.59** | | **6,887.28** |
| | **LESS :** | | | | |
| | Advance against Depreciation written back | 54.76 | | 54.76 | |
| | Liabilities/ Impairment Allowances/ Provisions not required written back (Net of EAC) | 41.54 | | 17.49 | |
| | Dividend Income | 17.64 | | 9.36 | |
| | Interest Income & Guarantee Fees (including Late Payment Surcharge) | 396.81 | | 439.66 | |
| | Net Exchange Rate Variation (Gain) | - | | 13.72 | |
| | Other Adjustments | (5.26) | | - | |
| | Fair Value Adjustments | 3.99 | | 11.42 | |
| | Amortisation of Government Grants | 76.52 | | 72.99 | |
| | Share of Net Profit /(Loss) of Joint Ventures/Associates (accounted for using the equity method) | 2.48 | | 2.36 | |
| | | | 588.48 | | 621.76 |
| | **Cash flow from Operating Activities before Operating Assets & Liabilities adjustments and Income Taxes** | | **5,974.11** | | **6,265.52** |
| | **Changes in Operating Assets and Liabilities:** | | | | |
| | (Increase)/Decrease in Inventories | (36.88) | | (67.17) | |
| | (Increase)/Decrease in Trade Receivables | (65.00) | | 1,232.62 | |
| | (Increase)/Decrease in Other Financial Assets, Loans and Advances | (1,901.35) | | (2,323.52) | |
| | Deferred Foreign Currency Fluctuation Assets | 17.71 | | 12.27 | |
| | Deferred Expenditure on Foreign Currency Fluctuation | 12.18 | | 12.18 | |
| | Increase/(Decrease) in Other Financial Liabilities and Provisions | 193.55 | | 772.94 | |
| | Deferred Income on Foreign Currency Fluctuation Account | (1.42) | | (1.42) | |
| | Regulatory Deferral Account Balances | (2.84) | | (0.23) | |
| | | | (1,784.05) | | (362.33) |
| | **Cash flow from operating activities before taxes** | | **4,190.06** | | **5,903.19** |

(₹ in Crore)

| | Particulars | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | Less : Income Taxes Paid | 896.44 | 877.01 |
| | **Net Cash Flow From/(Used in) Operating Activities (A)** | **3,293.62** | **5,026.18** |
| **B.** | **CASH FLOW FROM INVESTING ACTIVITIES** | | |
| | Purchase of Property, Plant and Equipment, Investment Property, Other Intangible Assets, CWIP and Movement in Regulatory Deferral Account Balances | (11,572.28) | (8,851.41) |
| | Receipt of Grant | 293.84 | 609.19 |
| | Proceeds from sale of Property, Plant & Equipment | 4.91 | 1.84 |
| | Investment in Joint Venture (Including Share Application Money pending allotment) | (5.00) | - |
| | Net Investment in Term Deposits | (246.99) | 211.56 |
| | Proceeds from sale of Investments | - | 12.38 |
| | Dividend Income | 17.64 | 9.36 |
| | Interest Income & Guarantee Fees (including Late Payment Surcharge) | 368.91 | 456.91 |
| | **Net Cash Flow From/(Used in) Investing Activities (B)** | **(11,138.97)** | **(7,550.17)** |
| **C.** | **CASH FLOW FROM FINANCING ACTIVITIES** | | |
| | Equity proceeds from Non-Controlling Interest | 1,452.91 | 308.63 |
| | Dividend Paid (including Non-Controlling Interests) | (2,354.51) | (2,309.90) |
| | Proceeds from Long Term Borrowings | 15,071.66 | 9,896.53 |
| | Proceeds from Short Term Borrowings (Net) | 1,050.00 | 450.00 |
| | Repayment of Long Term Borrowings | (3,402.63) | (3,188.66) |
| | Interest and Finance Charges | (2,871.33) | (3,241.39) |
| | Principal Repayment of Lease Liability | (1.74) | (5.22) |
| | Interest paid on Lease Liability | (16.78) | (6.48) |
| | **Net Cash Flow From/(Used in) Financing Activities (C)** | **8,927.58** | **1,903.51** |
| **D.** | **Net Increase/(Decrease) In Cash And Cash Equivalents (A+B+C)** | **1,082.23** | **(620.48)** |
| | Cash and Cash Equivalents at the beginning of the year | 878.92 | 1,499.40 |
| | Cash and Cash Equivalents at the end of the year # | 1,961.15 | 878.92 |

# Cash and Cash Equivalents at the end of the year includes ₹ 114.32 crore (corresponding previous year ₹ 118.07 crore) held in earmarked current accounts which are not available for use by the Company.

The above Statement of Cash Flows is prepared in accordance with the "Indirect Method" prescribed under Ind AS 7 - Statement of Cash Flows.

**EXPLANATORY NOTES TO STATEMENT OF CONSOLIDATED CASH FLOWS**

1 Cash and Cash equivalents consists of Cash in hand, Cheques/Drafts in hands and Bank Balances including Short Term Deposits with original maturity of less than three months. The detail of Cash and Cash equivalents is as under:

(₹ in Crore)

| Particulars | As at 31st March,2026 | As at 31st March, 2025 |
|---|---|---|
| With scheduled Banks: | | |
| -In Current Account | 972.95 | 617.50 |
| -In Deposits Account | 873.87 | 143.34 |
| (Deposits with original maturity of less than three months) | | |
| -In Current Account -Other Earmarked Balances with Banks | 114.32 | 118.07 |
| -Cash on Hand | 0.01 | 0.01 |
| **Cash and Cash equivalents** | **1961.15** | **878.92** |

2 Interest and finance charges in Cash Flow from Financing Activities includes borrowing cost of ₹ 1771.67 Crore (Previous year : ₹ 2070.27 Crore) capitalised during the period on account of Expenditure attributable to construction (EAC).

3 Amount of undrawn loan as on 31st March, 2026 : ₹ 12086.30 Crore and Foreign Currency Borrowing - **NIL** (Previous Year : ₹ 10148.35 Crore & Foreign Currency Borrowing-₹ 628.53 Crore).

4 Company spent ₹ 133.53 Crore in cash on account of Corporate Social Responsibility (CSR) during the year ended 31st March,2026 (Previous Year : ₹ 118.72 Crore).

5 **Net Debt Reconciliation :**

(₹ in crore)

| Particulars | As at 31st March,2026 | As at 31st March,2025 |
|---|---|---|
| Borrowings (Current & Non-Current) | 52918.08 | 39986.08 |
| Lease Liability | 192.75 | 122.61 |
| **Total** | **53110.83** | **40108.69** |

(₹ in Crore)

| Particulars | For the Year ended 31st March, 2026 | | | For the year ended 31st March,2025 | | |
|---|---|---|---|---|---|---|
| | *Borrowings (Current & Non-Current) | Lease Liability | Total | *Borrowings (Current & Non-Current) | Lease Liability | Total |
| **Opening Net Debt as on 1st April** | **39,986.08** | **122.61** | **40,108.69** | **33,078.35** | **68.13** | **33146.48** |
| Proceeds from Borrowings | 16,121.66 | - | **16,121.66** | 10,346.53 | - | **10346.53** |
| Repayment of Borrowings/Lease Liability | (3,402.63) | (1.74) | **(3,404.37)** | (3,188.66) | (5.22) | **(3,193.88)** |
| Interest paid | (2,871.33) | (16.78) | **(2,888.11)** | (3,241.39) | (6.48) | **(3,247.87)** |
| **Other Non-Cash Movements :** | | | | | | |
| -Increase in Lease Liability | - | 71.88 | **71.88** | - | 59.70 | **59.70** |
| -Foreign exchange adjustments | 30.19 | - | **30.19** | 14.90 | - | **14.90** |
| -Interest and Finance Charges | 3,102.77 | 16.78 | **3,119.55** | 3,214.09 | 6.48 | **3220.57** |
| -Fair value adjustments | (48.66) | - | **(48.66)** | (237.74) | - | **(237.74)** |
| **Closing Net Debt as on 31st March** | **52,918.08** | **192.75** | **53,110.83** | **39,986.08** | **122.61** | **40,108.69** |

*For Borrowings refer Note No.16.1, 20.1 and 20.4

6 Figures for the previous year have been re-grouped/re-arranged/re-classified wherever necessary (Note No.35).

**For and on behalf of the Board of Directors**

| **(Rupa Deb)** | **(Mahesh Kumar Sharma)** | **(Bhupender Gupta)** |
|---|---|---|
| Company Secretary | Director (Finance) | Chairman & Managing Director |
| | DIN 11306355 | DIN 06940941 |

**As per report of even date**

| **For S N Dhawan & CO LLP** | **For S Jaykishan** | **For Dharam Raj & CO** |
|---|---|---|
| Chartered Accountants | Chartered Accountants | Chartered Accountants |
| FRN: 000050N/N500045 | FRN: 309005E | FRN: 014461N |
| **(Mukesh Bansal)** | **(Ritesh Agarwal)** | **( Dharam Raj)** |
| Partner | Partner | Partner |
| M. No. 505269 | M. No. 062410 | M. No. 094108 |

Place : Faridabad
Date : 15th May 2026

## NOTE NO. 1: GROUP INFORMATION AND MATERIAL ACCOUNTING POLICIES

### (I) Reporting entity

NHPC Limited (the "Company") is a Company domiciled in India and limited by shares (CIN: L40101HR1975GOI032564). The shares of the Company are listed and traded on the National Stock Exchange of India Limited (NSE) and Bombay Stock Exchange India Limited (BSE) in India. The address of the Company's registered office is NHPC Limited, NHPC Office Complex, Sector-33, Faridabad, Haryana- 121003.

These consolidated financial statements comprise the financial statements of the Company and its subsidiaries (referred to collectively as the 'Group') and the Group's interest in its joint ventures/associates. The Group is primarily involved in the generation and sale of bulk power to various Power Utilities. Other business in which the Company is involved includes providing project management / construction contracts/ consultancy assignment services and trading of power.

### (II) Basis of preparation

#### (A) Statement of Compliance

These consolidated financial statements are prepared on going concern basis following accrual system of accounting and comply with the Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 and subsequent amendments thereto, the Companies Act, 2013 (to the extent notified and applicable), applicable provisions of the Companies Act, 1956, and the provisions of the Electricity Act, 2003 to the extent applicable.

The Group's consolidated financial statements have been approved for issue by the Board of Directors on 15th May, 2026.

#### (B) Basis of Measurement

The consolidated financial statements have been prepared on historical cost basis, except for:

- Certain financial assets and liabilities measured at fair value.
- Plan assets of defined employee benefit plans measured at fair value
- right of use assets – measured at present value of future cash outflows at initial recognition
- assets held for sale - measured at fair value less cost to sell

The methods used to measure fair values are discussed in Note 33.

Historical cost is the amount of cash or cash equivalents paid or the fair value of the consideration given to acquire assets at the time of their acquisition or the amount of proceeds received in exchange for the obligation, or the amounts of cash or cash equivalents expected to be paid to satisfy the liability in the normal course of business. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

#### (C) Application of new and revised standards

The Ministry of Corporate Affairs vide notification dated 7th May 2025 and 13th August, 2025 notified the Companies (Indian Accounting Standards) Amendment Rules, 2025 and Companies (Indian Accounting Standards) Second Amendment Rules, 2025, respectively, which amended/ notified certain Indian Accounting Standards and are effective for annual reporting periods beginning on or after 1 April 2025:

a) Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants Amendments to Ind AS 1;

b) Supplier Finance Arrangements Amendments to Ind AS 7 and Ind AS 107;

c) International Tax Reform – Pillar Two Model Rules Amendments to Ind AS 12;

d) Lack of Exchangeability – Amendments to Ind AS 21.

The Company has evaluated the amendment and there is no impact on the Company's financial statements.

**(D) Functional and presentation currency**

These consolidated financial statements are presented in Indian Rupees (INR), which is the Group's functional currency. All financial information presented in INR has been rounded off to the nearest crore (upto two decimals) except where indicated otherwise.

**(E) Basis of Consolidation**

**a) Subsidiaries**

i) A subsidiary is an entity over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date such control ceases.

ii) The Group combines the financial statements of the parent and its subsidiaries on a line by line basis, adding together like items of assets, liabilities, equity, income and expenses. The carrying amounts of the parent's investment in each subsidiary and the parent's portion of equity of each subsidiary are eliminated. Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses on transactions between Group companies are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries are consistent with the policies adopted by the Group.

iii) Non-controlling interests are measured at their proportionate share of the acquiree's net identifiable assets at the date of acquisition. Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated Balance Sheet, consolidated Statement of Profit and Loss and consolidated Statement of Changes in Equity.

iv) A change in the ownership interest of a subsidiary which does not result in a loss of control, is accounted for as an equity transaction.

v) If the Group loses control over a subsidiary, it derecognizes the assets, liabilities, carrying amount of any non-controlling interests and the cumulative translation differences recorded in equity. Any interest retained in the former subsidiary is measured at fair value at the date the control is lost, with the resulting gain/ loss recognised in the Statement of Profit and Loss.

**b) Joint ventures and Associates**

i) A joint venture is a joint arrangement whereby parties that have joint control of the arrangement have rights to the net assets of the arrangement. An associate is an entity over which the investor has significant influence. Interests in joint ventures/associate are initially recognised at cost and thereafter accounted for using the equity method.

ii) Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter for the post-acquisition changes in the Group's share of the net assets of the investee. The Group's share of the post-acquisition profits or losses and other comprehensive income of the investee are included in the Statement of Profit and Loss and Other Comprehensive Income of the Group. Dividends received or receivable from joint ventures/associates are recognised as a reduction in the carrying amount of the investment.

iii) When the Group's share of losses in a joint venture/associate equals or exceeds its interest in the entity, which includes any long term interest that, in substance, form part of Group

investment in joint venture/associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint venture. Losses recognized using the equity method in excess of the entity's investment in ordinary shares are applied to the other components of the entity's interest in an associate or a joint venture/associate in the reverse order of their seniority i.e. priority in liquidation.

iv) Unrealised gains on transactions between the Group and its joint ventures/associates are eliminated to the extent of the Group's interest in these entities. Unrealised losses on transactions between the Group and its joint ventures/ associates are also eliminated to the extent of the Group's interest in these entities unless the transaction provides evidence of an impairment of the asset transferred. Where the accounting policies of joint ventures are different from those of the Group, appropriate adjustments are made for like transactions and events in similar circumstances to ensure conformity with the policies adopted by the group.

v) Any gain or loss on dilution arising on a reduced stake in the joint venture, but still retaining the joint control, is recognized in the Statement of Profit and Loss.

vi) When the investment ceases to be a joint venture/associate and the retained interest is a financial asset, the Group measures the retained interest at fair value with the change in carrying amount recognised in the Statement of Profit and Loss. The fair value of the retained interest becomes the initial carrying amount for the purpose of accounting for the retained interest as a financial asset. Any amounts previously recognised in other comprehensive income in respect of that joint venture/associate are reclassified to the Statement of Profit and Loss.

**(F) Use of estimates and management judgements**

The preparation of financial statements in conformity with Ind AS requires management to make judgements, estimates and assumptions that may impact the application of accounting policies and the reported value of assets, liabilities, income, expenses and related disclosures including contingent assets and contingent liabilities at the Balance Sheet date. The estimates and management's judgements are based on previous experience and other factors considered reasonable and prudent in the circumstances. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

In order to enhance understanding of the financial statements, information about significant areas of estimation, uncertainty and critical judgements in applying accounting policies that may have the most significant effect on the amounts recognised in the financial statements are included in the following notes:

**Critical judgements and estimates**

**a) Leases**

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116, Leases. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Identification of a lease requires significant judgment.

The Group also uses significant judgment in assessing the lease term (including anticipated renewals) and the applicable discount rate

**b) Useful life of Property, Plant and Equipment and Intangible Assets**

The estimated useful life of property, plant and equipment and intangible assets are based on a number of factors including the effects of obsolescence, demand, competition and other economic factors (such as the stability of the industry and known technological advances) and the level of maintenance

expenditures required to obtain the expected future cash flows from the asset.

**c) Recoverable amount of Property, Plant and Equipment, Capital Work in Progress and Intangible Assets**

The recoverable amount of property, plant and equipment, capital work in progress and intangible assets is based on estimates and assumptions, in particular the expected market outlook and future cash flows associated with the power plants. Any changes in these assumptions may have a material impact on the measurement of the recoverable amount resulting in impairment.

**d) Post-retirement benefit plans**

Employee benefit obligations are measured on the basis of actuarial assumptions which include mortality and withdrawal rates as well as assumptions in respect of future developments in discount rates, the rate of salary increase, inflation rate and expected rate of return on plan assets. The Group considers that the assumptions used to measure its obligations are appropriate and documented. However, any changes in these assumptions may have an impact on the resulting calculations.

**e) Revenue**

The Group records revenue from sale of power based on tariff approved by the CERC, as per the principles of Ind AS 115- Revenue from Contracts with Customers. However, in cases where tariff rates are yet to be approved, provisional rates are adopted considering the applicable CERC Tariff Regulations. Further, where revision in tariff due to revision in cost estimates are pending, tariff is computed based on the parameters and methods prescribed under the CERC Tariff Regulations and an estimated amount of revenue is recognised when an application is made to the CERC after obtaining necessary approvals to the extent it is highly probable that there will be no downward adjustment to the revenue recognised.

Where tariff is not subject to approved by CERC or tariff rates have been agreed directly with beneficiary, revenue from sale of electricity is accounted for on the basis of tariff agreed in the Power Purchase Agreements/Contracts in accordance with Ind AS 115- Revenue from Contracts with Customers.

**f) Provisions and contingencies**

The assessments undertaken in recognising provisions and contingencies have been made in accordance with Ind AS 37, 'Provisions, Contingent Liabilities and Contingent Assets'. The evaluation of the likelihood of the contingent events has been made on the basis of best judgement by management regarding probable outflow of economic resources. These estimates can change due to following unforeseeable developments.

**g) Recoverable Amount of Rate Regulated Assets**

The operating activities of the Group are subject to cost-of-service regulations whereby tariff charged for electricity generated is based on allowable costs like interest costs, depreciation, operation and maintenance including a stipulated return. Guidance Note on Rate Regulated Activities issued by the ICAI (previous GAAP) and Ind AS 114- 'Regulatory Deferral Accounts' permits an entity to include in the rate base, as part of the cost of self-constructed PPE or internally generated intangible assets, amounts that would otherwise be recognised as an expense in the statement of profit and loss in accordance with Ind AS. The Group estimates that items of regulatory deferral accounts recognised in the financial statements are recoverable as per the current CERC Tariff Regulations 2024-29. However, recoverability of these amounts is subject to finalization of tariff by CERC and/ or changes in CERC tariff regulations beyond the current tariff period

**h) Impairment of Trade Receivables**

Considering the historical credit loss experience for trade receivables, the Group does not envisage either impairment in the value of receivables from beneficiaries or loss due to time value of money owing to delay in realization of trade receivables, except to the extent already provided for. CERC Tariff

Regulations provide for recovery of Late Payment Surcharge for delayed payments which compensates for loss due to time value of money, except to the extent already provided for.

**i) Insurance Claim Recoverable**

The recoverable amount of insurance claims in respect of damages to Property, Plant and Equipment and Capital Work in Progress is based on estimates and assumptions as per terms and conditions of insurance policies and management estimate of amount recoverable from the Insurance Company based on past experience

**j) Income taxes**

Significant estimates are involved in determining the provision for income taxes, including amount expected to be paid/recovered for uncertain tax positions.

**k) Cost of Carbon Credits / Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs)**

The cost of Carbon Credits / Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs) are measured as per Management estimate.

**l) Assets classified as held for sale :**

Management judgment is required to apply the accounting of non-current assets held for sale under Ind AS 105 - 'Non-current assets held for sale and discontinued operations'. In assessing the applicability, management exercises judgment to evaluate availability of the asset for immediate sale, management's commitment for the sale and probability of sale within one year to conclude if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

**m) Capital Spares designated as part of Property, Plant and Equipment:**

Management evaluates whether an item of inventory qualifies as a capital spare forming part of Property, Plant & Equipment on the basis of various factors, including cost of the item, period over which benefits from the item is expected to accrue and allowability of the item in Tariff. On the basis of such evaluation and in line with the provisions of the CERC Tariff Regulations for the period 2024-29, items of inventory costing more than Rs 10 Lakh, benefits from which are expected to be received over more than one accounting year are designated as Property, Plant & Equipment.

**n) Contract Assets:**

Receivables arising out of the Company's right to consideration in exchange for goods and services that the Company has transferred/ provided to customers when that right is conditioned upon matters other than passage of time, like filing of tariff petitions, receiving of truing up orders of the CERC, etc. are recognized as Contract Assets.

## (III) MATERIAL ACCOUNTING POLICIES:

Summary of the material accounting policies for the preparation of consolidated financial statements as given below have been applied consistently to all periods presented in the financial statements. These accounting policies are formulated in a manner that results in financial statements containing relevant and reliable information about the transactions, other events and conditions to which they apply. These policies need not be applied when the effect of applying them is immaterial.

Up to March 31, 2015, Property, Plant and Equipment, Capital Work in Progress, Intangible Assets and Investment Property were carried in the Balance Sheet in accordance with Indian GAAP. The Group had elected to avail the exemption granted by IND AS 101, "First time adoption of IND AS" to regard those amounts as the deemed cost at the date of transition to IND AS (i.e. as on April 1, 2015). Therefore, the carrying amount of property, plant and equipment, Capital Work in Progress, intangible assets and Investment Property as per the previous GAAP as at April 1, 2015, were maintained on transition to Ind AS.

**1.0 Property, Plant and Equipment (PPE)**

a) An item of PPE is recognized as an asset if it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

b) PPE are initially measured at cost of acquisition/construction including decommissioning or restoration cost wherever required. The cost includes expenditure that is directly attributable to the acquisition/ construction of the asset. In cases where final settlement of bills with contractors is pending, but the asset is complete and available for operating in the manner intended by the management, capitalisation is done on estimated basis subject to necessary adjustments, including those arising out of settlement of arbitration/court cases.

c) Subsequent costs is recognized in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the enterprise and the cost of the item can be measured reliably.

d) Expenditure incurred on renovation and modernization of power station on completion of the originally estimated useful life of the power station is added to the cost of the related asset when it meets the recognition criteria. PPE acquired as replacement of the existing assets are capitalized and its corresponding replaced assets removed/ retired from active use are derecognized.

e) After initial recognition, Property, Plant and Equipment is carried at cost less accumulated depreciation/ amortisation and accumulated impairment losses, if any.

f) Deposits, payments made/ liabilities created provisionally towards compensation (including interest on enhanced compensation till the date of award by the Court), rehabilitation & resettlement and other expenses including expenditure on Environment Management Plans relatable to land in possession are treated as cost of land.

g) Assets over which the Group has control, though created on land not belonging to the Group are included under Property, Plant and Equipment.

h) Standby equipment and servicing equipment which meet the recognition criteria of Property, Plant and Equipment are capitalized.

i) Spares parts (procured along with the Plant and Machinery or subsequently) which meet the recognition criteria are capitalized. The carrying amount of those spare parts that are replaced is derecognized when no future economic benefits are expected from their use or upon disposal. Other spare parts are treated as "stores and spares" forming part of inventory.

j) Expenditure on major inspection and overhauls of generating unit is capitalized, when it meets the asset recognition criteria. Any remaining carrying amount of the cost of the previous inspection and overhaul is derecognized.

k) The cost of replacing part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The carrying amount of the replaced part is derecognized regardless of whether the replaced part has been depreciated separately. If it is not practicable to determine the carrying amount of the replaced part, the Group uses the cost of the replacement as an indication of what the cost of replaced part was at the time it was acquired or constructed. The costs of the day-to-day servicing of property, plant and equipment are recognized in the statement of profit and loss as and when incurred.

l) An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition/ disposal of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss when the asset is derecognised.

**2.0 Capital work in Progress (CWIP)**

a) Expenditure incurred on assets under construction (including a project) is carried at cost under CWIP. Such costs comprise purchase price of assets including import duties and non-refundable taxes (after deducting trade discounts and rebates), expenditure in relation to survey and investigation activities of projects, cost of site preparation, initial delivery and handling charges, installation and assembly costs, etc.

b) Costs including employee benefits, professional fees, expenditure on maintenance and up-gradation of common public facilities, depreciation on assets used in construction of project, including Right-of-Use assets, interest during construction and other costs that are directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management are accumulated under "Expenditure Attributable to Construction (EAC)" and subsequently allocated on systematic basis over major immovable assets, other than land and infrastructure facilities on commissioning of projects. Net pre-commissioning income/expenditure is adjusted directly in the cost of related assets. Income on account of liquidated damages / interest on advances to contractors during construction period is adjusted in the cost of related assets.

c) Capital Expenditure incurred for creation of facilities, over which the Group does not have control but the creation of which is essential principally for construction of the project is accumulated under "Expenditure Attributable to Construction" and carried under "Capital Work in Progress" and subsequently allocated on a systematic basis over major immovable assets, other than land and infrastructure facilities on commissioning of projects, keeping in view the "attributability" and the "Unit of Measure" concepts in Ind AS 16- "Property, Plant and Equipment". Expenditure of such nature incurred after completion of the project, is charged to the Statement of Profit and Loss.

**3.0 Investment Property**

Investment properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties are carried at cost less accumulated depreciation and accumulated impairment loss, if any.

The Group measures investment property using cost based measurement and fair value of investment property is disclosed in the notes.

Investment properties are derecognised either when they have been disposed off or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the Statement of Profit and Loss in the period of derecognition. Any gain or loss arising on derecognition/ disposal of the asset is included in the Statement of Profit and Loss.

Transfers to or from investment property is made when and only when there is a change in use supported by evidence.

**4.0 Intangible Assets and Intangible Assets under development**

a) Expenditure on research is charged to expenditure as and when incurred. Expenditure on development is capitalized only if the expenditure can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable and the Group intends to & has sufficient resources to complete development and to use or sell the asset.

b) Intangible assets acquired separately are measured on initial recognition at cost. Cost includes any directly attributable expenses necessary to make the assets ready for its intended use. After initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

c) Intangible assets under development represent expenditure incurred on intangible assets which are

in the development phase and are carried at cost less accumulated impairment loss, if any.

d) Subsequent costs are recognized as an increase in the carrying amount of the asset when it is probable that future economic benefits deriving from the cost incurred will flow to the Group and the cost of the item can be measured reliably.

e) An item of Intangible asset is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of Profit and Loss when the asset is derecognised.

**5.0 Foreign Currency Transactions**

a) Transactions in foreign currency are initially recorded at the functional currency spot rate at the date the transaction first qualifies for recognition. At each reporting date, monetary items denominated in foreign currency are translated at the functional currency exchange rates prevailing on that date.

b) Exchange differences relating to PPE/capital work-in-progress arising out of transaction entered into prior to April 1, 2004 are adjusted to the carrying cost of respective PPE/capital work-in-progress.

c) Exchange differences arising from translation of foreign currency borrowings entered into prior to March 31, 2016 recoverable from or payable to beneficiaries in subsequent periods as per CERC Tariff regulations are recognised as "Deferred Foreign Currency Fluctuation Recoverable/ Payable Account" and adjusted from the year in which the same is recovered/ paid.

d) Exchange differences arising from settlement/ translation of monetary items denominated in foreign currency entered into on or after 01.04.2016 to the extent recoverable from or payable to the beneficiaries in subsequent periods as per CERC Tariff Regulations are recognized as 'Regulatory Deferral Account Balances' during construction period and adjusted from the year in which the same become recoverable from or payable to the beneficiaries.

e) Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Where the Group has paid or received advance consideration in a foreign currency, the date of transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it), is the date when the Group initially recognizes the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

**6.0 Regulatory Deferral Accounts**

a) The Company recognizes "Regulatory Deferral Account Balances" in respect of its regulated operations in accordance with Ind AS 114 - 'Regulatory Deferral Accounts', read with the ICAI Guidance Note on Rate Regulated Activities based on reasonable certainty regarding allowability through tariff by the Electricity Regulator in accordance with the applicable regulatory framework."

b) Where an item of expenditure incurred during the period of construction of a project is recognised as expense in the Statement of Profit and Loss i.e. not allowed to be capitalized as part of cost of relevant PPE in accordance with Ind AS, but is nevertheless permitted by CERC to be recovered from the beneficiaries in future through tariff, the right to recover the same is recognized as "Regulatory Deferral Account balances."

c) Expense/ income recognised in the Statement of Profit and Loss to the extent recoverable from or payable to the beneficiaries in subsequent periods as per CERC Tariff Regulations are recognised as "Regulatory Deferral Account balances."

d) These Regulatory Deferral Account balances are adjusted from the year in which the same become recoverable from or payable to the beneficiaries.

e) Regulatory Deferral Account balances are evaluated at each Balance Sheet date to ensure that the underlying activities meet the recognition criteria and it is probable that future economic benefits associated with such balances will flow to the entity. If these criteria are not met, the Regulatory Deferral Account balances are derecognised.

f) Regulatory Deferral Account balances are tested for impairment at each Balance Sheet date.

**7.0 Fair value measurement**

At initial recognition, transaction price is the best evidence of fair value. However, when the Company determines that transaction price does not represent the fair value, it uses inter-alia valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All financial assets and financial liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy. This categorisation is based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For financial assets and financial liabilities that are recognised at fair value on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation at the end of each reporting period.

**8.0 Investment in joint ventures/Associates**

Investments in equity shares of joint ventures & associates are accounted for using the Equity Method.

**9.0 Financial assets other than investment in joint ventures/Associates**

A financial asset includes inter-alia any asset that is cash, equity instrument of another entity or contractual right to receive cash or another financial asset or to exchange financial asset or financial liability under conditions that are potentially favourable to the Group. A financial asset is recognized when and only when the Group becomes party to the contractual provisions of the instrument.

Financial assets of the Group comprise Cash and Cash Equivalents, Bank Balances, Investments in equity shares of companies, Trade Receivables, Loan to employees, security deposit, claims recoverable, Contract assets etc.

**a) Classification**

The Group classifies its financial assets in the following categories:

- At amortised cost,
- At fair value through other comprehensive income (FVTOCI), and
- At fair value through profit and loss

The classification depends on the following:

(a) The entity's business model for managing the financial assets and

(b) The contractual cash flow characteristics of the financial asset.

For assets measured at fair value, gains and losses are either recorded in the Statement of Profit and Loss or under Other Comprehensive Income. For investments in debt instruments, this will depend on the business model in which the investment is held. For investments in equity instruments, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through Other Comprehensive Income.

**b) Initial recognition and measurement**

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or Loss, transaction costs that are attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the Statement of Profit and Loss.

The Group measures the trade receivables at their transaction price, if the trade receivables do not contain a significant financing component.

**c) Subsequent measurement**

**Debt instruments at amortised cost**

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

i) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and

ii) Contractual terms of the asset give rise on specified dates to cash flows that are Solely Payments of Principal and Interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in interest income in the Statement of Profit and Loss. Losses arising from impairment are recognised in the Statement of Profit and Loss.

**Debt instrument at Fair Value through Other Comprehensive Income (FVTOCI)**

A 'debt instrument' is classified as at FVTOCI if both the following criteria are met:

i) The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and

ii) The asset's contractual cash flows represent Solely Payments of Principal and Interest (SPPI).

Debt instruments at fair value through Other Comprehensive Income are measured at each reporting date at fair value. Fair value movements are recognized in Other Comprehensive Income (OCI). However, the Group recognizes interest income, impairment losses, reversals and foreign exchange gain or loss in the Statement of Profit and Loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to profit and loss. Interest income from these financial assets is included in other income using the EIR method.

**Equity investments:**

All equity investments are measured at fair value. Equity instruments which are held for trading, if any, are classified at Fair Value through Profit or Loss (FVTPL). For all other equity instruments, the Group classifies the same as at FVTOCI. The Group makes such election on an instrument by- instrument basis. The classification is made on initial recognition and is irrevocable.

All fair value changes on an equity instrument classified at FVTOCI, are recognized in the OCI. There is no subsequent reclassification of fair value gains and losses to the Statement of Profit and Loss. However, the Group may transfer the cumulative gain or loss within equity. Dividends from such

investments are recognised in the Statement of Profit and Loss as other income when the Group's right to receive payments is established.

Equity instruments included within the FVTPL category, if any, are measured at fair value with all changes recognized in the Statement of Profit and Loss.

**Trade Receivables:**

Trade receivables containing a significant financing component are subsequently measured at amortised cost using the effective interest method.

**d) Derecognition**

A financial asset is derecognised only when:

i) The Group has transferred the rights to receive cash flows from the financial asset, or

ii) Retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients.

Where the Group has transferred an asset, the Group evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, the financial asset is derecognised. Where the Group has not transferred substantially all risks and rewards of ownership of the financial asset, the financial asset is not derecognised.

Where the Group has neither transferred a financial asset nor retains substantially all risks and rewards of ownership of the financial asset, the financial asset is derecognised if the Group has not retained control of the financial asset. Where the Group retains control of the financial asset, the asset is continued to be recognised to the extent of continuing involvement in the financial asset.

On derecognition, the difference between the carrying amount and the amount of consideration received / receivable is recognized in the Statement of Profit and Loss.

**e) Impairment of financial assets**

In accordance with Ind-AS 109, the Group applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on the following financial assets:

i) Financial assets that are debt instruments, and are measured at amortised cost.

ii) Financial assets that are debt instruments and are measured as at FVTOCI.

iii) Contract Assets and Trade Receivables under Ind AS 115- Revenue from Contracts with Customers.

iv) Lease Receivables under Ind AS AS 116- Leases.

The Group follows the 'simplified approach' permitted under Ind AS 109, "Financial Instruments" for recognition of impairment loss allowance based on life time expected credit loss from initial recognition on contract assets, lease receivables and trade receivables resulting from transactions within the scope of Ind AS 116 and Ind AS 115.

For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition, in which case those financial assets are measured at lifetime ECL. Any increase or reversal of loss allowance computed using ECL model, is recognized as an impairment gain or loss in the Statement of Profit and Loss.

**10.0 Inventories**

Inventories mainly comprise stores and spare parts to be used for maintenance of Property, Plant and Equipment and are valued at cost or net realizable value (NRV) whichever is lower. The cost is determined

using weighted average cost formula and NRV is the estimated selling price in the ordinary course of business, less the estimated costs necessary to make the sale.

Spares which do not meet the recognition criteria as Property, Plant and Equipment, including spare parts individually costing up to Rs 10 Lakh are recognized as inventories.

Carbon Credits / Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs) are valued at lower of cost and net realizable value.

The amount of any write-down of inventories to net realisable value and all losses of inventories is recognized as an expense in the period in which write-down or loss occurs.

**11.0 Dividends**

Final dividends and interim dividends payable to the shareholders are recognised as change in equity in the period in which they are approved by the Group's shareholders and the Board of Directors respectively.

**12.0 Financial liabilities**

The Group's financial liabilities include loans and borrowings, trade and other payables. A financial liability is recognized when and only when the Group becomes party to the contractual provisions of the instrument.

**a) Classification, initial recognition and measurement**

Financial liabilities are recognised initially at fair value less transaction costs that are directly attributable and subsequently measured at amortised cost. Financial liabilities are classified as subsequently measured at amortized cost. Any difference between the proceeds (net of transaction costs) and the fair value at initial recognition is recognised in the Statement of Profit and Loss or in the carrying amount of an asset if another standard permits such inclusion, over the period of the borrowings using the effective rate of interest.

**b) Subsequent measurement**

After initial recognition, financial liabilities are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in the Statement of Profit and Loss or in the carrying amount of an asset if another standard permits such inclusion, when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance cost in the Statement of Profit and Loss.

**c) Derecognition**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

**d) Offsetting of financial instruments**

Financial assets and financial liabilities are offset and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

**e) Derivative financial instruments**

**i) Derivative Financial Instruments not designated as Hedge**

Derivative financial instruments that are held by the Group to hedge the foreign currency and

interest rate risk exposures and are not designated as hedges are accounted for at fair value through profit or loss. Changes in fair value are recognised in the Statement of Profit and Loss.

**ii) Derivative Financial Instruments designated as Hedge**

The Group uses derivative financial instruments, such as call spread options, to manage foreign exchange rate risks related to foreign currency loans. These derivatives are designated as fair value hedges under hedge accounting rules, provided the following criteria are met:

i) Economic Relationship: There must be an economic relationship between the hedged item and the hedging instrument.

ii) Credit Risk: Credit risk should not be the predominant factor influencing changes in value from this economic relationship.

iii) Hedge Ratio: The hedge ratio must match the ratio derived from the actual quantities of the hedged item and the hedging instrument used by the Group.

Derivatives are initially recognized at fair value on the contract date and subsequently remeasured to fair value at the end of each reporting period. Any gain or loss resulting from changes in the fair value of derivatives designated as an effective hedging instrument and the gain or loss on the hedged item attributable to the hedged risk is recognized in profit or loss, offsetting the impact of the hedging instrument.

At the inception of each hedge, the Group undertakes a formal documentation process to clearly define the hedged item and the hedging instrument. This documentation outlines the specific risk or risks being hedged and establishes the hedge ratio, which reflects the proportionate relationship between the hedged item and the hedging instrument. Additionally, the documentation includes a detailed explanation of how the hedging relationship meets the effectiveness requirements as per the Group's risk management strategy.

For derivatives qualifying as fair value hedges:

i) Hedged Item Adjustment: The carrying amount of the hedged item is adjusted for the gain or loss attributable to the hedged risk. This adjustment is recognized in the Statement of Profit and Loss, providing a natural offset to the changes in the fair value of the hedging instrument.

ii) Effective Portion: The effective portion of the hedge, which is the extent to which the hedging instrument offsets changes in fair value of the hedged item, is recognized in the Statement of Profit and Loss.

iiii) Ineffective Portion: Any ineffective portion of the hedge is also recognized immediately in the Statement of Profit and Loss under Other Income or Other Expenses.

iv) Intrinsic and Time Value: Changes in the intrinsic value of options used in fair value hedges are recognized in the Statement of Profit and Loss. Changes in the time value component are initially recorded in Other Comprehensive Income (OCI) and accumulated in a separate component of equity. Over the life of the hedging relationship, this time value component is gradually amortized, aligning with the expiration of the hedge.

Hedge accounting is discontinued when the hedging instrument expires, is terminated, or exercised, or when the hedging relationship no longer qualifies for hedge accounting due to failing to meet the necessary criteria.

**Option Premium Payable:**

The Group utilizes call spread options as hedging instruments to mitigate foreign exchange rate risks associated with foreign currency loans. The option premium payable is a critical component of the derivative's fair value measurement, initially recognized as part of the derivative instrument's

fair value at the contract date. This premium represents the cost incurred to acquire the options. The derivative's fair valuation at each reporting date includes an unamortized component of the option premium payable. This component is carried forward in the Cost of Hedge Reserve within Other Comprehensive Income. Throughout the duration of hedging relationship, the option premium is systematically amortized, aligning with the expiration of the hedge. For hedged items relating to capital expenditure projects, the amortized portion of the option premium is capitalized as Capital Work in Progress (CWIP), ensuring that the premium cost is appropriately allocated to the asset being constructed or developed, thereby matching the expenditure with the asset's future economic benefits

**f) Financial Guarantee Contracts**

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the lender for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognized initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 - 'Financial Instruments' and the amount recognized less the cumulative amount of income recognized in accordance with the principles of Ind AS 115 'Revenue from Contracts with Customers.

**13.0 Government Grants**

a) The benefits of a government loan at a below market rate of interest is treated as a Government Grant. The loan is initially recognised and measured at fair value and the grant is measured as the difference between the initially recognized amount of the loan and the proceeds received. The loan is subsequently measured as per the accounting policy applicable to financial liabilities and the grant is recognized initially as Government Grant and subsequently amortised in the Statement of Profit and Loss on a systematic basis over the useful life of the asset.

b) Monetary grants from the government for creation of assets are initially recognised when there is reasonable assurance that the grant will be received and the group will comply with the conditions associated with the grant. The Grant so recognised is subsequently amortised in the Statement of Profit and Loss over the useful life of the related assets.

c) Government grant related to income is recognised in the Statement of Profit and Loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

**14.0 Provisions, Contingent Liabilities and Contingent Assets**

a) Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Such provisions are determined based on management estimate of the amount required to settle the obligation at the Balance Sheet date. When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably. The expense relating to a provision net of any reimbursement is presented in the Statement of Profit and Loss or in the carrying amount of an asset if another standard permits such inclusion.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows using a current pre-tax rate that reflects the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

b) Contingent liabilities are possible obligations that arise from past events and whose existence will only

be confirmed by the occurrence or non-occurrence of one or more future events not wholly within the control of the Group. Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Contingent liabilities are disclosed on the basis of judgment of management/independent experts. These are reviewed at each Balance Sheet date and are adjusted to reflect the current management estimate.

c) Contingent assets are possible assets that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. Contingent assets are disclosed in the financial statements when inflow of economic benefits is probable on the basis of judgment of management. These are assessed continually to ensure that developments are appropriately reflected in the financial statements.

**15.0 Revenue Recognition and Other Income**

The Group's revenues arise from sale and trading of energy, project management / construction contracts/ consultancy assignment services and other income. Revenue from other income comprises interest from banks, employees, contractors etc., dividend from investments in equity in other bodies corporate, interest from investment in bonds, surcharge received from beneficiaries for delayed payments, sale of scrap, other miscellaneous income, etc.

**a) Revenue from sale of power**

i) Revenue is measured based on the consideration that is specified in a contract with a customer or is expected to be received in exchange for the products or services and excludes amounts collected on behalf of third parties. The Company recognises revenue from contracts for sale of power over time as the customers simultaneously receive and consume the benefits provided by the Group.

ii) Revenue from sale of power (except minimum lease receipts in respect of power stations considered as Finance/Operating Lease) is accounted for as per tariff notified by the Central Electricity Regulatory Commission (CERC) under the CERC (Terms & Conditions of Tariff) Regulations, as modified by the orders of Appellate Tribunal for Electricity to the extent applicable. In the case of Power Stations where provisional/ final tariff is yet to be notified or where incentives/disincentives are chargeable/ payable as per CERC (Terms & Conditions of Tariff) Regulations, revenue is recognised to the extent it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. Rebates given to beneficiaries as early payments incentives are deducted from the amount of revenue.

iii) Customers are billed on a periodic and regular basis. As at each reporting date, revenue from sale of power includes an accrual for sales delivered to customers but not yet billed (unbilled revenue).

iv) Recovery/ refund towards foreign currency variation in respect of foreign currency loans and recovery towards Income Tax are recognised on year to year basis based on regulatory norms. Recovery towards deferred tax items recognized till March 31, 2009 are accounted for when the same materialises.

v) Adjustments arising out of finalisation of Regional Energy Account (REA), though not material, are effected in the year of respective finalisation.

vi) Advance Against Depreciation (AAD) considered as deferred income up to 31st March 2009 is included in sales on straight line basis over the balance useful life after a period of 12 years from the date of commercial operation of the Power Station.

**b) Revenue from Project Management / Construction Contracts/ Consultancy assignments**

i) Revenue from Project Management / Construction Contracts/ Consultancy assignments is

measured based on the consideration that is specified in a contract with a customer or is expected to be received in exchange for the services and excludes amounts collected on behalf of third parties. The Group recognises revenue on the basis of input method. Input method recognises revenue on the basis of the costs incurred towards the satisfaction of a performance obligation relative to the total expected costs to the satisfaction of that performance obligation.

ii) Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are transferred to trade receivables revenue when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms. The contract liabilities primarily relate to the advance consideration received from the customers.

iii) Contract modifications, if any, are accounted for when there is a change in the scope or price (or both) of a contract that is approved by the parties to the contract and when the parties to a contract approve a modification that either creates new or changes existing enforceable rights and obligations of the parties to the contract. Accounting for modifications of contracts involves assessing whether the services added to an existing contract are distinct and whether the pricing is at the standalone selling price. Contract modifications are recorded on standalone basis when the scope of the contract increases because of the addition of promised goods or services or the price of the contract increases by an amount of consideration that reflects the Group's standalone selling prices of the additional promised goods or services and any appropriate adjustments to that price to reflect the circumstances of the particular contract. Services added that are not distinct are accounted for on a cumulative catch-up basis, while those that are distinct are accounted for prospectively, either as a separate contract, if the additional services are priced at the standalone selling price, or as a termination of the existing contract and creation of a new contract if not priced at the standalone selling price.

**c) Revenue from trading of power**

i) Accounting for revenue from trading of power involves assessment of the contract conditions to determine whether the Group is required to act in the capacity of a principal or as an agent. The Group acts in the nature of a principal in case it obtains control of the electricity before transferring it to the customer. Indicators of control includes assessment of whether the Group is primarily responsible for fulfilling the promise to provide the electricity, it has the discretion to establish the price or whether it bears the inventory risk. Where the Group does not obtain control of the electricity before transferring it to the customer and its performance obligation is to arrange for the supply of electricity by another party, it acts in the nature of an agent.

ii) Where the Group acts as a principal in a contract for trading of power, the amount of the transaction price allocated to the performance obligation that is satisfied is recognised as revenue.

iii) Where the Group acts as an agent in a contract for trading of power, the net consideration retained after paying the supplier for the electricity provided to the customer is recognised as revenue from operations. Financial assets and liabilities arising out of these transactions are not set off.

**d) Other income**

i) Dividend income is recognized in the Statement of Profit and Loss only when the right to receive is established, it is probable that the economic benefits associated with the dividend will flow to the Group, and the amount of the dividend can be measured reliably.

ii) For all debt instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR).. When calculating the effective interest rate, the Group estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses.

iii) Interest/Surcharge recoverable from customers including those arising out of contracts for trading of power and liquidated damages /interest on advances to contractors is recognised when it is highly probable that a significant reversal in the amount of revenue recognised will not occur in the future.

**e) Revenue from sale of carbon credits/ CERs/VERs**

Revenue is recognized on transfer/ sale of Carbon Credits/ Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs) to the extent it is highly probable that a significant reversal in the amount of revenue recognized will not occur in the future.

**16.0 Employee Benefits**

**i) Short-term employee benefits**

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed or included in the carrying amount of an asset if another standard permits such inclusion as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term performance related cash bonus if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

**ii) Defined contribution plans**

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into separate trusts and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in the Statement of Profit and Loss or included in the carrying amount of an asset if another standard permits such inclusion in the periods during which services are rendered by employees. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction from future payments is available. Contributions to a defined contribution plan that is due more than 12 months after the end of the period in which the employees render the service are discounted to their present value.

Employees Defined Contribution Superannuation Scheme (EDCSS) for providing pension benefits and Social Security Scheme administered through separate trusts are accounted as defined contribution plans.

**iii) Defined benefit plans**

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Company's Gratuity Scheme, Retired Employees Health Scheme (REHS), Provident Fund Scheme, Allowance on Retirement/Death, Memento on Superannuation to employees and Employees Family Economic Rehabilitation Scheme are in the nature of defined benefit plans. All these plans, other than Allowance on Retirement/Death, Memento on Superannuation to employees and Employees Family Economic Rehabilitation Scheme are administered through separate trusts.

The liability or asset recognised in the Balance Sheet in respect of Gratuity and Retired Employees Health Scheme is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets.

In respect of Provident Fund Scheme, a liability is recognised in the Balance Sheet where the present value of the defined benefit obligation at the end of the reporting period is higher than the fair value of plan assets. Any surplus of fair value of plan assets over the present value of the defined benefit obligation at the end of the reporting period is not recognised as an asset since the Company does not have any right to the benefits either in the form of refunds from the Plan or by way of lower contribution to the Plan.

The defined benefit obligation is calculated annually by the actuary using the Projected Unit Credit Method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss or included in the carrying amount of an asset if another standard permits such inclusion.

Remeasurement gains (except in the case of Provident Fund Scheme) and losses arising from experience adjustments and changes in actuarial assumptions are recognised directly in Other Comprehensive Income in the period in which they occur and are included in retained earnings in the Statement of Changes in Equity.

**iv) Other long-term employee benefits**

Benefits under the Group's leave encashment scheme constitute other long term employee benefits.

The Group's net obligation in respect of long-term employee benefits is the amount of future benefits that employees have earned in return for their service in the current and prior periods. The benefit is discounted to determine its present value, and the fair value of any related assets is deducted. The discount rate is based on the prevailing market yields of Indian government securities as at the reporting date that have maturity dates approximating the terms of the Group's obligations. The calculation is performed using the Projected Unit Credit Method. Contributions to the scheme and actuarial gains or losses are recognised in the Statement of Profit and Loss or included in the carrying amount of an asset if another standard permits such inclusion in the period in which they arise.

**v) Termination benefits**

A liability and expense for termination benefits in the form of ex-gratia payments and notice pay on voluntary retirement schemes is recognised at the earlier of the following dates:

(a) when the entity can no longer withdraw the offer of those benefits; and

(b) when the entity recognises any related restructuring costs.

The expenses incurred on such termination benefits are charged to the Statement of Profit and Loss in the year of incurrence of such expenses.

**17.0 Borrowing costss**

Borrowing costs consist of (a) interest expense calculated using the effective interest method as described in Ind AS 109 – 'Financial Instruments' (b) finance charges in respect of finance leases recognized in accordance with Ind AS 116– 'Leases' (c) exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs and (d) guarantee fee on loan paid to third parties.

Borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalised as part of the cost of such asset until such time the assets are substantially ready for their intended use. Qualifying assets are assets which necessarily take substantial period of time to get ready for their intended use or sale. All other borrowing costs are expensed in the period in which they occur.

When the Company borrows funds specifically for the purpose of obtaining a qualifying asset, the borrowing costs incurred are capitalised. When the Company borrows funds generally and uses them for the purpose of obtaining a qualifying asset, the capitalisation of the borrowing costs is computed based on the weighted average cost of all borrowings that are outstanding during the period and used

for the acquisition, construction/exploration or erection of the qualifying asset. However, borrowing costs applicable to borrowings made specifically for the purpose of obtaining a qualifying asset are excluded from this calculation, until substantially all the activities necessary to prepare that asset for its intended use or sale are complete.

The Company can incur borrowing costs during an extended period in which construction activities necessary to prepare an asset for its intended use or sale remain suspended due to any reason. Such borrowing costs are incurred for holding partially completed assets and is not eligible for capitalization except for the suspension period during which substantial technical and administrative works are being carried out or when there is a temporary delay, which is a necessary part of the process of getting an asset ready for its intended use or sale.

Income earned on temporary investment of the borrowings pending their expenditure on the qualifying assets is deducted from the borrowing costs eligible for capitalisation.

Capitalisation of borrowing cost ceases when substantially all the activities necessary to prepare the qualifying assets for their intended use are complete

Other borrowing costs are recognized as an expense in the year in which they are incurred.

**18.0 Depreciation and amortization**

a) Depreciation on additions to /deductions from Property, Plant and Equipment (PPE) during the year is charged on pro-rata basis from / up to the date on which the asset is available for use / disposal.

b) (i) Depreciation on Property, Plant and Equipment of Operating Units of the Group capitalized till five years before the end of the useful life of the Power Station is charged to the Statement of Profit & Loss on straight-line method following the rates and methodology notified by CERC for the fixation of tariff except for assets specified in Policy No. 18.0(d).

(ii) Depreciation on Property, Plant and Equipment capitalized during the last five years of the useful life of a Power Station is charged on straight-line method for the remaining operational life/ period of life extension as per CERC Tariff Regulations/Orders, from the date on which such asset becomes available for use.

(iii) Where the life and / or efficiency of a Power Station is increased due to renovation and modernization, the expenditure thereon along with its unamortized depreciable amount is charged prospectively on straight-line method over the revised / remaining useful life.

c) i) Depreciation on Property, Plant and Equipment (except old and used) of other than Operating Units of the Group is charged to the extent of 90% of the cost of the asset following the rates notified by CERC for the fixation of tariff except for assets specified in Policy No. 18.0(d).

ii) Depreciation on old and used items of PPE of other than Operating Units is charged on straight-line method to the extent of 90% of the cost of the asset over estimated useful life determined on the basis of technical assessment.

d) i) Depreciation in respect of following items of PPE is provided on straight line method based on the useful life and residual value (5%) given in the Schedule II of the Companies Act, 2013:

- Construction Plant and Machinery
- Computer and Peripherals

ii) Based on technical assessment, depreciation on Mobile Phones is provided on straight line basis over a period of three years with residual value of Re 1.

iii) Based on technical assessment, depreciation on Roof Top Solar Power System / Equipment is provided on straight line basis over a period of twenty five years with residual value of 10%.

iv) Based on technical assessment, depreciation on furniture & other equipment provided at residential office of employees is charged on straight line basis over a period of five years with residual value of 10%.

e) Temporary erections are depreciated fully (100%) in the year of acquisition /capitalization by retaining Re. 1/- as WDV.

f) All assets valuing Rs. 5000/- or less but more than Rs. 750/- are fully depreciated/amortised during the year in which the asset becomes available for use with WDV of Re. 1/- for tangible assets and NIL for Intangible Assets..

g) Low value items, which are in the nature of assets (excluding immovable assets) and valuing upto Rs. 750/- are not capitalized and charged off to revenue in the year of use.

h) Leasehold Land of operating units is amortized over the period of lease or over the life of the Power Plant (40 years in case of Hydro Projects and 25 years in case of Solar & Wind Projects) whichever is lower, following the rates and methodology notified vide CERC tariff regulations.

i) Leasehold Land and buildings of units other than operating units, is amortized over the period of lease or over the life of the Power Plant (40 years in case of Hydro Projects and 25 years in case of Solar & Wind Projects), whichever is lower.

j) PPE created on leasehold land are depreciated to the extent of 90% of original cost over the balance available lease period of respective land from the date such asset is available for use or at the applicable depreciation rates & methodology notified by CERC tariff regulations for such assets, whichever is higher.

k) Land-Right of Use in case of Hydro Projects is amortized over a period of 40 years from the date of commercial operation of the project following the rates and methodology notified vide CERC tariff regulations.

l) Cost of software recognized as 'Intangible Assets' is amortized on straight line method over a period of legal right to use or three years, whichever is earlier, starting from the date when the asset becomes available for use. Other intangible assets are amortized on straight line method over the period of legal right to use or life of the related plant, whichever is less. The period and method of amortization of intangible assets with finite useful life is reviewed at each financial year end and adjusted prospectively, wherever required.

m) Where the cost of depreciable assets has undergone a change during the year due to increase/decrease in long term liabilities on account of exchange fluctuation, price adjustment, settlement of arbitration/ court cases, change in duties or similar factors, the unamortized balance of such assets is depreciated prospectively over the residual life of such assets at the rate of depreciation and methodology notified by CERC tariff regulations.

n) Spares parts procured along with the Plant and Machinery or subsequently which are capitalized and added in the carrying amount of such item are depreciated over the residual useful life of the related plant and machinery at the rates and methodology notified by CERC.

o) Useful life, method of depreciation and residual value of assets where depreciation is charged as per management assessment are reviewed at the end of each financial year and adjusted prospectively over the balance useful life of the asset, wherever required.

**19.0 Impairment of non-financial assets other than inventories**

a) The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an

asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets of the Group. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. The resulting impairment loss is recognised in the Statement of Profit and Loss.

b) In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators. Fair value less costs of disposal is determined only in case carrying amount of an asset or cash-generating unit (CGU) exceeds the value in use.

c) In case of expenditure on survey & investigation of projects, if it is decided to abandon such a project, expenditure incurred thereon is charged to the Statement of Profit and Loss in the year in which such decision is taken.

d) In case a project under Survey and Investigation remains in abeyance by the order of appropriate authority/ by injunction of court order, any expenditure incurred on such projects from the date of order/ injunction of court is provided in the books from the date of such order till the period project is kept in abeyance by such order/ injunction. Provision so made is however reversed on the revocation of aforesaid order/ injunction.

e) Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

**20.0 Income Taxes**

Income tax expense comprises current and deferred tax. Tax is recognised in the Statement of Profit and Loss, except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case the tax is also recognised directly in equity or in other comprehensive income.

**a) Current tax**

Current tax is the expected tax payable on the taxable income for the year on the basis of the tax laws applicable at the reporting date and any adjustments to tax payable in previous years. Taxable profit differs from profit as reported in the Statement of Profit and Loss because it excludes items of income or expense that are taxable or deductible in other years (temporary differences) and it further excludes items that are never taxable or deductible (permanent differences).

**b) Deferred tax**

i) Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Group's financial statements and the corresponding tax bases used in the computation of taxable profit and are accounted for using the Balance Sheet method. Deferred tax liabilities are generally recognised for all taxable temporary differences, and deferred tax assets are generally recognised for all deductible temporary differences, unused tax losses and unused tax credits (including MAT Credit entitlements) to the extent that it is probable that future taxable profits will be available against which those deductible temporary differences, unused tax losses and unused tax credits (including MAT Credit entitlements) can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of an asset or liability in a transaction that at the time of the transaction affects neither the taxable profit or loss nor the accounting profit or loss.

ii) The carrying amount of deferred tax assets is reviewed at each Balance Sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available against which the temporary differences can be utilised.

iii) Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the Balance Sheet date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would flow in the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

iv) Deferred tax is recognised in the Statement of Profit and Loss except to the extent that it relates to items recognised directly in other comprehensive income or equity, in which case it is recognised in other comprehensive income or equity.

v) Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities, and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

vi) Deferred tax recovery adjustment account is credited/ debited to the extent the deferred tax for the current period which forms part of current tax in the subsequent periods and affects the computation of return on equity (ROE), a component of tariff.

vii) Deferred tax liabilities are not recognised for temporary differences between the carrying amount and tax bases of investments in subsidiaries and joint ventures/associates where the group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

viii) When there is uncertainty regarding income tax treatments, the Company assesses whether a tax authority is likely to accept an uncertain tax treatment. If it concludes that the tax authority is unlikely to accept an uncertain tax treatment, the effect of the uncertainty on taxable income, tax bases and unused tax losses and unused tax credits is recognised. The effect of the uncertainty is recognised using the method that, in each case, best reflects the outcome of the uncertainty: the most likely outcome or the expected value. For each case, the Company evaluates whether to consider each uncertain tax treatment separately, or in conjunction with another or several other uncertain tax treatments, based on the approach that best prefixes the resolution of uncertainty.

**21.0 Compensation from third parties**

Impairments or losses of items, related claims for payments of compensation from third parties including insurance companies and any subsequent purchase or construction of assets/inventory are separate economic events and are accounted for separately.

Compensation from third parties including from insurance companies for items of property, plant and equipment or for other items that were impaired, lost or given up is included in the Statement of Profit and Loss when the compensation becomes receivable. Insurance claims for loss of profit are accounted for based on certainty of realisation.

**22.0 Segment Reporting**

a) In accordance with Ind AS 108 – Operating Segment, the operating segments used to present segment information are identified on the basis of internal reports used by the Group's Management to allocate resources to the segments and assess their performance. The Board of Directors is collectively the Group's "Chief Operating Decision Maker" or "CODM" within the meaning of Ind AS 108.

b) Electricity generation is the principal business activity of the Group. Other operations viz., Contracts, Project Management, Consultancy works and Trading of Power do not form a reportable segment as per the Ind AS -108.

c) The Group has a single geographical segment as all its Power Stations are located within the Country.

## 23.0 Leases

The Group assesses whether a contract is or contains a lease at the inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether the contract involves the use of an identified asset, whether the Group has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of lease and whether the Group has the right to direct the use of the asset. If the supplier has a substantive substitution right, then the asset is not identified. Where the decision about how and for what purpose the asset is used is predetermined, the Group has the right to direct the use of the asset if it has the right to operate the asset, or the Group designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices. However, for the leases of land and buildings in which it is a lessee, the Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

### i) Group as a lessee

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

Land taken for use from State Government (without transfer of title) and expenses on relief and rehabilitation as also on creation of alternate facilities for land evacuees or in lieu of existing facilities coming under submergence and where construction of such alternate facilities is a specific pre-condition for the acquisition of the land for the purpose of the project, are accounted for as Right of Use Assets.

Right-of-use assets are depreciated/amortized from the commencement date to the end of the useful life of the underlying asset, if the lease transfers ownership of the underlying asset by the end of lease term or if the cost of right-of-use assets reflects that the purchase option will be exercised. Otherwise, Right-of-use assets are depreciated/ amortized from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. The estimated useful lives of right-of-use assets are determined on the same basis as those of property, plant and equipment.

Right-of-use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less costs of disposal and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at the present value of the future lease payments, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the incremental borrowing rate. Future lease payments comprise of the fixed payments, including in-substance fixed payments, variable lease payments that depend on an index or a rate, amounts expected to be payable under a residual value guarantee and the exercise price under a purchase option that the Group is reasonably certain to exercise or the penalty for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the estimate of the amount expected to be payable under a residual value guarantee, or if

the Company changes its assessment of whether it will exercise a purchase, extension or termination option or when a lease contract is modified, and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

When the lease liability is remeasured, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in the Statement of Profit and Loss if the carrying amount of the right-of-use asset has been reduced to zero.

Right-of-use assets are presented as a separate line item on the face of the Balance Sheet.

The Group has elected not to recognise right-of-use assets and lease liabilities in respect of short-term leases that have a lease term of 12 months or less and leases where the underlying asset is of low-value. The lease payments associated with these leases are recognized as an expense on a straight-line basis over the lease term.

**ii) Group as a lessor**

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset.

Where the Group determines a long term Power Purchase Agreement (PPA) to be or to contain a lease and where the off taker has the principal risk and rewards of ownership of the power plant through its contractual arrangements with the Group, the arrangement is considered a finance lease. For embedded leases in the nature of a Finance Lease, the investment in the power station is recognised as a Lease Receivable. The minimum lease receipts are identified by segregating the embedded lease receipts from the contract amounts (including Advance Against Depreciation (AAD) recognised in accordance with CERC Tariff regulations 2004-09 up to 31st March 2009 and considered as deferred income). Each lease receipt is allocated between the receivable and finance lease income (forming part of revenue from operations) so as to achieve a constant rate of return on the Lease Receivable outstanding.

Subsequent to initial recognition, the Group regularly reviews the estimated unguaranteed residual value and applies the impairment requirements of Ind AS 109- Financial Instruments for recognising an allowance for expected credit losses on the lease receivables.

Finance lease income is calculated with reference to the gross carrying amount of the lease receivables, except for credit-impaired financial assets for which interest income is calculated with reference to their amortised cost (i.e. after a deduction of the loss allowance).

If an arrangement contains lease and non-lease components, the Group applies Ind AS 115- Revenue from Contracts with Customers to allocate the consideration in the contract.

In the case of Operating Leases or embedded operating leases, the lease income from the operating lease is recognised in revenue over the lease term to reflect the pattern of use benefit derived from the leased asset. The respective leased assets are included in the Balance Sheet based on their nature and depreciated over its economic life.

**24.0 Business combinations**

Acquisition of subsidiaries and businesses are accounted for using the acquisition accounting method as at the date of the acquisition, which is the date at which control is transferred to the Group. The consideration transferred in each business combination is measured at the aggregate of the acquisition date fair values of assets given, liabilities incurred by the Group to the former owners of the acquiree, and equity interests issued by the Group in exchange for control of the acquire, if any. The identifiable assets acquired and liabilities assumed are recognized at fair values on their acquisition date (except certain assets and liabilities which are required to be measured as per the applicable standard) and the non-controlling interest is initially recognized at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

Acquisition related costs are recognized in the consolidated statement of profit and loss.

Goodwill is initially measured at cost, being the excess of the consideration transferred over the Group's interest in the net fair value of the identifiable assets acquired, liabilities assumed and contingent liabilities recognized.

Where the fair value of the identifiable assets acquired and liabilities assumed exceed the consideration transferred, after reassessing the fair values of the net assets and contingent liabilities, the excess is recognized as capital reserve on consolidation.

Business combinations involving entities that are controlled by the Company are accounted for using the pooling of interests method wherein the assets and liabilities of the combining entities are reflected at their carrying amounts and no adjustments are made to reflect fair values, or recognise any new assets or liabilities. The only adjustments that are made are to harmonise accounting policies.

The financial information in the financial statements in respect of prior periods is restated as if the business combination had occurred from the beginning of the preceding period in the financial statements, irrespective of the actual date of the combination. However, where the business combination had occurred after that date, the prior period information is restated only from that date.

The balance of the retained earnings appearing in the financial statements of the transferor is aggregated with the corresponding balance appearing in the financial statements of the transferee. The identity of the reserves is preserved and the reserves of the transferor become the reserves of the transferee. The difference, if any, between the amounts recorded as share capital issued plus any additional consideration in the form of cash or other assets and the amount of share capital of the transferor is transferred to capital reserve and is presented separately from other capital reserves.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognized in statement of profit and loss or OCI, as appropriate.

**25.0 Material prior period errors**

Material prior period errors are corrected retrospectively by restating the comparative amounts for the prior periods presented in which the error occurred. If the error occurred before the earliest period presented, the opening balances of assets, liabilities and equity for the earliest period presented, are restated unless it is impracticable, in which case, the comparative information is adjusted to apply the new accounting policy prospectively from the earliest date practicable.

**26.0 Earning per share**

a) Basic earnings per equity share is computed by dividing the net profit or loss attributable to equity shareholders of the Group by the weighted average number of equity shares outstanding during the financial year.

b) Diluted earnings per equity share is computed by dividing the net profit or loss attributable to equity shareholders of the Group by the weighted average number of equity shares considered for deriving basic earnings per equity share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

c) Basic and diluted earnings per equity share are also presented using the earnings amounts excluding the movements in regulatory deferral account balances.

**27.0 Statement of Cash Flows**

a) **Cash and Cash Equivalents:**

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. However, for Balance Sheet presentation, Bank overdrafts are shown within "Borrowings" under Current Liabilities.

b) Statement of cash flows is prepared in accordance with the indirect method prescribed in Ind AS 7- 'Statement of Cash Flows'.

**28.0 Current versus non-current classification**

The Group presents assets and liabilities in the Balance Sheet based on current/non-current classification.

a) An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

b) A liability is current when:

- It is expected to be settled in the normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- The entity does not have the right at the end of the reporting period to defer settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

c) Deferred tax assets /liabilities are classified as non-current assets / liabilities.

**29.0 Non -Current Assets Classified as Held for Sale**

The Group classifies non-current assets and disposal groups as held for sale if their carrying amounts will be recovered principally through a sale rather than through continuing use and a sale is considered highly probable. Indicators in this regard include whether management is committed to the sale, whether such sale is expected to be completed within one year from the date of classification as held for sale and whether the actions required to complete the plan of sale indicates that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn. Non-Current Assets held for sale and disposal groups are measured at the lower of their carrying amount and their fair value. Cost of disposal is deducted from the recognized value, if significant. Property, plant and equipment and intangible assets once classified as held for sale are not depreciated or amortized.

**30.0 Events Occurring After Balance Sheet Date**

Impact of events occurring after Balance Sheet date that provide additional information materially affecting the determination of the amounts relating to conditions existing at the Balance Sheet date are adjusted to the respective assets and liabilities.

The Group does not adjust the amounts recognized in its Financial Statements to reflect the impact of events or conditions that arises after the reporting year.

Significant events arising after the Balance Sheet date are disclosed in the Financial Statements.

**31.0 Miscellaneous**

a) Each material class of similar items is presented separately in the financial statements. Items of a dissimilar nature or function are presented separately unless they are immaterial.

b) Liabilities for Goods in transit/Capital works executed but not certified are not provided for, pending transfer of ownership, inspection and acceptance by the Group.

## NOTE NO. 2.1 PROPERTY, PLANT AND EQUIPMENT

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION AND IMPAIRMENT | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the Year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Freehold **(Refer Note 2.1.1 and 2.1.2)** | 673.81 | 76.67 | - | (6.58) | 743.90 | - | - | - | - | 743.90 | 673.81 |
| Roads and Bridges | 544.65 | 153.47 | 0.04 | (75.46) | 622.62 | 150.34 | 19.97 | (74.85) | 95.46 | 527.16 | 394.31 |
| Buildings | 2,558.60 | 1,899.78 | 0.96 | (38.09) | 4,419.33 | 818.00 | 124.66 | (37.32) | 905.34 | 3,513.99 | 1,740.60 |
| Railway sidings | 13.06 | - | - | (12.74) | 0.32 | 13.06 | - | (13.06) | - | 0.32 | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro mechanical gates, tunnels) | 16,627.18 | 22,469.90 | 5.65 | (0.04) | 39,091.39 | 7,464.08 | 1,160.46 | (3.31) | 8,621.23 | 30,470.16 | 9,163.10 |
| Generating Plant and machinery | 9,050.52 | 5,169.03 | 35.11 | (5.66) | 14,178.78 | 3,700.96 | 554.48 | (29.49) | 4,225.95 | 9,952.83 | 5,349.56 |
| Plant and machinery - Sub station | 67.79 | 5.12 | 0.36 | (1.54) | 71.01 | 21.98 | 2.55 | (1.70) | 22.83 | 48.18 | 45.81 |
| Plant and machinery - Transmission lines | 91.88 | 47.00 | 0.08 | (6.38) | 132.42 | 36.66 | 5.40 | (6.47) | 35.59 | 96.83 | 55.22 |
| Plant and machinery - Others | 44.49 | 9.80 | 0.54 | (2.93) | 50.82 | 20.84 | 1.75 | (2.90) | 19.69 | 31.13 | 23.65 |
| Construction Plant and Machinery | 47.77 | 4.03 | 0.70 | (4.08) | 47.02 | 29.29 | 2.64 | (4.28) | 27.65 | 19.37 | 18.48 |
| Water Supply System/Drainage and Sewerage | 67.91 | 6.30 | 0.03 | (3.57) | 70.61 | 23.90 | 2.42 | (3.57) | 22.75 | 47.86 | 44.01 |
| Electrical installations | 22.25 | 0.14 | 0.02 | 0.06 | 22.43 | 5.60 | 0.82 | (0.21) | 6.21 | 16.22 | 16.65 |
| Vehicles | 31.24 | 4.93 | 1.18 | (1.04) | 33.95 | 14.80 | 1.72 | (1.54) | 14.98 | 18.97 | 16.44 |
| Aircraft/ Boats | 2.16 | - | 0.12 | (0.76) | 1.28 | 1.03 | 0.15 | (0.83) | 0.35 | 0.93 | 1.13 |
| Furniture and fixture | 92.07 | 13.30 | 2.55 | (4.41) | 98.41 | 32.14 | 10.23 | (5.04) | 37.33 | 61.08 | 59.93 |
| Computer and Peripherals | 118.87 | 23.51 | 11.17 | (6.87) | 124.34 | 75.84 | 20.49 | (14.94) | 81.39 | 42.95 | 43.03 |
| Communication Equipment | 23.20 | 4.15 | 0.95 | (1.07) | 25.33 | 7.94 | 3.39 | (1.74) | 9.59 | 15.74 | 15.26 |
| Office Equipments | 225.93 | 39.67 | 6.01 | (10.88) | 248.71 | 79.57 | 18.42 | (12.76) | 85.23 | 163.48 | 146.36 |
| **Total** | **30,303.38** | **29,926.80** | **65.47** | **(182.04)** | **59,982.67** | **12,496.03** | **1,929.55** | **(214.01)** | **14,211.57** | **45,771.10** | **17,807.35** |
| Previous Year | 28,593.57 | 1,874.13 | 164.90 | 0.58 | 30,303.38 | 11,367.24 | 1,181.66 | (52.87) | 12,496.03 | 17,807.35 | |

**Note: -**

2.1.1 Freehold Land includes 8 hectare (Previous year 8 hectare) of land being used by Loktak Downstream Hydroelectric Corporation Limited (LDHCL) (A subsidiary of NHPC Limited) for an annual rental of ₹ 100 pursuant to a lease agreement entered into between NHPC Limited and LDHCL.

2.1.2 Land in respect of Salal Power Station amounting to ₹ 6.52 Crore has been reclassified as Land- Leasehold under Land Right of Use Asset (Note No. 2.3).

2.1.3 Depreciation & impairment includes impairment loss of ₹ 40.83 Crore recognized during the financial year 2025-26 in respect of 50 MW Wind Power Project, Jaisalmer.

2.1.4 Refer Note No 34(10) of Consolidated Financial Statements for information on non-current assets equitably mortgaged/hypothecated with banks as security against borrowings.

2.1.5 Refer Note no. 34(18) of Consolidated Financial Statements for information regarding Impairment of Assets.

2.1.6 Adjustments to gross carrying value of assets includes adjustment on account of depreciation charged and capitalized during construction in respect of projects commissioned in 2025-26 is ₹ 167.16 Crore (Previous Year ₹ NIL), adjustment on account of foreign exchange rate variation is ₹ Nil (Previous Year ₹ NIL) and other reclassification/ adjustment is ₹ 14.88 Crore (Previous Year ₹ 0.58 crore).

2.1.7 Refer Note 34 (36) of Standalone Financial Statements for details of projects commissioned during financial year 2025-26.

2.1.8 Additional disclosure of Property Plant and Equipment (PPE) as per gross carrying value of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-I** to this Note.

2.1.9 Refer Note 34 (17) (C) for details of arrangement for sale of power from Teesta Low Dam-IV Power Station considered as Operating Lease. Net carrying value of assets considered as operating lease are as under :

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the Year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Freehold | - | - | - | - | - | - | - | - | - | - | - |
| Roads and Bridges | 7.48 | - | - | - | 7.48 | 1.72 | 0.25 | - | 1.97 | 5.51 | 5.76 |
| Buildings | 286.78 | - | - | - | 286.78 | 57.47 | 9.66 | - | 67.13 | 219.65 | 229.31 |
| Railway Sidings | - | - | - | - | - | - | - | - | - | - | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro Mechanical Gates, Tunnels) | 1,142.37 | 1.72 | - | - | 1144.09 | 447.12 | 60.36 | - | 507.48 | 636.61 | 695.25 |
| Generating Plant and Machinery | 661.50 | 1.01 | 1.79 | (0.17) | 660.55 | 298.07 | 35.38 | (0.33) | 333.12 | 327.43 | 363.43 |
| Plant and machinery - Sub-Station | 0.09 | - | - | - | 0.09 | 0.03 | - | - | 0.03 | 0.06 | 0.06 |
| Plant and machinery - Transmission Lines | 0.36 | - | - | - | 0.36 | 0.24 | 0.02 | - | 0.26 | 0.10 | 0.12 |
| Plant and machinery - Others | 0.35 | - | 0.01 | - | 0.34 | 0.20 | 0.02 | - | 0.22 | 0.12 | 0.15 |
| Construction Plant and Machinery | 1.38 | - | 0.01 | - | 1.37 | 0.56 | 0.12 | (0.01) | 0.67 | 0.70 | 0.82 |
| Water Supply System/Drainage and Sewerage | 2.18 | 0.06 | - | - | 2.24 | 0.44 | 0.08 | - | 0.52 | 1.72 | 1.74 |
| Electrical Installations | 0.37 | - | - | - | 0.37 | 0.12 | 0.01 | - | 0.13 | 0.24 | 0.25 |
| Vehicles | 0.59 | - | - | - | 0.59 | 0.42 | 0.05 | - | 0.47 | 0.12 | 0.17 |
| Furniture and fixtures | 2.48 | 0.27 | 0.02 | - | 2.73 | 0.93 | 0.25 | (0.01) | 1.17 | 1.56 | 1.55 |
| Computer and Peripherals | 2.24 | 0.56 | 0.27 | - | 2.53 | 1.47 | 0.32 | (0.25) | 1.54 | 0.99 | 0.77 |
| Communication Equipments | 0.16 | 0.04 | - | - | 0.20 | 0.06 | 0.04 | - | 0.10 | 0.10 | 0.10 |
| Office Equipments | 3.70 | 0.52 | 0.12 | 0.01 | 4.11 | 1.41 | 0.37 | (0.04) | 1.74 | 2.37 | 2.29 |
| **Total** | **2,112.03** | **4.18** | **2.22** | **(0.16)** | **2,113.83** | **810.26** | **106.93** | **(0.64)** | **916.55** | **1,197.28** | **1,301.77** |

## ANNEXURE-I TO NOTE NO. 2.1 PROPERTY PLANT AND EQUIPMENT

### Additional Disclosure of Property, Plant and Equipment as per previous GAAP

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION & IMPAIRMENT | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the Year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Freehold | 673.81 | 76.67 | - | (6.58) | 743.90 | - | - | - | - | 743.90 | 673.81 |
| Roads and Bridges | 636.56 | 153.47 | 0.04 | (101.16) | 688.83 | 242.25 | 19.97 | (100.55) | 161.67 | 527.16 | 394.31 |
| Buildings | 3,268.45 | 1,899.78 | 1.45 | (85.51) | 5,081.27 | 1,527.85 | 124.66 | (85.23) | 1,567.28 | 3,513.99 | 1,740.60 |
| Railway sidings | 31.98 | - | - | (31.66) | 0.32 | 31.98 | - | (31.98) | - | 0.32 | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro mechanical gates, tunnels) | 22,441.70 | 22,469.90 | 6.42 | (0.03) | 44,905.15 | 13,278.60 | 1,160.46 | (4.07) | 14,434.99 | 30,470.16 | 9,163.10 |
| Generating Plant and machinery | 11,888.65 | 5,169.03 | 49.37 | (12.68) | 16,995.63 | 6,539.09 | 554.48 | (50.77) | 7,042.80 | 9,952.83 | 5,349.56 |
| Plant and machinery - Sub station | 116.48 | 5.12 | 0.48 | (2.81) | 118.31 | 70.67 | 2.55 | (3.09) | 70.13 | 48.18 | 45.81 |
| Plant and machinery - Transmission lines | 116.31 | 47.00 | 0.10 | (11.19) | 152.02 | 61.09 | 5.40 | (11.30) | 55.19 | 96.83 | 55.22 |
| Plant and machinery - Others | 58.11 | 9.80 | 0.94 | (5.48) | 61.49 | 34.46 | 1.75 | (5.85) | 30.36 | 31.13 | 23.65 |
| Construction Plant and Machinery | 91.10 | 4.03 | 2.70 | (12.21) | 80.22 | 72.62 | 2.64 | (14.41) | 60.85 | 19.37 | 18.48 |
| Water Supply System/Drainage and Sewerage | 78.19 | 6.30 | 0.03 | (5.87) | 78.59 | 34.18 | 2.42 | (5.87) | 30.73 | 47.86 | 44.01 |
| Electrical installations | 23.23 | 0.14 | 0.06 | (0.19) | 23.12 | 6.58 | 0.82 | (0.50) | 6.90 | 16.22 | 16.65 |
| Vehicles | 34.96 | 4.93 | 2.23 | (1.36) | 36.30 | 18.52 | 1.72 | (2.91) | 17.33 | 18.97 | 16.44 |
| Aircraft/ Boats | 2.27 | - | 0.13 | (0.80) | 1.34 | 1.14 | 0.15 | (0.88) | 0.41 | 0.93 | 1.13 |
| Furniture and fixtures | 115.07 | 13.30 | 2.77 | (6.88) | 118.72 | 55.14 | 10.23 | (7.73) | 57.64 | 61.08 | 59.93 |
| Computer and Peripherals | 133.90 | 23.51 | 12.66 | (9.52) | 135.23 | 90.87 | 20.49 | (19.08) | 92.28 | 42.95 | 43.03 |
| Communication Equipment | 27.61 | 4.15 | 1.05 | (2.50) | 28.21 | 12.35 | 3.39 | (3.27) | 12.47 | 15.74 | 15.26 |
| Office Equipments | 269.90 | 39.67 | 7.06 | (17.98) | 284.53 | 123.54 | 18.42 | (20.91) | 121.05 | 163.48 | 146.36 |
| **Total** | **40,008.28** | **29,926.80** | **87.49** | **(314.41)** | **69,533.18** | **22,200.93** | **1,929.55** | **(368.40)** | **23,762.08** | **45,771.10** | **17,807.35** |
| Previous Year | 38,347.56 | 1,874.13 | 208.37 | (5.04) | 40,008.28 | 21,121.23 | 1,181.66 | (101.96) | 22,200.93 | 17,807.35 | |

## NOTE NO. 2.1 PROPERTY, PLANT AND EQUIPMENT (FY 2024-25)

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION & IMPAIRMENT | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the Year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Freehold | 606.93 | 67.07 | 0.02 | (0.17) | 673.81 | - | - | - | - | 673.81 | 606.93 |
| Roads and Bridges | 380.25 | 164.46 | - | (0.06) | 544.65 | 118.15 | 32.21 | (0.02) | 150.34 | 394.31 | 262.10 |
| Buildings | 2,357.90 | 204.50 | 3.73 | (0.07) | 2,558.60 | 728.56 | 90.72 | (1.28) | 818.00 | 1,740.60 | 1,629.34 |
| Railway sidings | 13.06 | - | - | - | 13.06 | 13.06 | - | - | 13.06 | - | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro mechanical gates, tunnels) | 16,063.43 | 572.04 | 8.25 | (0.04) | 16,627.18 | 6,828.51 | 637.53 | (1.96) | 7,464.08 | 9,163.10 | 9,234.92 |
| Generating Plant and machinery | 8,438.86 | 736.06 | 126.26 | 1.86 | 9,050.52 | 3,376.41 | 361.51 | (36.96) | 3,700.96 | 5,349.56 | 5,062.45 |
| Plant and machinery - Sub station | 65.50 | 4.30 | 1.08 | (0.93) | 67.79 | 20.96 | 2.34 | (1.32) | 21.98 | 45.81 | 44.54 |
| Plant and machinery - Transmission lines | 93.58 | 3.25 | 4.46 | (0.49) | 91.88 | 33.18 | 3.50 | (0.02) | 36.66 | 55.22 | 60.40 |
| Plant and machinery - Others | 43.86 | 0.99 | 0.41 | 0.05 | 44.49 | 19.40 | 1.64 | (0.20) | 20.84 | 23.65 | 24.46 |
| Construction Plant and Machinery | 47.93 | 3.62 | 4.99 | 1.21 | 47.77 | 29.87 | 2.49 | (3.07) | 29.29 | 18.48 | 18.06 |
| Water Supply System/Drainage and Sewerage | 66.74 | 1.35 | 0.17 | (0.01) | 67.91 | 21.73 | 2.25 | (0.08) | 23.90 | 44.01 | 45.01 |
| Electrical installations | 22.57 | 0.10 | 0.39 | (0.03) | 22.25 | 4.88 | 0.84 | (0.12) | 5.60 | 16.65 | 17.69 |
| Vehicles | 30.48 | 2.03 | 2.05 | 0.78 | 31.24 | 13.64 | 1.83 | (0.67) | 14.80 | 16.44 | 16.84 |
| Aircraft/ Boats | 1.89 | 0.31 | 0.04 | - | 2.16 | 0.91 | 0.15 | (0.03) | 1.03 | 1.13 | 0.98 |
| Furniture and fixtures | 66.84 | 27.98 | 2.67 | (0.08) | 92.07 | 24.40 | 8.34 | (0.60) | 32.14 | 59.93 | 42.44 |
| Computer and Peripherals | 99.85 | 24.72 | 5.18 | (0.52) | 118.87 | 61.77 | 17.78 | (3.71) | 75.84 | 43.03 | 38.08 |
| Communication Equipment | 16.64 | 6.99 | 0.39 | (0.04) | 23.20 | 5.69 | 2.44 | (0.19) | 7.94 | 15.26 | 10.95 |
| Office Equipments | 177.26 | 54.36 | 4.81 | (0.88) | 225.93 | 66.12 | 16.09 | (2.64) | 79.57 | 146.36 | 111.14 |
| **Total** | **28,593.57** | **1,874.13** | **164.90** | **0.58** | **30,303.38** | **11,367.24** | **1,181.66** | **(52.87)** | **12,496.03** | **17,807.35** | **17,226.33** |
| Previous Year | 28,141.95 | 641.00 | 121.90 | (67.48) | 28,593.57 | 10,300.38 | 1,112.97 | (46.11) | 11,367.24 | 17,226.33 | |

Additional disclosure of Property Plant and Equipment (PPE) as per gross block of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-I** to this Note.

## ANNEXURE-I TO NOTE NO. 2.1 PROPERTY, PLANT AND EQUIPMENT (FY 2024-25)

Additional Disclosure of Property, Plant and Equipment as per previous GAAP

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION & IMPAIRMENT | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the Year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Freehold | 606.93 | 67.07 | 0.02 | (0.17) | 673.81 | - | - | - | - | 673.81 | 606.93 |
| Roads and Bridges | 472.19 | 164.46 | - | (0.09) | 636.56 | 210.09 | 32.21 | (0.05) | 242.25 | 394.31 | 262.10 |
| Buildings | 3,069.05 | 204.50 | 5.04 | (0.06) | 3,268.45 | 1,439.71 | 90.72 | (2.58) | 1,527.85 | 1,740.60 | 1,629.34 |
| Railway sidings | 31.98 | - | - | - | 31.98 | 31.98 | - | - | 31.98 | - | - |
| Hydraulic Works (Dams, Water Conductor system, Hydro mechanical gates, tunnels) | 21,878.80 | 572.04 | 9.05 | (0.09) | 22,441.70 | 12,643.88 | 637.53 | (2.81) | 13,278.60 | 9,163.10 | 9,234.92 |
| Generating Plant and machinery | 11,306.55 | 736.06 | 155.74 | 1.78 | 11,888.65 | 6,244.10 | 361.51 | (66.52) | 6,539.09 | 5,349.56 | 5,062.45 |
| Plant and machinery - Sub station | 114.76 | 4.30 | 1.63 | (0.95) | 116.48 | 70.22 | 2.34 | (1.89) | 70.67 | 45.81 | 44.54 |
| Plant and machinery - Transmission lines | 118.03 | 3.25 | 4.47 | (0.50) | 116.31 | 57.63 | 3.50 | (0.04) | 61.09 | 55.22 | 60.40 |
| Plant and machinery - Others | 57.66 | 0.99 | 0.57 | 0.03 | 58.11 | 33.20 | 1.64 | (0.38) | 34.46 | 23.65 | 24.46 |
| Construction Plant and Machinery | 97.96 | 3.62 | 9.26 | (1.22) | 91.10 | 79.90 | 2.49 | (9.77) | 72.62 | 18.48 | 18.06 |
| Water Supply System/Drainage and Sewerage | 77.03 | 1.35 | 0.17 | (0.02) | 78.19 | 32.02 | 2.25 | (0.09) | 34.18 | 44.01 | 45.01 |
| Electrical installations | 23.68 | 0.10 | 0.52 | (0.03) | 23.23 | 5.99 | 0.84 | (0.25) | 6.58 | 16.65 | 17.69 |
| Vehicles | 37.01 | 2.03 | 4.07 | (0.01) | 34.96 | 20.17 | 1.83 | (3.48) | 18.52 | 16.44 | 16.84 |
| Aircraft/ Boats | 2.01 | 0.31 | 0.05 | - | 2.27 | 1.03 | 0.15 | (0.04) | 1.14 | 1.13 | 0.98 |
| Furniture and fixtures | 90.32 | 27.98 | 3.01 | (0.22) | 115.07 | 47.88 | 8.34 | (1.08) | 55.14 | 59.93 | 42.44 |
| Computer and Peripherals | 118.51 | 24.72 | 7.65 | (1.68) | 133.90 | 80.43 | 17.78 | (7.34) | 90.87 | 43.03 | 38.08 |
| Communication Equipment | 21.19 | 6.99 | 0.52 | (0.05) | 27.61 | 10.24 | 2.44 | (0.33) | 12.35 | 15.26 | 10.95 |
| Office Equipments | 223.90 | 54.36 | 6.60 | (1.76) | 269.90 | 112.76 | 16.09 | (5.31) | 123.54 | 146.36 | 111.14 |
| **Total** | **38,347.56** | **1,874.13** | **208.37** | **(5.04)** | **40,008.28** | **21,121.23** | **1,181.66** | **(101.96)** | **22,200.93** | **17,807.35** | **17,226.33** |
| Previous Year | 37,937.07 | 641.00 | 163.10 | (67.41) | 38,347.56 | 20,095.50 | 1,112.97 | (87.24) | 21,121.23 | 17,226.33 | |

## NOTE NO. 2.2 CAPITAL WORKS IN PROGRESS (CWIP)

(₹ in Crore)

| Particulars | As at 01.04.2025 | Addition | Adjustment | Capitalised | As at 31.03.2026 |
|---|---|---|---|---|---|
| Roads and Bridges | 539.88 | 517.25 | (10.73) | 158.89 | 887.51 |
| Buildings | 3,560.67 | 785.75 | 972.47 | 1,907.58 | 3,411.31 |
| Railway sidings | 0.65 | - | - | - | 0.65 |
| Hydraulic Works (Dams, Water Conductor system, Hydro mechanical gates, tunnels) | 20,357.56 | 5,829.39 | 11,427.53 | 22,416.27 | 15,198.21 |
| Generating Plant and Machinery | 5,911.00 | 3,630.48 | 1,865.04 | 5,104.00 | 6,302.52 |
| Plant and Machinery - Sub station | 3.90 | 2.01 | 0.26 | 1.27 | 4.90 |
| Plant and Machinery - Transmission lines | 134.30 | 244.12 | - | 44.69 | 333.73 |
| Plant and Machinery - Others | 1.39 | 6.60 | - | 1.28 | 6.71 |
| Construction Equipment | 0.01 | 0.33 | - | 0.34 | - |
| Water Supply System/Drainage and Sewerage | 1.50 | 8.09 | 3.45 | 4.12 | 8.92 |
| Computers | 2.73 | 0.40 | - | 0.55 | 2.58 |
| Communication Equipments | 0.54 | 0.23 | - | 0.54 | 0.23 |
| Office Equipments | 2.93 | 2.61 | 0.01 | 3.85 | 1.70 |
| Other assets awaiting installation | 10.11 | 60.38 | - | 62.44 | 8.05 |
| Survey, investigation, consultancy and supervision charges | 483.23 | 40.52 | (25.29) | - | 498.46 |
| Expenditure on compensatory Afforestation | 15.95 | - | - | - | 15.95 |
| Expenditure Attributable to Construction **(Refer Note-32 and 2.2.6)** | 20,016.06 | 2,948.94 | (14,233.01) | - | 8,731.99 |
| **Sub total** | **51,042.41** | **14,077.10** | **(0.27)** | **29,705.82** | **35,413.42** |
| Less: Capital Work in Progress provided for **(Refer Note 2.2.3)** | 712.14 | 0.80 | (0.09) | - | 712.85 |
| **Sub total (a)** | **50,330.27** | **14,076.30** | **(0.18)** | **29,705.82** | **34,700.57** |
| Construction Stores | 68.34 | | (24.86) | | 43.48 |
| Less : Provisions for construction stores | 0.17 | | (0.01) | | 0.16 |
| **Sub total (b)** | **68.17** | | **(24.85)** | | **43.32** |
| **TOTAL ( a + b )** | **50,398.44** | **14,076.30** | **(25.03)** | **29,705.82** | **34,743.89** |
| **Previous Year** | **39,616.45** | **11,987.69** | **(77.82)** | **1,127.88** | **50,398.44** |

**Explanatory Notes: -**

**2.2.1 (a) CWIP ageing schedule as on 31st March 2026**

(₹ in Crore)

| CWIP | Amount in CWIP for a period of | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Projects in Progress | 11,041.95 | 8,730.29 | 6,747.37 | 8,224.28 | 34,743.89 |
| Projects temporarily Suspended | - | - | - | - | - |
| **Total** | **11,041.95** | **8,730.29** | **6,747.37** | **8,224.28** | **34,743.89** |

**(b) CWIP Projects, whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2026, completion schedules are as follows:**

(₹ in Crore)

| PROJECTS | To be completed in | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Subansiri Lower Project | 6,930.73 | - | - | - | 6,930.73 |
| Teesta-VI HE Project | - | - | - | 5,124.10 | 5,124.10 |
| Pakaldul HE Project | - | - | - | 8,149.17 | 8,149.17 |
| Kiru HE Project | - | - | 3,365.11 | - | 3,365.11 |
| Kwar HE Project | - | 1,275.91 | - | - | 1,275.91 |
| **Total** | **6,930.73** | **1,275.91** | **3,365.11** | **13,273.27** | **24,845.02** |

2.2.2 Expenditure Attributable to Construction (EAC) includes ₹ 1838.17 Crore (Previous year ₹ 2165.51 Crore) towards borrowing cost capitalised during the year. **(Also Refer Note-32)**

2.2.3 Capital Work in Progress (CWIP) includes a cumulative expenditure of ₹ 1544.50 Crore (Previous Year ₹ 1355.07 Crore) on projects under Survey & Investigation stage. Out of this, a sum of ₹ 555.18 Crore has been provided for. This includes Kotli Bhel Projects ₹ 379.71 Crore (Previous Year ₹ 379.52 Crore), Goriganga Project ₹ 46.72 Crore (Previous Year ₹ 46.72 Crore) and Bursar Project ₹ 128.75 Crore (Previous Year ₹ 128.74 Crore). Remaining amount of ₹ 989.32 Crore (Previous Year ₹ 800.09 Crore) pertaining to other projects having reasonable certainty of getting clearance, is carried forward under Capital Work in Progress (CWIP). **(Also Refer Note 34(24), 34(25) and 34(27) of Consolidated Financial Statements)**

2.2.4 Refer **Note no. 34(10)** of Consolidated Financial Statements for information on non-current assets mortgaged/ hypothecated with Banks as security against borrowings.

2.2.5 Refer **Note no. 34(18)** of of Consolidated Financial Statements for information regarding Impairment of Assets.

2.2.6 Refer **Note 34 (36)** of Consolidated Financial Statements for details of projects commissioned during financial year 2025-26.

## NOTE NO. 2.2 CAPITAL WORKS IN PROGRESS (CWIP) (FY 2024-25)

(₹ in Crore)

| Particulars | As at 01.04.2024 | Addition | Adjustment | Capitalised | As at 31.03.2025 |
|---|---|---|---|---|---|
| Roads and Bridges | 315.11 | 367.13 | (0.01) | 142.35 | 539.88 |
| Buildings | 2,956.33 | 829.98 | (132.26) | 93.38 | 3,560.67 |
| Railway sidings | - | 0.65 | - | - | 0.65 |
| Hydraulic Works (Dams, Water Conductor system, Hydro mechanical gates, tunnels) | 14,845.35 | 5,558.53 | 130.13 | 176.45 | 20,357.56 |
| Generating Plant and Machinery | 4,591.42 | 1,706.83 | 259.95 | 647.20 | 5,911.00 |
| Plant and Machinery - Sub station | 3.11 | 1.01 | (0.11) | 0.11 | 3.90 |
| Plant and Machinery - Transmission lines | 48.60 | 87.71 | 0.11 | 2.12 | 134.30 |
| Plant and Machinery - Others | - | 1.42 | - | 0.03 | 1.39 |
| Construction Equipment | - | 0.01 | - | - | 0.01 |
| Water Supply System/Drainage and Sewerage | 1.21 | 1.80 | - | 1.51 | 1.50 |
| Computers | 1.67 | 2.76 | - | 1.70 | 2.73 |
| Communication Equipments | 0.17 | 0.68 | - | 0.31 | 0.54 |
| Office Equipments | 0.76 | 2.39 | - | 0.22 | 2.93 |
| Other assets awaiting installation | 3.07 | 45.14 | 0.03 | 38.13 | 10.11 |
| Survey, investigation, consultancy and supervision charges | 683.30 | 51.26 | (251.33) | - | 483.23 |
| Expenditure on compensatory Afforestation | 15.95 | - | - | - | 15.95 |
| Expenditure Attributable to Construction | 16,666.37 | 3,312.73 | 61.33 | 24.37 | 20,016.06 |
| **Sub total** | **40,132.42** | **11,970.03** | **67.84** | **1,127.88** | **51,042.41** |
| **Less:** Capital Work in Progress provided for | 613.32 | 7.32 | 91.50 | - | 712.14 |
| **Sub total (a)** | **39,519.10** | **11,962.71** | **(23.66)** | **1,127.88** | **50,330.27** |
| Construction Stores | 97.58 | | (29.24) | | 68.34 |
| **Less:** Provisions for construction stores | 0.23 | | (0.06) | | 0.17 |
| **Sub total (b)** | **97.35** | | **(29.24)** | | **68.17** |
| **TOTAL ( a + b )** | **39,616.45** | **11,962.71** | **(52.84)** | **1,127.88** | **50,398.44** |
| **Previous Year** | 31,345.12 | 8,789.80 | (121.08) | 397.39 | 39,616.45 |

**Explanatory Notes: -**

**2.2.1 (a) CWIP ageing schedule as on 31st March 2025**

(₹ in Crore)

| CWIP | Amount in CWIP for a period of | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Projects in Progress | 11,244.93 | 8,007.51 | 7,037.19 | 24,108.81 | 50,398.44 |
| Projects temporarily Suspended | - | - | - | - | - |
| **Total** | **11,244.93** | **8,007.51** | **7,037.19** | **24,108.81** | **50,398.44** |

**(b) CWIP Projects, whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2025, completion schedules are as follows:**

(₹ in Crore)

| CWIP | To be completed in | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Parbati-II HE Project | 12,685.43 | - | - | - | 12,685.43 |
| Subansiri Lower Project | 14,354.98 | 5,112.93 | - | - | 19,467.91 |
| Teesta-VI HE Project | - | - | 3,946.51 | - | 3,946.51 |
| Pakaldul HE Project | - | - | - | 5,428.44 | 5,428.44 |
| Kiru HE Project | - | 2,242.94 | - | - | 2,242.94 |
| **Total** | **27,040.41** | **7,355.87** | **3,946.51** | **5,428.44** | **43,771.23** |

## NOTE NO. 2.3 RIGHT OF USE ASSETS

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION/AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the Year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Leasehold (**Refer Note 2.3.1)** | 799.52 | 66.44 | 1.19 | 6.11 | 870.88 | 157.35 | 28.24 | (0.57) | 185.02 | 685.86 | 642.17 |
| Building | 12.12 | 2.42 | 0.68 | (0.24) | 13.62 | 3.91 | 2.60 | (0.92) | 5.59 | 8.03 | 8.21 |
| Vehicles | 10.46 | 4.05 | 2.51 | - | 12.00 | 7.01 | 2.80 | (2.27) | 7.54 | 4.46 | 3.45 |
| Solar Park | 51.67 | - | - | - | 51.67 | 0.88 | 2.07 | - | 2.95 | 48.72 | 50.79 |
| Land-Right of Use **(Refer Note 2.3.2)** | 4,273.98 | 162.48 | - | (0.18) | 4,436.28 | 628.67 | 50.07 | (0.07) | 678.67 | 3,757.61 | 3,645.31 |
| **Total** | **5,147.75** | **235.39** | **4.38** | **5.69** | **5,384.45** | **797.82** | **85.78** | **(3.83)** | **879.77** | **4,504.68** | **4,349.93** |
| Previous Year | 4,970.90 | 189.95 | 5.81 | (7.29) | 5,147.75 | 730.70 | 72.26 | (5.14) | 797.82 | 4,349.93 | |

Note:-

2.3.1 a) Land Leasehold includes land amounting to ₹ 6.52 Crore in respect of Salal Power Station reclassified from Land Freehold under Property, plant & equipment (Note 2.1).
b) Land- Leasehold includes land measuring 33.6791 Hectares ( previous year 33.6791 Hectares) in possession of Teesta-VI Project by virtue of the Insolvency & Bankruptcy Code. The land is currently held in the name of Sikkim Power Development Corporation Limited (SPDC) and is leased out to M/s Lanco Energy Pvt. Ltd. Further transfer of lease deed in the name of NHPC Limited is under process.

2.3.2 a) Land- Right of use includes forest land diverted by respective State Forest Departments for use by project.
b) Land- Right to Use includes forest land diverted by Forest Department measuring 90.2161 Hectares ( previous year 90.2161 Hectares) - 89.4266 Hectares in the name of M/S Lanco Teesta Hydto Power Limited & 0.7895 Hectares in the name of M/S Lanco Energy Pvt. Ltd., which are in possession of Teesta-VI Project by virtue of the Insolvency & Bankruptcy Code. Further user name change in the name of NHPC Limited is under process.

2.3.3 Refer Note no. 34(18) of Consolidated Financial Statements for information regarding Impairment of Assets.

2.3.4 Additional disclosure of Right of use Assets as per gross block of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-I** to this Note.

## ANNEXURE-I TO NOTE NO. 2.3 RIGHT OF USE ASSETS

**Additional Disclosure of Right of Use Assets as per previous GAAP**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION/AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the Year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Leasehold | 812.56 | 66.44 | 1.19 | 6.11 | 883.92 | 170.39 | 28.24 | (0.57) | 198.06 | 685.86 | 642.17 |
| Building | 12.12 | 2.42 | 0.68 | (0.24) | 13.62 | 3.91 | 2.60 | (0.92) | 5.59 | 8.03 | 8.21 |
| Vehicles | 10.46 | 4.05 | 2.51 | - | 12.00 | 7.01 | 2.80 | (2.27) | 7.54 | 4.46 | 3.45 |
| Solar Park | 51.67 | - | - | - | 51.67 | 0.88 | 2.07 | - | 2.95 | 48.72 | 50.79 |
| Land-Right of Use | 4,624.64 | 162.48 | - | (0.19) | 4,786.93 | 979.33 | 50.07 | (0.08) | 1,029.32 | 3,757.61 | 3,645.31 |
| **TOTAL** | **5,511.45** | **235.39** | **4.38** | **5.68** | **5,748.14** | **1,161.52** | **85.78** | **(3.84)** | **1,243.46** | **4,504.68** | **4,349.93** |
| Previous Year | 5,334.60 | 189.95 | 5.81 | (7.29) | 5,511.45 | 1,094.40 | 72.26 | (5.14) | 1,161.52 | 4,349.93 | |

## NOTE NO. 2.3 RIGHT OF USE ASSETS (FY 2024-25)

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION/AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the Year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Leasehold | 782.26 | 17.99 | 0.73 | - | 799.52 | 133.75 | 23.95 | (0.35) | 157.35 | 642.17 | 648.51 |
| Building under Lease | 13.81 | 1.22 | 2.91 | - | 12.12 | 4.24 | 2.39 | (2.72) | 3.91 | 8.21 | 9.57 |
| Vehicles | 12.07 | 0.56 | 2.17 | - | 10.46 | 6.16 | 2.92 | (2.07) | 7.01 | 3.45 | 5.91 |
| Solar Park | - | 51.67 | - | - | 51.67 | - | 0.88 | - | 0.88 | 50.79 | - |
| Land-Right of Use | 4,162.76 | 118.51 | - | (7.29) | 4,273.98 | 586.55 | 42.12 | - | 628.67 | 3,645.31 | 3,576.21 |
| **Total** | **4,970.90** | **189.95** | **5.81** | (7.29) | **5,147.75** | **730.70** | **72.26** | **(5.14)** | **797.82** | **4,349.93** | **4,240.20** |
| Previous Year | 4,921.25 | 54.06 | 4.41 | - | 4,970.90 | 633.33 | 100.59 | (3.22) | 730.70 | 4,240.20 | |

Additional disclosure of Right of use Assets as per gross block of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-I** to this Note.

## ANNEXURE-I TO NOTE NO. 2.3 RIGHT OF USE ASSETS

**Additional Disclosure of Right of Use Assets as per previous GAAP**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION/AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the Year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Leasehold | 795.30 | 17.99 | 0.73 | - | 812.56 | 146.79 | 23.95 | (0.35) | 170.39 | 642.17 | 648.51 |
| Building under Lease | 13.81 | 1.22 | 2.91 | - | 12.12 | 4.24 | 2.39 | (2.72) | 3.91 | 8.21 | 9.57 |

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION/AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the Year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Vehicles | 12.07 | 0.56 | 2.17 | - | 10.46 | 6.16 | 2.92 | (2.07) | 7.01 | 3.45 | 5.91 |
| Solar Park | - | 51.67 | - | - | 51.67 | - | 0.88 | - | 0.88 | 50.79 | - |
| Land-Right of Use | 4,513.42 | 118.51 | - | (7.29) | 4,624.64 | 937.21 | 42.12 | - | 979.33 | 3,645.31 | 3,576.21 |
| **TOTAL** | **5,334.60** | **189.95** | **5.81** | **(7.29)** | **5,511.45** | **1,094.40** | **72.26** | **(5.14)** | **1,161.52** | **4,349.93** | **4,240.20** |
| Previous Year | 5,285.04 | 54.06 | 4.50 | - | 5,334.60 | 997.12 | 100.59 | (3.31) | 1,094.40 | 4,240.20 | |

## NOTE NO. 2.4 INVESTMENT PROPERTY

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the Year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Land – Freehold | 4.49 | - | - | - | 4.49 | - | | - | - | 4.49 | 4.49 |
| **Total** | **4.49** | - | **-** | **-** | **4.49** | **-** | | **-** | **-** | **4.49** | **4.49** |
| Previous Year | 4.49 | - | - | - | 4.49 | - | | - | - | 4.49 | |



**2.4.1 Amounts recognised in the Statement of Profit and Loss for Investment Property**

(₹ in Crore)

| PARTICULARS | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| Rental income | Nil | Nil |
| Direct operating expenses from property that generated rental income | Nil | Nil |
| Direct operating expenses from property that did not generate rental income | Nil | Nil |

(₹ in Crore)

| | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| **2.4.2** Fair Value of investment property | 151.59 | 143.75 |

**2.4.3** Investment property comprise of freehold land which was bought for normal business requirements of the group. However, due to change in business plans, the future use of the property is currently undetermined. IND AS 40-Investment Property, provides by way of example that land held for a currently undetermined future use is to be regarded as held for capital appreciation and hence to be classified as Investment Property.

**2.4.4 Valuation process**

The above land is carried in the financial statements at cost. The fair value disclosed is based on the valuation by a registered valuer as defined under Rule (2) of Companies (Registered Valuers and Valuation) Rules, 2017 and considered to be level-II of fair valuation hierarchy.

## NOTE NO. 2.4 INVESTMENT PROPERTY (FY 2024-25)

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | DEPRECIATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the Year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Land – Freehold | 4.49 | - | - | - | 4.49 | - | | - | - | 4.49 | 4.49 |
| **Total** | **4.49** | - | **-** | **-** | **4.49** | **-** | | **-** | **-** | **4.49** | **4.49** |
| Previous Year | 4.49 | - | - | - | 4.49 | - | | - | - | 4.49 | |

## NOTE NO. 2.5 INTANGIBLE ASSETS

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the Year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Computer Software | 24.05 | 8.03 | 0.57 | (0.76) | 30.75 | 17.80 | 4.51 | (1.34) | 20.97 | 9.78 | 6.25 |
| **Total** | **24.05** | **8.03** | **0.57** | **(0.76)** | **30.75** | **17.80** | **4.51** | **(1.34)** | **20.97** | **9.78** | **6.25** |
| Previous Year | 18.92 | 6.34 | 1.21 | - | 24.05 | 16.02 | 3.01 | (1.23) | 17.80 | 6.25 | |

**Notes:-**

**2.5.1** Additional disclosure of Intangible Assets as per gross block of assets and accumulated depreciation under previous GAAP has been provided as **Annexure-I** to this Note.



## ANNEXURE-I TO NOTE NO. 2.5 INTANGIBLE ASSETS

**Additional disclosure of Intangible Assets as per previous GAAP**

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2025 | Addition | Deduction | Adjustment | As at 31.03.2026 | As at 01.04.2025 | For the Year | Adjustment | As at 31.03.2026 | As at 31.03.2026 | As at 31.03.2025 |
| Computer Software | 26.68 | 8.03 | 0.59 | (0.76) | 33.36 | 20.43 | 4.51 | (1.36) | 23.58 | 9.78 | 6.25 |
| **Total** | **26.68** | **8.03** | **0.59** | **(0.76)** | **33.36** | **20.43** | **4.51** | **(1.36)** | **23.58** | **9.78** | **6.25** |
| Previous Year | 21.96 | 6.34 | 1.62 | - | 26.68 | 19.06 | 3.01 | (1.64) | 20.43 | 6.25 | |

## NOTE NO. 2.5 INTANGIBLE ASSETS (FY 2024-25)

(₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the Year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Computer Software | 18.92 | 6.34 | 1.21 | - | 24.05 | 16.02 | 3.01 | (1.23) | 17.80 | 6.25 | 2.90 |
| **Total** | **18.92** | **6.34** | **1.21** | **-** | **24.05** | **16.02** | **3.01** | **(1.23)** | **17.80** | **6.25** | **2.90** |
| Previous Year | 23.27 | 2.34 | 6.69 | - | 18.92 | 19.86 | 2.82 | (6.66) | 16.02 | 2.90 | |

**Notes:-**

Additional disclosure of Intangible Assets as per gross block of assets and accumulated depreciation under previous GAAP has been provided as Annexure-I to this Note.

## ANNEXURE-I TO NOTE NO. 2.5 INTANGIBLE ASSETS

**Additional disclosure of Intangible Assets as per previous GAAP** (₹ in Crore)

| PARTICULARS | GROSS CARRYING VALUE | | | | | AMORTISATION | | | | NET CARRYING VALUE | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | As at 01.04.2024 | Addition | Deduction | Adjustment | As at 31.03.2025 | As at 01.04.2024 | For the Year | Adjustment | As at 31.03.2025 | As at 31.03.2025 | As at 31.03.2024 |
| Computer Software | 21.96 | 6.34 | 1.62 | - | 26.68 | 19.06 | 3.01 | (1.64) | 20.43 | 6.25 | 2.90 |
| **Total** | **21.96** | **6.34** | **1.62** | **-** | **26.68** | **19.06** | **3.01** | **(1.64)** | **20.43** | **6.25** | **2.90** |
| Previous Year | 57.32 | 2.34 | 37.70 | - | 21.96 | 53.91 | 2.82 | (37.67) | 19.06 | 2.90 | |

## NOTE NO. 2.6 INTANGIBLE ASSETS UNDER DEVELOPMENT

(₹ in Crore)

| PARTICULARS | As at 01.04.2025 | Addition | Adjustment | Capitalised | As at 31.03.2026 |
|---|---|---|---|---|---|
| Computer Software | 23.44 | 1.31 | - | - | 24.75 |
| Upfront Fees/Premium | 180.00 | - | | | 180.00 |
| **Sub-Total** | **203.44** | **1.31** | - | **-** | **204.75** |
| Less: Intangible Assets Under Development provided for | 1.06 | - | - | - | 1.06 |
| **Total** | **202.38** | **1.31** | - | **-** | **203.69** |
| Previous Year | 181.06 | 21.32 | - | - | 202.38 |

**2.6.1 a) Intangible Assets Under Development ageing schedule as on 31st March 2026**

(₹ in Crore)

| Intangible Assets Under Development | Amount in Intangible Assets Under Development for a period of | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Projects in Progress | 1.31 | 22.38 | 180.00 | - | 203.69 |
| **Total** | **1.31** | **22.38** | **180.00** | **-** | **203.69** |

**b)** Intangible Assets Under Development, whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2026 is **NIL**

## NOTE NO. 2.6 INTANGIBLE ASSETS UNDER DEVELOPMENT (FY 2024-25)

(₹ in Crore)

| PARTICULARS | As at 01.04.2024 | Addition | Adjustment | Capitalised | As at 31.03.2025 |
|---|---|---|---|---|---|
| Computer Software | 1.06 | 22.38 | - | - | 23.44 |
| Upfront Fees/Premium | 180.00 | - | | | 180.00 |
| **Total** | **181.06** | **22.38** | - | **-** | **203.44** |
| Less: Intangible Assets Under Development provided for | - | 1.06 | - | - | 1.06 |
| **Total** | **181.06** | **21.32** | - | **-** | **202.38** |
| Previous Year | 6.24 | 184.45 | - | 9.63 | 181.06 |

**2.6.1 a) Intangible Assets Under Development ageing schedule as on 31st March 2025**

(₹ in Crore)

| Intangible Assets Under Development | Amount in CWIP for a period of | | | | Total |
|---|---|---|---|---|---|
| | Less than 1 Year | 1-2 Years | 2-3 Years | More than 3 Years | |
| Projects in Progress | 22.38 | 180.00 | - | - | 202.38 |
| **Total** | **22.38** | **180.00** | **-** | **-** | **202.38** |

b) Intangible Assets Under Development, whose completion is overdue or has exceeded its cost compared to its original plan as on 31st March 2025 is NIL.

## NOTE NO. 2.7.1: INVESTMENT ACCOUNTED FOR USING EQUITY METHOD

## INTERESTS IN ASSOCIATE / JOINT VENTURE

The entities listed below have share capital consisting solely of equity shares, which are held directly by the group. The country of incorporation or registration is also their principal place of business, and the proportion of ownership interest is the same as the proportion of voting rights held.

(₹ in crore)

| Name of entity | Place of business | Accounting Method | % of Ownership interest | | Carrying amount | |
|---|---|---|---|---|---|---|
| | | | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 |
| **ASSOCIATE** | India | Equity Method | 12.50% | 12.50% | 19.41 | 16.96 |
| National High Power Test Laboratory Private Limited (NHPTL) | | | | | | |
| **JOINT VENTURE** | | | | | | |
| APGENCO NHPC Green Energy Limited (ANGEL) (w.e.f. 23-01-2025) **(Refer Note 34(1.2)** | India | Equity Method | 50.00% | - | 5.03 | - |
| **Total Equity accounted investments** | | | | | **24.44** | **16.96** |

## NOTE NO. 2.7.2: SHARE OF NET PROFIT/(LOSS) OF ASSOCIATE / JOINT VENTURE ACCOUNTED FOR USING EQUITY METHOD

(₹ in crore)

| Name of entity | 31-Mar-26 | 31-Mar-25 |
|---|---|---|
| National High Power Test Laboratory Private Limited (NHPTL) | 2.45 | 2.36 |
| APGENCO NHPC Green Energy Limited (ANGEL) (w.e.f. 23-01-2025) | 0.03 | - |
| **TOTAL** | **2.48** | **2.36** |

## NOTE NO. 2.7.3: SHARE OF OTHER COMPREHENSIVE INCOME OF ASSOCIATE/JOINT VENTURE ACCOUNTED FOR USING EQUITY METHOD

(₹ in crore)

| Name of entity | 31-Mar-26 | 31-Mar-25 |
|---|---|---|
| National High Power Test Laboratory Private Limited (NHPTL) | - | - |
| APGENCO NHPC Green Energy Limited (ANGEL) (w.e.f. 23-01-2025) | | |
| **TOTAL** | **-** | **-** |

## NOTE NO. 2.7.4: SUMMARISED FINANCIAL INFORMATION FOR ASSOCIATE/JOINT VENTURE

The tables below provide summarised financial information for Associate / Joint Venture of the group. The information disclosed reflects the amounts presented in the financial statements of the Asssociate Joint / Venture Company. They have been amended to reflect adjustments made by the entity when using the equity method, including fair value adjustments made at the time of acquisition and modifications for differences in accounting policies.

**(a) Summarised Balance Sheet**

(₹ in crore)

| Particulars | NHPTL | | ANGEL (w.e.f. 23-01-2025) | |
|---|---|---|---|---|
| | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 |
| Current Assets | | | | |
| Cash & Cash Equivalents | 25.28 | 46.32 | 9.57 | - |
| Other Assets | 8.15 | 8.02 | 0.20 | - |
| Total Current Assets | 33.43 | 54.34 | 9.77 | - |

(₹ in crore)

| Particulars | NHPTL | | ANGEL (w.e.f. 23-01-2025) | |
|---|---|---|---|---|
| | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 |
| Total Non-Current Assets | 155.75 | 163.51 | 2.26 | - |
| **Total Assets (A)** | **189.18** | **217.85** | **12.03** | **-** |
| Current Liabilities | | | | |
| Financial Liabilities (excluding Trade payables) | 27.21 | 32.16 | 1.76 | - |
| Other Liabilities | 6.09 | 13.58 | 0.21 | - |
| Total Current Liabilities | 33.30 | 45.74 | 1.97 | - |
| Non-Current Liabilities | | | | |
| Financial Liabilities | - | 35.77 | - | - |
| Other Liabilities | 0.65 | 0.68 | - | - |
| Total Non-Current Liabilities | 0.65 | 36.45 | - | - |
| **Total Liabilities (B)** | **33.95** | **82.19** | **1.97** | **-** |
| **Net Assets (A-B)** | **155.23** | **135.66** | **10.06** | **-** |

**(b) Reconciliation of Carrying Amounts**

(₹ in crore)

| Particulars | NHPTL | | ANGEL (w.e.f. 23-01-2025) | |
|---|---|---|---|---|
| | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 |
| Opening Net Assets | 135.66 | 56.97 | - | - |
| Profit/(Loss) for the year | 20.31 | 18.86 | 0.06 | - |
| Other Comprehensive Income | - | (0.01) | - | - |
| Equity Contribution by NHPC | - | (13.16) | 5.00 | - |
| Equity Contribution by Others | - | 72.65 | 5.00 | - |
| Adjustment in other equity (Opening) | (0.74) | 0.35 | - | - |
| **Closing Net Assets** | **155.23** | **135.66** | **10.06** | **-** |
| Group's share (in %) | 12.50% | 12.50% | 50.00% | - |
| Net Carrying amount | 19.41 | 16.96 | 5.03 | - |

**(b) Summarised Statement of Profit & Loss**

(₹ in crore)

| Particulars | NHPTL | | ANGEL (w.e.f. 23-01-2025) | |
|---|---|---|---|---|
| | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 |
| Revenue | 32.39 | 36.03 | - | - |
| Interest Income | 4.82 | 1.91 | 0.20 | - |
| Depreciation & Amortisation | 7.81 | 7.32 | - | - |
| Interest Expense | 2.04 | 4.92 | - | - |
| Other Expenditure | 7.05 | 6.84 | 0.12 | - |
| Income Tax Expense | - | - | 0.02 | - |
| **Profit/(Loss) from continuing operations** | **20.31** | **18.86** | **0.06** | **-** |
| Other Comprehensive Income | - | (0.01) | - | - |
| **Total Comprehensive Income** | **20.31** | **18.85** | **0.06** | **-** |
| Group's share in the Associate (in %) | 12.50% | 12.50% | 50.00% | - |
| Share of Net Profit of Associates accounted for using the equity method | 2.45 | 2.36 | 0.03 | - |
| Share of OCI In Associate | - | - | - | - |

## NOTE NO. 3.1 NON-CURRENT INVESTMENTS

| | PARTICULARS | As at 31st March, 2026 | | As at 31st March 2025 | |
|---|---|---|---|---|---|
| | | Number of shares/ bonds/ securities (in units) | Amount (₹ in Crore) | Number of shares/ bonds/ securities (in units) | Amount (₹ in Crore) |
| **A.** | **Quoted Equity Instruments - At Fair Value through Other Comprehensive Income (OCI)** | | | | |
| | **Bodies Corporate** | | | | |
| | PTC India Ltd. (Fully Paid Up) **(Refer Note 3.1.2)** (Face Value of ₹ 10/- each) | 1,20,00,000 | 189.06 | 1,20,00,000 | 196.20 |
| | **Total (A)** | | **189.06** | | **196.20** |
| **B.** | **Quoted Debt Instruments - At Fair Value through Other Comprehensive Income (OCI)** | | | | |
| | **(a) Government Securities (Refer Note 3.1.3)** | | | | |
| | 8.28% GOI 21 Sep 2027 (Per Unit Value of ₹ 10000/- each) | 57,000 | 58.88 | 57,000 | 59.33 |
| | 8.26% GOI 02 Aug 2027 (Per Unit Value of ₹ 10000/- each) | 17,940 | 18.48 | 17,940 | 18.62 |
| | 8.28% GOI 15 Feb 2032 (Per Unit Value of ₹ 10000/- each) | 35,000 | 36.98 | 35,000 | 38.27 |
| | 8.32% GOI 02 Aug 2032 (Per Unit Value of ₹ 10000/- each) | 34,000 | 35.97 | 34,000 | 37.37 |
| | **Sub-total (a)** | | **150.31** | | **153.59** |
| | **(b) Bonds of Public Sector Undertaking/Public Financial Institution & Corporates** | | | | |
| | 7.41% IIFCL Tax Free Bonds 15.11.2032 (Per Unit Value of ₹ 10,00,000/- each) | 120 | 14.16 | 120 | 14.16 |
| | 8.12% REC Tax Free Bonds 27.03.2027 (Per Unit Value of ₹ 1000/- each) | - | - | 1,00,000 | 11.01 |
| | 8.48% NHAI TAX FREE 22.11.2028 (Per Unit Value of ₹ 10,00,000/- each) | 473 | 51.02 | 473 | 52.20 |
| | **Sub-total (b)** | | **65.18** | | **77.37** |
| | **Total (B) (a+b)** | | **215.49** | | **230.96** |
| | **Total (A+B)** | | **404.55** | | **427.16** |
| 3.1.1 | Aggregate amount and market value of quoted investments | | 404.55 | | 427.16 |

3.1.2 In PTC, NHPC is exploring options regarding sale of stake continuing with existing stake. Pending final decision in the matter, the investment in PTC India Ltd. has been continued to be classified as a non-current financial asset.

3.1.3 Market value of quoted debt instruments in respect of which quotations are not available, has been considered based on the value published by Fixed Income Money Market and Derivatives Association of India (FIMMDA).

## NOTE NO. 3.2 NON-CURRENT - FINANCIAL ASSETS - TRADE RECEIVABLES

(₹ in crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Trade Receivables - Considered Good- Unsecured **(Refer 3.2.1, 3.2.2 and 3.2.3)** | 0.16 | 0.63 |
| **TOTAL** | **0.16** | **0.63** |

| | | | |
|---|---|---|---|
| **3.2.1** | Ageing of Trade Receivable - Not Due | 0.16 | 0.63 |
| **3.2.2** | Debt due by Directors or other Key Management Personnels of the Company or any of them either severally or jointly with any other person or debts due by firms or private companies respectively in which any director of the holding Company is a partner or a Director or a member. | Nil | Nil |
| **3.2.3** | Debt due by Asssociate / Joint Venture and other related parties of the holding Company. | Nil | Nil |
| **3.2.4** | **Refer Note 34(16)** of the Consolidated Financial Statements with regard to confirmation of balances. | | |

## NOTE NO. 3.3 NON-CURRENT - FINANCIAL ASSETS - LOANS

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Loans to Employees (including accrued interest) (Refer Note 3.3.1 and 3.3.2)** | | |
| | - Considered good- Secured | 234.88 | 237.05 |
| | - Considered good- Unsecured | 37.09 | 49.08 |
| | **Sub-total** | **271.97** | **286.13** |
| **B** | **Loan including Interest to Government of Arunachal Pradesh (Refer Note 3.3.3)** | | |
| | - Considered good- Unsecured | 692.48 | 986.35 |
| | **Sub-total** | **692.48** | **986.35** |
| | **TOTAL** | **964.45** | **1272.48** |
| **3.3.1** | Loans and advances in the nature of loan that are repayable on demand. | Nil | Nil |
| | Loans and advances in the nature of loan that are without specifying any terms or period of repayment. | Nil | Nil |
| **3.3.2** | Due from Directors or other Key Management Personnel of the company. **(Refer Note 34(9)** of Consolidated Financial Statements) | 0.09 | Nil |
| **3.3.3** | **Loan to Government of Arunachal Pradesh granted for business purpose and recoverable by way of sale of power from Subansiri Lower Project includes :** | | |
| | - Principal | 225.00 | 225.00 |
| | - Interest | 905.69 | 814.80 |
| | **Total** | **1,130.69** | **1,039.80** |
| | Less: Adjusted | 27.82 | - |
| | Less: Current **(Refer Note 10 (B))** | 410.39 | 53.45 |
| | **Non-Current** | **692.48** | **986.35** |
| **3.3.4** | Loans are non-derivative financial assets which generate a fixed or variable interest income for the company. The Carrying value may be affected by changes in credit risk of the counterparties. | | |
| **3.3.5** | Advances due by Firms or Private Companies in which any Director of the Company is a Director or member | Nil | Nil |
| **3.3.6** | **Refer Note 34(16)** of the Consolidated Financial Statement with regard to confirmation of balances. | | |

## NOTE NO. 3.4 NON-CURRENT - FINANCIAL ASSETS - OTHERS

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Security Deposits** | | |
| | - Considered good- Unsecured | 29.06 | 29.88 |
| **B** | Bank Deposits with more than 12 Months Maturity **(Refer Note 3.4.2)** | 455.88 | 61.67 |
| **C** | Lease Rent receivable **(Refer Note 3.4.3 and 34(17(B))** | 5,950.99 | 5,944.41 |
| **D** | Amount Recoverable on account of Bonds Fully Serviced by Government of India **(Refer Note 3.4.1 and 11(I))** | 2,017.20 | 2,017.20 |
| **E** | Interest receivable on lease | 46.96 | - |
| **F** | Interest accrued on: | | |
| | - Bank Deposits with more than 12 Months Maturity | 7.40 | 0.81 |
| **G** | Derivative Mark to Market Asset | 103.09 | 51.80 |
| **H** | Receivable on account of Late Payment Surcharge | 0.12 | 0.69 |
| | **TOTAL** | **8,610.70** | **8,106.46** |

3.4.1 **Refer Note 16.3.1** in respect of amount payable towards Bonds fully serviced by Government of India.

3.4.2 Includes FDR of Rs. 39.19 Crore (Previous Year Rs. 47.17 Crore) taken to provide 100% margin money for Bank Guarantee issued by the group for obtaining electricity connection/grid connectivity and for enabling infrastructure facility.

3.4.3 Refer **Note 34(10)** of the Consolidated Financial Statements with regard to assets mortgaged/hypothecated as security.

3.4.4 Refer **Note 34(16)** of the Consolidated Financial Statements with regard to confirmation of balances.

## NOTE NO. 4 OTHER NON-CURRENT ASSETS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A.** | **CAPITAL ADVANCES** | | |
| | Considered good- Secured | 41.97 | 110.12 |
| | Considered good- Unsecured | | |
| | – Against bank guarantee | 426.70 | 459.19 |
| | – Others | 698.59 | 544.06 |
| | **Less:** Expenditure booked pending utilisation certificate | 0.79 | 1.35 |
| | Considered doubtful- Unsecured | 6.42 | 6.42 |
| | **Less:** Impairment Allowances for doubtful advances **(Refer Note 4.1)** | 6.42 | 6.42 |
| | **Sub-total** | 1,166.47 | 1,112.02 |
| **B.** | **ADVANCES OTHER THAN CAPITAL ADVANCES** | | |
| | Deposits | | |
| | - Considered good- Unsecured | 75.85 | 26.66 |
| **C.** | **INTEREST ACCRUED** | | |
| | Others | | |
| | - Considered good | 12.56 | 5.56 |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **D.** | **OTHERS** | | |
| **i)** | **Advance against arbitration awards towards capital works (Unsecured) - (Refer Note 4.4)** | | |
| | Released to Contractors - Against Bank Guarantee | 1,092.84 | 1,092.84 |
| | Released to Contractors - Others | 34.61 | 34.61 |
| | Deposited with Court | 1,294.00 | 1,294.00 |
| | **Sub-total** | **2,421.45** | **2,421.45** |
| | Less: Provided for against arbitration awards towards capital works | 2,420.52 | 2,420.52 |
| | **Sub-total** | **0.93** | **0.93** |
| **ii)** | **Prepaid Expenditure** | 6.98 | 7.59 |
| **iii)** | **Non Current Tax Assets (Net)** | | |
| | Advance Income Tax including Tax Deducted at Source | 0.10 | 0.10 |
| | **Sub-total** | **0.10** | **0.10** |
| **iv)** | **Deferred Foreign Currency Fluctuation Assets/Expenditure** | | |
| | Deferred Foreign Currency Fluctuation Assets | 87.01 | 104.73 |
| | Deferred Expenditure on Foreign Currency Fluctuation | 258.92 | 271.10 |
| | **Sub-total** | **345.93** | **375.83** |
| **v)** | **Deferred Cost on Employees Advances** | 64.79 | 71.51 |
| | **TOTAL** | **1,673.61** | **1,600.20** |
| **4.1** | **Impairment Allowances for doubtful Advances** | | |
| | Opening Balance | 6.42 | 141.45 |
| | Addition during the year | - | 0.36 |
| | Used during the year | - | 135.39 |
| | **Closing balance** | **6.42** | **6.42** |
| **4.2** | Due from Directors or other Key Management Personnal of the Company. **(Refer Note 34(9)** of Consolidated Financial Statements) | Nil | Nil |
| **4.3** | Advances due by Firms or Private Companies in which any Director of the Company is a Director or member | Nil | Nil |

**4.4** Advances amounting to ₹ 2421.45 Crore (Previous year ₹ 2421.45 Crore) stands paid towards claims in respect of Capital Works, pursuant to Niti Aayog directions/ Court Orders in cases where Arbitration Tribunals have passed orders in favour of contractors and such awards/ orders have been further challenged by the Company in a Court of Law. Based on management assessment, provision of ₹ 2420.52 Crore (Previous year ₹ 2420.52 Crore) has been recognized against such advances.The Movement in provision is as under:

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Opening Balance | 2,420.52 | 996.76 |
| Addition during the year | - | 1,517.39 |
| Used during the year | - | 93.63 |
| **Closing balance** | **2,420.52** | **2,420.52** |

**4.5** **Refer Note 34(16)** of the Consolidated Financial Statements with regard to confirmation of balances.

## NOTE NO. 5 INVENTORIES

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **(Valued at lower of Cost or Net Realisable Value)** | | |
| | Stores and spares | 224.53 | 205.03 |
| | Stores and spares-Stores in transit/ pending inspection | 0.19 | 0.54 |
| | Loose tools | 4.06 | 3.55 |
| | Carbon Credits / Certified Emission Reductions (CERs) / Verified Carbon Units (VCUs) **(Refer Note 34(31) for Quantitative details of Carbon Credit certificates)** | 69.29 | 54.05 |
| | **Sub-Total** | **298.07** | **263.17** |
| | Less: Impairment Allowances for Obsolescence and Diminution in Value **(Refer Note 5.1)** | 4.19 | 6.06 |
| | **TOTAL** | **293.88** | **257.11** |
| **5.1** | **Impairment Allowances for Obsolescence and Diminution in Value** | | |
| | Opening Balance | 6.06 | 5.09 |
| | Addition during the year **(Refer Note 5.1.1)** | 0.43 | 1.37 |
| | Used during the year | 0.03 | 0.07 |
| | Reversed during the year **(Refer Note 5.1.2)** | 2.27 | 0.33 |
| | **Closing balance** | **4.19** | **6.06** |
| **5.1.1** | Inventories written down to Net Realisable Value (NRV) and recognised as an expense in the Statement of Profit and Loss during the year. | 0.43 | 1.37 |
| **5.1.2** | Impairment Allowances for obsolescence and diminution in value of inventory booked in earlier years and reversed during the year. | 2.27 | 0.34 |

## NOTE NO. 6 CURRENT - FINANCIAL ASSETS - INVESTMENTS

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Quoted Debt Instruments - At Fair Value through Other Comprehensive Income (OCI)** | | |
| | Bonds of Public Sector Undertaking/Public Financial Institution & Corporates<br>8.12% REC Tax Free Bonds maturing on 27th March 2027<br>(Number of Bonds 100000 @ Face Value of ₹ 1000/- each) | 10.80 | - |
| | **TOTAL** | **10.80** | **-** |

## NOTE NO. 7 CURRENT - FINANCIAL ASSETS - TRADE RECEIVABLES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Trade Receivables-Billed-Considered Good- Unsecured **(Refer Note 7.3, 7.4, 7.5, and 7.7)** | 742.17 | 985.56 |
| Trade Receivables-Unbilled- Considered Good- Unsecured **(Refer Note 7.2, 7.3, 7.5, 7.6 and 7.7)** | 1,887.23 | 1,587.47 |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | Trade Receivables- Credit Impaired **(Refer Note 7.3 and 7.4)** | 87.50 | 77.62 |
| | **Less:** Impairment allowances for Trade Receivables (Refer Note 7.1) | 87.50 | 77.62 |
| | **TOTAL** | **2,629.40** | **2,573.03** |
| **7.1** | **Impairment allowances for Trade Receivables** | | |
| | Opening Balance | 77.62 | 31.11 |
| | Addition during the year | 9.88 | 46.51 |
| | **Closing balance** | **87.50** | **77.62** |
| **7.2** | During the year, the group has not recognised any impairment loss in respect of unbilled debtors. | | |
| **7.3** | Debt due by Directors or other Key Management Personnels of the Company or any of them either severally or jointly with any other person or debts due by firms or private companies respectively in which any Director of the Company is a partner or a Director or a member. | Nil | Nil |
| **7.4** | Debt due by Associates/Joint Ventures and others related parties of the company | Nil | Nil |
| **7.5** | **Refer Annexure-I to Note No-7** for Ageing schedule of Trade Receivables. | | |
| **7.6** | **Represents receivable on account of :** | | |
| | Water Usage Charges | 209.45 | 154.08 |
| | Unbilled sale for the month of March | 652.08 | 579.57 |
| | Tax adjustment including Deferred Tax Materialized | 126.54 | 90.22 |
| | Energy Shortfall in generation due to reasons beyond the control of the Group | 461.03 | 291.63 |
| | Impact of Effective Tax rate on Return on Equity | 10.67 | 402.10 |
| | Foreign Exchange Rate Variation | 32.10 | 27.31 |
| | Interest On Arbitration/ Court Cases | 116.23 | - |
| | Unbilled Annual Fixed Charges (AFC) -Petition Filed | 247.92 | - |
| | Others | 31.21 | 42.56 |
| | **Total** | **1,887.23** | **1,587.47** |
| **7.7** | Due to short-term nature of current Trade Receivables, the carrying amount of ₹ 2629.40 crore (Previous Year ₹ 2573.03 crore) is equivalent to their transaction price. | | |
| **7.8** | **Refer Note 34** (16) of the Consolidated Financial Statements with regard to confirmation of balances. | | |

## Annexure-I to Note No-7: Ageing of Trade Receivables

**As at 31st March 2026** (₹ in crore)

| PARTICULARS | Unbilled | Not Due | Trade Receivable due and outstanding for following period from due date of payment | | | | | Total |
|---|---|---|---|---|---|---|---|---|
| | | | Less than 6 months | 6 months -1 year | 1-2 years | 2-3 years | More than 3 Years | |
| Undisputed Trade receivables-Considered Good | 1,887.23 | 105.75 | 515.44 | 0.03 | 3.88 | 1.39 | 1.46 | 2,515.18 |
| Disputed Trade receivables-Considered Good | - | - | 21.23 | 12.41 | 16.77 | 62.83 | 0.98 | 114.22 |
| Disputed Trade receivables-Credit Impaired | - | - | - | 0.49 | 9.98 | 8.88 | 68.15 | 87.50 |
| **Total** | **1,887.23** | **105.75** | **536.67** | **12.93** | **30.63** | **73.10** | **70.59** | **2,716.90** |

**As at 31st March 2025** (₹ in crore)

| PARTICULARS | Unbilled | Not Due | Trade Receivable due and outstanding for following period from due date of payment | | | | | Total |
|---|---|---|---|---|---|---|---|---|
| | | | Less than 6 months | 6 months -1 year | 1-2 years | 2-3 years | More than 3 Years | |
| Undisputed Trade receivables-Considered Good | 1,587.47 | 278.91 | 564.76 | 0.07 | 40.41 | 1.38 | 0.16 | 2,473.16 |
| Disputed Trade receivables-Considered Good | - | - | 4.18 | 7.46 | 16.03 | 27.02 | 45.18 | 99.87 |
| Disputed Trade receivables-Credit Impaired | - | - | 2.95 | 4.22 | 8.37 | 9.13 | 52.95 | 77.62 |
| **Total** | **1,587.47** | **278.91** | **571.89** | **11.75** | **64.81** | **37.53** | **98.29** | **2,650.65** |

## NOTE NO. 8 CURRENT - FINANCIAL ASSETS - CASH AND CASH EQUIVALENTS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Balances with Banks** | | |
| | With scheduled Banks | | |
| i) | - In Current Accounts | 972.95 | 617.50 |
| ii) | - In Deposit Accounts (Deposits with original maturity of less than three months) | 873.87 | 143.34 |
| iii) | - In Current Account -Other Earmarked Balances with Banks **(Refer Note 8.2, 8.3 and 8.4)** | 114.32 | 118.07 |
| **B** | Cash in hand **(Refer Note 8.1)** | 0.01 | 0.01 |
| | **TOTAL** | **1,961.15** | **878.92** |
| **8.1** | Includes stamps on hand | 0.01 | 0.01 |
| **8.2** | Includes balances which are not freely available for the business of the Group: | | |
| (i) | Held for works being executed on behalf of other agencies. | 0.10 | 0.32 |
| (ii) | Held for Payment of Monthly instalment on account of securitization of ROE of Chamera-I Power Station to Lender (HDFC Bank) | 11.33 | 12.52 |
| iii) | Held for Payment of Monthly instalment on account of securitization of ROE of Kishanganga Power Station to Lender (HDFC Bank) **(Refer Note 8.3)** | 25.57 | 27.90 |
| (iv) | Held for payment of NHPC Tax free bonds interest payment **(Refer Note 8.4)** | 77.32 | 77.33 |
| | **Total** | **114.32** | **118.07** |

8.3 "Balance in Escrow Accounts" includes instalments (Interest + Principal) pertaining to March 2026 amounting to ₹ 36.90 Crore (Previous Year ₹ 40.42 Crore) in respect of securitization/monetization of ROE/Free Cash. The lender bank withdrew the aforesaid amounts on 2nd April 2026 as against the due date of 31st March 2026 (Previous Year - withdrawn on 2nd April 2025 as against due date of 31st March 2025).

8.4 "Balance in Escrow Accounts" includes ₹ 77.32 Crore (Previous Year ₹ 77.33 Crore) held for Payment of interest on NHPC Tax Free Bonds, which is due for payment on 2nd April 2026 (Previous Year 2nd April 2025) in accordance with the terms of the Offer Document.

## NOTE 9 : CURRENT - FINANCIAL ASSETS - BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | Bank Deposits for original maturity more than 3 months and upto 12 months **(Refer Note 9.1)** | 1,669.92 | 1,817.14 |
| **B** | **Earmarked Balances with Banks** | | |
| | -Unpaid Dividend **(Refer Note 9.2 and 9.3)** | 15.37 | 53.28 |
| | -Unpaid Principal/ Interest | 0.97 | 0.91 |
| | -Other **(Refer Note 9.4)** | 3.63 | 0.69 |
| | **TOTAL** | **1,689.89** | **1,872.02** |
| **9.1** | **Includes balances which are not freely available for the business of the Group:** | | |
| | (i) held for works being executed on behalf of other agencies. | 112.36 | 111.67 |
| | (ii) held as margin money against Bank Guarantee issued to Central Transmission Utility of India Limited (CTUIL). | - | 11.15 |
| | (iii) Amount deposited by Land Oustees in respect of Omkareshwar Project, which is not freely available. | 0.07 | 0.08 |
| | (iv) Amount under lien with banks as per orders of Hon'ble Court of Law, which is not freely available. | 8.30 | 7.62 |

**9.2** Includes unpaid dividend payable amounting to ₹ 15.37 Crore (Previous Year ₹ 17.76 Crore) and TDS on dividend ₹ NIL (Previous Year ₹ 35.52 Crore).

**9.3** During the year, unpaid dividend of ₹ 2.17 Crore ( Previous Year ₹ 2.91 Crore) has been paid to the Investor Education and Protection Fund. There is no amount due for payment to the said fund.

**9.4** Includes balances which are not freely available for the business of the Company :

| | | | |
|---|---|---|---|
| **(i)** | NHPC Emergency Relief Fund created in pursuance of order of Hon'ble High Court of Sikkim. | - | 0.69 |
| (ii) | Fixed Deposit Account pledged for issuance of Bank Guarantee in favour of Central Transmission Utility of India Limited (CTUIL). | 2.90 | - |

## NOTE NO. 10 CURRENT - FINANCIAL ASSETS - LOANS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Loans to Employees (including accrued interest) (Refer Note 10.1 and 10.2)** | | |
| | Considered good- Secured | 33.43 | 32.09 |
| | Considered good- Unsecured | 39.05 | 43.93 |
| | **Sub-total** | **72.48** | **76.02** |
| **B** | **Loan including interest to Government of Arunachal Pradesh (Refer Note 3.3.3 and 10.4)** | | |
| | Considered good- Unsecured | 410.39 | 53.45 |
| | **TOTAL** | **482.87** | **129.47** |
| **10.1** | Loans and advances in the nature of loan that are repayable on demand. | Nil | Nil |
| | Loans and advances in the nature of loan that are without specifying any terms or period of repayment. | Nil | Nil |
| **10.2** | Due from Directors or other Key Management Personnel of the Company. **(Refer Note 34(9)** of Consolidated Financial Statements) | 0.04 | 0.09 |
| **10.3** | Advance due by firms or private companies in which any Director of the Company is a Director or member. | Nil | Nil |

**10.4** Estimated on the basis of realisation from sale of free power of Subansiri Lower Project.

**10.5** Loans are non-derivative financial assets which generate a fixed or variable interest income for the Company. The carrying value may be affected by changes in the credit risk of the counterparties.

**10.6** **Refer Note 34(16)** of the Consolidated Financial Statement with regard to confirmation of balances.

## NOTE NO. 11 CURRENT - FINANCIAL ASSETS - OTHERS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Security Deposits** | | |
| | - Considered good- Unsecured | 0.35 | 0.42 |
| | **Sub-total** | **0.35** | **0.42** |
| **B** | **Amount recoverable from** | | |
| | - Insurance Company | 1,096.25 | 783.94 |
| | - Employee Benefit Trusts | 39.29 | 5.34 |
| | - Others **(Refer Note 11.4)** | 1,766.99 | 1,268.33 |
| | **Sub-total** | **2,902.53** | **2,057.61** |
| | **Less:** Impairment Allowances for Doubtful Recoverables **(Refer Note 11.1)** | 528.99 | 340.54 |
| | **Sub-total (B)** | **2373.54** | **1717.07** |
| **C** | Receivable from Associates/ Joint Ventures | - | 2.49 |
| **D** | Receivable on account of Late Payment Surcharge | 4.87 | 5.96 |
| **E** | Lease Rent receivable (Finance Lease) **(Refer Note 11.8 and 34(17)(B))** | 53.53 | 132.52 |
| **F** | Interest Income accrued on Bank Deposits **(Refer Note 11.3)** | 48.31 | 68.14 |
| **G** | Interest receivable on Finance lease | 48.21 | 58.83 |
| **H** | Interest Accrued on Investment (Bonds) | 2.35 | 2.35 |
| **I** | Amount Recoverable on account of Bonds Fully Serviced by Government of India **(Refer Note 3.4(D))** | | |
| | - Interest accrued | 4.49 | 4.49 |
| **J** | Contract Assets **(Refer Note 11.5 and 11.6)** | | |
| | - Considered good- Unsecured | 3,531.10 | 2,220.12 |
| | - Credit Impaired | 32.97 | - |
| | **Less:** Impairment Allowances for Contract Assets **(Refer Note 11.2 and 11.7)** | 32.97 | - |
| | **Sub-total** | **3,531.10** | **2,220.12** |
| | **TOTAL** | **6,066.75** | **4,212.39** |
| **11.1** | **Impairment Allowances for Doubtful Recoverables** | | |
| | Opening Balance | 340.54 | 599.02 |
| | Addition during the year | 192.34 | 6.08 |
| | Adjustment | - | (127.68) |
| | Used during the year | 3.88 | 37.62 |
| | Reversed during the year | 0.01 | 99.26 |
| | **Closing balance** | **528.99** | **340.54** |
| **11.2** | Impairment Allowances for Contract Assets | | |
| | Opening Balance | - | - |
| | Addition during the year | 32.97 | - |
| | **Closing balance** | 32.97 | - |
| **11.3** | Includes Interest accrued on balances held for works being executed by the Company on behalf of other agencies and are not freely available for the business of the Company. | 0.12 | 0.16 |

**11.4 Amount recoverable includes:**

i) ₹ 59.29 Crore (Previous Year ₹ 59.29 Crore) towards expenditure towards rural electrification works incurred under the Deen Dayal Upadhyay Gram Jyoti Yojana (DDUGJY) which have not been allowed by the REC in the Closure Reports. The matter has been taken up with the REC for reviewing their disallowance of these expenditures. However, considering uncertainties, impairment provision has been created during FY 2025-26.

ii) ₹ 791.37 Crore (Previous Year ₹ 474.58 Crore) towards amount of claim to be reimbursed by State Taxes Department, Government of J&K to the Company in terms of scheme "Reimbursement of State Goods and Services Taxes on Utilization of Goods and Service in the Power Projects in the Union Territory of Jammu and Kashmir (RSGTPP)" for development and construction of Pakaldul HEP, Kiru HEP & Kwar HEP.

**11.5 Represents receivable on account of:**

| | | |
|---|---|---|
| Pay Anomalies | 347.12 | 301.97 |
| Annual Fixed Charges -Revision-Petition Filed | 1,007.43 | 1,066.46 |
| Revision In Normative Annual Plant Availability Factor For 2009-14-Sewa-II Power Station **(Refer Note 11.7)** | 32.97 | 32.97 |
| Impact of Effective Tax rate on Return on Equity | 298.90 | 82.73 |
| Subansiri Lower Project Unbilled Sale -80% on AFC Petition Filed | 611.85 | - |
| Interest from Beneficiary State | 308.24 | - |
| Parbati-II Power Station unbilled sale - 5% of AFC | 66.50 | - |
| Normative IDC Claim For Kishanganga Power Station **(Refer Note 11.10)** | 198.01 | 144.48 |
| Interest on Arbitration/ Court Cases | 491.28 | 591.51 |
| Insurance & Security Expenses | 148.07 | - |
| Others | 53.70 | - |
| **Closing balance** | **3,564.07** | **2,220.12** |
| **11.6** Ageing of Contract Assets-Not Due | 3,564.07 | 2,220.12 |

**11.7** Central Electricity Regulatory Commission in its order dated 05.02.2020 in petition no. 281/GT/2018 in respect of Sewa-II Power Station allowed NAPAF of 90% for the period 2010-14 against 80% allowed in its earlier order dated 06.09.2010 in petition No. 57/2010 with the stipulation that recovery of Incentive shall be allowed beyond 90% instead of beyond 80%. Since the said stipulation is ultra vires to the Tariff Regulations 2009-14, appeal has been filed with the Hon'ble Appellate Tribunal for Electricity (APTEL) against the review order dated 05.02.2020. Pending decision of APTEL, unbilled revenue booked in FY 2021-2022 against the incentive in respect of NAPAF beyond 80%. However, in view of uncertainty regarding timing of final decision in APTEL and as an abundant precaution it is considered as credit impaired and provision has been created for the same.

**11.8** **Refer Note 34(10)** of the Consolidated Financial Statements with regard to assets mortgaged/hypothecated as security.

**11.9** **Refer Note 34(16)** of the Consolidated Financial Statements with regard to confirmation of balances.

**11.10** Billing calculation on actual performance of generation and PAF of ₹ 198.01 crore (Previous Year ₹ 144.48 crore) based on AFC worked out considering disallowed Normative IDC for ₹ 324.54 Crore of Kishanganga Power Station is subject matter of pending appeal that has been filed with APTEL on 14.08.2020 challenging the decision of CERC disallowing normative IDC of ₹ 324.54 crore in its tariff order dt. 19.01.2018 and subsequent review order dt. 28.10.2019.

## NOTE NO. 12 CURRENT TAX ASSETS (NET)

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Current Tax Assets** | | |
| **A** | Advance Income Tax including Tax Deducted at Source | 1,421.34 | 758.54 |
| **B** | Less: Provision for Current Tax | 1,362.30 | 689.87 |
| | **Net Current Tax Assets (A-B)** | **59.04** | **68.67** |
| | Current Tax (Refer Note 23) | 72.46 | 13.64 |
| | Income Tax Refundable | 2.04 | 1.80 |
| | **TOTAL** | **133.54** | **84.11** |

## NOTE NO. 13.1 OTHER CURRENT ASSETS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A.** | **Advances other than Capital Advances** | | |

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **a) Deposits** | | |
| - Considered good- Unsecured | 22.53 | 70.20 |
| - Considered doubtful- Unsecured | 82.58 | 82.53 |
| **Less :** Impairment Allowances for Doubtful Deposits **(Refer Note 13.1.1)** | 82.58 | 82.53 |
| **Sub-total** | **22.53** | **70.20** |
| **b)** Advance to contractors and suppliers **(Refer Note 13.1.7)** | | |
| - Considered good- Secured | 0.27 | 1.96 |
| - Considered good- Unsecured | | |
| – Against bank guarantee | 0.43 | 0.43 |
| – Others | 167.76 | 82.70 |
| **Less:** Expenditure booked pending utilisation certificate | 3.49 | 5.97 |
| - Considered doubtful- Unsecured | 0.03 | 0.03 |
| **Less:** Impairment Allowances for doubtful advances **(Refer Note 13.1.2)** | 0.03 | 0.05 |
| **Sub-total** | **164.97** | **79.12** |
| **c) Other advances - Employees** | | |
| - Considered good- Unsecured (Refer Note 13.1.6) | 0.58 | 1.07 |
| **Sub-total** | **0.58** | **1.07** |
| **d) Interest accrued** | | |
| Others | | |
| - Considered Good | 2.32 | 21.32 |
| **Sub-total** | **2.32** | **21.32** |
| **B. Others** | | |
| **a)** Expenditure awaiting adjustment | 37.06 | 37.06 |
| Less: Impairment Allowances for project expenses awaiting write off sanction **(Refer Note 13.1.3)** | 37.06 | 37.06 |
| **Sub-total** | - | - |
| **b)** Losses/Assets awaiting write off sanction/pending investigation | 1.90 | 3.47 |
| Less: Impairment Allowances for losses/assets pending investigation/ awaiting write off / sanction **(Refer Note 13.1.4)** | 1.90 | 3.47 |
| **Sub-total** | - | - |
| **c) Pre-Spent Corporate Social Responsibility (CSR) Expenses** | 63.24 | 27.34 |
| **d) Prepaid Expenditure** | 980.92 | 897.57 |
| **e) Deferred Cost on Employees Advances** | 15.38 | 15.22 |
| **f) Deferred Foreign Currency Fluctuation** | | |
| Deferred Foreign Currency Fluctuation Assets | 44.02 | 44.02 |
| Deferred Expenditure on Foreign Currency Fluctuation | 6.36 | 6.36 |
| **g) Goods and Services Tax Input Credit Receivable** | 131.33 | 124.25 |
| **Less:** Impairment Allowances for Goods and Services Tax Input Receivable **(Refer Note 13.1.5)** | 122.59 | 111.03 |
| **Sub-total** | **8.74** | **13.22** |
| **h) Others** | **89.51** | **90.78** |
| **TOTAL** | **1,398.57** | **1,266.22** |
| **13.1.1 Impairment Allowances for Doubtful Deposits** | | |
| Opening Balance | 82.53 | 84.89 |
| Addition during the year | 0.05 | - |
| Reversed during the year | - | 2.36 |
| Closing balance | 82.58 | 82.53 |
| **13.1.2 Impairment Allowances for doubtful advances (Contractors and Suppliers)** | | |
| Opening Balance | 0.03 | 0.05 |
| Used during the year | - | 0.02 |
| **Closing balance** | **0.03** | **0.03** |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **13.1.3** | **Impairment Allowances for project expenses awaiting write off sanction** | | |
| | Opening Balance | 37.06 | 37.06 |
| | **Closing balance** | **37.06** | **37.06** |
| **13.1.4** | **Impairment Allowances for losses pending investigation/ awaiting write off / sanction** | | |
| | Opening Balance | 3.47 | 4.00 |
| | Addition during the year | - | 0.02 |
| | Used during the year | 1.38 | 0.54 |
| | Reversed during the year | 0.19 | 0.01 |
| | **Closing balance** | **1.90** | **3.47** |
| **13.1.5** | **Impairment Allowances for Goods and Services Tax Input Receivable** | | |
| | Opening Balance | 111.03 | 99.45 |
| | Addition during the year | 11.56 | 11.58 |
| | **Closing balance** | **122.59** | **111.03** |
| **13.1.6** | Due from Directors or other Key Management Personnel of the Company **(Refer Note 34(9)** of Consolidated Financial Statements) | Nil | Nil |
| **13.1.7** | Advance due by Firms or Private Companies in which any Director of the Company is a Director or member. | Nil | Nil |

**13.1.8** Refer **Note 34(16)** of the Consolidated Financial Statements with regard to confirmation of balances.

## NOTE NO. 13.2 ASSETS CLASSIFIED AS HELD FOR SALE

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Property, Plant and Equipment **(Refer Note 13.2.1)** | 3.67 | 1.83 |
| **Total** | **3.67** | **1.83** |

**13.2.1** Property, Plant and Equipment as held for sale includes plant & equipment and other assets (office equipment, vehicles, furniture and fixtures etc.) identified for disposal due to replacement/obsolescence of assets in the normal course of operations.

## NOTE NO. 14.1 REGULATORY DEFERRAL ACCOUNT DEBIT BALANCES

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Regulatory Deferral Account Balances in respect of Subansiri Lower Project** | | |
| | Opening Balance | 3,470.59 | 3,470.59 |
| | Addition during the year **(Refer Note 31)** | 1,171.84 | - |
| | Used during the year | 30.22 | - |
| | **Closing balance** | **4,612.21** | **3,470.59** |
| **B** | **Differential Depreciation due to Moderation of Tariff in respect of Kishanganga Power Station** | | |
| | Opening Balance | 1,363.44 | 1,158.75 |
| | Addition during the year **(Refer Note 31)** | 207.73 | 204.69 |
| | **Closing balance** | **1,571.17** | **1,363.44** |
| **C** | **Exchange Differences on Monetary Items** | | |
| | Opening Balance | 3.45 | 3.22 |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | Addition during the year **(Refer Note 31)** | 2.84 | 0.23 |
| | **Closing balance** | **6.29** | **3.45** |
| **D** | **Interest Paid on Court/Arbitration Cases** | | |
| | Opening Balance | 135.51 | 135.51 |
| | **Closing balance** | **135.51** | **135.51** |
| **E** | **Adjustment against Deferred Tax Recoverable for tariff period upto 2009** | | |
| | Opening Balance | 1,460.98 | 1,538.23 |
| | Used during the year **(Refer Note 31)** | 82.32 | 77.25 |
| | Reversed during the year **(Refer Note 31)** | 385.70 | - |
| | **Closing balance** | **992.96** | **1,460.98** |
| **F** | **Adjustment against Deferred Tax Liabilities for tariff period 2014-2019 and onwards** | | |
| | Opening Balance | 771.74 | 755.60 |
| | Addition during the year **(Refer Note 31)** | 753.21 | 16.14 |
| | Used during the year **(Refer Note 31)** | 426.62 | - |
| | **Closing balance** | **1,098.33** | **771.74** |
| | **Closing Balance (A+B+C+D+E+F)** | **8,416.47** | **7,205.71** |
| | Less: Deferred Tax on Regulatory Deferral Account Balances | 425.78 | 118.87 |
| | Add: Deferred Tax recoverable from Beneficiaries | 425.78 | 118.87 |
| | **Regulatory Deferral Account Balances net of Deferred Tax** | **8,416.47** | **7,205.71** |

**14.1.1** **Refer Note 34(18) and 34(22)** of Consolidated Financial Statements for futher disclosures regarding Impairment and Regulatory Deferral Account (Debit) Balances respectively.

**14.1.2** **Refer Note 31** of Consolidated Finantial Statements for movement in Regulatory Deferral Account Balances.

## NOTE NO. 14.2 REGULATORY DEFERRAL ACCOUNT CREDIT BALANCES

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **MAT Credit to be passed on to Beneficiaries** | | |
| | Opening Balance | 1,214.35 | 1347.98 |
| | Addition during the year **(Refer Note 31)** | 360.71 | 27.18 |
| | Used during the Year **(Refer Note 31)** | 117.03 | 160.81 |
| | Reversed during the year | 16.28 | - |
| | **Closing Balance** | **1441.75** | **1214.35** |

**14.2.1** **Refer Note 34(22)** of Consolidated Financial Statements for futher disclosures regarding Regulatory Deferral Account (Credit) Balances.

## NOTE : 15.1 EQUITY SHARE CAPITAL

| PARTICULARS | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | No. of Shares | Amount (₹ in Crore) | No. of Shares | Amount (₹ in Crore) |
| Authorized Share Capital (Par value per share Rs. 10) **(Refer 15.1.2)** | 17,50,00,00,000 | 17,500.00 | 17,50,00,00,000 | 17,500.00 |
| Equity shares issued, subscribed and fully paid (Par value per share Rs. 10) | 10,04,50,34,805 | 10,045.03 | 10,04,50,34,805 | 10,045.03 |

**15.1.1 Reconciliation of equity shares outstanding at the beginning and at the end of the reporting Year:**

| PARTICULARS | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | No. of Shares | Amount (₹ in Crore) | No. of Shares | Amount (₹ in Crore) |
| Opening Balance | 10,04,50,34,805 | 10,045.03 | 10,04,50,34,805 | 10,045.03 |
| Closing Balance | 10,04,50,34,805 | 10,045.03 | 10,04,50,34,805 | 10,045.03 |

**15.1.2** The holding Company has issued only one kind of equity shares with voting rights proportionate to the shareholding of the shareholders. These voting rights are exercisable at meeting of the shareholders. The holders of the equity shares are also entitled to receive dividend as declared from time to time. In the event of liquidation of the holding Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

**15.1.3** Shares in the holding Company held by each shareholder holding more than 5 percent of equity shares specifying the number of shares held :

| Shareholders | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | No. of Shares | In (%) | No. of Shares | In (%) |
| - President of India | 6,77,01,46,458 | 67.40% | 6,77,01,46,458 | 67.40% |
| - Life Insurance Corporation of India | 50,88,29,569 | 5.07% | 52,42,17,909 | 5.22% |

**15.1.4** Shareholding of Promoters as at 31st March 2026:

| Promoter Name | No. of Shares | % of Total Shares | % Change during the Year |
|---|---|---|---|
| - President of India | 6,77,01,46,458 | 67.40% | - |

**15.1.5** Shareholding of Promoters as at 31st March 2025

| Promoter Name | No. of Shares | % of Total Shares | % Change during the Year |
|---|---|---|---|
| - President of India | 6,77,01,46,458 | 67.40% | - |

**15.1.6** Refer Note 33(3)(c) regarding Dividend on equity share capital.

## NOTE NO. 15.2 OTHER EQUITY

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **(i) Capital Reserve** | | |
| Opening Balance | 65.63 | 65.63 |
| **Closing Balance** | **65.63** | **65.63** |
| **(ii) Capital Redemption Reserve** | | |
| Opening Balance | 2,255.71 | 2,255.71 |
| **Closing Balance** | **2,255.71** | **2,255.71** |
| **(iii) Bond Redemption Reserve** | | |
| Opening Balance | 788.66 | 950.61 |
| Less: Transfer to Surplus / Retained Earnings | 102.82 | 161.95 |
| **Closing Balance** | **685.84** | **788.66** |
| **(iv) General Reserve** | | |
| Opening Balance | 11,544.83 | 11,544.83 |
| **Closing Balance** | **11,544.83** | **11,544.83** |
| **(v) Retained Earnings/ Surplus** | | |
| Opening Balance | 14,791.03 | 13,597.17 |
| Add: Profit during the year | 3,765.74 | 3,006.67 |

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Add: Other Comprehensive Income during the year | (68.36) | (72.11) |
| Add: Transfer from Bond Redemption Reserve | 102.82 | 161.95 |
| Less: Dividend (Final and Interim) **(Refer Note 33(3)(c))** | 1,918.60 | 1,908.56 |
| Add: Transactions with NCI | (1.87) | 5.91 |
| **Closing Balance** | **16,670.76** | **14,791.03** |
| **(vi) Fair Value through Other Comprehensive Income (FVTOCI)-Debt Instruments** | | |
| Opening Balance | 22.50 | 23.33 |
| Add:-Change in Fair value of FVTOCI (Net of Tax) | 0.45 | (0.83) |
| **Closing Balance** | **22.95** | **22.50** |
| **(vii) Fair Value through Other Comprehensive Income (FVTOCI)-Equity Instruments** | | |
| Opening Balance | 165.80 | 186.28 |
| Add:-Change in Fair value of FVTOCI (Net of tax) | (0.78) | (20.48) |
| **Closing Balance** | **165.02** | **165.80** |
| **(viii) Fair value through Other Comprehensive Income (FVTOCI)-Cost of Hedge Reserve** | | |
| Opening Balance | (11.03) | - |
| Add: Change in Fair value of FVTOCI (Net of Tax) | (7.56) | (11.03) |
| **Closing Balance** | **(18.59)** | **(11.03)** |
| **TOTAL** | **31,392.15** | **29,623.13** |

## 15.2.1 NATURE AND PURPOSE OF RESERVES

**(i) Capital Reserve:** The holding Company had acquired Jal Power Corporation Limited (JPCL) and Lanco Teesta Hydro Power Limited (LTHPL) through National Company Law Tribunal (NCLT) during previous years. Fair value of assets acquired over and above the amount paid had been recognised in Capital Reserve. This reserve will be utilized in accordance with the provisions of the Companies Act, 2013.

**(ii) Capital Redemption Reserve:** Capital Redemption Reserve is created when company purchases its own shares out of free reserves or securities premium, as required by Companies Act, 2013. A sum equal to the nominal value of theshares so purchased is transferred to capital redemption reserve. This reserve will be utilised in accordance with the provisions of theCompanies Act, 2013.

**(iii) Bond Redemption Reserve:** Ministry of Corporate Affairs notified Companies (Share Capital and Debentures) Amendment Rules, 2019 on 16 August 2019. As per the amendment, Debenture Redemption Reserve (DRR) is not required to be created in case of Companies whose securities are listed. Accordingly, the Company has not created any further Bonds/Debenture Redemption Reserve from the financial year 2019-20 onwards. Further, the outstanding balance of Bonds / Debenture Redemption Reserve created up to 31 March 2019 shall be written back as and when the respective bonds / debentures are redeemed.

**(iv) General Reserve:** The General Reserve is used from time to time to transfer profits from retained earnings for appropriation purposes, as the same is created by transfer from one component of equity to another. The same will be utilised as per the provisions of the Companies Act, 2013.

**(v) Retained Earnings:** Retained Earnings are the profits of the Company earned till date net of appropriations. The same will be utilised for the purposes as per the provisions of the Companies Act, 2013.

**(vi) Fair Value through Other Comprehensive Income (FVTOCI)-Debt Instruments:** The Group has elected to recognise changes in the fair value of certain investments in debt securities in Other Comprehensive Income (OCI). This reserve represents the cumulative gains and losses arising on the revaluation of debt instruments measured at fair value through OCI. On derecognition of the assets, cumlative gain or loss previously recognised in OCI is reclassified from equity to profit or loss.

**(vii) Fair Value through Other Comprehensive Income (FVTOCI)-Equity Instruments:** The Group has elected to recognize changes in the fair value of certain investments in equity instruments in other comprehensive income. These changes are accumulated in reserve for equity instruments through OCI within equity.The Company transfers amounts from this reserve to retained earnings when the relevant equity instruments are derecognized.

**(viii) Fair value through Other Comprehensive Income (FVTOCI)- Cost of Hedge Reserve:** The Company designates the intrinsic value of foreign currency option contracts as hedging instruments in a 'Fair Value Hedge'. The changes in time value of an option are recognised in OCI under Cost of Hedge Reserve. The option premium payable is also recognised under Cost of Hedge Reserve, gradually impacting the finance cost through amortization, over the life of the hedging instrument.

## Note No. 15.3: NON-CONTROLLING INTERESTS (NCI)

(₹ in crore)

| Name of Subsidiaries | As at 31st Mar-26 | As at 31st Mar-25 |
|---|---|---|
| NHDC Limited | 2,800.99 | 2,779.92 |
| Loktak Downstream Hydroelectric Corporation Ltd. (LDHCL) | (0.15) | - |
| Bundelkhand Saur Urja Ltd. (BSUL) | 10.63 | 11.48 |
| Ratle Hydroelectric Power Corporation Limited (RHPCL) | 784.55 | 371.99 |
| Chenab Valley Power Projects Limited (CVPPL) | 3,371.65 | 2,331.51 |
| **TOTAL** | **6,967.67** | **5,494.90** |

**15.3.2 Explanatory Note:**

**a) INTERESTS IN OTHER ENTITIES**

The group's subsidiaries at 31st March, 2026 are set out below. Unless otherwise stated, they have share capital consisting solely of equity shares that are held directly by the group, and the proportion of ownership interests held equals the voting rights held by the group. The country of incorporation or registration is also their principal place of business

| Name of entity | Place of business/ country of incorporation | Ownership interest held by the group | | Ownership interest held by Non-Controlling Interests | | Principal activities |
|---|---|---|---|---|---|---|
| | | 31-Mar-26 % | 31-Mar-25 % | 31-Mar-26 % | 31-Mar-25 % | |
| NHDC Limited | India | 51.08 | 51.08 | 48.92 | 48.92 | Electricity generation |
| Loktak Downstream Hydroelectric Corporation Ltd. (LDHCL) | India | 74.00 | 74.00 | 26.00 | 26.00 | Electricity generation |
| Bundelkhand Saur Urja Ltd. (BSUL) | India | 90.63 | 88.82 | 9.37 | 11.18 | Electricity generation |
| Ratle Hydroelectric Power Corporation Limited (RHPCL) | India | 51.00 | 57.41 | 49.00 | 42.59 | Electricity generation |
| Chenab Valley Power Projects Limited (CVPPL) | India | 58.16 | 59.15 | 41.84 | 40.85 | Electricity generation |

**b) Non-Controlling Interest (NCI)**

Set out below is the summarised financial information for each subsidiary that has non-controlling interests

in the group. The amounts disclosed for each subsidiary are before inter-company eliminations.

(₹ in Crore)

| Particulars | NHDC Limited | | LDHCL | | BSUL | | RHPCL | | CVPPL | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 |
| Current Assets | 2,049.43 | 2,291.30 | 0.22 | 0.24 | 50.59 | 59.95 | 170.13 | 143.95 | 1,499.68 | 568.30 |
| Current Liabilities | 618.54 | 530.27 | 1.36 | 0.94 | 64.32 | 65.43 | 106.65 | 56.30 | 731.53 | 760.33 |
| **Net Current Assets** | **1,430.89** | **1,761.03** | **(1.14)** | **(0.70)** | **(13.73)** | **(5.48)** | **63.48** | **87.65** | **768.15** | **(192.03)** |
| Non-current Assets | 5,444.45 | 5,162.86 | 0.36 | 0.66 | 385.56 | 378.20 | 1,556.95 | 915.89 | 14,384.06 | 9,844.30 |
| Assets held for Sale | 0.59 | 0.02 | 0.18 | 0.02 | - | - | - | - | 0.09 | 0.07 |
| Regulatory Deferral Account Balance | 140.80 | 119.29 | - | - | - | - | - | - | 1.38 | 0.77 |
| Non-current Liabilities | 1,291.47 | 1,360.97 | - | - | 258.41 | 270.02 | 19.15 | 25.19 | 8,282.34 | 3,945.75 |
| **Net Non-current Assets** | **4,294.37** | **3,921.20** | **0.54** | **0.68** | **127.15** | **108.18** | **1,537.80** | **890.70** | **6,103.19** | **5,899.39** |
| **Net Assets** | **5,725.26** | **5,682.23** | **(0.60)** | **(0.02)** | **113.42** | **102.70** | **1,601.28** | **978.35** | **6,871.34** | **5,707.36** |
| **Share Application money received from NCI** | - | - | - | - | | - | - | - | 853.87 | - |
| **Share Application money received from Parent** | - | | - | | - | - | - | 105.00 | - | - |
| **Total of Non Controlling Interest** | **2,800.99** | **2,779.92** | **(0.15)** | **-** | **10.63** | **11.48** | **784.55** | **371.99** | **3,371.65** | **2,331.51** |

## c) Summarised Statement of Profit and Loss

(₹ in Crore)

| Particulars | NHDC Limited | | LDHCL | | BSUL | | RHPCL | | CVPPL | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 |
| Revenue | 1,531.18 | 1,594.64 | - | - | 30.89 | 28.50 | 5.03 | 5.29 | 7.06 | 10.89 |
| Profit/(Loss) for the year | 914.21 | 700.87 | (0.58) | (1.03) | (11.69) | (4.25) | 3.51 | 3.36 | (9.07) | (12.73) |
| Regulatory Deferral Income | 21.51 | 136.09 | | - | - | - | - | - | 0.61 | 0.25 |
| Other Comprehensive income | (1.67) | (3.06) | - | - | - | - | - | - | - | - |
| **Total Comprehensive income** | **934.05** | **833.90** | **(0.58)** | **(1.03)** | **(11.69)** | **(4.25)** | **3.51** | **3.36** | **(8.46)** | **(12.48)** |
| Profit including "Movement in Regulatory Deferral Account Balances" allocated to NCI | 457.79 | 409.47 | (0.15) | (0.27) | (1.10) | (0.48) | 1.72 | 1.43 | (3.54) | (5.10) |
| OCI allocated to NCI | (0.82) | (1.50) | - | - | - | - | - | - | - | - |
| Dividends paid to NCI | 435.91 | 467.60 | - | - | - | - | - | - | - | - |

**d) Summarised Cash Flows**

(₹ in Crore)

| Particulars | NHDC Limited | | LDHCL | | BSUL | | RHPCL | | CVPPL | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 | 31-Mar-26 | 31-Mar-25 |
| Cash flows from operating activities | 995.50 | 786.76 | 1.34 | (1.33) | 29.91 | 21.81 | (9.73) | 1.26 | (13.28) | 62.07 |
| Cash flows from investing activities | (3.46) | 141.78 | (1.35) | 0.02 | (21.38) | (0.32) | (633.93) | (280.76) | (4,445.74) | (3,362.18) |
| Cash flows from financing activities | (896.96) | (889.67) | - | (0.05) | (21.47) | (35.36) | 619.35 | 300.08 | 5,104.41 | 3,055.31 |
| **Net increase / (decrease) in cash and cash equivalents** | **95.08** | **38.87** | **(0.01)** | **(1.36)** | **(12.94)** | **(13.87)** | **(24.31)** | **20.58** | **645.39** | **(244.80)** |

## NOTE NO. 16.1 NON CURRENT - FINANCIAL LIABILITIES - BORROWINGS

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **At Amortised Cost** | | |
| **A** | **- Secured Loans** | | |
| | **-Bonds** | 7,757.84 | 9,921.57 |
| | **-Term Loan** | | |
| | - from Banks | 11,605.97 | 12,462.52 |
| | - from Other (Financial Institutions) | 5,155.57 | 1,577.56 |
| **B** | **- Unsecured Loans** | | |
| | **- Bonds** | 9,347.00 | 3,485.00 |
| | **- Term Loan** | | |
| | - from Bank | 5,895.81 | 2,748.28 |
| | from Government of India (Subordinate Debts) **(Refer Note 16.1.2)** | 5,197.13 | 4,662.63 |
| | - from Others (in Foreign Currency) | 1,214.20 | 824.17 |
| | **TOTAL** | **46,173.52** | **35,681.73** |

**16.1.1** Debt Covenants : **Refer Note no. 33(3)** with regard to Capital Management.

**16.1.2** Term Loan from Government of India (Subordinate Debts) is at fair value since these loans carry interest rate which is lower than the prevailing market rate. Total Subordinate Debts outstanding as on 31.3.2026 is ₹ 7138.74 Crore (Previous Year ₹ 6887.37 Crore) including ₹ 52.21 Crore (Previous Year ₹ 52.21 Crore) which is repayable within the next 12 months.

**16.1.3** Particulars of Redemption, Repayments, Securities and rate of Interest.

## NOTE NO. - 16.1.3

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **(A)** | **BONDS (Non-convertible and Non-cumulative)-Secured** | | |
| **i)** | **TAX FREE BONDS - 3A SERIES (Refer Note 16.1.3.B (2&4))** | 365.21 | 365.21 |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | (8.67% p.a. 20 Years Secured Redeemable Non-Convertible Tax Free Bonds of face value of ₹ 1,000/- each issued on 02.11.2013).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 02.11.2033) | | |
| ii) | **TAX FREE BONDS- 3B SERIES (Refer Note 16.1.3.B (2&4))**<br>(8.92% p.a. 20 Years Secured Redeemable Non-Convertible Tax Free Bonds of face value of ₹ 1,000/- each issued on 02.11.2013).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 02.11.2033) | 276.12 | 276.12 |
| iii) | **BONDS- U SERIES (Refer Note 16.1.3.B (1&5))**<br>(8.24% p.a. 15 Years Secured Redeemable Non-Cumulative Non-Convertible Taxable Bonds of face value of ₹ 10,00,000/- each issued on 27.06.2016).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 27.06.2031) | 573.89 | 573.89 |
| iv) | **BONDS- U1 SERIES (Refer Note 16.1.3.B (1&5))**<br>(8.17% p.a. 15 Years Secured Redeemable Non-Cumulative Non-Convertible Taxable Bonds of face value of ₹ 10,00,000/- each issued on 07.07.2016).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 27.06.2031) | 382.40 | 382.40 |
| v) | **TAX FREE BONDS- 2A SERIES (Refer Note 16.1.3.B (2&4))**<br>(8.54% p.a. 15 Years Secured Redeemable Non-Convertible Tax Free Bonds of face value of ₹ 1,000/- each issued on 02.11.2013).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 02.11.2028) | 231.32 | 231.32 |
| vi) | **TAX FREE BONDS- 2B SERIES (Refer Note 16.1.3.B(2&4))**<br>(8.79% p.a. 15 Years Secured Redeemable Non-Convertible Tax Free Bonds of face value of ₹ 1,000/- each issued on 02.11.2013).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 02.11.2028) | 93.10 | 93.10 |
| vii) | **BONDS-AC SERIES (Refer Note 16.1.3.B (11))**<br>(6.86% p.a. 15 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 12.02.2021 with 10 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1500 Crore redeemable in 10 equal annual installments commencing from 12.02.2027).<br>(Amount includes interest accrued but not due) | 1,513.53 | 1,513.53 |
| viii) | **BONDS-AB SERIES (Refer Note 16.1.3.B (10))**<br>(6.80% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 24.04.2020 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 750 Crore redeemable in 5 equal annual installments commencing from 24.04.2026). (Amount includes interest accrued but not due) | 797.79 | 797.79 |
| ix) | **BONDS-AA-1 SERIES (Refer Note 16.1.3.B (9))** | 401.59 | 501.98 |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| (6.89% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹10,00,000/- each issued on 11.03.2020 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 500 Crore redeemable in 5 equal annual installments commencing from 11.03.2026).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 100 crore each are outstanding) | | |
| x) **BONDS-AA SERIES (Refer Note16.1.3.B (9))**<br>(7.13% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹10,00,000/- each issued on 11.02.2020 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1500 Crore redeemable in 5 equal annual installments commencing from 11.02.2026).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 300 crore each are outstanding) | 1,211.49 | 1,514.36 |
| xi) **BONDS-Y-1 SERIES (Refer Note16.1.3.B(8))**<br>(7.38% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 03.01.2020 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 500 Crore redeemable in 5 equal annual installments commencing from 03.01.2026).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 100 crore each are outstanding). | 407.12 | 508.90 |
| xii) **BONDS-Y SERIES (Refer Note 16.1.3.B(8))**<br>(7.50% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 07.10.2019 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1500 Crores redeemable in 5 equal annual installments commencing from 07.10.2025).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 300 crore each are outstanding). | 1,243.40 | 1,554.25 |
| xiii) **BONDS-W2 SERIES (Refer Note 16.1.3.B (7))**<br>(7.35% p.a. 10 Years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 50,00,000/- each issued on 15.09.2017 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 750 Crore redeemable in 5 equal annual installments which commenced from 15.09.2023).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 2 annual installments of ₹ 150.00 crore each are outstanding). | 311.96 | 467.94 |
| xiv) **BONDS-V2 SERIES (Refer Note 16.1.3.B (2))**<br>(7.52% p.a. 10 Years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 50,00,000/- each issued on 06.06.2017 with 5 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1475 Crore redeemable in 5 equal annual installments which commenced from 06.06.2023).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 2 annual installments of ₹ 295.00 crore each are outstanding). | 626.35 | 939.52 |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| xv) | **BONDS-X SERIES (Refer Note 16.1.3.B (2))**<br>(8.65% p.a. 10 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 08.02.2019 with issue size of ₹ 1500 Crore, Redeemable in 7 equal yearly installments which commenced from 08.02.2023).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 3 annual installments of ₹ 214.29 crore each are outstanding) | 650.78 | 867.71 |
| xvi) | **BONDS-T SERIES (Refer Note 16.1.3.B (1 and 5))**<br>(8.50% p.a. 15 Years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 14.07.2015 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1474.92 Crore redeemable in 12 equal annual installments which commenced from 12.07.2019).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 5 annual installments of ₹ 122.91 crore each are outstanding) | 651.90 | 782.28 |
| xvii) | **BONDS-R-3 SERIES (Refer Note 16.1.3.B (2))**<br>(8.78% p.a. 15 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 10,00,000/- each issued on 11.02.2013 with 10 Separately Transferable Redeemable Principal Parts with issue size of ₹ 892.00 Crore redeemable in 10 equal annual installments which commenced from 11.02.2019).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 2 annual installments of ₹ 89.20 Crores each are outstanding) | 180.50 | 270.75 |
| xviii) | **BONDS-S-2 SERIES (Refer Note 16.1.3.B(5))**<br>(8.54% p.a. 15 Years Secured Non-Cumulative Non-Convertible Redeemable Bonds of Taxable face value of ₹12,00,000/- each issued on 26.11.2014 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 660.00 Crore redeemable in 12 equal annual installments which commenced from 26.11.2018).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 4 annual installments of ₹ 55.00 crore each are outstanding). | 226.49 | 283.11 |
| xix) | **BONDS-Q SERIES (Refer Note 16.1.3.B (3&6))**<br>(9.25% p.a. 15 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 12.03.2012 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1266.00 Crore redeemable in 12 equal annual insallments which commenced from 12.03.2016).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 1 annual installment of ₹ 105.50 Crore is outstanding). | 106.03 | 212.07 |
| xx) | **BONDS-R-2 SERIES (Refer Note 16.1.3.B (2))**<br>(8.85% p.a. 14 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 11.02.2013 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 382.08 Crores redeemable in 12 equal annual insallments which commenced from 11.02.2016).<br>(Amount Includes interest accrued but not due)<br>(As on 31.03.2026, 1 annual installment of ₹ 31.84 Crores is outstanding). | 32.21 | 64.44 |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| xxi) **BONDS-R-1 SERIES (Refer Note 16.1.3.B (2))** | - | 6.93 |
| (8.70% p.a. 13 years Secured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of face value of ₹ 12,00,000/- each issued on 11.02.2013 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 82.20 Crore redeemable in 12 equal annual insallments which commenced from 11.02.2015).<br>(Amount Includes interest accrued but not due)<br>(Fully redeemed on 31.03.2026) | | |
| **Total Bonds -(Secured) - including Current Maturities** | **10,283.18** | **12,207.60** |
| Less: Current Maturities of Principal Part | 2,163.74 | 1,870.59 |
| Less: Current Maturities of interest accrued but not due | 361.60 | 415.44 |
| **Total Bonds -(Secured) - excluding Current Maturities (A)** | **7,757.84** | **9,921.57** |
| (B). **TERM LOANS - From Banks (Secured)** | | |
| i) **BANK OF BARODA - ₹ 1500 Crore (Refer Note 16.1.3.B (19))** | 1,509.94 | 1,500.00 |
| (Outstanding balance as on 31.03.2026 is repayable in 144 equal monthly instalments of ₹ 10.4167 Crore each from 01.07.2027 at floating interest rate of 7.80% p.a. as on 31.03.2026 (Overnight MCLR 7.80% without SP & Spread with Monthly reset)). | | |
| ii) **BANK OF BARODA - ₹ 1035 Crore (Refer Note 16.1.3.B (16))** | 1,040.78 | 1,035.00 |
| (Outstanding balance as on 31.03.2026 is repayable in 144 equal monthly instalments of ₹ 7.1875 Crore each from 01.10.2026 at floating interest rate of 6.57% p.a. as on 31.03.2026 (1 Year G-SEC 5.58% PLUS 0.99% Spread with Quarterly reset)). | | |
| iii) **BANK OF BARODA - ₹ 750 Crore (Refer Note 16.1.3.B (19))** | 754.97 | 750.00 |
| (Outstanding balance as on 31.03.2026 is repayable in 156 equal monthly instalments of ₹ 4.8077 Crore each from 01.09.2026 at floating interest rate of 7.80% p.a. as on 31.03.2026 (Overnight MCLR 7.80% without SP & Spread with Monthly reset)). | | |
| iv) **BANK OF BARODA - ₹ 350 Crore (Refer Note 16.1.3.B (16))** | 347.44 | 350.00 |
| (Outstanding balance as on 31.03.2026 is repayable in 79 equal monthly instalments of ₹ 4.375 Crore each from 01.04.2026 at floating interest rate of 6.18% p.a. as on 31.03.2026 (1 Year G-SEC 5.58% PLUS 0.60% Spread with Quarterly reset)). | | |
| v) **UNION BANK OF INDIA - ₹ 2000 Crore (Refer Note 16.1.3.B (18))** | 1,932.99 | 2,000.00 |
| (Outstanding balance as on 31.03.2026 is repayable in 150 equal monthly instalments of ₹ 12.8205 Crore each from 01.04.2026 at floating interest rate of 6.07% p.a. as on 31.03.2026<br>(3 months Treasury Bill 5.27% PLUS 0.80% Spread with Quaterly reset)). | | |
| (vi) **J & K BANK LIMITED - ₹ 200 Crore (Refer Note 16.1.3.B (16))** | 183.51 | 200.00 |
| (Outstanding balance as on 31.03.2026 is repayable in 73 equal monthly instalments of ₹ 2.50 Crore each from 01.04.2026 at floating interest rate of 6.50% p.a. as on 31.03.2026 (Repo rate 5.25% PLUS 1.25% Spread with Quarterly reset)). | | |
| (vii) **CENTRAL BANK OF INDIA - ₹ 1000 Crore (Refer Note 16.1.3.B (14))** | 754.23 | 869.57 |
| (Outstanding balance as on 31.03.2026 is repayable in 69 equal monthly instalments of ₹ 10.8696 Crore each from 01.04.2026 at floating interest rate of 6.64% p.a. as on 31.03.2026 (Repo rate 5.25% PLUS 1.39% Spread with Quarterly reset)). | | |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| (viii) | **J & K BANK LIMITED - ₹ 600 Crore (Refer Note 16.1.3.B (17))**<br>(Outstanding balance as on 31.03.2026 is repayable in 84 equal monthly instalments of ₹ 5.5556 Crore each from 01.04.2026 at floating interest rate of 6.50% p.a. as on 31.03.2026 (Repo rate 5.25% PLUS 1.25% Spread with Quarterly reset)). | 469.24 | 527.78 |
| (ix) | **HDFC BANK LIMITED - ₹ 2046.94 Crore (MONETISATION OF FREE CASH OF Kishanganga PS) (Refer Note 16.1.3.B (17))**<br>(Outstanding balance as on 31.03.2026 is repayable in 72 monthly instalments from 01.04.2026 at floating interest rate of 5.55% p.a. as on 31.03.2026 (1 months Treasury Bill i.e. 4.55% PLUS 1.00% Spread with Monthly reset)).<br>(Amount Includes interest accrued but not due) | 1,655.55 | 1,866.48 |
| (x) | **HDFC BANK LIMITED - ₹ 2000 Crore (Refer Note 16.1.3.B (11, 12 & 13))**<br>(Outstanding balance as on 31.03.2026 is repayable in 67 equal monthly instalments of ₹ 21.7391 Crore each from 01.04.2026 at floating interest rate of 6.05% p.a. as on 31.03.2026 (1 months Treasury Bill 4.55% PLUS 1.50% Spread with Monthly reset)). | 1,464.01 | 1,695.65 |
| (xi) | **STATE BANK OF INDIA - ₹ 1876.37 Crore (MONETISATION OF FREE CASH OF URI-I PS) (Refer Note 16.1.3.B (15))**<br>(Outstanding balance as on 31.03.2026 is repayable in 83 monthly instalments from 30.04.2026 at floating interest rate of 8.30% p.a. as on 31.03.2026 (3 months MCLR i.e. 8.25% PLUS 0.05% Spread with Quarterly reset) and 5% of actual revenue booked by NHPC for the Power Station from sale of Secondary Energy Units for previous 12 month period shall be paid to the Bank at the end of respective 13 month period inclusive of the month of disbursement).<br>(Amount Includes interest accrued but not due) | 1,445.26 | 1,596.89 |
| (xii) | **HDFC BANK (Refer Note No. 16.1.3.B (20)**<br>₹ 213.25 Crore was sanctioned by HDFC Bank as a Term Loan and ₹ 213.25 Crore has been disbursed till date. Repayable on 13 years on Quarterly Basis starting from 1st Quarter of FY 2024-25 ( with Moratorium of 2 years) at a floating interest rate (RBI Reporate + 2.48%). 8 Instalments has been paid up to 31.03.2026 out of 52 instalments. The loan has been taken by Bundekhand Saur Urja Limited.<br>(Amount disclosed is including interest accrued but not due). | 185.46 | 199.85 |
| (xiii) | **J & K Bank Ltd. (Refer Note 16.1.3.B (21))**<br>(Repayable in 80 Equal monthly installments w.e.f 1st November 2025 after 36 months of moratorium period ,at floating interest rate (Repo plus 2 % spread with RBI Policy reset) of 7.25% p.a as on 31-03-2026. Amount disclosed is including interest accrued but not due). The loan has been taken by Jalpower Corporation Limited. | 289.53 | 313.00 |
| (xiv) | **Bank of Baroda (Refer Note 16.1.3.B (21))**<br>(Repayable in 80 Equal monthly installments w.e.f 1st November 2026 after 36 months of moratorium period at floating interest rate (1 Year G Sec Rate plus 0.87 % p.a) of 6.45% p.a as on 31-03-2026. Amount disclosed is including interest accrued but not due.) The loan has been taken by Jalpower Corporation Limited. | 345.88 | 344.00 |
| (xv) | **Bank of Baroda (Refer Note 16.1.3.B (21))** | 180.19 | 140.00 |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| (Repayable in 80 Equal monthly installments w.e.f 1st April 2028 after 36 months of moratorium period ,at floating interest rate overnight MCLR without spread of 7.80% p.a as on 31-03-2026. Amount disclosed is including interest accrued but not due.) The loan has been taken by Jalpower Corporation Limited. | | |
| **(xvi) UCO Bank (Refer Note 16.1.3.B (21))** | 370.00 | - |
| (Repayable in 80 Equal monthly installments w.e.f 1st April 2029 after 36 months of moratorium period ,at a floating interest rate (Repo plus 1.74% spread with RBI Policy reset) of 6.99% p.a. as on 31-03-2026. The loan has been taken by Jalpower Corporation Limited. | | |
| **Total Term Loans - Banks (Secured)** | **12,928.98** | **13,388.22** |
| Less: Current Maturities of Principal Part | 1,262.31 | 911.88 |
| Less: Current Maturities of interest accrued but not due | 60.70 | 13.82 |
| **Total Term Loans - Banks (Secured) excluding Current Maturities (B)** | **11,605.97** | **12,462.52** |
| **(C). TERM LOANS - From Others-Financial Institutions (Secured)** | | |
| **(i) REC (for Kiru HEP)** | 978.07 | 631.57 |
| (Sanctioned @ 8.60% p.a. interest rate (Internal Benchmark Rate/card rate with fixed rebate of 255 bps) with annual reset, currently at 8.35% per annum. The principle shall be repaid in 72 quarterly instalments commencing from the end of first quarter after one year moratorium period from COD. The interest shall be paid on monthly basis on outstanding loan amount. The loan shall be secured by way of creation of charge on movable and immovable assets of Kiru HEP on pari-passu basis. The loan has been taken by Chenab Valley Power Projects Limited. | | |
| **(ii) PFC (for Kiru HEP)** | 1,172.19 | 364.66 |
| (Sanctioned @ 8.60% p.a. interest rate (Internal Benchmark Rate/card rate with fixed rebate of 255 bps) with annual reset, currently at 8.35% per annum. The principle shall be repaid in 72 quarterly instalments commencing from the end of first quarter after one year moratorium period from COD. The interest shall be paid on monthly basis on outstanding loan amount). The loan shall be secured by way of creation of charge on movable and immovable assets of Kiru HEP on pari-passu basis. The loan has been taken by Chenab Valley Power Projects Limited. | | |
| **(iii) REC (For Pakal Dul HEP)** | 754.95 | 582.55 |
| (Sanctioned @ 9.20% p.a. ( Internal Benchmark Rate/card rate with fixed rebate of 170 bps) with annual reset. The principle shall be repaid in 59 quarterly instalments commencing from the end of first quarter after 03 months moratorium period from COD).The interest shall be paid on monthly basis on outstanding loan amount. The loan shall be secured by way of creation of charge on movable and immovable assets of Pakal Dul HEP on pari-passu basis. The loan has been taken by Chenab Valley Power Projects Limited. | | |
| **(iv) PFC (For Pakal Dul HEP)** | 426.25 | - |
| (Sanctioned @ 9.20% p.a. ( Internal Benchmark Rate/card rate with fixed rebate of 170 bps) with annual reset. The principle shall be repaid in 59 quarterly instalments commencing from the end of first quarter after 03 months moratorium period from COD).The interest shall be paid on monthly basis on outstanding loan amount. The loan shall be secured by way of creation of charge on movable and immovable assets of Pakal Dul HEP on pari-passu basis. The loan has been taken by Chenab Valley Power Projects Limited. | | |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **(v) J & K Bank (For Pakal Dul HEP)**<br>Sanctioned @ 8.95% p.a. ( 1 Year MCLR with Nil Spread) with annual reset. The principle shall be repaid in 59 quarterly instalments commencing from the end of first quarter after 03 months moratorium period from COD).The interest shall be paid on monthly basis on outstanding loan amount. The loan shall be secured by way of creation of charge on movable and immovable assets of Pakal Dul HEP on pari-passu basis. The loan has been taken by Chenab Valley Power Projects Limited. | 1,000.00 | - |
| **(vi) HUDCO (For Pakal Dul HEP)**<br>Sanctioned @ 9.20% p.a. ( Internal Benchmark Rate/card rate with fixed rebate of 40 bps) with annual reset, currently at 8.85% per annum. The principle shall be repaid in 59 quarterly instalments commencing from the end of first quarter after 03 months moratorium period from COD). The interest shall be paid on monthly basis on outstanding loan amount. The loan shall be secured by way of creation of charge on movable and immovable assets of Pakal Dul HEP on pari-passu basis. | 830.36 | - |
| **Total Term Loans - Banks (Secured)** | **5,161.82** | **1,578.78** |
| **Less:** Current Maturities of Principal Part | - | - |
| **Less:** Current Maturities of interest accrued but not due | 6.25 | 1.22 |
| **Total Term Loans - Banks (Secured) excluding Current Maturities (C)** | **5,155.57** | **1,577.56** |
| **(D) BONDS (Non-convertible and Non-cumulative)-Unsecured** | | |
| **i) BONDS-AE Series**<br>(7.20% p.a. 10 year Unsecured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of Face value of ₹ 1,00,00,000/- each issued on 27.01.2025).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 27.01.2035) | 2,520.42 | 2,520.42 |
| **ii) BONDS-AD Series**<br>(7.59% p.a. 15 year Unsecured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of Face value of ₹ 12,00,000/- each issued on 20.02.2023 with 12 Separately Transferable Redeemable Principal Parts with issue size of ₹ 996 Crore redeemable in 12 equal annual installments commencing from 20.02.2027).<br>(Amount Includes interest accrued but not due) | 1,004.28 | 1,004.28 |
| **iii) BONDS-AF Series**<br>(6.86% p.a. 15 year Unsecured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of Face value of ₹10,00,000/- each issued on 06.05.2025 with 10 Separately Transferable Redeemable Principal Parts with issue size of ₹ 1945 Crore redeemable in 10 equal annual installments commencing from 06.05.2031).<br>(Amount Includes interest accrued but not due) | 2,065.63 | - |
| **iv) BONDS-AG Series**<br>(6.40% p.a. 2 year Unsecured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of Face value of ₹1,00,000/- each issued on 12.08.2025).<br>(Amount Includes interest accrued but not due)<br>(Date of redemption 12.08.2027) | 2,081.37 | - |
| **v) BONDS-AH Series**<br>(7.29% p.a. 15 year Unsecured Non-Cumulative Non-Convertible Redeemable Taxable Bonds of Face value of ₹10,00,000/- each issued on 27.02.2026 with 10 Separately Transferable Redeemable Principal Parts with issue size of ₹ 2000 Crore redeemable in 10 equal annual installments commencing from 27.02.2032).<br>(Amount Includes interest accrued but not due) | 2,013.18 | - |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Total Bonds -(Unsecured) - including Current Maturities** | **9,684.88** | **3,524.70** |
| Less: Current Maturities of Principal Part | 83.00 | - |
| Less: Current Maturities of interest accrued but not due | 254.88 | 39.70 |
| **Total Bonds -(Unsecured) - excluding Current Maturities (D)** | **9,347.00** | **3,485.00** |
| **(E). Term Loan - From Banks (Unsecured)** | | |
| **i) STATE BANK OF INDIA - ₹ 2000 Crore** (Outstanding balance as on 31.03.2026 is repayable in 118 equal monthly instalments of ₹ 16.67 Crore each and last installment of ₹ 16.27 Crore from 01.04.2026 at floating interest rate of 6.51% p.a. as on 31.03.2026 (3 Months T-Bill i.e. 5.38% PLUS 1.13% Spread with Quarterly reset)). | 2,010.94 | - |
| **ii) STATE BANK OF INDIA - ₹ 1854.3288 Crore (MONETISATION OF FREE CASH OF CHAMERA-III PS AND PARBATI-III PS)** (Outstanding balance as on 31.03.2026 is repayable in 118 monthly instalments from 01.04.2026 at floating interest rate of 6.53% p.a. as on 31.03.2026 (3 Months T-Bill i.e. 5.38% PLUS 1.15% Spread with Quarterly reset)). | 1,842.17 | - |
| **iii) BANK OF BARODA - ₹ 2348.4468 Crore (MONETISATION OF FREE CASH OF - DULHASTI PS)** (Outstanding balance as on 31.03.2026 is repayable in 81 monthly instalments from 30.04.2026 at floating interest rate of 6.66% p.a. as on 31.03.2026 (1 Year G-Sec i.e. 5.59% PLUS 1.07% Spread with Quarterly reset)). | 2,071.62 | 2,295.24 |
| **iv) HDFC Bank Ltd. - ₹ 1016.39 Crore (SECURITIZATION OF RoE - CHAMERA-I PS)** (Outstanding balance as on 31.03.2026 is repayable in 72 monthly instalments from 01.04.2026 at floating interest rate of 6.00% p.a. as on 31.03.2026 (1 months Treasury Bill i.e. 4.55% PLUS 1.45% Spread with monthly reset) and 5% of Income booked by NHPC Ltd. for the Power Station against sale of Secondary Energy Units for previous 12 – month period shall be paid to the HDFC Bank Ltd. at the end of the next month of every 12 month period completed inclusive of the month of disbursement). (Amount Includes interest accrued but not due) | 683.44 | 777.58 |
| **Total Term Loans - Banks (Unsecured)** | **6,608.17** | **3,072.82** |
| **Less:** Current Maturities of Principal Part | 685.24 | 316.52 |
| **Less:** Current Maturities of interest accrued but not due | 27.12 | 8.02 |
| **Total Term Loans - (Unsecured) - excluding Current Maturities (E)** | **5,895.81** | **2,748.28** |
| **(F). Term Loan-From Other parties- Government (Unsecured)** | | |
| **Loans from Govt. of India (At Fair Value)** | | |
| **i) Subordinate Debt from Govt. of India for Kishanganga HE Project** (Outstanding balance as on 31.03.2026 is repayable in 10 equal annual instalments of ₹ 377.429 Crore each in respect of undiscounted amount from the 11th year after commissioning of the project i.e. from 24.05.2029 at fixed interest rate of 1% p.a.) (Amount Includes interest accrued but not due) | 3,133.76 | 3,070.12 |
| **ii) Subordinate Debt from Govt. of India for Nimoo-Bazgo Power Station** | 447.52 | 470.73 |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| (Outstanding balance as on 31.03.2026 is repayable in 17 equal annual instalments of ₹ 29.095 Crore each in respect of undiscounted amount from 10.10.2026 at fixed interest rate of 4% p.a.)<br>(Amount Includes interest accrued but not due) | | |
| **iii) Subordinate Debt from Govt. of India for Chutak Power Station** | 341.85 | 361.01 |
| (Outstanding balance as on 31.03.2026 is repayable in 16 equal annual instalments of ₹ 23.11 Crore each in respect of undiscounted amount from 01.02.2026 at fixed interest rate of 2.50% p.a.)<br>(Amount Includes interest accrued but not due) | | |
| **iv) Subordinate Debt from Government of India for Pakal Dul HEP** | 1,064.08 | 881.98 |
| (Repayment to be started from 8th year of completion of project and continue till 19th year i.e. from September 2034 along with interest @ 1% p.a to be charged after completion of the project). The loan has been taken by Chenab Valley Power Projects Limited | | |
| **(v) Subordinate Debt from Government of India for Kwar HEP** | 334.11 | - |
| (NSSF Loan sanctioned @7.70% p.a. fixed interest rate by Ministry of Finance Department of Economic Affairs (DEA). The principal shall be repaid in on lump sum (bullet repayment) at the maturity of loan i.e. after completion of 10 years from date of release. The interest shall be paid half yearly from the date of payment of principal. The loan is unsecured and taken by Chenab Valley Power Projects Limited) | | |
| **Total Term Loan -Government (Unsecured)** | **5,321.32** | **4,783.84** |
| Less: Current Maturities of Principal Part | 52.21 | 52.21 |
| Less: Current Maturities of interest accrued but not due | 71.98 | 69.00 |
| **Total Term Loan - Government (Unsecured) - excluding Current Maturities ( F )** | **5,197.13** | **4,662.63** |
| **(G). TERM LOANS - From Others- Foreign Currency (Unsecured)** | | |
| **i) Japan International Cooperation Agency Tranche-I (Refer Note 16.1.2.B(13))** | - | 14.00 |
| (Fully repaid as on 16.01.2026) (including Interest Accrued but not due) | | |
| **ii) Japan International Cooperation Agency Tranche-II (Refer Note 16.1.2.B(13))** | 95.02 | 138.01 |
| (Repayable in 4 equal half yearly instalments of ₹ 23.60 Crore each upto 20.12.2027 at fixed interest rate of 2.3% as on 31.03.2026) (including Interest Accrued but not due) | | |
| **iii) Japan International Cooperation Agency Tranche-III (Refer Note 16.1.2.B(13))** | 279.07 | 304.01 |
| (Repayable in 16 equal half yearly instalments of ₹ 17.43 Crore each upto 20.03.2034 at fixed interest rate of 1.3% as on 31.03.2026) (including Interest Accrued but not due) | | |
| **iv) Japan Bank for International Cooperation (Refer Note 16.1.3.B(13))** | 1,054.99 | 523.70 |
| (Repayable in 17 half yearly installments commencing upto 27.03.2034 at a floating rate of interest linked to TONA) (including Interest Accrued but not due). | | |
| **Total Term Loan -Other Parties -Foreign Currency (Unsecured)** | **1,429.08** | **979.72** |

(₹ in Crore)

| 16.1.3. A Particulars of redemptions , repayments and securities | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Less: Current Maturities of Principal Part | 213.92 | 151.24 |
| Less: Current Maturities of Interest Accrued but not due | 0.96 | 4.31 |
| **Total Term Loan -Other Parties-Foreign Currency (Unsecured)-excluding Current Maturities (G)** | **1,214.20** | **824.17** |
| **Grand Total (A + B + C +D + E + F + G)** | **46,173.52** | **35,681.73** |

**16.1.3. B Particulars of securities**

1. Secured by pari-passu charge by way of Equitable mortgage/hypothecation against Immovable/Moveable assets (except for Book Debts and Stores) of Company's Uri-I Power Station situated in the Union Territory of Jammu & Kashmir.
2. Secured by pari-passu charge by way of equitable mortgage and hypothecation against the immovable and moveable assets (except for Book Debts and Stores) of the Company's Parbati-II HE Project situated in the state of Himachal Pradesh.
3. Secured by pari-passu charge by way of equitable mortgage/hypothecation against immovable/movable assets (except for Book Debts and Stores) of Company's Teesta Low Dam-III Power Station situated in the state of West Bengal.
4. Secured by a first charge on pari-passu basis by way of equitable mortgage and hypothecation against the immovable and moveable assets (except for Book Debts and Stores) of the Company's Chamera-III Power Station situated in the state of Himachal Pradesh.
5. Secured by pari-passu charge by way of equitable mortgage and hypothecation against the immovable and moveable assets (except for Book Debts and Stores) of the Company's Parbati -III Power Station situated in the state of Himachal Pradesh.
6. Secured by pari-passu charge by way of equitable mortgage/hypothecation against immovable/movable assets (except for Book Debts and Stores) of Company's Teesta-V Power Station situated in the state of Sikkim.
7. Security creation by pari-passu charge by way of equitable mortgage and hypothecation against the immovable and moveable assets (except for Book Debts and Stores) of the Company's Parbati -II Power Station situated in the state of Himachal Pradesh and Secured by pari-passu charge by way of hypothecation against the moveable assets (except for Book Debts and Stores) of the Company's Dulhasti Power Station situated in the union territory of Jammu & Kashmir.
8. Security creation by pari-passu charge by way of mortgage and hypothecation against the immovable and movable assets (except for Book Debts and Stores) of the Company's Parbati-II Power Station situated in the state of Himachal Pradesh and secured by pari-passu charge by way of hypothecation against the movable assets (except for book debts and stores) of the company's Kishanganga Power Station situated in the union territory of Jammu & Kashmir.
9. Security creation by pari-passu charge, by way of mortgage/hypothecation against the movable and immovable assets (except for book debts and stores) of the Company's Parbati II Power Station, Parbati III Power Station, Chamera II Power Station situated in the state of Himachal Pradesh and Dhauliganga Power Station situated in the state of Uttrakhand.
10. Security creation by pari-passu charge by way of mortgage/hypothecation against the immovable and movable assets (except for Book Debts and Stores) of the Company's Chamera II Power Station situated in the state of Himachal Pradesh .
11. Security creation by pari-passu charge by way of hypothecation against the movable assets (except for Book Debts and Stores) of the Company's Subansiri Lower Project situated in the state of Assam and Arunachal Pradesh.
12. Security creation by pari-passu charge by way of hypothecation against the movable assets (except for Book Debts and Stores) of the Company's TLDP-IV Power Station situated in the state of West Bengal.
13. Security creation by pari-passu charge by way of hypothecation against the movable assets (except for Book Debts and Stores) of the Company's Uri-II Power Station situated in the union territory of Jammu & Kashmir.

14. Secured by pari-passu charge by way of equitable mortgage and hypothecation against the moveable assets (except for Book Debts and Stores) of the Company's Parbati-II Power Station situated in the state of Himachal Pradesh and Teesta Low Dam-III Power Station situated in the state of West Bengal.
15. Security creation by First pari-passu charge by way of hypothecation against the Fixed assets (Present and Future) of the Company.
16. Security creation by First pari-passu charge by way of hypothecation against the movable and immovable assets (Present and Future) of the Teesta-VI HEP situated in the state of West Bengal.
17. Security creation by pari-passu charge by way of hypothecation against the immovable structures of the Company's Subansiri Lower Project situated in the state of Asaam and Arunachal Pradesh such as buildings, Dam, Power Tunnel, Tail Race Tunnel and other/structures /erections/constructed/ to be constructed.
18. Security creation by pari-passu charge by way of hypothecation against the movable and/or immovable fixed assets (except for Book Debts and Stores) of the Company's Subansiri Lower Project situated in the state of Asaam and Arunachal Pradesh.
19. Security creation by First pari-passu charge by way of hypothecation against the movable Fixed assets (Present and Future) of the Company.
20. Loan is secured by hypothecation against immovable/movable assets of Bundelkhand Saur Urja Limited (Subsidiary). The loan is also secured by irrevocable and unconditional Corporate Guarantee from NHPC Limited.
21. The loan is secured against pari pasu charges on movable and immovable assets of Jalpower Corporation Limited. The loan is also secured by way of Corporate Guarantee by NHPC Limited.

## NOTE NO. 16.2 NON CURRENT - FINANCIAL LIABILITIES - LEASE LIABILITIES

(₹ in crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Total Lease Liabilities **(Refer Note 34(17)(A))** | 192.75 | 122.61 |
| **Less:** Current Maturities | 16.91 | 8.59 |
| **TOTAL** | **175.84** | **114.02** |

## NOTE NO. 16.3 NON CURRENT - FINANCIAL LIABILITIES - OTHERS

(₹ in crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Payable towards Bonds Fully Serviced by Government of India **(Refer Note 16.3.1)** | | |
| - Principal | 2,017.20 | 2,017.20 |
| Retention Money | 256.70 | 176.21 |
| Liability against capital works/supplies **(Refer Note 16.3.2)** | 50.13 | 0.45 |
| Payable to Beneficiaries | 35.63 | 0.19 |
| Currency Option Premium | 64.65 | 43.41 |
| **TOTAL** | **2,424.31** | **2,237.46** |

**16.3.1** For meeting funding requirement of Government of India for the Scheme of Power System Development Fund (PSDF) during the financial year 2018-19, the company had raised an amount of ₹ 2017.20 Crore through private placement of Unsecured Non-cumulative Non-convertible Redeemable, taxable 'Government of India Fully Serviced Bonds- Series- I', with face value of ₹ 10,00,000/- each , in the nature of debentures (Bonds). As per Ministry of Power (MoP) letter dated 12.03.2019 read with letter of Ministry of Finance (MoF) dated 21.01.2019 & 11.03.2019, the repayment of principal and interest of the above bonds shall be made by Government of India. Accordingly, the amount of such bonds along with interest payable to Bond Holders is appearing as a financial liability. Further, the amount recoverable by the company from Government of India has been shown as "Amount recoverable on Account of Bonds fully Serviced by Government of India" under Non-Current Financial Assets - Others under **Note No-3.4.**

| | | | |
|---|---|---|---|
| | **Details of Government of India Fully Serviced Bonds raised during financial year 2018-19 is as under:** | | |
| | **Government of India Fully Serviced Bond-I Series:** 8.12% semi-annual, 10 year unsecured, non-cumulative, redeemable, non-convertible Taxable Bonds of ₹ 10,00,000/- each. (Date of redemption - 22.03.2029) | 2,017.20 | 2,017.20 |
| **16.3.2** | **Disclosure regarding Micro, Small and Medium Enterprise :** | | |
| | Outstanding Liabilities towards Micro, Small and Medium Enterprise | 0.44 | 0.14 |

Disclosure of amount payable to Micro and Small Enterprises is based on the information available with the Company regarding the status of suppliers as defined under the Micro, Small and Medium Enterprise Development Act, 2006 (the Act).

## NOTE NO. 17 NON CURRENT - PROVISIONS

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A.** | **PROVISION FOR EMPLOYEE BENEFITS** | | |
| **i)** | **Provision for Long term Benefits (Provided for on the basis of actuarial valuation)** | | |
| | Opening Balance | 68.69 | 57.49 |
| | Additions during the year | 9.99 | 13.61 |
| | Adjustment during the year | (0.26) | 0.21 |
| | Amount used during the year | 2.89 | 2.62 |
| | **Closing Balance** | **75.53** | **68.69** |

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **B.** | **OTHERS** | | |
| **i)** | **Provision For Committed Capital Expenditure** | | |
| | Opening Balance | 1.08 | 0.91 |
| | Additions during the year | 0.69 | - |
| | Amount used during the year | 0.34 | - |
| | Unwinding of discount | 0.17 | 0.17 |
| | **Closing Balance** | **1.60** | **1.08** |
| **ii)** | **Provision For Livelihood Assistance** | | |
| | Opening Balance | 21.92 | 21.85 |
| | Additions during the year | 20.00 | 0.46 |
| | Amount used during the year | 0.10 | 0.80 |
| | Amount reversed during the year | 28.60 | - |
| | Unwinding of discount | 8.88 | 0.41 |
| | **Closing Balance** | **22.10** | **21.92** |
| **iii)** | **Provision-Others** | | |
| | Opening Balance | 1.15 | 1.17 |
| | Amount used during the year | 0.11 | 0.02 |
| | **Closing Balance** | **1.04** | **1.15** |
| | **TOTAL** | **100.27** | **92.84** |

**17.1** Information about nature and purpose of Provisions is given in **Note 34 (21)** of Consolidated Financial Statements.

## NOTE NO. 18.1 DEFERRED TAX ASSETS - NON CURRENT

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Deferred Tax Assets **(Refer Note No. - 18.2)** | 8.36 | 4.17 |
| **TOTAL** | **8.36** | **4.17** |

## NOTE NO. 18.2 NON CURRENT - DEFERRED TAX LIABILITIES (NET)

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Deferred Tax Liability on:** | | |
| **a)** | Property, Plant and Equipments, Right of Use Assets, Investment Property and Intangible Assets. | 3,300.18 | 3,725.74 |
| **b)** | Financial Assets at FVTOCI | 24.67 | 36.67 |
| **c)** | Financial Assets - Others | 219.08 | 304.17 |
| **d)** | Undistributed Earnings | 445.37 | 610.84 |
| **e)** | Other Items | 516.21 | 719.03 |
| | **Deferred Tax Liability** | **4,505.51** | **5,396.45** |
| | **Less: Set off of Deferred Tax Assets pursuant to set off provisions** | | |
| **a)** | Provision for employee benefit scheme, doubtful debts, inventory and others | 359.22 | 459.12 |
| **b)** | Other Items | 105.71 | 121.36 |
| **c)** | MAT credit entitlement **(Refer Note 18.2.3)** | 2,303.55 | 1,915.65 |
| | **Deferred Tax Assets** | **2,768.48** | **2,496.13** |
| | **Deferred Tax Liability (Net)** | **1,737.03** | **2,900.32** |
| | Deferred Tax Assets (Disclosed under Note No-18.1 above) | 8.36 | 4.17 |
| | **Deferred Tax Liability (Net)** | **1,745.39** | **2,904.49** |

**18.2.1** Movement in Deferred Tax Liability/ (Assets) is given as Annexure-I to Note 18.2.

**18.2.2** Deferred Tax Assets and Deferred Tax Liability have been offset where they relate to the same governing laws.

**18.2.3** **Detail of MAT Credit Entitlement:-**

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Opening Balance | 1,915.65 | 2,290.70 |
| Add: Recognised during the year | 504.93 | 27.18 |
| Less: Utilised during the year | 117.03 | 402.23 |
| **Closing Balance** | **2,303.55** | **1,915.65** |

**18.2.4** **Refer Note 14.2 and 34(22)** of Consolidated Financial Statements for Regulatory Deferral Account (Credit) balances created against MAT Credit recognised.

## ANNEXURE-I TO NOTE 18.2: MOVEMENT IN DEFERRED TAX LIABILITY / (ASSETS)

**Financial Year 2025-26**

**Movement in Deferred Tax Liability**

(₹ in Crore)

| Particulars | Property, Plant and Equipments, Right of Use, Investment Property and Intangible Assets. | Financial Assets (at FVTOCI) | Financial Assets - Others | Undistributed Earnings | Other Items | Total |
|---|---|---|---|---|---|---|
| **At 1 April 2025** | 3,725.74 | 36.67 | 304.17 | 610.84 | 719.03 | 5,396.45 |
| Charge/(Credit) | | | | | | |
| -to Statement of Profit & Loss | (425.56) | - | (85.09) | (165.47) | (216.50) | (892.62) |
| -to Other Comprehensive Income | - | (12.00) | - | - | 13.68 | 1.68 |
| **At 31st March 2026** | **3,300.18** | **24.67** | **219.08** | **445.37** | **516.21** | **4,505.51** |

**Movement in Deferred Tax Assets** (₹ in Crore)

| Particulars | Provision for employee benefit scheme, doubtful debts, inventory and others | Other Items | MAT Credit entitlement | Total |
|---|---|---|---|---|
| **At 1 April 2025** | 459.12 | 121.36 | 1,915.65 | 2,496.13 |
| Charge/(Credit) | | | | |
| -to Statement of Profit & Loss | ( 99.50) | (15.64) | 387.91 | 272.77 |
| -to Other Comprehensive Income | (0.42) | - | - | (0.42) |
| **At 31st March 2026** | **359.20** | **105.72** | **2,303.56** | **2,768.48** |

**Financial Year 2024-25**

**Movement in Deferred Tax Liablity** (₹ in Crore)

| Particulars | Property, Plant and Equipments, Right of Use, Investment Property and Intangible Assets. | Financial Assets (at FVTOCI) | Financial Assets - Others | Undistributed Earnings | Other Items | Total |
|---|---|---|---|---|---|---|
| **At 1 April 2024** | 3,707.70 | 43.04 | 304.17 | 547.74 | 741.30 | 5,343.95 |
| Charge/(Credit) | | | | | | |
| -to Statement of Profit & Loss | 18.04 | - | - | 63.10 | (21.21) | 59.93 |
| -to Other Comprehensive Income | - | (6.37) | - | - | (1.06) | (7.43) |
| **At 31 March 2025** | **3,725.74** | **36.67** | **304.17** | **610.84** | **719.03** | **5,396.45** |

**Movement in Deferred Tax Assets** (₹ in crore)

| Particulars | Provision for employee benefit scheme, doubtful debts, inventory and others | Other Items | MAT Credit entitlement | Total |
|---|---|---|---|---|
| **At 1 April 2024** | 495.31 | 96.47 | 2,290.70 | 2,882.48 |
| Charge/(Credit) | | | | |
| -to Statement of Profit & Loss | (35.12) | (18.93) | (375.05) | (429.10) |
| -to Other Comprehensive Income | (1.07) | 43.82 | - | 42.75 |
| **At 31 March 2025** | **459.12** | **121.36** | **1,915.65** | **2,496.13** |

## NOTE NO. 19 OTHER NON CURRENT LIABILITIES

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | Income received in advance-Advance Against Depreciation | 665.47 | 721.87 |
| | Deferred Income from Foreign Currency Fluctuation Account **(Refer Note 19.2)** | 34.45 | 35.87 |
| | Grants-in- aid from Government **(Refer Note 19.1)** | 4,739.03 | 4,335.60 |
| | **TOTAL** | **5,438.95** | **5,093.34** |
| **19.1** | **GRANTS-IN-AID FROM GOVERNMENT OF INDIA** | | |
| | **Opening Balance (Current and Non Current)** | 4,408.54 | 3,512.47 |

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| | **Add:** Received during the year | 490.57 | 972.76 |
| | **Less:** Transferred to Statement of Profit and Loss **(Refer Note 24.2)** | 76.52 | 72.99 |
| | Less: Unutilised Grant transfer to payables | 0.29 | 3.70 |
| | **Closing Balance (Current and Non Current) (Refer Note 19.1.1)** | **4,822.30** | **4,408.54** |
| | Grants-in-Aid from Government (Current) **(Refer Note No-21)** | 83.27 | 72.94 |
| | Grants-in-Aid from Government (Non-Current) | 4,739.03 | 5,235.37 |
| **19.1.1** | **Grant includes:-** | | |
| (i) | Fair value gain on Subordinate Debts received from Government of India for Chutak, Nimoo Bazgo and Kishanganga Power Stations accounted for as Grant-in-Aid. | 1,006.67 | 1,038.73 |
| (ii) | Funds (Grant-in-Aid) received from Government of India for Downstream Protection measures in respect of Subansiri Lower HE Project. | 186.97 | 175.03 |
| (iii) | Grant-in-Aid received from Government of India through Solar Energy Corporation of India (SECI)/ IREDA for setting up Solar Power Projects and Funds (Grant-in-Aid) received from Government of India for setting up rooftop Solar Power Plant. | 243.38 | 243.49 |
| (iv) | Grant-in-Aid received from Government of India for flood moderation & enabling infrastructure in respect of Dibang Multipurpose Project. | 815.24 | 595.24 |
| (v) | Grant-in-Aid received from Government of Madhya Pradesh for Indira Sagar & Omkareshwar Power Stations. | 788.27 | 822.86 |
| (vi) | Funds (Grant-in-Aid) received from Govt. of Uttar Pradesh for setting up Solar Power Project in the state including interest accrued thereon. | 64.64 | 65.64 |
| (vii) | Fair valuation of Subordinate Debts received from Government of India for Pakaldul HE Project as Grant-In-Aid. | 1,629.92 | 1,433.71 |
| (viii) | Grant-in-Aid received from Ministry of Power in relation to budgetary support for enabling infrastructure facility of Kiru and Kwar HEP. | 83.84 | 33.84 |
| (ix) | Grant-in-Aid received from Government of India towards feeder level solarization under KUSUM-C Scheme. | 3.37 | - |
| | **Total** | **4,822.30** | **4,408.54** |

**19.2** "Deferred Income from Foreign Currency Fluctuation" in respect of FERV on foreign currency loans adjusted in the cost of property, plant and equipment, which is recoverable from the customers in future years as provided in material accounting policy no. 5.0(c) (Note-1) is being recognized as revenue corresponding to the depreciation charge on such property, plant and equipment in each financial year.

## NOTE NO. 20.1 CURRENT - FINANCIAL LIABILITIES - BORROWINGS

(₹ in crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A** | **Loan Repayable on Demand** | | |
| | From Banks-Unsecured **(Refer Note 20.1.1)** | 1,500.00 | 450.00 |
| **B** | **Current maturities of long term debt (Refer Note 20.1.2 and 20.1.3)** | | |
| | - Bonds-Secured | 2,163.74 | 1,870.59 |
| | - Term Loan -Banks-Secured | 1,262.31 | 911.88 |
| | - Term Loan -Banks-Unsecured | 685.24 | 316.52 |
| | - Bonds-Unsecured | 83.00 | - |
| | - Unsecured-From Government (Subordinate Debts) | 52.21 | 52.21 |
| | - Other-Unsecured (in Foreign Currency) | 213.92 | 151.24 |
| | **Sub Total (B)** | **4,460.42** | **3,302.44** |
| | **TOTAL (A+B)** | **5,960.42** | **3,752.44** |

### 20.1.1 Detail of Borrowings (Unsecured)

(₹ in crore)

| | Name of Bank along with details of Security | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| 1 | Unsecured Loan from Punjab National Bank @ 7.17% p.a. (Date of Loan - 29.3.2025) (Date of Repayment - 25.04.2025) (including interest accrued but not due) | - | 450.09 |
| 2 | Unsecured Loan from Union Bank of India @ 6.75% p.a.(Date of Loan - 27.03.2026) (Including interest accrued but not due) | 450.08 | - |
| 3 | Unsecured Loan from State Bank of India @ 6.95% p.a.(Date of Loan - 30.3.2026) (Including interest accrued but not due) | 1,050.00 | - |
| | **Less:** Interest Accrued but not due | 0.08 | 0.09 |
| | **Total** | **1,500.00** | **450.00** |

**20.1.2** "Term Loan – Banks (Secured)" and "Term Loan – Banks (Unsecured)" include principal instalments pertaining to March 2026 amounting to ₹ 18.01 Crore and ₹ 7.96 Crore respectively (Previous Year: ₹ 16.66 Crore and ₹ 7.49 Crore) in respect of securitization/monetization of ROE/Free Cash.The aforesaid amounts were lying in the Escrow Account and were withdrawn by the lender bank on 2nd April 2026 as against the due date of 31st March 2026 (Previous Year: withdrawn on 2nd April 2025 as against due date of 31st March 2025).

**20.1.3** Details of redemption, rate of interest, terms of repayment and particulars of security are disclosed in **Note No. 16.1.3.**

## NOTE NO. 20.2 CURRENT - FINANCIAL LIABILITIES- LEASE LIABILITIES

(₹ in crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Current Maturities of Lease Liabilities**(Refer Note 34(17)(A))** | 16.91 | 8.59 |
| **TOTAL** | **16.91** | **8.59** |

## NOTE NO. 20.3 CURRENT - FINANCIAL LIABILITIES - TRADE PAYABLES

(₹ in crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Total outstanding dues of micro and small enterprises **(Refer Note 20.3.1)** | 107.85 | 80.99 |
| Total outstanding dues of Creditors other than micro and small enterprises | 279.19 | 240.40 |
| **Total** | **387.04** | **321.39** |

**20.3.1 Disclosure regarding Micro, Small and Medium Enterprise :-**

| | | |
|---|---|---|
| Outstanding Liabilities towards Micro, Small and Medium Enterprises | 107.85 | 80.99 |

Disclosure of amount payable to Micro and Small Enterprises is based on the information available with the Company regarding the status of suppliers as defined under the Micro, Small and Medium Enterprise Development Act, 2006 (the Act). Additional disclosure as required under Section 22 of the Act is given under Note 34(15) of Consolidated Financial Statements.

**20.3.2 Refer Annexure-I to Note No. 20.3** for Ageing schedule of Trade Payables.

**20.3.3 Refer Note 34(16)** of the Consolidated Financial Statements with regard to confirmation of Balances.

## ANNEXURE-I TO NOTE NO. 20.3: AGEING OF TRADE PAYABLES

**As at 31st March 2026** (₹ in Crore)

| Particulars | Unbilled | Not Due | Trade Payables due and outstanding for following period from due date of payment | | | | Total |
|---|---|---|---|---|---|---|---|
| | | | Less than 1 year | 1-2 years | 2-3 years | More than 3 Years | |
| (i) MSME | 62.92 | 28.28 | 16.65 | - | - | - | 107.85 |
| (ii) Others | 104.88 | 46.49 | 116.06 | 4.00 | 5.04 | 2.72 | 279.19 |
| **Total** | **167.80** | **74.77** | **132.71** | **4.00** | **5.04** | **2.72** | **387.04** |

**As at 31st March 2025** (₹ in Crore)

| Particulars | Unbilled | Not Due | Trade Payables due and outstanding for following period from due date of payment | | | | Total |
|---|---|---|---|---|---|---|---|
| | | | Less than 1 year | 1-2 years | 2-3 years | More than 3 Years | |
| (i) MSME | 49.11 | 28.76 | 3.12 | - | - | - | 80.99 |
| (ii) Others | 141.81 | 34.30 | 46.83 | 12.41 | 3.87 | 1.18 | 240.40 |
| **Total** | **190.92** | **63.06** | **49.95** | **12.41** | **3.87** | **1.18** | **321.39** |

## NOTE NO. 20.4 CURRENT - OTHER FINANCIAL LIABILITIES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Liability against capital works/supplies other than micro and small enterprises | 2,787.01 | 1,483.34 |
| Liability against capital works/supplies-Micro and Small Enterprises | 32.09 | 21.06 |
| Liability against Corporate Social Responsibility | 9.68 | 13.92 |
| Interest accrued but not due on borrowings (Refer Note 20.4.3) | 783.50 | 551.59 |
| Hedge Premium accrued but not due on foreign borrowings | 0.64 | 0.32 |
| Payable towards Bonds Fully Serviced by Government of India | | |
| - Interest | 4.49 | 4.49 |
| Earnest Money Deposit/ Retention Money | 587.09 | 592.18 |
| Unpaid dividend **(Refer Note 20.4.2)** | 15.37 | 17.76 |
| Unpaid Principal/ Interest **(Refer Note 20.4.2)** | 0.98 | 0.92 |
| Payable for Late Payment Surcharge | 154.95 | 0.79 |
| Currency Option Premium | 39.40 | 20.42 |
| Payable to Employees | 11.60 | 10.27 |
| Payable to Ex-Employees | 7.08 | 8.07 |
| Payable to Others | 211.76 | 23.22 |
| **TOTAL** | **4,645.64** | **2,748.35** |

**20.4.1 Disclosure regarding Micro, Small and Medium Enterprise :-**

| | | |
|---|---|---|
| Outstanding Liabilities towards Micro, Small and Medium Enterprise | 35.05 | 22.84 |
| Outstanding Interest towards Micro, Small and Medium Enterprise | - | - |

Disclosure of amount payable to Micro and Small Enterprises is based on the information available with the Group regarding the status of the suppliers as defined under the Micro, Small and Medium Enterprise Development Act, 2006 (the Act).

**20.4.2** "Unpaid Dividend" and "Unpaid Principal/Interest" include the amounts which have not been claimed by the investors/holders of the equity shares/bonds. During the year, unpaid dividend of ₹ 2.17 crore ( Previous Year ₹ 2.91 crore) has been paid to the Investor Education & Protection Fund (IEPF).There is no amount due for payment to said Fund.

**20.4.3** Interest accrued but not due on borrowings includes interest pertaining to March 2026 amounting to ₹ 10.93 Crore (Previous Year ₹ 16.26 Crore) in respect of securitization/monetization of ROE/Free Cash. As per the terms of the respective agreements, the lender bank was required to withdraw the aforesaid amounts from the Escrow Account on 31st March 2026 (Previous Year: 31st March 2025); however, the same were withdrawn on 2nd April 2026 (Previous Year: 2nd April 2025).

**20.4.4** **Refer Note 34(16)** of the Consolidated Financial Statement with regard to confirmation of Balances.

## NOTE NO. 21 OTHER CURRENT LIABILITIES

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Income received in advance (Advance against depreciation) | 54.76 | 53.13 |
| Deferred Income from Foreign Currency Fluctuation Account | 1.42 | 1.42 |
| Water usage charges Payables | 253.14 | 207.03 |
| Statutory dues Payables | 325.12 | 334.46 |
| Contract Liabilities-Deposit Works | 55.91 | 33.63 |
| Contract Liabilities-Project Management/ Consultancy Work | 161.79 | 151.85 |
| Advance from Customers and Others | 15.95 | 29.56 |
| Grants-in-aid from Government **(Refer Note No-19.1)** | 83.27 | 72.94 |
| **TOTAL** | **951.36** | **884.02** |

**21.1** **Refer Note 34(16)** of the Consolidated Financial Statements with regard to confirmation of Balances.

## NOTE NO. 22 CURRENT - PROVISIONS

(₹ in Crore)

| | PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|---|
| **A.** | **PROVISION FOR EMPLOYEE BENEFITS** | | |
| | **i) Provision for Long term Benefits (Provided for on the basis of actuarial valuation)** | | |
| | Opening Balance | 3.59 | 3.49 |
| | Additions during the year | 0.76 | 0.69 |
| | Adjustment during the year | 0.25 | (0.21) |
| | Amount used during the year | 0.46 | 0.38 |
| | **Closing Balance** | **4.14** | **3.59** |
| | **ii) Provision for Wage Revision** | | |
| | Opening Balance | 0.01 | 0.11 |
| | Additions during the year | 0.02 | - |
| | Amount used during the year | - | 0.02 |
| | Amount reversed during the year | 0.02 | 0.08 |
| | **Closing Balance** | **0.01** | **0.01** |

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **iii) Provision for Performance Related Pay/Incentive** | | |
| Opening Balance | 205.01 | 286.55 |
| Additions during the year | 207.60 | 185.91 |
| Amount used during the year | 172.85 | 260.48 |
| Amount reversed during the year | 47.32 | 6.97 |
| **Closing Balance** | **192.44** | **205.01** |
| Less: Advance Paid | 11.22 | 4.31 |
| **Closing Balance Net of Advance** | **181.22** | **200.70** |
| | | |
| **iv) Provision for Employee Remuneration-Pay Anomaly** | | |
| As per last Balance Sheet | 589.83 | - |
| Additions during the year | 2.21 | 589.83 |
| Amount used during the year | 565.27 | - |
| Amount reversed during the year | 0.93 | - |
| **Closing Balance** | **25.84** | **589.83** |
| | | |
| **B. OTHERS** | | |
| **i) Provision For Tariff Adjustment** | | |
| Opening Balance | 161.90 | 171.29 |
| Additions during the year | 77.81 | 31.98 |
| Amount used during the year | - | 41.37 |
| Amount reversed during the year | 29.25 | - |
| **Closing Balance** | **210.46** | **161.90** |
| | | |
| **ii) Provision For Committed Capital Expenditure** | | |
| Opening Balance | 471.09 | 366.56 |
| Additions during the year | 320.23 | 106.67 |
| Amount used during the year | 246.99 | 2.14 |
| **Closing Balance** | **544.33** | **471.09** |
| | | |
| **iii) Provision for Restoration expenses of Insured Assets** | | |
| Opening Balance | 350.65 | 442.08 |
| Additions during the year | 340.38 | 95.30 |
| Amount used during the year | 309.24 | 184.24 |
| Amount reversed during the year | 4.47 | 2.49 |
| **Closing Balance** | **377.32** | **350.65** |
| | | |
| **iv) Provision For Livelihood Assistance** | | |
| Opening Balance | 11.85 | 11.56 |
| Additions during the year | 5.24 | 0.81 |
| Amount used during the year | 7.20 | - |
| Amount reversed during the year | - | 0.65 |
| Unwinding of discount | 1.18 | 0.13 |
| **Closing Balance** | **11.07** | **11.85** |

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **v) Provision in respect of arbitration award/ Court cases** | | |
| Opening Balance | 54.45 | 147.98 |
| Additions during the year | 66.85 | 11.14 |
| Amount used during the year | 32.62 | 104.60 |
| Amount reversed during the year | 1.40 | 0.07 |
| **Closing Balance** | **87.28** | **54.45** |
| **vi) Provision - Others** | | |
| Opening Balance | 609.15 | 343.78 |
| Additions during the year | 351.37 | 392.83 |
| Amount used during the year | 256.91 | 116.05 |
| Amount reversed during the year | 0.64 | 11.41 |
| **Closing Balance** | **702.97** | **609.15** |
| **TOTAL** | **2,144.64** | **2,453.22** |

**22.1** Information about nature and purpose of Provisions is given in **Note 34(21)** of Consolidated Financial Statements.

## NOTE NO. 23 CURRENT TAX LIABILITIES (NET)

(₹ in Crore)

| PARTICULARS | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Opening Balance** | 866.57 | 935.74 |
| Additions during the year | 838.61 | 866.57 |
| Amount adjusted during the year | (862.48) | (925.16) |
| Amount used during the year | 3.96 | 10.45 |
| Amount reversed during the year | 0.42 | 0.13 |
| **Closing Balance (A)** | **838.32** | **866.57** |
| **Less:** Current Advance Tax including Tax Deducted at Source **(B)** | 910.78 | 871.80 |
| **Net Current Tax Liabilities (A-B)** | **(72.46)** | **(5.23)** |
| Current Tax Assets **(Disclosed under Note No-12)** | 72.46 | 13.64 |
| **TOTAL** | **-** | **8.41** |

## NOTE NO. 24.1 REVENUE FROM OPERATIONS

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **I** | **OPERATING REVENUE** | | |
| **A** | **Sales (Refer Note 24.1.1 and 24.1.2)** | | |
| | Sale of Power | 9,215.80 | 8,406.36 |
| | Revenue recognised out of advance against depreciation | 54.76 | 54.76 |
| | Performance based Incentive | 943.49 | 890.60 |
| | **Sub-total (i)** | **10,214.05** | **9,351.72** |
| | **Less:** | | |
| | Sales adjustment on account of Foreign Exchange Rate Variation | 31.69 | 27.17 |
| | Tariff Adjustments | 77.81 | 19.62 |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | Income from generation of electricity – precommissioning (Transferred to Expenditure Attributable to Construction) **(Refer Note 32)** | - | 7.47 |
| | Rebate to customers | 32.43 | 24.75 |
| | **Sub-total (ii)** | **141.93** | **79.01** |
| | **Sub - Total (A) = (i-ii)** | **10,072.12** | **9,272.71** |
| **B** | **Income from Finance Lease (Refer Note 34(17(B))** | 764.54 | 786.05 |
| **C** | **Income from Operating Lease (Refer Note 34(17(C))** | 262.29 | 287.29 |
| **D** | **Revenue From Contracts, Project Management and Consultancy Works** | | |
| | Contract Income | 0.55 | 0.77 |
| | Revenue from Project management/ Consultancy works | 5.60 | 5.53 |
| | **Sub - Total (D)** | **6.15** | **6.30** |
| **E** | **Revenue from Power Trading** | | |
| | Trading Margin **(Refer Note 24.1.3)** | 18.05 | 21.50 |
| | **Sub - Total (E)** | **18.05** | **21.50** |
| | **Sub-Total (I=A+B+C+D+E)** | **11,123.15** | **10,373.85** |
| **II** | **Other Operating Revenue** | | |
| | Income on account of generation based incentive (GBI) | 2.73 | 2.65 |
| | Interest from Beneficiary States | 489.41 | 3.36 |
| | **Sub-Total-II** | **492.14** | **6.01** |
| | **TOTAL (I+II)** | **11,615.29** | **10,379.86** |
| **24.1.1** | Sale of Power includes :- | | |
| | (i) Amount recovered/recoverable directly from beneficiary towards deferred tax liability pertaining to the period upto 2009 and materialised during the year. | 108.46 | 102.17 |
| | (ii) Earlier Year Sales | (57.16) | 634.02 |
| **24.1.2** | Amount of unbilled revenue included in Sales. | 1,705.62 | 3,243.55 |
| **24.1.3** | Trading Margin in respect of Power Trading Business :- | | |
| | (i) Sale of Power (Net of Rebate) | 497.00 | 605.49 |
| | (ii) Purchase of Power (Net of Rebate) | (478.95) | (583.99) |
| | **Net Trading margin** | **18.05** | **21.50** |

## NOTE NO. 24.2 OTHER INCOME

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **A** | **Interest Income** | | |
| **(i)** | **Financial Assets measured at FVTOCI** | | |
| | - Investments carried at FVTOCI- Non Taxable | 5.65 | 5.66 |
| | - Investments carried at FVTOCI- Taxable | 12.53 | 12.95 |
| **(ii)** | **Financial Assets at Amortised Cost** | | |
| | - Loan to Government of Arunachal Pradesh | 93.58 | 85.86 |
| | - Deposit with Banks | 202.08 | 239.03 |
| | - Employee's Loans and Advances (Net of Rebate) | 37.06 | 37.31 |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | - Advance to contractors | 46.49 | 68.04 |
| | - Unwinding of Fair Value Loss on Financial Assets | 0.80 | 12.51 |
| | - Others | 0.50 | 25.26 |
| **B** | **Dividend Income** | | |
| | - Dividend - Others | 17.64 | 9.36 |
| **C** | **Other Non Operating Income (Net of Expenses directly attributable to such income)** | | |
| | Late payment surcharge from Beneficiaries | 27.39 | 35.89 |
| | Realization of Loss Due To Business Interruption | - | 465.59 |
| | Income from Insurance Claim | 441.73 | 120.84 |
| | Liabilities/ Impairment Allowances/ Provisions not required written back **(Refer Note 24.2.1)** | 42.52 | 29.59 |
| | **Material Issued to contractor** | | |
| | (i) Sale on account of material issued to contractors | 97.03 | 141.44 |
| | (ii) Less: Cost of material issued to contractors on recoverable basis | (151.43) | (195.31) |
| | (iii) Net: Adjustment on account of material issued to contractor | 54.40 | 53.87 |
| | Amortization of Grant in Aid **(Refer Note 19.1)** | 76.52 | 72.99 |
| | Exchange rate variation (Net) | - | 13.72 |
| | Mark to Market Gain on Derivative | - | 20.42 |
| | Others | 220.78 | 97.84 |
| | **Sub-total** | **1,225.27** | **1,352.86** |
| | **Less:** Transferred to Expenditure Attributable to Construction | 152.87 | 117.49 |
| | **Less:** Transferred to Advance/ Deposit from Client/Contractees and against Deposit Works | 1.47 | 0.50 |
| | **Less**: Transfer of other income to grant | 0.13 | 0.12 |
| | **TOTAL** | **1,070.80** | **1,234.75** |

**24.2.1 Detail of Liabilities/Impairment Allowances/Provisions not required written back**

| | | | |
|---|---|---|---|
| a) | Impairment Allowances for Obsolescence & Diminution in Value of Inventories | 2.27 | 0.33 |
| b) | Impairment Allowances for Bad & Doubtful Deposits | - | 2.36 |
| c) | Impairment Allowances for doubtful recoverable | 0.01 | - |
| d) | Impairment Allowances for losses pending investigation/awaiting write off / sanction | 0.19 | 0.01 |
| e) | Provision for wage revision | 0.07 | - |
| f) | Provision for PRP / Incentive /Productivity Linked Incentive | 0.36 | - |
| g) | Provision for tariff adjustment | 29.25 | - |
| h) | Provision for Restoration expenses of Insured Assets | 4.47 | 2.49 |
| i) | Provision in respect of arbitration award/ court cases | 1.40 | - |
| j) | Others | 4.50 | 24.40 |
| | **TOTAL** | **42.52** | **29.59** |

## NOTE NO. 25 GENERATION EXPENSES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| Water Usage Charges | 777.95 | 753.94 |
| Consumption of stores | 42.79 | 47.67 |
| **Sub-total** | **820.74** | **801.61** |
| **Less:** Transferred to Expenditure Attributable to Construction | - | 2.45 |
| **TOTAL** | **820.74** | **799.16** |

## NOTE NO. 26 EMPLOYEE BENEFITS EXPENSE

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| Salaries and Wages | 1,499.81 | 2,055.09 |
| Contribution to provident and other funds **(Refer Note 26.2 and 26.4)** | 261.34 | 306.96 |
| Staff welfare expenses | 250.28 | 211.97 |
| **Sub-total** | **2,011.43** | **2,574.02** |
| **Less:** Transferred to Expenditure Attributable to Construction | 513.09 | 685.72 |
| **Less:** Transferred to Property, Plant and Equipment | - | 64.70 |
| **TOTAL** | **1,498.34** | **1,823.60** |

**26.1** Disclosure about leases towards residential accomodation for employees are given in **Note 34 (17) (A)** of Consolidated Financial Statements.

**26.2** **Contribution to provident and other funds include contributions:**

| | | |
|---|---|---|
| i) Towards Employees Provident Fund | 107.65 | 142.13 |
| ii) towards Employees Defined Contribution Superannuation/New Pension Scheme | 128.00 | 126.99 |

**26.3** Salary and wages includes expenditure on short term leases as per IND AS-116 " Leases". 0.06 0.10

**26.4** "The Employees' Provident Funds and Miscellaneous Provisions Act, 1952" requires the Company to reimburse the Provident Fund Trust in case of any any loss to the Trust. Contribution towards EPF includes ₹ 0.89 Crore (Previous year ₹ 1.08 Crore) being interest overdue on certain investments of the trust which has become impaired.

**26.5** Employee benefit expenditure includes an amount of ₹ 14.81 Crore (Previous year ₹ 10.81 Crore) in respect of employees engaged in Research & Development activities of the Group.

## NOTE NO. 27 FINANCE COSTS

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **A** | **Interest on Financial Liabilities at Amortized Cost** | | |
| | Bonds | 1,321.27 | 1,077.72 |
| | Term loan | 1,477.05 | 1,184.12 |
| | Foreign loan | 21.78 | 13.86 |
| | Government of India Loan | 67.87 | 69.00 |
| | Short Term Loan | 25.49 | 11.18 |
| | **Unwinding of interest :** | | |
| | Provision & Financial Liablities | 27.54 | 14.35 |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | Lease Liabilities | 16.78 | 6.48 |
| | Government of India Loan | 149.31 | 128.56 |
| | **Sub-total** | **3,107.09** | **2,505.27** |
| **B** | **Other Borrowing Cost** | | |
| | Call spread/ Coupon Swap | - | 14.19 |
| | Amortisation of Hedge Premium | 32.54 | 9.83 |
| | Bond issue/ service expenses | 3.57 | 2.68 |
| | Guarantee fee on loan | 7.68 | 11.43 |
| | Other finance charges | 0.03 | 1.41 |
| | **Sub-total** | **43.82** | **39.54** |
| **C** | **Applicable net (gain)/ loss on Foreign currency transactions and translation** | | |
| | Exchange differences regarded as adjustment to interest cost | 13.98 | 14.90 |
| | Less: Transferred to Deferred Foreign Currency Fluctuation Assets | 13.98 | 14.90 |
| | **Sub-total** | **-** | **-** |
| **D** | **Others** | | |
| | Interest on Arbitration/ Court Cases | 2.44 | 796.93 |
| | Interest to beneficiary | 107.84 | 12.36 |
| | **Sub-total** | **110.28** | **809.29** |
| **E** | **Interest on Income Tax** | - | 0.35 |
| | **Total (A + B + C + D + E)** | **3,261.19** | **3,354.45** |
| | Less: Transferred to Expenditure Attributable to Construction | 1,838.17 | 2,165.51 |
| | **TOTAL** | **1,423.02** | **1,188.94** |

## NOTE NO. 28 DEPRECIATION AND AMORTIZATION EXPENSES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| Depreciation and Impairment-Property, Plant and Equipment **(Refer Note 28.1)** | 1,929.55 | 1,181.66 |
| Depreciation-Right of Use Assets | 85.78 | 72.26 |
| Amortization -Intangible Assets | 4.51 | 3.01 |
| Depreciation adjustment on account of Foreign Exchange Rate Variation | 10.77 | 10.76 |
| **Sub-total** | **2,030.61** | **1,267.69** |
| Less: Transferred to Expenditure Attributable to Construction | 54.76 | 74.65 |
| **TOTAL** | **1,975.85** | **1,193.04** |

28.1 Depreciation and Impairment includes an impairment loss of ₹ 40.83 crore towards Property, Plant and Equipment of 50 MW Wind Power Project.

## NOTE NO. 29 OTHER EXPENSES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 025 |
|---|---|---|
| **REPAIRS AND MAINTENANCE** | | |
| - Building | 138.90 | 120.20 |
| - Machinery | 168.79 | 144.52 |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | - Others | 292.08 | 231.22 |
| | Rent **(Refer Note 29.2)** | 21.72 | 22.97 |
| | Hire Charges | 83.87 | 64.14 |
| | Rates and taxes | 158.22 | 111.35 |
| | Insurance | 1,102.28 | 664.80 |
| | Security expenses | 500.80 | 489.83 |
| | Electricity Charges | 74.15 | 69.20 |
| | Travelling and Conveyance | 40.09 | 37.74 |
| | Expenses on vehicles | 6.33 | 6.51 |
| | Telephone, telex and Postage | 40.43 | 32.87 |
| | Advertisement and publicity | 18.78 | 16.69 |
| | Entertainment and hospitality expenses | 1.34 | 1.36 |
| | Printing and stationery | 6.11 | 6.34 |
| | Legal Expenses | 12.43 | 12.60 |
| | Consultancy charges - Indigenous | 42.03 | 39.87 |
| | Audit expenses | 3.53 | 3.83 |
| | Expenses on compensatory afforestation/ catchment area treatment/ environmental expenses | 116.79 | 53.52 |
| | Expenses on downstream protection works **(Refer Note 29.4)** | 186.01 | 47.81 |
| | Expenditure on land not belonging to Company | 24.25 | 38.73 |
| | Loss on disposal/write-off of assets (Net) | 17.41 | 8.23 |
| | Loss on sale of Investment | - | 13.16 |
| | Losses out of insurance claims | 337.02 | 111.92 |
| | Donations | - | 0.63 |
| | Corporate Social Responsibility | 104.16 | 102.49 |
| | Community Development Expenses | 0.04 | 0.04 |
| | Directors' Sitting Fees | 0.51 | 0.40 |
| | Compensation on Arbitration/ Court Cases | 0.11 | 0.03 |
| | Exchange rate variation (Net) | 2.62 | - |
| | Training Expenses | 23.86 | 16.22 |
| | Petition Fee /Registration Fee /Other Fee – To CERC/RLDC/RPC/IEX/ PXIL | 19.89 | 45.92 |
| | Operational/Running Expenses of Kendriya Vidyalaya/Other Schools | 8.68 | 8.44 |
| | Operational/Running Expenses of Guest House/Transit Hostel | 54.96 | 48.56 |
| | Network Access/ Transmission Charges **(Refer Note 29.5)** | 822.19 | - |
| | Other general expenses | 87.92 | 100.91 |
| | **Sub-total** | **4,518.30** | **2,673.05** |
| | Less: Transferred to Expenditure Attributable to Construction | 581.53 | 497.60 |
| | Less: Recoverable from Deposit Works | 0.34 | 0.34 |
| | **Sub-total (i)** | **3,936.43** | **2,175.11** |
| | **IMPAIRMENT LOSS ALLOWANCE** | | |
| **A.** | **Impairment Loss Allowance on Other than Financial Assets** | | |
| | Advances / Deposits | 0.05 | 0.36 |
| | Stores and Spares/ Construction Stores | 0.43 | 1.37 |
| | Intangible Assets | - | 1.06 |
| | Project expenses | 0.80 | 7.32 |
| | Losses pending investigation/ awaiting write off sanction | - | 0.02 |
| | Goods and Services Tax Input Receivable | 11.56 | 11.58 |
| | **Sub-total** | **12.84** | **21.71** |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| | Less: transferred to Expenditure Attributable to Construction | 11.56 | 11.76 |
| | **Sub-total (A)** | **1.28** | **9.95** |
| **B.** | **Impairment Loss Allowance on Financial Assets** | | |
| | Trade Receivables | 9.88 | 46.51 |
| | Amount Recoverables | 182.44 | (93.65) |
| | Investment | - | (15.44) |
| | Contract Assets | 32.97 | - |
| | **Sub-total** | 225.29 | (62.58) |
| | Less: Transferred to Expenditure Attributable to Construction | 102.70 | - |
| | **Sub-total (B)** | **122.59** | **(62.58)** |
| | **Sub-total (ii)=(A + B)** | **123.87** | **(52.63)** |
| | **TOTAL (i+ii)** | **4,060.30** | **2,122.48** |

**29.1** Disclosure about Leases are given in **Note 34(17A)** of Consolidated Financial Statements.

**29.2** Rent includes the following expenditure as per IND AS-116 "Leases":

| | | | |
|---|---|---|---|
| (i) | Expenditure on short-term leases other than lease term of one month or less | 15.35 | 13.67 |
| (ii) | Variable lease payments not included in the measurement of lease liabilities | 6.42 | 5.72 |

**29.3** Other Expenses includes an amount of ₹ 8.20 Crore (Previous year ₹ 12.98 Crore) incurred on Research & Development activities of the Group.

**29.4** Expense of ₹ 186.01 Crore (Previous year ₹ 47.81 Crore) on Downstream Protection works incurred in Subansiri Lower Project has been capitalized by way of Expenditure Attributable to Construction (EAC).

**29.5** As per CERC order dated 16.01.2026 in Petition No.211/TT/2024, the Company has recognised ₹ 822.19 crore (Previous Year ₹ NIL) towards charges of Associated Transmission System (ATS) of Subansiri Lower Project due to early commissioning of the transmission system by the Transmission Utility. Since the ATS charges till commissioning of the Project is recoverable from beneficiaries by way of tariff as per CERC Tariff Regulations, the said amount has also been recognised as a Regulatory Deferral Account Debit balance with corresponding credit to 'Movement in Regulatory Deferral Account Balances'.

## NOTE NO. 30.1 TAX EXPENSES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| **Current Tax** | | |
| Current Tax on profits for the year | 838.22 | 866.21 |
| Adjustment Relating To Earlier years | 0.39 | (0.06) |
| **Total Current Tax expenses (i)** | **838.61** | **866.15** |
| **Deferred Tax** | | |
| **Decrease/(increase) in Deferred Tax Assets** | | |
| - Relating to origination and reversal of temporary differences | (39.11) | 35.93 |
| - Relating to change in tax rate | 255.07 | - |
| - MAT credit Utilised | 117.03 | - |
| - MAT Credit recognized | (504.93) | (27.18) |
| - Adjustments on account of MAT credit entitlement | - | 402.23 |
| **Increase/(decrease) in Deferred Tax Liabilities** | | |
| - Relating to origination and reversal of temporary differences | 852.43 | 15.23 |
| - Relating to change in tax rate | (1,680.41) | - |
| - Relating to Undisributed Earnings | (165.47) | 63.10 |
| **Net Deferred Tax (ii)** | **(1,165.39)** | **489.31** |
| **TOTAL (i + ii)** | **(326.78)** | **1,355.46** |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **30.1.1** | **Reconciliation of income tax expense and the accounting profit multiplied by India's Statutory Income Tax rate.** | | |
| | Accounting profit/loss before income tax including movement in Regulatory Deferral Account Balance | 4,262.51 | 4,694.67 |
| | Applicable tax rate (%) | 34.9440 | 34.9440 |
| | **Computed tax expense** | **1,489.49** | **1,640.51** |
| | **Tax effects of amounts which are not deductible (Taxable) in calculating taxable income.** | | |
| | Non Deductible Tax Expenses | 381.04 | 190.98 |
| | Tax Exempt Income | (1.98) | (1.98) |
| | Deduction U/S 80 | (591.18) | (366.17) |
| | Adjustment for current tax of earlier years | 0.11 | - |
| | Minimum Alternate Tax Adjustments | 387.90 | (270.76) |
| | Undistributed Profit | (165.47) | 63.11 |
| | Set-off Business Loss | - | 100.26 |
| | Others | 31.43 | (0.43) |
| | Change in rate of tax | (1,858.12) | - |
| | Adjustment relating to earlier periods | - | (0.06) |
| | **Income tax expense reported in Statement of Profit and Loss** | **(326.78)** | **1,355.46** |
| **30.1.2** | **Amounts recognised directly in Equity** | | |
| | Aggregate current and deferred tax arising in the reporting period and not recognised in net profit or loss or other comprehensive income but directly debited/(credited) to equity | | |
| | Current Tax | Nil | Nil |
| | Deferred tax | Nil | Nil |
| | **Total** | **Nil** | **Nil** |
| **30.1.3** | **Tax losses and credits** | | |
| | (i) Unused tax losses for which no deferred tax asset has been recognised | Nil | Nil |
| | Potential tax benefit @ 30% | Nil | Nil |
| | (ii) The details of MAT Credit available to the Company in future but not recognised in the books of account | Nil | Nil |
| **30.1.4** | **Unrecognised temporary differences** | | |
| | Temporary differences relating to investments in subsidiaries for which deferred tax liabilities have not been recognised. | | |
| | Undistributed Earnings | Nil | Nil |
| | Unrecognised deferred tax liabilities relating to the above temporary differences | Nil | Nil |

**30.1.5** As per Ind AS-12, Income Taxes the Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the Balance Sheet date. Effective from 1 April 2026, pursuant to the provisions of Section 200(1) read with Section 206(3) of the Income-tax Act, 2025, the domestic companies are provided an option to pay income tax at lower rates, subject to foregoing specified exemptions and deductions. In view of this and to avail the benefit of carry forward and set off of the eligible MAT Credit the Company has evaluated and decided to exercise the option under Section 200(5) of the Income-tax Act, 2025 from Financial Year 2026-27. Accordingly, deferred tax assets/liabilities as at 31 March 2026 have been measured with tax rates that are expected to apply in the period in which the liability is settled or the asset realized.

## NOTE NO. 30.2 OTHER COMPREHENSIVE INCOME

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| **(i) Items that will not be reclassified to profit or loss** | | |
| (a) Remeasurement of post employment defined benefit obligations | (54.75) | (111.50) |
| Less: Income Tax on remeasurement of the post employment defined benefit obligations **(Refer Note 30.2.1)** | 14.01 | (38.96) |
| **Remeasurement of the post employment defined benefit obligations (net of Tax)** | **(68.76)** | **(72.54)** |
| Less: Movement in Regulatory Deferral Account Balances in respect of Tax on defined benefit obligations | 0.42 | 1.07 |
| | **(69.18)** | **(73.61)** |
| Share of Other comprehensive Income of Joint Ventures accounted for using the equity method | - | - |
| **Sub-total (a)** | **(69.18)** | **(73.61)** |
| (b) Changes in the fair value of Equity Instruments at FVTOCI | (7.14) | (26.70) |
| Less: Income Tax on above item **(Refer Note 30.2.1)** | (6.36) | (6.22) |
| **Sub-total (b)** | **(0.78)** | **(20.48)** |
| **Total (i)=(a)+(b)** | **(69.96)** | **(94.09)** |
| **(ii) Items that will be reclassified to profit or loss** | | |
| (a) Changes in the fair value of debt Instruments at FVTOCI | (5.20) | (0.98) |
| Less: Income Tax on above item **(Refer Note 30.2.2)** | (5.65) | (0.15) |
| **Sub-total (a)** | **0.45** | **(0.83)** |
| (b) Cost of Hedge Reserve | (7.88) | (16.95) |
| Less: Income Tax on above item **(Refer Note 30.2.2)** | (0.32) | (5.92) |
| **Sub-total (b)** | **(7.56)** | **(11.03)** |
| **Total (ii)=(a)+(b)** | **(7.11)** | **(11.86)** |
| **TOTAL (i + ii)** | **(77.07)** | **(105.95)** |

**30.2.1** Income tax on remeasurement of the post-employment defined benefit obligations includes ₹ 18.55 Crore on account of tax impact during the year and ₹ (32.98) Crore on account of restatement of tax liability due to rate revision. Similarly, Income tax on Fair Value of Equity Instruments at FVTOCI includes ₹ (1.66) Croreson account of tax impact during the year and ₹ (4.70) Crore on account of restatement of tax liability due to rate revision.

**30.2.2** Income tax on Fair Value of Debt Instruments at FVTOCI includes ₹ (0.76) Crore on account of tax impact during the year and ₹ (4.89) Crore on account of restatement of tax liability due to rate revision. Similarly, Income tax on Cost of Hedge Reserve includes ₹ (2.75) Crore on account of tax impact during the year and ₹ 2.43 Crore on account of restatement of tax liability due to rate revision.

## NOTE NO. 31 MOVEMENT IN REGULATORY DEFERRAL ACCOUNT BALANCES

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| (i) Kishanganga Power Station:-Depreciation due to moderation of Tariff | 207.73 | 204.69 |
| (ii) Subansiri Lower Project | 1,141.62 | - |

(₹ in Crore)

| PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|
| (iii) Exchange Differences on Monetary Items | 2.84 | 0.23 |
| (iv) Adjustment against Deferred Tax Recoverable for tariff period upto 2009 | (468.02) | (77.25) |
| (v) Adjustment against Deferred Tax Liabilities for tariff period 2014-2019 and onwards | 326.59 | 16.14 |
| (vi) Regulatory liability on account of recognition of MAT Credit | (227.40) | 133.63 |
| **Total (i)+(ii)+(iii)+(iv)+(v)+(vi)** | **983.36** | **277.44** |
| **Impact of Tax on Regulatory Deferral Accounts** | | |
| Less: Deferred Tax on Regulatory Deferral Account Balances | 306.91 | 71.52 |
| Add: Deferred Tax recoverable from Beneficiaries | 306.91 | 71.52 |
| **Sub-Total** | **-** | **-** |
| **TOTAL** | **983.36** | **277.44** |

**31.1** Refer Note 14.1, 14.2 and 34(22) of Consolidated Financial Statements.

## NOTE NO. 32 EXPENDITURE ATTRIBUTABLE TO CONSTRUCTION (EAC) FORMING PART OF CAPITAL WORK IN PROGRESS FOR THE YEAR

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **A.** | **GENERATION EXPENSE** | | |
| | Consumption of stores | - | 2.45 |
| | **Sub-total** | **-** | **2.45** |
| **B.** | **EMPLOYEE BENEFITS EXPENSE** | | |
| | Salaries and Wages | 269.96 | 440.94 |
| | Contribution to provident and other funds | 35.01 | 58.82 |
| | Staff welfare expenses | 32.66 | 36.92 |
| | **Sub-total** | **337.63** | **536.68** |
| **C.** | **FINANCE COST** | | |
| | Interest on : **(Refer Note 2.2.2)** | | |
| | Bonds | 601.68 | 886.28 |
| | Foreign loan | 2.82 | 5.54 |
| | Term loan | 1,119.73 | 1,169.12 |
| | Lease Liabilities | - | 3.33 |
| | **Unwinding of Interest:** | | |
| | Provision & Financial Liabilities | 89.63 | 11.66 |
| | Lease Liabilities | 11.78 | - |
| | | **1,825.64** | **2,075.93** |
| | Call Spread / Coupon Swap | - | 14.19 |
| | Amortisation of hedge premium | 8.58 | 9.83 |
| | Bond issue/ service expenses | 1.77 | - |
| | Guarantee fee on loan | 1.82 | 4.23 |
| | Other finance charges | 0.03 | 1.39 |
| | Transfer of expenses to EAC-Interest on loans from Central Government-adjustment on account of effective interest | - | 59.44 |
| | **Sub-total** | **1,837.84** | **2,165.01** |

(₹ in Crore)

| | PARTICULARS | For the Year ended 31st March, 2026 | For the Year ended 31st March, 2025 |
|---|---|---|---|
| **D.** | **DEPRECIATION AND AMORTISATION EXPENSES** | 47.03 | 68.97 |
| | **Sub-total** | **47.03** | **68.97** |
| **E.** | **OTHER EXPENSES** | | |
| | Repairs And Maintenance : | | |
| | -Building | 21.09 | 17.07 |
| | -Machinery | 0.05 | 6.35 |
| | -Others | 12.88 | 23.48 |
| | Rent & Hire Charges | 35.16 | 38.04 |
| | Rates and taxes | 41.19 | 6.14 |
| | Insurance | 19.96 | 64.53 |
| | Security expenses | 34.48 | 45.57 |
| | Electricity Charges | 8.37 | 13.33 |
| | Travelling and Conveyance | 5.98 | 5.98 |
| | Expenses on vehicles | 1.11 | 1.32 |
| | Telephone, telex and Postage | 8.92 | 7.76 |
| | Advertisement and publicity | - | 0.03 |
| | Printing and stationery | 1.30 | 1.62 |
| | Legal and Consultancy charges - Indigenous | 38.73 | 33.52 |
| | Expenses on compensatory afforestation/ catchment area treatment/ environmental expenses/ development expenses | 106.56 | 53.40 |
| | Expenses on works of downstream protection works | 186.01 | 47.81 |
| | Expenditure on land not belonging to company | 3.51 | 33.75 |
| | Loss on disposal/write-off of assets (Net) | 0.47 | 0.54 |
| | Land Acquisition and Rehabilitation Expenditure | 0.11 | - |
| | Losses on sale of assets | 0.14 | 0.05 |
| | Other general expenses | 21.59 | 72.98 |
| | **Sub-total** | **547.61** | **473.27** |
| **F.** | **PROVISIONS** | | |
| | Non-Financial Assets | 11.56 | 11.76 |
| | Financial Assets | 102.70 | - |
| | **Sub-total** | **114.26** | **11.76** |
| **G.** | **CORPORATE OFFICE/REGIONAL OFFICE EXPENSES** | | |
| | Other Income | (0.85) | (0.94) |
| | Other Expenses | 33.92 | 24.33 |
| | Employee Benefits Expense | 175.46 | 149.04 |
| | Depreciation and Amortization Expenses | 7.73 | 5.68 |
| | Finance Cost | 0.33 | 0.50 |
| | **Sub-total** | **216.59** | **178.61** |
| **H.** | **LESS: RECEIPTS AND RECOVERIES** | | |
| | Income from generation of electricity – precommissioning | - | 7.47 |
| | Interest on loans and advances | 46.08 | 67.99 |
| | Profit on sale of assets | - | 2.17 |
| | Provision/Liability not required written back | 0.98 | 12.10 |
| | Others | 104.96 | 26.34 |
| | Transfer of fair value gain to EAC-Security Deposit | - | 7.95 |
| | **Sub-total** | **152.02** | **124.02** |
| | **TOTAL (A+B+C+D+E+F+G-H) (Refer Note 2.2)** | **2,948.94** | **3,312.73** |

## NOTE-33: DISCLOSURE ON FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

**(1) Fair Value Measurement**

**A) Financial Instruments by category**

(₹ in Crore)

| Financial Assets | Notes | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost |
| **Non-current Financial assets** | | | | | | | |
| (i) Non-current investments | | | | | | | |
| a) In Equity Instrument (Quoted) | 3.1 | - | 189.06 | - | | 196.20 | - |
| b) In Debt Instruments (Government/ Public Sector Undertaking)- Quoted | 3.1 | - | 215.49 | - | | 230.96 | - |
| **Sub-total** | | **-** | **404.55** | **-** | | **427.16** | **-** |
| (ii) Trade Receivables | 3.2 | - | - | 0.16 | | | 0.63 |
| (iii) Loans | | | | | | | |
| a) Employees | 3.3 | - | - | 271.97 | | | 286.13 |
| b) Loan to Government of Arunachal Pradesh (Including interest accrued) | 3.3 | - | - | 692.48 | | | 986.35 |
| (iv) Others | | | | | | | |
| a) Security Deposits | 3.4 | - | - | 29.06 | | | 29.88 |
| b) Lease Receivables including interest | 3.4 | - | - | 5,997.95 | | | 5,944.41 |
| c) Recoverable on account of Bonds fully Serviced by Government of India | 3.4 | - | - | 2,017.20 | | | 2,017.20 |
| d) Recoverable on account of Late Payment Surcharge | 3.4 | 103.09 | - | 0.12 | | | 0.69 |
| e) Derivative Mark to Market Asset | 3.4 | - | - | | 51.80 | | |
| f) Bank Deposits with more than 12 Months Maturity (Including interest accrued) | 3.4 | - | - | 463.28 | | | 62.48 |
| **Total Non-current Financial assets** | | **103.09** | **404.55** | **9,472.22** | **51.80** | **427.16** | **9,327.77** |
| **Current Financial assets** | | | | | | | |
| (i) Current Investments | 6 | - | 10.80 | - | | - | - |
| (ii) Trade Receivables | 7 | - | - | 2,629.40 | | | 2,573.03 |
| (iii) Cash and cash equivalents | 8 | - | - | 1,961.15 | | | 878.92 |
| (iv) Bank balances other than Cash and Cash Equivalents | 9 | - | - | 1,689.89 | | | 1,872.02 |

(₹ in Crore)

| Financial Assets | Notes | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost |
| (v) Loans | 10 | | | | | | |
| a) Employee Loans | | - | - | 72.48 | | | 76.02 |
| b) Loan to Government of Arunachal Pradesh (including interest accrued) | | - | - | 410.39 | | | 53.45 |
| d) Others | | | | | | | |
| (vi) others (Excluding Lease Receivables and Contract assets) | 11 | - | - | 2,433.91 | | | 1,800.92 |
| (vii) Others-Contract Assets | 11 | - | - | 3,531.10 | | | 2,220.12 |
| (viii) Others (Lease Receivables including Interest) | 11 | - | - | 101.74 | | | 191.35 |
| **Total Current Financial Assets** | | **-** | **10.80** | **12,830.06** | **-** | **-** | **9,665.83** |
| **Total Financial Assets** | | **103.09** | **415.35** | **22,302.28** | **51.80** | **427.16** | **18,993.60** |



(₹ in Crore)

| Financial Liabilities | Notes | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost |
| **Non-Current Financial Liabilities** | | | | | | | |
| (i) Long-term borrowings | 16.1 | - | - | 46,173.52 | | | 35,681.73 |
| (ii) Long term maturities of lease liabilities | 16.2 | - | - | 175.84 | | | 114.02 |
| (iii) Other Financial Liabilities | 16.3 | - | - | 2,359.66 | | | 2,194.05 |
| (iv) Other Financial Liabilities (Currency Option Premium) | 16.3 | - | - | 64.65 | | | 43.41 |
| **Total Non-Current Financial Liabilities** | | **-** | **-** | **48,773.67** | **-** | **-** | **38,033.21** |
| **Current Financial Liabilities** | | | | | | | |
| (v) Borrowing -Short Term including current maturities of long term borrowings | 20.1 | - | - | 5,960.42 | | | 3,752.44 |
| (vi) Current maturities of lease obligations | 20.2 | - | - | 16.91 | | | 8.59 |
| (vii) Trade Payables including Micro, Small and Medium Enterprises | 20.3 | - | - | 387.04 | | | 321.39 |

(₹ in Crore)

| Financial Assets | Notes | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost | Fair value through Profit or Loss | Fair value through Other Comprehensive Income | Amortised Cost |
| (viii) Other Current financial liabilities | | | | | | | |
| a) Interest Accrued but not due on borrowings | 20.4 | - | - | 783.50 | | | 551.59 |
| b) Currency Option Premium | 20.4 | - | - | 39.40 | | | 20.42 |
| c) Other Current Liabilities | 20.4 | - | - | 3,822.74 | | | 2,176.34 |
| **Total Current Financial Liabilities** | | **-** | **-** | **11,010.01** | **-** | **-** | **6,830.77** |
| **Total Financial Liabilities** | | **-** | **-** | **59,783.68** | **-** | **-** | **44,863.98** |

## B) FAIR VALUATION MEASUREMENT

### (i) Fair Value Hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair value are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Group has classified its financial instruments into the following three levels prescribed under Ind AS-113 "Fair Value Measurements"

**Level 1:** Level 1 hierarchy includes financial instruments measured using quoted prices. This includes listed equity instruments and traded bonds that have quoted price. The fair value of all equity instruments including bonds which are traded in the recognised Stock Exchange and money markets are valued using the closing prices as at the reporting date.

**Level 2:** The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2. This includes Derivative Mark to Market (MTM) Assets/Liabilities, Term Loans from Banks/Financial Institutions etc.

**Level 3:** If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.The fair value of financial assets and liabilities included in level 3 is determined in accordance with generally accepted pricing models based on discounted cash flow analysis. This includes derivative security deposits/ retention money and loans at lower than market rates of interest.

**(a) Financial Assets/Liabilities Measured at Fair Value-Recurring Fair Value Measurement:**

(₹ in Crore)

| | Note No. | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Level 1 | Level 2 | Level 3 | Level 1 | Level 2 | Level 3 |
| **Financial Assets at FVTOCI** | | | | | | | |
| **(i) Investments-** | | | | | | | |
| - In Equity Instrument (Quoted) | 3.1 | 189.06 | | | 196.20 | - | - |

(₹ in Crore)

| | Note No. | As at 31st March, 2026 Level 1 | Level 2 | Level 3 | As at 31st March, 2025 Level 1 | Level 2 | Level 3 |
|---|---|---|---|---|---|---|---|
| - In Debt Instruments (Government/Public Sector Undertaking)- Quoted * | 3.1 & 6 | 226.29 | | | 230.96 | - | - |
| **Financial Assets at FVTPL :** | | | | | | | |
| Derivative Mark to Market Asset (Call spread option and Coupon only swap) | 3.4 & 11 | | 103.09 | - | | 51.80 | - |
| **Total Financial Assets** | **-** | **415.35** | **103.09** | **-** | **427.16** | **51.80** | **-** |

**Note:**

* in the absence of latest quoted market rates in respect of these instruments, rates have been derived as per Fixed Income Money Market and Derivatives Association of India (FIMMDA).

All other financial assets and financial liabilities have been measured at amortised cost at balance sheet date and classified as non-recurring fair value measurement.

**(b) Financial Assets/Liabilities measured at amortised cost for which Fair Value are disclosed:**

(₹ in Crore)

| Particulars | Note No. | As at 31st March, 2026 Level 1 | Level 2 | Level 3 | As at 31st March, 2025 Level 1 | Level 2 | Level 3 |
|---|---|---|---|---|---|---|---|
| **Financial assets** | | | | | | | |
| **(i) Trade Receivables** | 3.2 | | | 0.16 | | | 0.63 |
| **(ii) Loans** | | | | | | | |
| **a) Employees (including Current loans)** | 3.3 & 10 | | 334.70 | | | 344.64 | |
| b) Loan to Government of Arunachal Pradesh (including Interest Accrued) | 3.3 & 10 | | 1,102.87 | | | 1,039.80 | |
| **(iii) Others** | | | | | | | |
| a) Security Deposits | 3.4 | | 29.06 | | | 29.88 | |
| b) Bank Deposits with more than 12 Months Maturity (Including Interest accrued) | 3.4 | | 463.28 | | | 62.48 | |
| c) Recoverable on account of Late Payment Surcharge | 3.4 | | | 0.12 | | | 0.69 |
| d) Recoverable on account of Bonds fully Serviced by Government of India | 3.4 | 2,017.20 | | | 2,017.20 | | |
| **Total Financial Assets** | | **2,017.20** | **1,929.91** | **0.28** | **2,017.20** | **1,476.80** | **1.32** |
| **Financial Liabilities** | | | | | | | |

(₹ in Crore)

| Particulars | Note No. | As at 31st March, 2026 | | | As at 31st March, 2025 | | |
|---|---|---|---|---|---|---|---|
| | | Level 1 | Level 2 | Level 3 | Level 1 | Level 2 | Level 3 |
| (i) Long-term borrowings including current maturities and accrued interest | 16.1, 20.1 & 20.4 | 19,726.30 | 20,775.46 | 9,805.45 | 15,883.67 | 19,866.66 | 3,136.98 |
| (ii) Currency Option Premium | 16.3 & 20.4 | | 104.05 | | | 63.83 | |
| (iii) Other Long Term Financial Liabilities (including Payable towards Bonds Fully Serviced by Government of India) | 16.3 | 2,017.20 | | 395.24 | 2,017.20 | | 181.49 |
| **Total Financial Liabilities** | | **21,743.50** | **20,879.51** | **10,200.69** | **17,900.87** | **19,930.49** | **3,318.47** |

**(c) Fair value of Financial Assets and liabilities measured at Amortised Cost**

(₹ in Crore)

| Particulars | Note No. | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|---|
| | | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| **Financial assets** | | | | | |
| **(i) Trade Receivables** | 3.2 | 0.16 | 0.16 | 0.63 | 0.63 |
| **(ii) Loans** | | | | | |
| a) Employees (including Current loans) | 3.2 & 10 | 344.45 | 334.70 | 362.15 | 344.64 |
| b) Loan to Government of Arunachal Pradesh (including Interest Accrued) | 3.3 & 10 | 1,102.87 | 1,102.87 | 1,039.80 | 1,039.80 |
| **(iii) Others** | | | | | |
| a) Security Deposits | 3.4 | 29.06 | 29.06 | 29.88 | 29.88 |
| b) Bank Deposits with more than 12 Months Maturity (Including Interest accrued) | 3.4 | 463.28 | 463.28 | 62.48 | 62.48 |
| c) Recoverable on account of Late Payment Surcharge | 3.4 | 0.12 | 0.12 | 0.69 | 0.69 |
| d) Recoverable on account of Bonds fully Serviced by Government of India | 3.4 | 2,017.20 | 2,017.20 | 2,017.20 | 2,017.20 |
| **Total Financial Assets** | | **3,957.14** | **3,947.39** | **3,512.83** | **3,495.32** |
| **Financial Liabilities** | | | | | |
| (i) Long-term borrowings including Current maturities and accrued interest | 16.1, 20.1 & 20.4 | 51,417.44 | 50,307.21 | 39,535.76 | 38,887.31 |
| (ii) Currency Option Premium | 16.3 & 20.4 | 104.05 | 104.05 | 63.83 | 63.83 |

(₹ in Crore)

| Particulars | Note No. | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|---|
| | | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| (ii) Other Long Term Financial Liabilities (including Payable towards Bonds Fully Serviced by Government of India) | 16.3 | 2,359.66 | 2,412.44 | 2,194.05 | 2,198.69 |
| **Total Financial Liabilities** | | **53,881.15** | **52,823.70** | **41,793.64** | **41,149.83** |

**Note:-**

1. The Carrying amounts of current investments, Trade and other receivables, Cash and cash equivalents,Short-term loans and advances, Short term borrowings, Trade payables and other current financial liabilities are considered to be the same as their fair values, due to their short term nature.
2. For financial assets and financial liabilities measured at fair value, the carrying amounts are equal to the fair value.

**(d) Valuation techniques and process used to determine fair values**

1. The Group values financial assets or financial liabilities using the best and most relevant data available. Specific valuation techniques used to determine fair value of financial instruments includes:

   - Use of Quoted market price or dealer quotes for similar instruments.

   - Fair value of remaining financial instruments is determined using discounted cash flow analysis.

2. **Level-2 :** Fair value of derivatives has been arrived on the basis of mark to market value provided by bank. Fair value of other financial assets and liabilities have been arrived using discounted cash flow and appropriate market rates.
3. The discount rate used to fair value financial instruments classified at Level -3 is based on the Weighted Average Rate of Group's outstanding borrowings except subordinate debts and foreign currency borrowings.
4. Financial liabilities that are subsequently measured at amortised cost are recognised initially at fair value minus transaction costs using the effective interest method where such transaction costs incurred on long term borrowings are material.

   There has been no transfers between Level 1 & Level 2.

**(2) Financial Risk Management**

**(A) Financial risk factors**

The Group's activities expose it to a variety of financial risks. These are summarised below:

| Risk | Exposure arising from | Measurement | Management |
|---|---|---|---|
| Credit risk | Cash & Cash equivalents, Other Bank Balances ,Trade receivables and financial assets measured at amortised cost, Lease Receivable. | Ageing analysis, credit rating. | Diversification of bank deposits, letter of credit for selected customers. |
| Liquidity Risk | Borrowings and other facilities. | Rolling cash flow forecasts & Budgets | Availability of committed credit lines and borrowing facilities. |
| Market Risk- Interest rate | Long term borrowings at variable rates | Sensitivity Analysis | 1.Diversification of fixed rate and floating rate<br>2.Refinancing<br>3.Actual Interest is recovered through tariff as per CERC Regulation |
| Market Risk- security prices | Investment in equity and debt securities | Sensitivity Analysis | Portfolio diversification |
| Market Risk- foreign exchange | Recognised financial liabilities not denominated in INR. | Sensitivity Analysis | Foreign exchange rate variation is recovered through tariff as per CERC Regulation.<br>Call spread option and coupon only swap |

**Risk management framework**

The Group's activities make it susceptible to various risks. The Group has taken adequate measures to address such concerns by developing adequate systems and practices. Group has a well-defined risk management policy to provide overall framework for risk management in the Group. The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework.

The Group is exposed to the following risks from its use of financial instruments:

**i) Credit risk**

Credit risk is the risk that a counter party will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily trade receivables/leased assets) and from its financing activities including deposits with banks and financial institutions.

**ii) Liquidity risk**

Liquidity risk is the risk that the Group may not be able to meet its present and future cash and collateral obligations without incurring unacceptable losses.

**iii) Market risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise of three types of risk: currency rate risk, interest rate risk and other price risks, such as equity price risk and commodity risk. Financial instruments affected by market risk include loans and borrowings, deposits and investments. Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

"The Group operates in a regulated environment. Tariff of the Group is fixed by the Central Electricity Regulatory Commission (CERC) through Annual Fixed Charges (AFC) comprising of the following five components: 1. Return on Equity (RoE), 2. Depreciation, 3. Interest on Loans, 4. Operation & Maintenance Expenses and

5. Interest on Working Capital Loans. In addition to the above, Foreign Currency Exchange variations and Taxes are also recoverable from Beneficiaries in terms of the Tariff Regulations. Hence variation in interest rate, currency exchange rate variations and other price risk variations are recoverable from tariff and do not impact the profitability of the Group. Further, the Group also hedges its medium-term foreign currency borrowings by way of interest rate hedge and currency swaps."

**(B) Credit Risk**

The Group is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and other financial instruments.

**Trade Receivables, unbilled revenue & lease receivables :-**

The Group extends credit to customers in normal course of business. The Group monitors the payment track record of the customers. Outstanding receivables are regularly monitored. In the case of the Group, the concentration of risk with respect to trade receivables is low, as its customers are mainly state government companies/DISCOMS and operate in largely independent markets. Unbilled revenue primarily relates to the Group's right to consideration for work completed but not billed at the reporting date and have substantially the same risk characteristics as trade receivables for the same type of contracts.

Lease receivables of the Group are with regard to Power Purchase Agreements classified as finance lease as per Ind AS 116- 'Leases' as referred to in Note No. 34. The power purchase agreements are for sale of power to single beneficiary and recoverability of interest income and principal on leased assets i.e. PPE of the power stations are assessed on the same basis as applied for trade receivables.

**Financial assets at amortised cost :-**

**Employee Loans:** The Group has given loans to employees at concessional rates as per the Group's policy which have been measured at amortised cost at Balance Sheet date. The recovery of the loan is on fixed instalment basis from the monthly salary of the employees. Long Term loans for acquisition of assets are secured by way of mortgage/hypothecation of the assets for which such loans are given. Management has assessed the past data and does not envisage any probability of default on these loans.

**Loans to Government of Arunanchal Pradesh :** The Group has given loan to Government of Arunachal Pradesh at 9% rate of interest (compunded annually) as per the terms and conditions of Memorandum of understanding signed between the Group and Government of Arunachal Pradesh for construction of hydroelectric projects in the state. The loan has been measured at amortised cost and is recoverable from the share of free power of the state government from the first hydroelectric project to be commissioned in the state. Management does not envisage any probability of default on the loan.

**Financial instruments and cash deposits :** The Group considers factors such as track record, size of the bank, market reputation and service standards to select banks with which balances and deposits are maintained. Generally, the balances are maintained with banks with which the Group has also availed borrowings. The Group invests surplus cash in short term deposits with scheduled banks. The Group has balances and deposits with banks which are well diversified across private and public sector banks with limited exposure to any single bank.

**(i) Exposure to credit risk**

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date is as under:

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Financial assets for which loss allowance is measured using 12 months Expected Credit Losses (ECL)** | | |
| Non-current investments | 404.55 | 427.16 |
| Loans -Non Current (including interest) | 964.45 | 1,272.48 |
| Other Non Current Financial Assets (excluding Lease Receivables and Share Application Money Pending Allotment) | 2,612.75 | 2,162.05 |

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Current Investments | 10.80 | - |
| Cash and cash equivalents | 1,961.15 | 878.92 |
| Bank balances other than Cash and Cash Equivalents | 1,689.89 | 1,872.02 |
| Loans -Current | 482.87 | 129.47 |
| Other Financial Assets (excluding Lease Receivables) | 2,433.91 | 1,800.92 |
| **Total (A)** | **10,560.37** | **8,543.02** |
| **Financial assets for which loss allowance is measured using Life time Expected Credit Losses (ECL)** | | |
| Trade Receivables | 2,629.56 | 2,573.66 |
| Contract Assets | 3,531.10 | 2,220.12 |
| Lease Receivables (Current & Non-Current) (including Interest) | 6,099.69 | 6,135.76 |
| **Total (B)** | **12,260.35** | **10,929.54** |
| **TOTAL (A+B)** | **22,820.72** | **19,472.56** |

**(ii) Provision for expected credit losses :-**

**(a) Financial assets for which loss allowance is measured using 12 month expected credit losses**

The Group assesses outstanding receivables on an ongoing basis considering changes in payment behaviour and provides for expected credit loss on case-to-case basis.

**(b) Financial assets for which loss allowance is measured using life time expected credit losses**

A default in recovery of financial assets occurs when there is no significant possibility of recovery of receivables after considering all available options for recovery as per assessment of the management. As the power stations and beneficiaries of the Group are spread over various states of India, geographically there is no concentration of credit risk.

The Group primarily sells electricity to bulk customers comprising mainly of state utilities owned by State Governments. The Group has a robust payment security mechanism in the form of Letters of Credit (LC) backed by the Tri-Partite Agreements (TPA) signed among the Govt. of India, RBI and the individual State Governments subsequent to the issuance of the One Time Settlement Scheme of SEBs dues during 2001-02 by the GOI, which was valid till October 2016. Government of India has approved the extension of these TPAs for another period of 10 years and the same has been signed by most of the States. As per the provisions of the TPA and Power Purchase Agreements (PPA), the customers are required to open LCs covering 105% of the average monthly billing of the Group for last 12 months. The TPA also provides that if there is any default in payment of current dues by any State Utility, the outstanding dues can be deducted from the Central Plan Assistance of the State and paid to the concerned CPSU. Also, Electricity (Late Payment Surcharge & Related Matters) Rules, 2022 provides for regulation of power by the Group in a gradual manner in case of non-payment of dues beyond 30 days of the due date, i.e. when payment is not made by any beneficiary even after 75 days (being due period of 45 days plus 30 days) from the date of presentation of the bill.

CERC Tariff Regulations 2024-29 allow the Group to raise bills on beneficiaries for late-payment surcharge, which adequately compensates the Group for time value of money due to delay in payment. Further, the fact that beneficiaries are primarily State Governments/ State Discoms and considering the historical credit loss experience for trade receivables, the Group does not envisage either impairment in the value of receivables from beneficiaries or loss due to time value of money due to delay in realization of trade receivables. However, the Group assesses outstanding trade receivables on an ongoing basis considering changes in operating results and payment behaviour and provides for expected credit loss on case-to-case basis. As at the reporting date Group does not envisage any default risk on account of non-realization of trade receivables.

**(iii) Reconciliation of impairment loss provisions**

The movement in the allowance for impairment in respect of financial assets during the year was as follows:

(₹ in Crore)

| | Trade Receivables | Amount Recoverable | Loans | Contract Assets | Total |
|---|---|---|---|---|---|
| **Balance as at 1.4.2024** | **31.11** | **599.02** | **18.83** | **-** | **648.96** |
| Changes in Loss Allowances | 46.51 | (258.48) | (18.83) | - | (230.80) |
| **Balance as at 1.4.2025** | **77.62** | **340.54** | **-** | **-** | **418.16** |
| Changes in Loss Allowances | 9.88 | 188.45 | - | 32.97 | 231.30 |
| **Balance as at 31.3.2026** | **87.50** | **528.99** | **-** | **32.97** | **649.46** |

Based on historical default rates, the Group believes that no impairment allowance is necessary in respect of any other financial assets as the amounts of such allowances are not significant.

**(C) Liquidity Risk**

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due.

i) The Group's objective is to maintain optimum levels of liquidity at all times to meet its cash and collateral requirements. The Group relies on a mix of borrowings and excess operating cash flows to meet its need for funds. The current committed lines of credit and internal accruals are sufficient to meet its short to medium term expansion needs. The Group monitors rolling forecasts of its liquidity requirements to ensure that it has sufficient cash to meet capital expenditure and operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the borrowing limits or covenants (where applicable) are not breached on any of its borrowing facilities.

The Group had access to the following undrawn borrowing facilities at the end of the reporting period:

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Floating rate borrowing :-** | | |
| (a) Term Loan-Unsecured (in INR) | 1,576.00 | 1,276.00 |
| (b) Term Loan-Unsecured (Foreign Currency Loan amounting to JPY 10,940,553,020) | - | 628.53 |
| **Total** | **1,576.00** | **1,904.53** |

**ii) Maturities of Financial Liabilities:**

The amounts disclosed in the table below are the contractual undiscounted cash flows. Balances due within 1 year is equal to their carrying balances as the impact of discounting is not significant.

**As at 31st March, 2026** (₹ in Crore)

| Contractual maturities of financial liabilities | Note No. | Outstanding Debt as on 31.3.2026 | Within 1 Year | More than 1 Year & Less than 3 Years | More than 3 Year & Less than 5 Years | More than 5 Year |
|---|---|---|---|---|---|---|
| **(i) Non-Derivative Financial Liabilities** | | | | | | |
| Borrowings | 16.1 & 20.1 | 54,338.94 | 5,960.42 | 12,720.52 | 9,317.71 | 26,340.29 |
| Lease Liabilities | 16.2 & 20.2 | 408.41 | 16.91 | 43.23 | 28.73 | 319.54 |
| Other financial Liabilities | 16.3 & 20.4 | 7,243.13 | 4,682.52 | 461.70 | 2,082.04 | 16.87 |
| Trade Payables | 20.3 | 387.04 | 387.04 | - | - | - |
| **Sub Total (i)** | | **62,377.52** | **11,046.89** | **13,225.45** | **11,428.48** | **26,676.70** |

(₹ in Crore)

| Contractual maturities of financial liabilities | Note No. | Outstanding Debt as on 31.3.2026 | Within 1 Year | More than 1 Year & Less than 3 Years | More than 3 Year & Less than 5 Years | More than 5 Year |
|---|---|---|---|---|---|---|
| **(ii) Derivative Financial Liability** | | | | | | |
| Currency Option Premium | 16.3 & 20.4 | 117.92 | 45.32 | 72.60 | | |
| **Sub Total (ii)** | | **117.92** | **45.32** | **72.60** | **-** | **-** |
| **Total Financial Liabilities (i+ii)** | | **62,495.44** | **11,092.21** | **13,298.05** | **11,428.48** | **26,676.70** |

**As at 31st March, 2025**

(₹ in Crore)

| Contractual maturities of financial liabilities | Note No. | Outstanding Debt as on 31.03.2025 | Within 1 Year | More than 1 Year & Less than 3 Years | More than 3 Year & Less than 5 Years | More than 5 Year |
|---|---|---|---|---|---|---|
| Borrowings | 16.1 & 20.1 | 30,013.96 | 3,752.44 | 5,524.60 | 6,092.28 | 14,644.64 |
| Lease obligations | 16.2 & 20.2 | 231.14 | 8.60 | 37.99 | 17.03 | 167.52 |
| Other financial Liabilities | 16.3 & 20.4 | 5,003.12 | 2,778.56 | 198.05 | 2,017.50 | 9.01 |
| Trade Payables | 20.3 | 321.39 | 321.39 | - | - | - |
| **Total Financial Liabilities** | | **35,569.61** | **6,860.99** | **5,760.64** | **8,126.81** | **14,821.17** |
| **(ii) Derivative Financial Liability** | | | | | | |
| Currency Option Premium | 16.3 & 20.4 | 74.32 | 22.47 | 37.27 | 14.58 | - |
| **Sub Total (ii)** | | **74.32** | **22.47** | **37.27** | **14.58** | **-** |
| **Total Financial Liabilities (i+ii)** | | **35,643.93** | **6,883.46** | **5,797.91** | **8,141.39** | **14,821.17** |

**(D) Market Risk:**

The sensitivity analysis excludes the impact of movements in market variables on the carrying value of post-employment benefit obligation provisions and on the non-financial assets and liabilities. The sensitivity of the relevant item of the Statement of Profit and Loss is the effect of the assumed changes in the respective market risks. The Group's activities expose it to a variety of financial risks, including the effects of changes in interest rates.

**(i) Interest rate risk and sensitivity**

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long term debt obligations with floating interest rates. Group's policy is to maintain most of its borrowings at fixed rate. Group's fixed rate borrowings are carried at amortised cost and are not subject to interest rate risk. Further the Group refinance these debts as and when favourable terms are available. The Group is also compensated for variability in floating rate through recovery by way of tariff adjustments under CERC tariff regulations.

The exposure of the Group's borrowing to interest rate changes at the end of the reporting period are as follows:

| Particulars | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | weighted average interest rate (%) | (₹ in Crore) | weighted average interest rate (%) | (₹ in Crore) |
| Floating Rate Borrowings (INR) | 6.64 | 24,597.40 | 8.10 | 18,010.78 |
| Floating Rate Borrowings (FC) | 1.20 | 1,054.76 | 0.74 | 520.47 |

| Particulars | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | weighted average interest rate (%) | (₹ in Crore) | weighted average interest rate (%) | (₹ in Crore) |
| Fixed Rate Borrowings (INR) | 7.34 | 19,351.56 | 7.59 | 16,159.13 |
| Fixed Rate Borrowings (INR) - Subordinate Debt from GOI | 1.44 | 4,919.34 | 1.46 | 3,832.86 |
| Fixed Rate Borrowings (FC) | 0.41 | 703.37 | 0.76 | 454.94 |
| **Total** | | **50,626.43** | | **38,978.18** |

**Interest Rate Sensitivity Analysis**

Profit or loss is sensitive to higher/lower interest expense from borrowings as a result of change in interest rates. The majority of the borrowings of the Group are at fixed interest rate. In case of floating rate borrowings there is no impact on Statement of Profit and Loss of the Group due to increase/decrese in interest rates, as the same is recoverable from beneficiaries through tariff .

**(ii) Price Risk:**

**(a) Exposure**

The Group's exposure to price risk arises from investment in equity shares and debt instruments classified in the financial statements as Fair Value Through OCI. Group's investment in equity shares are listed in recognised stock exchange and are publicly traded in the stock exchanges. Group's investment in debt instruments comprise quoted Government Securities and Public Sector Bonds and are publicly traded in the market. The investment has been classified under non-current investment in Balance Sheet.

At a reporting date, the exposure to equity and debt instruments are as under:-

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Equity Instruments | 189.06 | 196.20 |
| Debt Instruments | 226.29 | 230.96 |

**(b) Price Risk Sensitivity**

**For Investment in Equity Instruments ( Investment in equity shares of PTC )**

The table below summarises the impact of increase/decrease in the market price of investment in equity instruments on the Group's equity for the year:

| Particulars Investment in Equity shares of | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | % change | Impact on other components of equity (₹ in Crore) | % change | Impact on other components of equity (₹ in Crore) |
| PTC India Ltd | 13.89 | 26.27 | 15.18 | 29.81 |

Sensitivity has been worked out based on the previous 3 years average of six monthly fluctuations in the share price as quoted on the National Stock Exchange (NSE).

**For Investment in Debt Instruments (Investments in Government and Public Sector Undertaking Bonds)**

The table below summarises the impact of increase/decrease of the market value of the debt instruments on Group's equity for the year:

| Particulars | As at 31st March, 2026 | | As at 31st March, 2025 | |
|---|---|---|---|---|
| | % change | Impact on other components of equity (₹ in Crore) | % change | Impact on other components of equity (₹ in Crore) |
| Government Securities | (0.10) | (0.15) | 0.11 | 0.17 |
| Public Sector Undertaking Tax Free Bonds | 0.03 | 0.02 | 0.21 | 0.17 |

### (iii) Foreign Currency Risk

The Group is compensated for variability in foreign currency exchange rate through recovery by way of tariff adjustments under the CERC Tariff Regulations.

**(a) Foreign Currency Exposure:**

The Group's exposure to foreign currency risk at the end of the reporting period expressed in INR are as follows :

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **Financial Liabilities:** | | |
| Foreign Currency Loans | | |
| Japan International Corporation LTD ( JPY) | 374.09 | 456.02 |
| Japan Bank for International Corporation (JPY) | 1,054.99 | 523.70 |
| Other Financial Liabilities | 48.28 | 44.99 |
| **Net Exposure to foreign currency (liabilities)** | **1,477.36** | **1,024.71** |

Out of the above, loan from MUFG Bank is hedged through call spread, option and coupon only swap. For balance exposure gain/(loss) on account of exchange variation is recoverable from beneficiaries as per Tariff Regulation 2024-29. Therefore, currency risk in respect of such exposure would not be significant.

**(b) Sensitivity Analysis**

There is no impact of foreign currency fluctuations on the profit of the Group as these are either adjusted to the carrying cost of respective fixed asset/Capital Work-in-Progress or recovered through tariff as per CERC Tariff Regulation. sensitivity analysis for currency risk is not disclosed.

### (iv) Disclosure regarding Hedging Activities

"The Company has entered into an External Commercial Borrowing (ECB) arrangement with the Japan Bank for International Cooperation (JBIC). The total lending commitment amounts to JPY 2000,00,00,000 which has been drawn in full by the company until the date of this document, with an interest rate of TONA (Tokyo Overnight Average Rate) + 0.90%, and interest payments are to be made on a semi-annual basis. To mitigate the foreign exchange risk arising from the JPY-denominated loan, NHPC Ltd has entered into a JPY-INR Call Spread Option, with a total notional amount of JPY 2000,00,00,000. This call-spread option is designated as a hedging instrument against the JPY-denominated ECB, which is the hedged item. The hedge is structured with a rollover provision for the residual period of the next five years, ensuring continuous hedging coverage over the duration of the ECB loan."

**Disclosures regarding Risk management in respect of Hedging Transactions:**

The Company adheres to Indian Accounting Standards (Ind AS) in designation of derivative instruments into hedging relationship, as part of financial reporting process. The Company's comprehensive framework reflects the risk management strategy, defining the risks targeted for mitigation, including foreign exchange fluctuation risk. The hedging strategy defines contracting Call Spread Options, a financial instrument chosen for its efficacy in managing the foreign exchange fluctuation risk.

Call spread options serve as a strategic shield against the volatilities of foreign currency fluctuations, providing a reliable means to safeguard financial positions amidst uncertain market conditions. These options allow for the purchase of a call option at a lower strike price while simultaneously selling a call option at a higher strike price, effectively creating a range for which volatilities can be hedged. By employing call spread options, the Company effectively hedges against adverse currency movements, ensuring that financial outcomes remain within acceptable parameters despite the unpredictability of global currency markets.

By integrating Call Spread Options into its hedging framework, the Company enhances its risk management strategy and optimizes financial performance. The use of call spread options underscores a commitment to disciplined risk management practices, in alignment with the requirements of Indian Accounting Standards (Ind AS).

Details of Currency Derivatives held for hedging and risk management purposes are as follows:

(₹ in Crore)

| Particulars | As at 31st March, 2026 | | |
|---|---|---|---|
| | Notional | Fair value - Derivative Assets | Fair value - Derivative Liabilities |
| **Currency Derivatives** | | | |
| Currency options | 1,168.10 | 103.09 | 104.69 |
| **Total** | **1,168.10** | **103.09** | **104.69** |

**Impact of Hedging Activities**

**a) Disclosure of effects of hedge accounting on financial position :**

(₹ in Crore)

| Types of hedge and risks | Nominal value | Carrying amount of Hedging instrument | Maturity Date | Hedge Ratio | Change in fair value of hedging instrument* | Change in fair value of hedged item |
|---|---|---|---|---|---|---|
| **Fair Value hedge Foreign currency & interest rate risk** | | | | | | |
| a) Call Spread Options | 1,168.10 | (1.60) | 27-03-2029 | 100% | 19.84 | (19.84) |

The hedge is structured with a rollover provision for the residual period of the next five years, ensuring continuous hedging coverage over the duration of the ECB loan.

* Represents the changes in intrinsic value of the hedging instrument

## (3) CAPITAL MANAGEMENT

### (a) Capital Risk Management

The primary objective of the Group's capital management is to maximize the shareholder value. Company's objective by managing capital is to safeguard its ability to continue as going concern, so that it continues to provide returns for shareholders and benefits for other stakeholders. CERC Tariff Regulations prescribe Debt-Equity ratio of 70:30 for the purpose of fixation of tariff of Power Projects. Accordingly, the group manages its capital structure to maintain the normative capital structure prescribed by the CERC.

The Group monitors capital using Debt : Equity ratio, which is net debt divided by total capital. The Debt : Equity ratio are as follows:

**Statement of Gearing Ratio**

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| (a) Net Debt (₹ in Crore) | 53,370.93 | 41,573.98 |
| (b) Total Equity Attributable to Owners of the Company (₹ in Crore) | 41,437.18 | 39,668.16 |
| Gearing Ratio (a/b) | 1.29 | 1.05 |

**Note:** For the purpose of the Company's capital management, capital includes issued capital and reserves. Net debt includes Long term debts and Lease Liabilities including current maturities thereof, Short term Borrowings and Payable towards Bonds fully serviced by Government of India Less Cash and Cash Equivalents excluding earmarked balances.

### (b) Loan Covenants of the Holding Company:

Under the terms of the major borrowing facilities, the Company is required to comply with the following financial covenants:--

1. Maintaining minimum Fixed Asset Coverage Ratio of 1x times and Total Outside Liabilities to Tangible Net Worth within 4:1
2. Debt Service Coverage Ratio shall not be lower than 1.25:1.

3. Interest Coverage Ratio should be more than 2 times.
4. Total outside liabilities/Adjusted Net worth <=2.50.
5. GOI to maintain management control and shareholding not fall below 51%
6. Rating of AAA to be maintained throughout tenure of facility
7. Total Secured Debt to Total Fixed Assets Ratio shall not exceed 0.75:1
8. Gearing Ratio shall not be higher than 2:1

**During the year, the company has complied with the above loan covenants.**

**(c) Dividends:**

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| **(i) Equity Shares** | | |
| Final dividend for the year 2024-25 of INR 0.51 per fully paid share approved in Aug-2025 and paid in Sep-2025. (31st March 2024- INR 0.50 fully paid share for FY 2023-24 ). | 512.30 | 502.25 |
| Interim dividend for the year ended 31st March 2026 of INR 1.40 ( 31st March 2025- INR 1.40) per fully paid share. | 1,406.30 | 1,406.31 |
| **(ii) Dividend not recognised at the end of the reporting year** | | |
| In addition to the above dividends, since year end the Directors have recommended the payment of a final dividend of INR 0.21 (31st March 2025-INR 0.50) per fully paid up Shares . The proposed dividend is subject to the approval of shareholders in the ensuing AGM. | 210.95 | 512.30 |

## Note No. – 34: Other Explanatory Notes to Accounts

**1.** The Subsidiary Companies and Joint Venture/Associate Companies considered in the Consolidated Financial Statements are:

| Name of the Company | Country of Incorporation | Proportion (%) of Ownership Interest | |
|---|---|---|---|
| | | 31.03.2026 | 31.03.2025 |
| **A. Subsidiary Companies** | | | |
| NHDC Limited | India | 51.08% | 51.08% |
| Loktak Downstream Hydroelectric Corporation Limited (LDHCL) | India | 74.00% | 74.00% |
| Bundelkhand Saur Urja Limited (BSUL) | India | 90.63% | 88.82% |
| Jal power Corporation Limited (JPCL) **(Refer Note 1.1 of Note 34)** | India | 100.00% | 100.00% |
| Rattle Hydroelectric Power Corporation Limited (RHPCL) | India | 51.00% | 57.41% |
| NHPC Renewable Energy Limited (NREL) | India | 100.00% | 100.00% |
| Chenab Valley Power Projects Limited (CVPPL) | India | 58.16% | 59.15% |
| **B. Joint Venture Company** | | | |
| APGENCO NHPC Green Energy Limited (ANGEL) (incorporated on 23.01.2025 as Joint Venture Company) **(Refer Note 1.2 of Note 34)** | India | 50.00% | - |
| **C. Associate Company** | | | |
| National High Power Test Laboratory Private Limited (NHPTL) **(Refer Note 1.3 of Note 34)** | India | 12.50% | 12.50% |

**1.1** The Board of Directors of the Holding Company in its meeting held on September 24, 2021 had approved the proposal to initiate the process of merger of Jalpower Corporation Limited (JPCL) (a wholly owned subsidiary)

with the Company as per applicable provisions of the Companies Act, 2013. Approval of the Ministry of Power, Government of India had been conveyed on April 26, 2023 following which NHPC Limited and JPCL had filed first motion application with MCA on February 8, 2024. The Ministry of Corporate Affairs (MCA) conducted first hearing on April 30, 2025, in connection with the application filed under Sections 230-232 of the Companies Act, 2013 for approval of the Scheme of Amalgamation. Pursuant to MCA order dated May 22, 2025, meetings of the Equity Shareholders, Secured Creditors & Un-Secured Creditors of NHPC were held on September 29, 2025. Further, NHPC and JPCL have filed second motion application with the MCA on October 6, 2025 which is pending at this stage.

**1.2** Holding Company had incorporated a Joint Venture Company with M/s Andhra Pradesh Power Generation Corporation Limited in the name of APGENCO NHPC Green Energy Limited (ANGEL) on 23.01.2025 for development of pumped storage projects in the State of Andhra Pradesh. ANGEL has prepared its first Financial Statements during Current Financial Year from its date of incorporation. There was no asset/ liability /equity as at March 31, 2025 and no income/expenditure for the period started from date of incorporation to March 31, 2025.

**1.3** The financial statements of NHPTL are unaudited. The figures appearing in the financial statements may change on completion of its audit.

**2. Disclosures relating to Contingent Liabilities:**
**Contingent Liabilities to the extent not provided for –**

**a) Claims against the Group not acknowledged as debts in respect of:**

**(i) Capital works**

Contractors have lodged claims aggregating to ₹ **10240.00 Crore** (Previous year ₹ **9991.19 Crore**) against the Group on account of rate and quantity deviation, cost relating to extension of time, idling charges due to stoppage of work, extraordinary geological occurrences, etc. These claims are being contested by the Group as being not admissible in terms of provisions of the respective contracts or are lying at arbitration tribunal/other forums or are under examination by the Group. These include ₹ **5696.19 Crore** (Previous year ₹ **5122.59 Crore**) towards arbitration awards including updated interest thereon, against the Group, which have been challenged/ decided to be challenged in the Court of Law.

Management has assessed the above claims and recognized a provision of ₹ **2620.55 Crore** (Previous year ₹ **2640.73 Crore**) based on probability of outflow of resources embodying economic benefits and estimated ₹ **6046.47 Crore** (Previous year ₹ **6246.43 Crore**) as the amount of contingent liability i.e., amounts for which Group may be held contingently liable. In respect of such estimated contingent claims, either the outflow of resources embodying economic benefits is not probable or a reliable estimate of the amount required for settling the obligation cannot be made. In respect of the rest of the claims/obligations, possibility of any outflow in settlement is considered remote.

**(ii) Land Compensation cases**

In respect of land acquired for the projects, some of the erstwhile land owners have filed claims for higher compensation amounting to ₹ **403.25 Crore** (Previous year ₹ **317.84 Crore**) before various authorities/Courts. Pending settlement, the Group has assessed and provided an amount of ₹ **20.34 Crore** (Previous year ₹ **24.70 Crore**) based on probability of outflow of resources embodying economic benefits and estimated ₹ **382.91 Crore** (Previous year ₹ **293.14 Crore**) as the amount of contingent liability as outflow of resources is considered not probable.

**(iii) Disputed Statutory Matters**

Disputed Income Tax/Sales Tax/Service Tax/Goods & Services Tax/ Water Cess/ Green Energy Cess / Land Revenue /other taxes/duties pending before various appellate authorities amount to ₹ **2958.08 Crore** (Previous year ₹ **2924.65 Crore**). Pending award, the Group has assessed and provided an amount of ₹ **1.02 Crore** (Previous year ₹ **17.52 Crore**) based on probability of outflow of resources embodying economic benefits and ₹ **2743.06 Crore**

(Previous year ₹ **2733.68 Crore**) are being disclosed as contingent liability as outflow of resources is considered not probable. In respect of the rest of the disputed statutory matters, possibility of any outflow in settlement is considered remote.

**(iv) Others**

Claims on account of other miscellaneous matters amount to ₹ **1354.88 Crore** (Previous year ₹ **1232.22 Crore**). These claims are pending before various forums. Pending settlement, the Group has assessed and provided an amount of ₹ **99.97 Crore** (Previous year ₹ **99.99 Crore**) based on probability of outflow of resources embodying economic benefits and estimated ₹ **1128.48 Crore** (Previous year ₹ **1084.52 Crore**) as the amount of contingent liability as outflow of resources is considered as not probable. In respect of the rest of the claims/obligations, possibility of any outflow in settlement is considered remote.

The above is summarized as below:

(₹ in Crore)

| Sl. No. | Particulars | Claims as on 31.03.2026 | Up to date Provision against the claims at column (iii) | Contingent liability as on 31.03.2026 | Contingent liability as on 31.03.2025 | Addition to (deduction) from contingent liability during the year | Decrease in contingent liability from Opening Balance as on 01.04.2025 |
|---|---|---|---|---|---|---|---|
| (i) | (ii) | (iii) | (iv) | (v) | (vi) | (vii)=(v)-(vi) | (viii) |
| 1. | Capital Works | 10240.00 | 2620.55 | 6046.47 | 6246.43 | (199.96) | 1395.03 |
| 2. | Land Compensation cases | 403.25 | 20.34 | 382.91 | 293.14 | 89.77 | 25.63 |
| 3. | Disputed Statutory matters | 2958.08 | 1.02 | 2743.06 | 2733.68 | 9.38 | 261.04 |
| 4. | Others | 1354.88 | 99.97 | 1128.48 | 1084.52 | 43.96 | 320.95 |
| | **Total** | **14956.21** | **2741.88** | **10300.92** | **10357.77** | **(56.85)** | **2002.65** |

The above does not include contingent liabilities on account of pending cases in respect of service matters relating to employees (including ex-employees) and others where the amount cannot be quantified.

**(b)** It is not practicable to ascertain and disclose the uncertainties relating to outflow in respect of contingent liabilities.

**(c)** There is possibility of reimbursement to the Group of ₹ **2855.06 Crore** (Previous year ₹ **2781.64 Crore**) towards above Contingent Liabilities.

**(d)** Government of Himachal Pradesh has imposed levy of land revenue on operational Hydro Electric Projects w.e.f. 01.01.2026. Consequent to that NHPC has challenged the said levy by filing a writ petition in Shimla High Court. Contingent liabilities of ₹ **60.63 Crore** in this regard have been included in disputed statutory matters further the same has also been included in the amount of possibility of reimbursement to the Group.

**(e)** The Management does not expect that the above claims/obligations (including those under litigation), when ultimately concluded and determined, will have a material and adverse effect on the Group's financial results or operations or financial condition.

**3. Contingent Assets:** Contingent assets in respect of the Group are on account of the following:

**a) Counter Claims lodged by the Group on other entities:**

The Group has lodged counter claims aggregating to ₹ **759.80 Crore** (Previous year ₹ **21.06 Crore**) against claims of other entities. These claims have been lodged on the basis of contractual provisions and are being contested at arbitration tribunal/other forums or are under examination with the counterparty. It includes counter claims of ₹ **6.64 Crore** (Previous year ₹ **6.64 Crore**) towards arbitration awards including updated interest thereon.

Based on Management assessment, a favourable outcome is probable in respect of claims aggregating ₹ **759.80 Crore** (Previous year ₹ **17.54 Crore**) and for rest of the claims, possibility of inflow is remote. Accordingly, these claims have not been recognised.

**b) Late Payment Surcharge:**

Electricity (Late Payment Surcharge and Related Matters) Rules, 2022 provide for levy of Late Payment Surcharge by generating company in case of delay in payment by beneficiaries beyond specified days from the date of presentation of bill. In view of significant uncertainties in the ultimate collection from beneficiaries, an amount of ₹ **53.30 Crore** (previous year ₹ **38.63 Crore**) as estimated by the management has not been recognised.

**c) Revenue to the extent not recognised in respect of power stations:**

Management had assessed Contingent Assets of ₹ **3.48 Crore** (previous year ₹ **2.40 Crore**) in respect of petition fees of tariff petitions filed for tariff period 2024-29.

**d) Business Interruption Losses**

Insurance Claims due to Business Interruption Losses in respect of Power Stations are recognised when no significant uncertainty of ultimate collection exists. Management has assessed claims of ₹ **243.36 Crore** (Previous Year ₹ **243.36 Crore**) in this respect which have not been recognised. Details of claims are given at Note 34(23) of the Consolidated Financial Statements.

**e) Other Cases**

Claims on account of other miscellaneous matters in respect of cases pending in Court, liquidated damages, dues from ex- employees, Grant etc. estimated by Management at ₹ **332.13 Crore** (Previous year ₹ **387.41 Crore**) have not been recognised.

**4. Commitments (to the extent not provided for):**

Estimated amount under contracts remaining to be executed on capital account are as under:

(₹ in Crore)

| Sl. No. | Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|---|
| (i) | (ii) | (iii) | (iv) |
| 1. | Property Plant and Equipment (including Capital Work in Progress) | 22859.46 | 29722.92 |
| 2. | Intangible Assets | 45.58 | 45.68 |
| | **Total** | **22905.04** | **29768.60** |

**5. Commitments regarding Corporate Guarantees issued by the Holding Company:** For funding the Capital Expenditure (CAPEX) requirements of its subsidiaries, the Holding Company has provided Corporate Guarantees to Banks as per details below against their lending to these subsidiaries for which Guarantee Fee is being charged. Company does not expect that these Guarantees shall be invoked by the Bank(s) for servicing of loan including repayment of principal.

| Corporate Guarantee Given to | Guarantee Given in favour of | Total Commitment | | Exposure of the Holding Company from the Commitment as at (Including Outstanding Interest) | | Guarantee fee charged by the Holding Company | Purpose |
|---|---|---|---|---|---|---|---|
| | | 31.03.2026 | 31.03.2025 | 31.03.2026 | 31.03.2025 | (in %) | |
| | | (₹ in Crore) | | | | | |
| Bundelkhand Saur Urja Limited (BSUL) | HDFC Bank in support of credit facility to BSUL | 213.25 | 213.25 | 185.39 | 199.85 | 1.20% | For meeting CAPEX Requirement. |

| Corporate Guarantee Given to | Guarantee Given in favour of | Total Commitment | | Exposure of the Holding Company from the Commitment as at (Including Outstanding Interest) | | Guarantee fee charged by the Holding Company | Purpose |
|---|---|---|---|---|---|---|---|
| | | 31.03.2026 | 31.03.2025 | 31.03.2026 | 31.03.2025 | (in %) | |
| | | (₹ in Crore) | | | | | |
| Jalpower Corporation Limited (JPCL) | J&K Bank, Bank of Baroda & Uco Bank in support of credit facility to JPCL | 1279.00 | 836.00 | 1185.60 | 797.00 | 1.20% | For meeting CAPEX Requirement. |

**6. Disclosures as per IND AS 115 'Revenue from contracts with customers':**

**(A) Nature of goods and services**

Revenue of the Group comprises of income from sale of power/electricity, trading of power, consultancy and other services. The following is a description of the principal revenue generating activities:

**(a) Revenue from sale of power**

The major revenue of the Group comes from sale of power. The Group sells power to bulk customers, mainly electricity utilities owned by State Governments as well as private DISCOMs. Sale of power is generally made pursuant to long-term Power Purchase Agreements (PPAs) entered into with the beneficiaries.

The details of nature, timing of satisfaction of performance obligations and significant payment terms under contracts for sale of power are as under:

| Product/ Service | Nature, timing of satisfaction of performance obligations and significant payment terms |
|---|---|
| Sale of electricity | The Group recognises revenue from contracts for sale of electricity on the basis of long-term Power Purchase Agreements entered into with the beneficiaries, which are for substantially the entire life of the Power Stations, i.e., 40 years in case of Hydro Power Stations and 25 years in case of Renewable Energy Projects. Revenue from sale of electricity is accounted for based on tariff rates approved by the CERC for tariff periods of 5 years as modified by the orders of Appellate Tribunal for Electricity to the extent applicable. In case of power stations where the tariff rates are yet to be approved/ approved provisionally by the CERC in their orders, provisional rates are adopted considering the applicable CERC Tariff Regulations. Revenue from sale of electricity is recognised once the electricity has been delivered to the beneficiary.<br><br>Where tariff is not subject to approved by CERC or tariff rates have been agreed directly with beneficiary, revenue from sale of electricity is accounted for on the basis of tariff agreed in the Power Purchase Agreements/Contracts in accordance with Ind AS 115- Revenue from Contracts with Customers.<br><br>The amounts are billed as per the terms of Power Purchase Agreements (PPA) and are payable as per the terms of PPA. |

**(b) Project Management / Construction Contracts/ Consultancy assignments (Projects and Consultancies)**

The Group undertakes consultancy and project execution & maintenance contracts for domestic and international clients. Services are rendered in various areas, viz. Design and engineering, procurement, project management and supervision, construction management, operation and maintenance of power plants, rural road projects and rural electrification projects.

The details of nature, timing of satisfaction of performance obligations and significant payment terms under contracts for consultancy and other services are as under:

| Product/ Service | Nature, timing of satisfaction of performance obligations and significant payment terms |
|---|---|
| Consultancy Services | The Group recognises revenue from contracts for consultancy services over time as customers simultaneously receive and consume the services provided by the Group. The assets (e.g., deliverables, reports etc.) transferred under the contracts do not have any alternative use to the Group and the Group has enforceable right to payment for performance completed to date. The revenue from consultancy services is determined as per the terms of the contracts. The amounts are billed as per the terms of contracts and are payable within contractually agreed credit period. |
| Revenue from works executed on Agency basis/Project Management | The Group recognises revenue in respect of works executed on agency basis over time as the assets do not have alternative use to the Group and the Group has enforceable right to payment for performance completed to date. Revenue from these works is determined as per terms of contract. The amounts are billed as per the terms of contract and are payable within contractually agreed credit period. |

**(c) Trading of Power**

The Group purchases power from Generating Companies and sells it to DISCOMs. Depending on the nature, risks and reward profile of the agreements, the Group accounts for revenue from trading of power either as an agent or as a principal.

The details of nature, timing of satisfaction of performance obligations and significant payment terms under contracts for sale of electricity through trading are as under:

| Product/ Service | Nature, timing of satisfaction of performance obligations and significant payment terms |
|---|---|
| Trading of Power | The Group recognises revenue from contracts for sale of electricity through trading over time as the customers simultaneously receive and consume the benefits provided by the Group. Tariff for computing revenue from sale of electricity through trading is determined as per the terms of the agreements. The amounts are billed as per the periodicity specified in the Contract and are payable within contractually agreed credit period. |

**(B) Disaggregation of Revenue**

In the following table, revenue is disaggregated by type of products and services, geographical markets and timing of revenue recognition:

(₹ in Crore)

| Particulars | Generation of electricity for the year ended (including revenue classified as revenue from Finance and Operating Leases) | | Project Management / Construction Contracts/ Consultancy assignments | | Trading of Power | | Others | | Total | |
|---|---|---|---|---|---|---|---|---|---|---|
| Geographical markets | 31st March 2026 | 31st March 2025 | 31st March 2026 | 31st March 2025 | 31st March 2026 | 31st March 2025 | 31st March 2026 | 31st March 2025 | 31st March 2026 | 31st March 2025 |
| India | 11098.95 | 10346.05 | 5.87 | 5.90 | 18.05 | 21.50 | 492.14 | 6.01 | 11615.01 | 10379.46 |
| Others | - | - | 0.28 | 0.40 | - | - | - | - | 0.28 | 0.40 |
| **Total** | **11098.95** | **10346.05** | **6.15** | **6.30** | **18.05** | **21.50** | **492.14** | **6.01** | **11615.29** | **10379.86** |

(₹ in Crore)

| Particulars | Generation of electricity for the year ended (including revenue classified as revenue from Finance and Operating Leases) | | Project Management / Construction Contracts/ Consultancy assignments | | Trading of Power | | Others | | Total | |
|---|---|---|---|---|---|---|---|---|---|---|
| Geographical markets | 31st March 2026 | 31st March 2025 | 31st March 2026 | 31st March 2025 | 31st March 2026 | 31st March 2025 | 31st March 2026 | 31st March 2025 | 31st March 2026 | 31st March 2025 |
| **Timing of revenue recognition:** | | | | | | | | | | |
| Products and services transferred over time | 11098.95 | 10346.05 | 6.15 | 6.30 | 18.05 | 21.50 | 492.14 | 6.01 | 11615.29 | 10379.86 |
| Units Sold in Million Kilowatt Hours (MUs) | 26545 | 23039 | | | | | | | 26545 | 23039 |

**(C) Contract Balances**

Details of trade receivables, Contract Assets and Contract Liabilities are as under:

(₹ in Crore)

| Particulars | As at 31st March, 2026 | As at 31st March, 2025 |
|---|---|---|
| Trade Receivable- Non-Current | 0.16 | 0.63 |
| Trade Receivables- Current | 742.17 | 985.56 |
| Trade Receivables – Unbilled | 1887.23 | 1587.47 |
| Contract Assets-Current | 3531.10 | 2220.12 |
| Contract Liabilities- Deposit Works -Current | 55.91 | 33.63 |
| Contract Liabilities- Project Management/ Consultancy Works- Current | 161.79 | 151.85 |
| Advance from Customers and Others- Current | 15.95 | 29.56 |

The Group has recognised revenue of ₹ **5.23 Crore** (Previous Year ₹ **1.38 Crore**) from opening contract liabilities.

**(D)** Transaction price allocated to the remaining performance obligations is either not applicable or not material to the Group's operations.

**(E) Practical expedients applied as per Ind AS 115 'Revenue from Contracts with Customers':**

**(i)** The Group has not disclosed information about remaining performance obligations that have original expected duration of one year or less and where the revenue recognised corresponds directly with the value to the customer of the entity's performance completed to date.

**(ii)** The Group generally does not have any contracts in the normal course of business where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. Accordingly, transaction price has been adjusted for time value of money only when such time value of money is significant.

**(F)** The Group has not incurred any incremental costs of obtaining contracts with a customer and has therefore, not

recognised any asset for such costs.

**7.** The effect of foreign exchange rate variation (FERV) during the year is as under:

(₹ in Crore)

| Sl. No. | Particulars | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| (i) | Amount charged to Statement of Profit and Loss as FERV | 2.62 | (13.72) |
| (ii) | Amount recognised in Regulatory Deferral Account Balances | 2.84 | 0.23 |

**8. Operating Segments:**

a) Electricity generation (including income from Power Stations considered as embedded Finance/ Operating leases) is the principal business activity of the Group. Other operations viz., Contracts, Project Management, Consultancy works and Power Trading Business do not form a reportable segment as per the Ind AS–108 'Operating Segments'.

b) The Group has a single geographical segment as all its Power Stations /Power-generating units are located within the Country.

c) **Information about major customers:** The Group derives more than ten percent of its revenue from three customers (beneficiaries). Details of revenue of ₹ **4490.68 Crore** (Previous year ₹ **4357.34 Crore**) derived from those three customers are provided below:

| Sl. No. | Name of Customer | Revenue from customer for the year ended 31st March, 2026 | | Revenue from customer for the year ended 31st March, 2025 | |
|---|---|---|---|---|---|
| | | Amount (₹ in Crore) | % of Total Revenue | Amount (₹ in Crore) | % of Total Revenue |
| 1 | Uttar Pradesh Power Corporation Limited. | 1754.33 | 15.10% | 1,576.85 | 15.19% |
| 2 | Power Development Department, Jammu & Kashmir Govt./ JK Power Corporation Limited | 1431.18 | 12.32% | 1,379.38 | 13.29% |
| 3 | Madhya Pradesh Power Manage-ment Company Limited | 1305.17 | 11.24% | 1401.11 | 13.50% |
| | **Total** | **4490.68** | **38.66%** | **4,357.34** | **41.98%** |

d) **Revenue from External Customers:** The Group is domiciled in India. Details of revenue from external customers is as under:

(₹ in Crore)

| Sl. No | Revenue from External Customers | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|
| 1 | Nepal | 0.28 | 0.40 |
| | **Total** | **0.28** | **0.40** |

**Note:** Revenue recieved in foreign currency ₹ **NIL** (Previous year ₹ **NIL**).

e) **Non-Current Assets held in foreign Countries:**

(₹ in Crore)

| Sl. No | Foreign Countries | Non-Current Asset | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|---|---|
| 1 | Nepal* | Property Plant & Equipment, Capital Work in Progress and Right of Use Asset | 73.87 | 64.46 |
| | **Total** | | **73.87** | **64.46** |

* Projects in Nepal are under Survey and Investigation stage.

**9. Disclosures under Ind AS-24 "Related Party Disclosures":**

**(A) List of Related parties:**

**(i) Joint Ventures / Associates:**

| Name of Companies | Principal place of operation |
|---|---|
| National High Power Test Laboratory Private Limited (NHPTL)- Associate | India |
| APGENCO NHPC Green Energy Limited (ANGEL)- Joint Venture | India |

**(ii) Key Managerial Personnel (KMP):**

**(a) During FY 2025-26**

| Sl. No. | Name | Position Held |
|---|---|---|
| 1 | Shri Bhupender Gupta | Chairman and Managing Director (CMD), w.e.f 04.09.2025 |
| 2 | Shri Raj Kumar Chaudhary | Chairman and Managing Director (CMD), till 30.06.2025. |
| 3 | Shri Rajendra Prasad Goyal | Director (Finance) & CFO till 31.08.2025<br>Additional Charge of Chairman and Managing Director from 01.07.2025 till 31.08.2025. |
| 4 | Shri Uttam Lal | Director (Personnel) |
| 5 | Shri Sanjay Kumar Singh | Director (Projects)<br>Additional Charge of Chairman and Managing Director from 01.09.2025 till 04.09.2025.<br>Additional Charge of Director (Technical) till 16.04.2025. |
| 6 | Shri Suprakash Adhikari | Director (Technical) w.e.f. 16.04.2025 |
| 7 | Shri Sipan Kumar Garg | Director (Finance) from 01.09.2025 till 17.10.2025 |
| 8 | Shri Mahesh Kumar Sharma | Director (Finance) w.e.f. 17.10.2025 & CFO w.e.f. 06.11.2025 |
| 9 | Shri Mohammad Afzal | Govt. Nominee Director (Joint Secretary, Ministry of Power) |
| 10 | Shri P. K. Goverthanan | Independent Director till 02.03.2026 |
| 11 | Dr. Uday Sakharam Nirgudkar | Independent Director w.e.f. 17.04.2025* |
| 12 | Shri Jiji Joseph | Independent Director w.e.f. 17.04.2025* |
| 13 | Shri Anil Kumar Sood | Independent Director w.e.f. 17.04.2025 * |
| 14 | Smt. Rupa Deb | Company Secretary |

***Ceased on 16.04.2026**

**(b) During FY 2024-25**

| Sl. No. | Name | Position Held |
|---|---|---|
| 1 | Shri Raj Kumar Chaudhary | Chairman and Managing Director (CMD), w.e.f 07.08.2024<br>Also Director (Technical) till 07.08.2024. |
| 2 | Shri Rajendra Prasad Goyal | Director (Finance) & CFO<br>Additional Charge of Chairman and Managing Director till 07.08.2024. |
| 3 | Shri Uttam Lal | Director (Personnel) |
| 4 | Shri Sanjay Kumar Singh | Director (Projects) w.e.f 24.07.2024<br>Additional charge of Director (Technical) from 08.08.2024. |
| 5 | Shri Mohammad Afzal, | Govt. Nominee Director (Joint Secretary, Ministry of Power) |
| 6 | Dr. Uday Sakharam Nirgudkar | Independent Director till 08.11.2024* |
| 7 | Dr. Amit Kansal | Independent Director till 10.11.2024 |
| 8 | Dr. Rashmi Sharma Rawal | Independent Director till 10.11.2024 |

| Sl. No. | Name | Position Held |
|---|---|---|
| 9 | Shri Jiji Joseph | Independent Director till 10.11.2024* |
| 10 | Shri Premkumar Goverthanan | Independent Director till 02.03.2026 |
| 11 | Smt. Rupa Deb | Company Secretary |

***Reappointed w.e.f. 17.04.2025**

**(iii) Post-Employment Benefit Plans :**

| Name of Related Parties | Principal place of operation |
|---|---|
| National Hydroelectric Power Corporation Limited Employees Provident Fund | India |
| NHPC Limited Employees Group Gratuity Assurance Fund | India |
| NHPC Limited Retired Employees Health Scheme Trust | India |
| NHPC Limited Employees Social Security Scheme Fund | India |
| NHPC Limited Employees Defined Contribution Superannuation Scheme Trust | India |
| NHPC Limited Employee Leave Encashment Trust | India |

**(iv) Other entities with joint-control or significant influence over the Group:**

The Group is a Central Public Sector Enterprise (CPSE) controlled by the Government of India by holding majority of shares. The Group has applied the exemption available in Ind AS 24 for government related entities and has made limited disclosures in the Financial Statements. Accordingly, details of transactions with related parties have not been given since such transactions are carried out in the ordinary course of business at normal commercial terms and are not considered to be significant.

| Sl. No. | Name of the Governments/ Other Govt. Controlled Entities | Nature of Relationship with NHPC |
|---|---|---|
| 1 | Government of India | Shareholder having control over Group |
| 2 | Government of Madhya Pradesh (GoMP), Government of Manipur, Uttar Pradesh New and Renewable Energy Development Agency (UPNEDA), Jammu and Kashmir State Power Development Corporation Limited (JKSPDCL) and Andhra Pradesh Power Generation Corporation Limited | Shareholder (NCI) in Subsidiary and Joint Venture Companies of NHPC |
| 3 | Various Central Public Sector Enterprises and other Govt. Controlled Entities (BHEL, IOCL, Grid India, SAIL, New India Assurance Company, Damodar Valley Corporation, PGCIL, REC, BSNL, EESL, KV, Balmer Lawrie & Co. Ltd., Power Foundation of India, BRO, Indian Army etc.) | Entities controlled by the same Government (Central Government) that has control over NHPC |

**(B) Transactions with related parties are as follows:**

**(i) Transactions with Joint Ventures/ Associates**

(₹ in crore)

| Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Equity contributions (including share application money) by the Group** | | |
| ▪ APGENCO NHPC Green Energy Limited (ANGEL) | 5.00 | - |

(₹ in crore)

| Balances with Joint Ventures / Associates | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Investment in Equity** | | |
| ▪ NHPTL | 35.64 | 35.64 |
| ▪ APGENCO NHPC Green Energy Limited (ANGEL) | 5.00 | - |

*Also Refer Note 34(18) of Consolidated Financial Statements.

**(ii) Transactions and Balances with Key Management Personnel:**

(₹ in crore)

| Compensation to KMPs | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| Short Term Employee Benefits | 4.88 | 3.64 |
| Post-Employment Benefits | 0.87 | 0.37 |
| Other Long-Term Benefits | 0.84 | 0.02 |

(₹ in crore)

| Other Transactions with KMPs | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
|---|---|---|
| Sitting Fees to independent directors | 0.48 | 0.37 |
| Interest Received during the year | 0.11 | - |

(₹ in crore)

| Balances with KMPs | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| Receivable on account of Employee Loans | 0.13 | 0.09 |

**(iii) Transactions & Balances with Post -Employment Benefit Plans**

(₹ in crore)

| Post -Employment Benefit Plans | Contribution by the Group (Net of Refund from Post Employment Benefit Plans) | | Balances with Post Employment Benefit Plans Receivable/ (Payable) | |
|---|---|---|---|---|
| | for the year ended 31.03.2026 | for the year ended 31.03.2025 | As at 31.03.2026 | As at 31.03.2025 |
| National Hydroelectric Power Corporation Limited Employees Provident Fund | 317.83 | 239.97 | (19.43) | (19.74) |
| NHPC Limited Employees Group Gratuity Assurance Fund | (70.07) | 35.00 | 29.10 | 5.34 |
| NHPC Limited Retired Employees Health Scheme Trust | 21.15 | (53.98) | (93.10) | (43.89) |
| NHPC Limited Employees Social Security Scheme Fund | 4.98 | 4.91 | (0.40) | (0.39) |
| NHPC Limited Employees Defined Contribution Superannuation Scheme Trust | 45.51 | 51.82 | (14.53) | (5.79) |
| NHPC Limited Employee Leave Encashment Trust | (43.22) | (1.08) | (6.54) | (38.95) |

**(iv) Significant Transactions with Government that has control over the Holding Company (i.e. Central Government)**

(₹ in crore)

| Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Guarantee Fee on Foreign Loans paid to Govt. of India | 5.44 | 6.77 |
| Interest on Subordinate debts by Group (including interest accrued) | 67.87 | 69.00 |
| Interest received on account of 8.12% NHPC GOI Fully Serviced Bonds Issued on mandate of MOP and paid to GOI (including Interest Accrued) | 163.80 | 163.58 |
| Services Provided by the Group | - | 0.01 |
| Sale of goods (Electricity) by the Group | 35.24 | 36.43 |
| Dividend Paid during the year | 1293.10 | 1286.33 |
| Services Received by the Group | 0.17 | 0.12 |
| Grant received by the Group | 286.19 | 609.07 |
| Subordinate Debts received by the Group | 303.61 | 568.68 |

**(v) (a) Outstanding balances with Central Government:**

(₹ in crore)

| Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Balances with Central Government (that has control over the Holding Company)** | | |
| Loan Payable to Government (Subordinate debts & NSSF) (Including Interest Accrued) | 7536.61 | 6956.34 |
| Receivable - 8.12% NHPC GOI Fully Service Bonds Issued on mandate of MOP and Paid to GOI (including interest accrued) | 2021.69 | 2021.69 |
| Receivables (Unsecured) | 19.52 | 87.47 |
| Payables (Unsecured) | 18.24 | 18.24 |

**(b) Outstanding balances of Loan guaranteed by Central Government:**

(₹ in crore)

| Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Foreign Currency Borrowings (Including Interest Accrued) | 374.09 | 456.02 |

**(vi) Transactions with Shareholders in Subsidiary Companies of the Holding Company (i.e. Government of Manipur, Government of Madhya Pradesh (GoMP), UPNEDA and JKSPDCL):**

(₹ in crore)

| Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Purchase of Property/ Assets/Material by the Group | 5.99 | 7.79 |

(₹ in crore)

| Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Sale of goods (Electricity) by the Group | 1305.17 | 1440.21 |
| Dividend Paid during the year by the Group | 435.91 | 401.35 |
| Equity contribution (including Share Application Money) Received by the Group | 1452.91 | 308.63 |
| Services Received by the Group | 3.90 | 8.74 |
| Grant received by Group | 4.64 | 7.55 |
| Service provided by the Group | - | 0.14 |

**(vii) Balances with Shareholders in Subsidiary Companies of the Holding Company (i.e. Government of Manipur, Government of Madhya Pradesh (GoMP), UPNEDA and JKSPDCL):**

(₹ in crore)

| Particulars | As at 31.03.2026 | As at 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Receivable (Unsecured) | 1053.57 | 900.48 |
| Payable (Unsecured) | 156.82 | 0.80 |
| Equity contribution (including Share Application Money) | 5129.35 | 3676.44 |

**(viii) Transactions with entities controlled by the Government that has control over the Group**

(₹ in crore)

| Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| (i) | (ii) | (iii) |
| Purchase of property/Other assets | 48.03 | 93.38 |
| Purchase of Construction Materials, Stores, etc. | 31.67 | 81.23 |
| Services Received by the Group | 2544.94 | 1279.46 |
| Services Provided by the Group | 5.97 | 46.12 |
| Sale of goods made by the Group | 15.31 | 17.77 |
| Settlement of claims/Income recognised by the Group against Insurance Claims | 441.73 | 586.43 |

**(ix) Balances with entities controlled by the Government that has control over the Group**

(₹ in crore)

| Particulars | As at 31.03.2026 | As at 31.03.2024 |
|---|---|---|
| (i) | (ii) | (iii) |
| **Balances with Entities controlled by the Government that has control over the Group** | | |
| ▪ Payables | 1081.41 | 311.57 |
| ▪ Receivables | 1196.28 | 1007.61 |

**(C) Other notes to related party transactions:**

Terms and conditions of transactions with the related parties:

(a) Transactions with the State Governments and entities controlled by the Government of India are carried out at market terms on arms-length basis (except subordinate debts received from Central Government at concessional rate) through a transparent price discovery process against open tenders, except in a few cases of procurement of spares/services from Original Equipment Manufacturers (OEMs) for proprietary items on single tender basis due to urgency, compatibility or other reasons. Such single tender procurements are also done through a process of negotiation with prices benchmarked against available price data of same/similar items.

The Group is executing contracts on agency basis with the Indian Army and the Border Road Organisation (BRO). Transactions and balances with these parties have been disclosed above under transactions and balances with entities controlled by the Government of India.

(b) Consultancy services provided by the Group to Joint Venture/Associate Companies are generally on nomination basis at the terms, conditions and rates applicable for consultancy services provided to other parties.

(c) Outstanding balances of Joint Venture/ Associate Company are unsecured and settlement occurs through banking transactions. These balances other than loans are interest free. Assessment of impairment is undertaken at each financial year through examining the financial position of the related party and the market in which the related party operates.

(d) Contributions to post-employment benefit plans are net of refunds from trusts.

**10. Particulars of Security:** The carrying amount of assets mortgaged/ hypothecated as security for borrowings are as under.

(₹ in crore)

| S. No | Particulars | As on 31.03.2026 | | As on 31.03.2025 | |
|---|---|---|---|---|---|
| | | Specific Assets mortgaged/ hypothecated against Borrowings | Common Assets mortgaged/ hypothecated against Borrowings # | Specific Assets mortgaged/ hypothecated against Borrowings | Common Assets mortgaged/ hypothecated against Borrowings |
| 1 | Property, Plant & Equipment | 13887.38 | 31122.82 | 8923.02 | 8069.66 |
| 2 | Capital work in progress | 3941.03 | 27476.48 | 11443.84 | 36718.67 |
| 3 | Financial Assets-Others | 245.00 | 1381.60 | 300.00 | 1483.01 |
| | **Total** | **18073.41** | **59980.90** | **20666.86** | **46271.34** |

# The outstanding debt against security pledged against common pool of assets is ₹ **16190.56 Crore** as on 31.03.2026 (Previous Year ₹ **4501.20 Crore**).

**11. Disclosures Under Ind AS-19 "Employee Benefits":**

**(A) Defined Contribution Plans-**

**(i) Social Security Scheme:** The Group has a Social Security Scheme which has been in operation since 01.06.2007. Contribution to the fund is made by employees at a fixed amount per month and a matching contribution for the same amount is also made by the Group. The scheme has been created to provide financial help to families in the event of death or permanent total disability of the employee. The expenses recognised during the year towards scheme are ₹ **2.80 Crore** (Previous year ₹ **2.80 Crore**). The funds of the scheme have been invested in the NHPC Limited Employees Social Security Scheme Trust and the same is managed by the Life Insurance Corporation (LIC) of India.

**(ii) Employees Defined Contribution Superannuation Scheme (EDCSS):** The scheme has been created

for providing pension benefits to employees. As per the scheme, each employee contributes @ 5% of Basic Pay and Dearness Allowance. The Group contributes in EDCSS Trust / National Pension System Trust (NPS) to the extent of balance available after deducting employers' contribution to Provident Fund, contribution to Gratuity Trust and REHS Trust, from the amount worked out @ 30% of the Basic Pay and DA. The Scheme is managed through the Life Insurance Corporation (LIC) of India/NPS. Expense recognised during the year towards EDCSS is ₹ **113.53 Crore** (Previous year ₹ **82.43 Crore**).

**(B) Defined Benefit Plans-** Group has following defined post-employment benefit obligations :

**(a) Description of Plans:**

**(i) Provident Fund:** The Group pays fixed contribution to Provident Fund at predetermined rates to National Hydroelectric Power Corporation Limited Employees Provident Fund, which invests the funds in permitted securities. The contribution to the fund for the year is recognised as an expense and is charged to the Statement of Profit and Loss/Expenditure Attributable to Construction, as applicable. The obligation of the Group is to make a fixed contribution and to ensure a rate of return to the members not lower than that specified by the Government of India (GoI).

**(ii) Gratuity:** The Group has a defined benefit gratuity plan. The ceiling limit of gratuity is fixed as per applicable laws, whereby every employee who has rendered continuous service of five years or more is entitled to gratuity at 15 days salary (15/26 X last drawn basic salary plus dearness allowance) for each completed year of service subject to a maximum of 0.25 Crore on superannuation, resignation, termination, disablement or death. The plan is being managed by the NHPC Limited Employees Group Gratuity Assurance Fund and obligation of the Company is to make contributions to the Trust based on actuarial valuation. The funds of the trust are managed by the LIC of India.

**(iii) Retired Employees Health Scheme (REHS):** The Group has a Retired Employees Health Scheme, under which retired employee, his / her spouse, eligible dependent children and dependent parents are provided medical facilities in the Group hospitals / empanelled hospitals. They can also avail treatment as Out-Patient subject to a ceiling limit fixed by the Group. The liability REHS is recognised on the basis of actuarial valuation. The Scheme is being managed by the NHPC Limited Retired Employees Health Scheme Trust and obligation of the Group is to make contribution to the Trust based on such actuarial valuation. The funds of the Trust are managed by the LIC of India.

**(iv) Allowances on Retirement/Death:** Actual cost of shifting from place of duty at which employee is posted at the time of retirement to any other place where he / she may like to settle after retirement is paid as per the rules of the Group. In case of death, family of deceased employee can also avail this facility. Liability for the same is recognised based on actuarial valuation. The scheme is currently unfunded.

**(v) Memento to employees on attaining the age of superannuation:** The Group has a policy of providing Memento valuing ₹ **10,000/-** to employees on superannuation. Liability for the same is recognised based on actuarial valuation. The scheme is currently unfunded.

**(vi) NHPC Employees Family Economic Rehabilitation Scheme:** The NHPC Limited (Holding Company) has introduced "Employees Family Economic Rehabilitation Scheme" w.e.f. 01.04.2021. The objective of this scheme is to provide monetary assistance and support to an employee in case of permanent total disablement of the employee and to his family in case of death of the employee, provided the permanent total disablement / death as the case may be, takes place while the employee is in service of the Group. On the separation of an employee from the service of the Group on account of death / permanent total disablement, the beneficiary is entitled to monthly payment equivalent to 50% of one-month Basic Pay & DA last drawn by the employee and other benefits including HRA, Children's Education Allowance, Medical reimbursement etc. provided the beneficiary surrenders with the Group the death/ disablement benefits received under Social Security Scheme. Liability for the Scheme is recognised on the basis of actuarial

valuation. The scheme is currently unfunded.

**(b) Disclosure of Balance Sheet amounts and sensitivity analysis of Plans:**

**(i) Provident Fund :** Movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **3323.65** | **3351.78** | **(28.13)** |
| Current Service Cost | 133.92 | (0.06) | 133.98 |
| Interest Expenses/ (Income) | 270.18 | 291.19 | (21.01) |
| **Total** | **404.10** | **291.13** | **112.97** |
| **Re-measurements** | | | |
| Return on Plan Assets, excluding amount included in interest expenses/(Income) | - | (2.83) | 2.83 |
| (Gain)/loss from change in financial assumptions | (0.16) | - | (0.16) |
| Experience (gains)/Losses | 28.79 | - | 28.79 |
| **Total** | **28.63** | **(2.83)** | **31.46** |
| Contributions: - | | | |
| -Employers | - | 133.92 | (133.92) |
| -Plan participants | 223.82 | 223.82 | - |
| Benefit payments | (473.66) | (473.66) | - |
| **Closing Balance as at 31.03.2026** | **3506.54** | **3524.16** | **(17.62)** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **3230.83** | **3299.88** | **(69.05)** |
| Current Service Cost | 100.44 | 0.02 | 100.42 |
| Interest Expenses/ (Income) | 258.15 | 258.15 | - |
| **Total** | **358.59** | **258.17** | **100.42** |
| **Re-measurements** | | | |
| Return on Plan Assets, excluding amount included in interest expenses/(Income) | - | (39.74) | 39.74 |
| (Gain)/loss from change in financial assumptions | 0.25 | - | 0.25 |
| Experience (gains)/Losses | 0.95 | - | 0.95 |
| **Total** | **1.20** | **(39.74)** | **40.94** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | | 2024-25 | |
| Contributions: - | | | |
| -Employers | - | 100.44 | (100.44) |
| -Plan participants | 197.34 | 197.34 | - |
| Benefit payments | (464.31) | (464.31) | - |
| **Closing Balance as at 31.03.2025** | **3323.65** | **3351.78** | **(28.13)** |

**The net liability disclosed above related to funded and unfunded plans are as follows:**

(₹ in Crore)

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| Present Value of funded obligations | 3506.54 | 3323.65 |
| Fair value of Plan Assets | 3524.16 | 3351.78 |
| **Deficit/(Surplus) of funded plans** | **(17.62)** | **(28.13)** |
| Unfunded Plans | - | - |
| **Deficit/(Surplus) before asset ceiling** | **(17.62)** | **(28.13)** |

As per the provisions of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952, the Group has no right to the benefits either in the form of refund from the plan or lower future contribution to the plan towards the net surplus of ₹ **17.62 Crore** determined through actuarial valuation. Accordingly, Group has not recognised the surplus as an asset, and the actuarial gains in Other Comprehensive Income, as these pertain to the Provident Fund Trust and not to the Group.

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in Assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in Assumption | | | Decrease in Assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 0.012% | 0.009% | Increase by | 0.013% | 0.010% |

**(ii)** **Gratuity:** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | | 2025-26 | |
| **Opening Balance as at 01.04.2025** | **580.34** | **568.36** | **11.98** |
| Current Service Cost | 20.35 | - | 20.35 |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| Past Service cost | 0.52 | - | 0.52 |
| Interest Expenses/ (Income) | 37.82 | 38.02 | (0.02) |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **58.69** | **38.02** | **20.67** |
| **Re-measurements** | | | |
| Return on Plan Asset, excluding amount included in interest expenses/ (Income) | - | 5.35 | (5.35) |
| (Gain)/loss from change in demographic assumptions | 1.53 | - | 1.53 |
| (Gain)/loss from change in financial assumptions | (14.37) | - | (14.37) |
| Experience (gains)/Losses | (16.94) | - | (16.94) |
| **Total Amount recognised in Other Comprehensive Income** | **(29.78)** | **5.35** | **(35.13)** |
| Contributions: - | | | |
| -Employers | - | 7.93 | (7.93) |
| Benefit payments | (50.91) | (52.89) | 1.98 |
| **Closing Balance as at 31.03.2026** | **558.34** | **566.77** | **(8.43)** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | | 2024-25 | |
| **Opening Balance as at 01.04.2024** | **569.71** | **560.27** | **9.44** |
| Current Service Cost | 15.67 | - | 15.67 |
| Past Service Cost | 10.75 | - | 10.75 |
| Interest Expenses/ (Income) | 40.39 | 39.83 | 0.56 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **66.81** | **39.83** | **26.98** |
| **Re-measurements** | | | |
| Return on Plan Asset, excluding amount included in interest expenses/ (Income) | - | 3.30 | (3.30) |
| (Gain)/loss from change in demographic assumptions | (0.83) | - | (0.83) |
| (Gain)/loss from change in financial assumptions | 16.94 | - | 16.94 |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | | 2024-25 | |
| Experience (gains)/Losses | (12.87) | - | (12.87) |
| **Total Amount recognised in Other Comprehensive Income** | **3.24** | **3.30** | **(0.06)** |
| Contributions: - | | | |
| -Employers | - | 32.26 | (32.26) |
| -Plan participants | - | (0.32) | 0.32 |
| Benefit payments | (59.42) | (66.98) | 7.56 |
| **Closing Balance as at 31.03.2025** | **580.34** | **568.36** | **11.98** |

Total amount recognised in the Statement of Profit and Loss/ Expenditure attributable to Construction and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report.

**The net liability disclosed above related to funded and unfunded plans are as follows:**

(₹ in Crore)

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| Present Value of funded obligations | 558.34 | 580.34 |
| Fair value of Plan Assets | 566.77 | 568.36 |
| **Deficit/(Surplus) of funded plans** | **(8.43)** | **11.98** |
| Unfunded Plans | - | - |
| **Deficit/(Surplus) before asset ceiling** | **(8.43)** | **11.98** |

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in Assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in Assumption | | | Decrease in Assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 3.40% | 3.52% | Increase by | 3.60% | 3.73% |
| Salary growth rate | 0.50% | 0.50% | Increase by | 0.49% | 0.44% | Decrease by | 0.51% | 0.48% |

**(iii) Retired Employees Health Scheme (REHS) :** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | | 2025-26 | |
| **Opening Balance as at 01.04.2025** | **1472.98** | **1420.96** | **52.02** |
| Current Service Cost | 25.22 | - | 25.22 |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| Interest Expenses/ (Income) | 98.04 | 95.06 | 2.98 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **123.26** | **95.06** | **28.20** |
| **Re-measurements** | | | |
| Return on Plan Asset, excluding amount included in interest expenses/(Income) | - | 10.64 | (10.64) |
| (Gain)/loss from change in demographic assumptions | 0.11 | - | 0.11 |
| (Gain)/loss from change in financial assumptions | (66.01) | - | (66.01) |
| Experience (gains)/Losses | 167.39 | - | 167.39 |
| **Total Amount recognised in Other Comprehensive Income** | **101.49** | **10.64** | **90.85** |
| Contributions: - | | | |
| -Employers | - | 64.66 | (64.66) |
| -Plan participants | - | (0.59) | 0.59 |
| Benefit payments | (93.79) | (89.58) | (4.21) |
| **Closing Balance as at 31.03.2026** | **1603.94** | **1501.15** | **102.79** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **1314.20** | **1186.81** | **127.39** |
| Current Service Cost | 22.50 | - | 22.50 |
| Interest Expenses/ (Income) | 93.44 | 84.38 | 9.06 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **115.94** | **84.38** | **31.56** |
| **Re-measurements** | | | |
| Return on Plan Asset, excluding amount included in interest expenses/(Income) | - | 14.80 | (14.80) |
| (Gain)/loss from change in demographic assumptions | (0.04) | - | (0.04) |
| (Gain)/loss from change in financial assumptions | 68.44 | - | 68.44 |
| Experience (gains)/Losses | 58.93 | - | 58.93 |
| **Total Amount recognised in Other Comprehensive Income** | **127.33** | **14.80** | **112.53** |
| Contributions: - | | | |
| -Employers | - | 219.15 | (219.15) |
| -Plan participants | - | (0.35) | 0.35 |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| Benefit payments | (84.49) | (83.83) | (0.66) |
| **Closing Balance as at 31.03.2025** | **1472.98** | **1420.96** | **52.02** |

Total amount recognised in the Statement of Profit and Loss/ Expenditure attributable to Construction and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report.

**The net liability disclosed above related to funded and unfunded plans are as follows:**

(₹ in Crore)

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| Present Value of funded obligations | 1603.94 | 1472.98 |
| Fair value of Plan Assets | 1501.15 | 1420.96 |
| **Deficit/(Surplus) of funded plans** | **102.79** | **52.02** |
| Unfunded Plans | - | - |
| **Deficit/(Surplus) before asset ceiling** | **102.79** | **52.02** |

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in Assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in Assumption | | | Decrease in Assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 6.21% | 6.22% | Increase by | 7.11% | 6.30% |
| Medical cost rate | 0.50% | 0.50% | Increase by | 7.12% | 6.36% | Decrease by | 6.25% | 6.26% |

(iv) **Allowances on Retirement/Death:** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **5.89** | **-** | **5.89** |
| Current Service Cost | 0.28 | - | 0.28 |
| Interest Expenses/ (Income) | 0.39 | - | 0.39 |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **0.67** | **-** | **0.67** |
| **Re-measurements** | | | |
| (Gain)/loss from change in financial assumptions | (0.20) | - | (0.20) |
| Experience (gains)/Losses | (0.01) | - | (0.01) |
| **Total Amount recognised in Other Comprehensive Income** | **(0.21)** | **-** | **(0.21)** |
| Contributions: - | | | |
| Benefit payments | (0.37) | - | (0.37) |
| **Closing Balance as at 31.03.2026** | **5.98** | **-** | **5.98** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **5.75** | **-** | **5.75** |
| Current Service Cost | 0.28 | - | 0.28 |
| Interest Expenses/ (Income) | 0.41 | - | 0.41 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **0.69** | **-** | **0.69** |
| **Re-measurements** | | | |
| (Gain)/loss from change in demographic assumptions | (0.03) | - | (0.03) |
| (Gain)/loss from change in financial assumptions | 0.20 | - | 0.20 |
| Experience (gains)/Losses | (0.21) | - | (0.21) |
| **Total Amount recognised in Other Comprehensive Income** | **(0.04)** | **-** | **(0.04)** |
| Contributions: - | | | |
| Benefit payments | (0.51) | - | (0.51) |
| **Closing Balance as at 31.03.2025** | **5.89** | **-** | **5.89** |

Total amount recognised in the Statement of Profit and Loss/ Expenditure attributable to Construction and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report.

The net liability disclosed above is related to unfunded plans.

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in Assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in Assumption | | | Decrease in Assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 4.36% | 4.70% | Increase by | 4.60% | 5.00% |
| Cost Increase | 0.50% | 0.50% | Increase by | 4.67% | 5.19% | Decrease by | 4.32% | 4.74% |

(v) **Memento to employees on attaining the age of superannuation:** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Opening Balance as at 01.04.2025** | **2.31** | **-** | **2.31** |
| Current Service Cost | 0.10 | - | 0.10 |
| Interest Expenses/ (Income) | 0.15 | - | 0.15 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **0.25** | **-** | **0.25** |
| **Re-measurements** | | | |
| (Gain)/loss from change in financial assumptions | (0.05) | - | (0.05) |
| Experience (gains)/Losses | (0.12) | - | (0.12) |
| **Total Amount recognised in Other Comprehensive Income** | **(0.17)** | **-** | **(0.17)** |
| Contributions: - | | | |
| Benefit payments | (0.19) | - | (0.19) |
| **Closing Balance as at 31.03.2026** | **2.20** | **-** | **2.20** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **2.41** | **-** | **2.41** |
| Current Service Cost | 0.10 | - | 0.10 |
| Interest Expenses/ (Income) | 0.16 | - | 0.16 |
| **Total Amount recognised in Statement of Profit and Loss/ Expenditure During Construction** | **0.26** | **-** | **0.26** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | | 2024-25 | |
| **Re-measurements** | | | |
| (Gain)/loss from change in financial assumptions | 0.06 | - | 0.06 |
| Experience (gains)/Losses | (0.17) | - | (0.17) |
| **Total Amount recognised in Other Comprehensive Income** | **(0.11)** | **-** | **(0.11)** |
| **Contributions: -** | | | |
| Benefit payments | (0.25) | - | (0.25) |
| **Closing Balance as at 31.03.2025** | **2.31** | **-** | **2.31** |

Total amount recognised in the Statement of Profit and Loss/ Expenditure attributable to Construction and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report.

The net liability disclosed above is related to unfunded plans.

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in Assumptions | | | Impact on Defined Benefit Obligation | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in Assumption | | | Decrease in Assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 3.09% | 3.05% | Increase by | 3.19% | 3.15% |

**(vi) Employees Family Economic Rehabilitation Scheme:** The amount recognised in the Balance Sheet as at 31.03.2026 and 31.03.2025 along with the movements in the net defined benefit obligation during the years 2025-26 and 2024-25 are as follows:

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | | 2025-26 | |
| **Opening Balance as at 01.04.2025** | **45.72** | **-** | **45.72** |
| Current Service Cost | 3.26 | - | 3.26 |
| Interest Expenses/ (Income) | 3.06 | - | 3.06 |
| **Total Amount recognised in Statement of Profit and Loss** | **6.32** | **-** | **6.32** |
| **Re-measurements** | | | |
| (Gain)/loss from change in financial assumptions | (0.55) | - | (0.55) |
| Experience (gains)/Losses | 1.69 | - | 1.69 |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2025-26 | | |
| **Total Amount recognised in Other Comprehensive Income** | **1.14** | **-** | **1.14** |
| Contributions: - | | | |
| -Plan participants | 1.90 | - | 1.90 |
| Benefit payments | (2.59) | - | (2.59) |
| **Closing Balance as at 31.03.2026** | **52.49** | **-** | **52.49** |

(₹ in Crore)

| Particulars | Present Value of Obligation | Fair value of Plan Assets | Net Amount of Obligation/ (Asset) |
|---|---|---|---|
| | (i) | (ii) | iii=(i)-(ii) |
| | 2024-25 | | |
| **Opening Balance as at 01.04.2024** | **37.79** | **-** | **37.79** |
| Current Service Cost | 3.22 | - | 3.22 |
| Interest Expenses/ (Income) | 2.69 | - | 2.69 |
| **Total Amount recognised in Statement of Profit and Loss** | **5.91** | **-** | **5.91** |
| **Re-measurements** | | | |
| (Gain)/loss from change in financial assumptions | 0.61 | - | 0.61 |
| Experience (gains)/Losses | 2.47 | - | 2.47 |
| **Total Amount recognised in Other Comprehensive Income** | **3.09** | **-** | **3.09** |
| Contributions: - | | | |
| -Plan participants | 1.00 | - | 1.00 |
| Benefit payments | (2.06) | - | (2.06) |
| **Closing Balance as at 31.03.2025** | **45.72** | **-** | **45.72** |

Total amount recognised in the Statement of Profit and Loss and total amount recognised under Other Comprehensive Income disclosed above are based on the actuarial valuation report. The contribution deposited by the beneficiaries of the Scheme is the amount of benefit received by the beneficiary as per NHPC Social Security Scheme. The same has been considered as part of Present Value Obligation in determining future liability as per Actuarial Valuation report.

**The net liability disclosed above is related to unfunded plans.**

**Sensitivity Analysis – The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is:**

| Particulars | Change in Assumptions | | Impact on Defined Benefit Obligation | | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | Increase in Assumption | | | Decrease in Assumptions | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Discount Rate | 0.50% | 0.50% | Decrease by | 1.64% | 1.79% | Increase by | 1.75% | 1.87% |

| Particulars | Change in Assumptions | | Impact on Defined Benefit Obligation | | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | Increase in Assumption | | | Decrease in Assumptions | | |
| | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 | | 31st March 2026 | 31st March 2025 |
| Salary growth rate | 0.50% | 0.50% | Increase by | 1.54% | 1.59% | Decrease by | 1.35% | 1.54% |

**(c) Defined Benefit Plans: Significant estimates: Actuarial assumptions:**

| Particulars | 31st March 2026 | 31st March 2025 |
|---|---|---|
| Discount Rate | 7.06% | 6.69% |
| Salary growth rate | 6.50% | 6.50% |

**(d) The major categories of Plan Assets are as follows:**

**Provident Fund:** (₹ in Crore)

| Particulars | 31st March 2026 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Debt Instruments** | | | | |
| Government Bonds | 2188.72 | - | **2188.72** | 62.11 |
| Corporate Bonds | 1007.64 | - | **1007.64** | 28.59 |
| **Investment Funds** | | | | |
| Mutual Funds | 220.60 | - | **220.60** | 6.26 |
| **Cash and Cash Equivalents** | - | 48.78 | **48.78** | 1.38 |
| **Accrued Interest** | 58.42 | - | **58.42** | 1.66 |
| **Total** | **3475.38** | **48.78** | **3524.16** | **100.00** |

(₹ in Crore)

| Particulars | 31st March 2025 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Debt Instruments** | | | | |
| Government Bonds | 2079.21 | - | **2079.21** | 62.03 |
| Corporate Bonds | 976.08 | - | **976.08** | 29.12 |
| **Investment Funds** | | | | |
| Mutual Funds | 197.77 | - | **197.77** | 5.90 |
| **Cash and Cash Equivalents** | - | 38.38 | **38.38** | 1.15 |
| **Accrued Interest** | 60.34 | - | **60.34** | 1.80 |
| **Total** | **3313.40** | **38.38** | **3351.78** | **100.00** |

**Gratuity:**

(₹ in Crore)

| Particulars | 31st March 2026 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Investment Funds** | | | | |
| Investment with LIC | - | 566.76 | **566.76** | 100.00 |
| **Cash and Cash Equivalents** | **-** | 0.01 | **0.01** | **-** |
| **Total** | **-** | **566.77** | **566.77** | **100.00** |

(₹ in Crore)

| Particulars | 31st March 2025 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Investment Funds** | | | | |
| Investment with LIC | - | 568.35 | 568.35 | 100.00 |
| **Cash and Cash Equivalents** | **-** | 0.01 | 0.01 | **-** |
| **Total** | **-** | **568.36** | **568.36** | **100.00** |

**Retired Employees Health Scheme (REHS):**

(₹ in Crore)

| Particulars | 31st March 2026 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Debt Instruments** | | | | |
| Government Bonds | 9.78 | - | **9.78** | 0.65 |
| Corporate Bonds | 128.32 | - | **128.32** | 8.55 |
| **Investment Funds** | | | | |
| Investment with LIC | - | 1344.25 | **1344.25** | 89.55 |
| Fixed Deposit | | 17.45 | **17.45** | 1.16 |
| **Cash and Cash Equivalents** | - | 0.16 | **0.16** | 0.01 |
| **Accrued Interest** | - | 1.19 | **1.19** | 0.08 |
| **Total** | **138.10** | **1363.05** | **1501.15** | **100.00** |

(₹ in Crore)

| Particulars | 31st March 2025 | | | |
|---|---|---|---|---|
| | Quoted | Unquoted | Total | In % |
| **Debt Instruments** | | | | |
| Government Bonds | 9.81 | - | **9.81** | 0.69 |
| Corporate Bonds | 226.75 | - | **226.75** | 15.96 |
| **Investment Funds** | | | | |
| Investment with LIC | - | 1157.08 | **1157.08** | 81.42 |
| Fixed Deposit | | 11.33 | **11.33** | 0.80 |
| **Cash and Cash Equivalents** | - | 6.34 | **6.34** | 0.45 |
| **Accrued Interest** | 8.81 | 0.84 | **9.65** | 0.68 |
| **Total** | **245.37** | **1175.59** | **1420.96** | **100.00** |

**(e) Risk Exposure:** Through its defined benefit plans, the Group is exposed to a number of risks, the most significant of which are detailed below:

**Description of Risk Exposures:**

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such, the Group is exposed to various risks as follow -

A) Salary Increase- Actual salary increase will increase the Plan's liability. Increase in salary increase rate assumption in future valuations will also increase the liability.

B) Investment Risk – For funded plans, asset-liability mismatch and actual return on assets at a rate lower than the discount rate assumed at the last valuation date can impact the liability.

C) Discount Rate: Reduction in discount rate in subsequent valuations can increase the plan's liability.

D) Mortality and disability – Actual deaths and disability cases proving to be lower or higher than assumed in the valuation can impact the liabilities.

E) Withdrawals – Actual withdrawals proving to be higher or lower than assumed withdrawals and change of withdrawal rates at subsequent valuations can impact Plan's liability.

**(f) Defined benefit liability and employer contributions:** Funding levels are monitored on an annual basis and the current contribution rate is 30% of basic salary and dearness allowance. The Group considers that the contribution rates set at the last valuation date are sufficient to eliminate the deficit over the agreed period and that regular contributions, which are based on service costs, will not increase significantly.

Expected contributions to defined-benefit plans for the year ending March 31, 2027 are ₹ **196.09 Crore**.

The weighted average duration of the defined benefit obligations as at 31st March, 2026 is **11.24 Years** (Previous Year: **10.39 years**).

The expected maturity analysis of undiscounted defined benefit plans is as follows:

**The expected maturity analysis of Provident Fund (NHPC Ltd. Employees Provident Fund)**

(₹ in Crore)

| Particulars | Between 0-1 years | Between 1-5 years | Between 5-10 years | Over 10 years | Total |
|---|---|---|---|---|---|
| **31.03.2026** | 353.21 | 505.16 | 1281.24 | 1366.93 | **3506.54** |
| **31.03.2025** | 408.88 | 632.73 | 1120.91 | 1161.13 | **3323.65** |

**The expected maturity analysis of Gratuity (NHPC Ltd. Employees Group Gratuity Assurance Fund), Post employment Medical Benefits (NHPC Ltd. Retired Employees Health Scheme Trust), Allowances on Retirement/Death, Memento and Employees Family Economic Rehabilitation Scheme are as under.**

(₹ in Crore)

| Particulars | Less than a year | Between 1-2 years | Between 2-5 years | Over 5 years | Total |
|---|---|---|---|---|---|
| **31.03.2026** | | | | | |
| Gratuity | 46.99 | 35.57 | 112.20 | 363.58 | **558.34** |
| Post-employment Medical Benefits (REHS) | 102.47 | 109.47 | 367.21 | 1,024.79 | **1,603.94** |
| Allowances on Retirement/Death | 0.35 | 0.31 | 0.99 | 4.33 | **5.98** |
| Memento to employees on attaining the age of superannuation | 0.20 | 0.15 | 0.45 | 1.40 | **2.20** |
| NHPC Employees Family Economic Rehabilitation Scheme | 2.82 | 3.01 | 10.33 | 36.33 | **52.49** |
| **TOTAL** | **152.83** | **148.51** | **491.18** | **1,430.43** | **2,222.95** |
| **31.03.2025** | | | | | |
| Gratuity | 56.52 | 42.72 | 100.56 | 380.54 | **580.34** |

(₹ in Crore)

| Particulars | Less than a year | Between 1-2 years | Between 2-5 years | Over 5 years | Total |
|---|---|---|---|---|---|
| Post-employment Medical Benefits (REHS) | 92.57 | 98.86 | 331.59 | 949.96 | **1472.98** |
| Allowances on Retirement/Death | 0.37 | 0.36 | 0.87 | 4.29 | **5.89** |
| Memento to employees on attaining the age of superannuation | 0.22 | 0.19 | 0.42 | 1.48 | **2.31** |
| NHPC Employees Family Economic Rehabilitation Scheme | 2.52 | 2.71 | 9.31 | 31.18 | **45.72** |
| **TOTAL** | **152.20** | **144.84** | **442.75** | **1367.45** | **2107.24** |

**(C) Other long-term employee benefits (Leave Benefit):** The Group provides for earned leave and half-pay leave to the employees, which accrue annually @ 30 days and 20 days respectively. Earned Leave (EL) is also encashable while in service. The maximum ceiling of encashment of earned leave is limited to 300 days. However, any shortfall in the maximum limit of 300 days in earned leave on superannuation can be fulfilled through half pay leave to that extent. The liability for the same is recognised on the basis of actuarial valuation. The expenses recognised during the year based on actuarial valuation are ₹ **21.61 Crore** (31st March 2025: ₹ **78.12 Crore**).

**12. Particulars of income and expenditure in foreign currency impacting the Statement of Profit & Loss and consumption of stores are as under:** -

(₹ in Crore)

| Sl. No. | Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|---|
| a) | Expenditure in Foreign Currency | | |
| | i) Interest | 21.78 | 13.86 |
| | ii) Other Misc. Matters | 7.67 | 12.58 |
| b) | Consumption of Stores in operating units. | | |
| | i) Imported | - | - |
| | ii) Indigenous | 42.79 | 47.67 |

**13. Disclosure as per Ind AS 33 "Earnings Per Share":**

a) The Earnings Per Share (Basic and Diluted) are as under:

| Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| Earnings per Share excluding movements in Regulatory Deferral Account Balances (₹) – Basic and Diluted | 2.77 | 2.72 |
| Earnings per Share including movements in Regulatory Deferral Account Balances (₹) – Basic and Diluted | 3.75 | 2.99 |
| Par value per share (₹) | 10 | 10 |

b) Reconciliation of Earning used in calculating Earnings Per Share:

| Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| Net Profit after Tax but excluding Movement in Regulatory Deferral Account Balances (₹ in crore) | 2782.38 | 2729.23 |
| Net Profit including Tax and Movement in Regulatory Deferral Account Balances (₹ in crore) | 3765.74 | 3006.67 |

c) Reconciliation of weighted average number of shares used as denominator :

| Particulars | For the Year ended 31.03.2026 | For the Year ended 31.03.2025 |
|---|---|---|
| Opening number of equity shares | 10045034805 | 10045034805 |
| Closing number of equity shares | 10045034805 | 10045034805 |
| Weighted Average number of equity shares used as denominator | **10045034805** | **10045034805** |

**Note:** The Holding Company has not issued any instrument that could potentially dilute basic earnings per share in the future.

**14. Disclosure as per Schedule-III of Companies Act,2013 :**

(₹ in Crore)

**FY 2025-26**

| Name of the entities in the Group | Net Assets, i.e., total assets minus total liabilities | | Share in profit or loss | | Share in Other Comprehensive Income | | Share in Total Comprehensive Income | |
|---|---|---|---|---|---|---|---|---|
| | As % of consolidated net assets | Amount | As % of consolidated profit or loss | Amount | As % of consolidated profit or loss | Amount | As % of consolidated profit or loss | Amount |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| **Holding** | | | | | | | | |
| NHPC | 70.25 | 33999.36 | 74.24 | 3132.91 | 97.84 | (75.40) | 73.81 | 3057.51 |
| **Subsidiary Companies** | | | | | | | | |
| NHDC | 5.12 | 2478.28 | 15.25 | 643.41 | 1.10 | (0.85) | 15.51 | 642.56 |
| LDHCL | - | (0.44) | (0.01) | (0.43) | - | - | (0.01) | (0.43) |
| BSUL | 0.21 | 102.57 | (0.25) | (10.60) | - | - | (0.26) | (10.60) |
| JPCL | 1.06 | 514.44 | (0.01) | (0.23) | - | - | (0.01) | (0.23) |
| RHPTL | 1.68 | 813.79 | 0.04 | 1.79 | - | - | 0.04 | 1.79 |
| NREL | 0.04 | 21.77 | 0.03 | 1.33 | - | - | 0.03 | 1.33 |
| CVPPL | 7.20 | 3482.99 | (0.12) | (4.92) | - | - | (0.12) | (4.92) |
| Non-controlling Interests in all Subsidiary Companies | 14.39 | 6967.66 | 10.77 | 454.72 | 1.06 | (0.82) | 10.95 | 453.90 |
| **Joint Ventures /Associates (Investments accounted for as per the Equity Method)** | | | | | | | | |
| NHPTL | 0.04 | 19.40 | 0.06 | 2.45 | - | - | 0.06 | 2.45 |
| ANGEL | 0.01 | 5.03 | - | 0.03 | - | - | - | 0.03 |
| **TOTAL** | **100.00** | **48404.85** | **100.00** | **4220.46** | **100.00** | **(77.07)** | **100.00** | **4143.39** |

**FY 2024-25**

(₹ in Crore)

| Name of the entities in the Group | Net Assets, i.e., total assets minus total liabilities | | Share in profit or loss | | Share in Other Comprehensive Income | | Share in Total Comprehensive Income | |
|---|---|---|---|---|---|---|---|---|
| | As % of consolidated net assets | Amount | As % of consolidated profit or loss | Amount | As % of consolidated profit or loss | Amount | As % of consolidated profit or loss | Amount |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| **Holding** | | | | | | | | |
| NHPC | 72.73 | 32849.38 | 77.61 | 2647.78 | 97.11 | (102.89) | 76.98 | 2544.89 |

**FY 2024-25**

(₹ in Crore)

| Name of the entities in the Group | Net Assets, i.e., total assets minus total liabilities | | Share in profit or loss | | Share in Other Comprehensive Income | | Share in Total Comprehensive Income | |
|---|---|---|---|---|---|---|---|---|
| | As % of consolidated net assets | Amount | As % of consolidated profit or loss | Amount | As % of consolidated profit or loss | Amount | As % of consolidated profit or loss | Amount |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| **Subsidiary Companies** | | | | | | | | |
| NHDC | 5.07 | 2290.99 | 10.68 | 364.38 | 1.47 | (1.56) | 10.98 | 362.82 |
| LDHCL | - | (0.01) | (0.02) | (0.76) | - | - | (0.02) | (0.76) |
| BSUL | 0.20 | 91.00 | (0.11) | (3.77) | - | - | (0.12) | (3.77) |
| JPCL | 1.19 | 536.44 | 0.03 | 1.08 | - | - | 0.03 | 1.08 |
| RHPTL | 1.10 | 499.05 | 0.06 | 1.93 | - | - | 0.06 | 1.93 |
| NREL | 0.05 | 20.43 | 0.03 | 1.05 | - | - | 0.03 | 1.05 |
| CVPPL | 7.45 | 3363.92 | (0.22) | (7.38) | - | - | (0.22) | (7.38) |
| Non-controlling Interests in all Subsidiary Companies | 12.17 | 5494.90 | 11.87 | 405.06 | 1.42 | (1.50) | 12.21 | 403.56 |
| **Joint Ventures /Associates (Investments accounted for as per the Equity Method)** | | | | | | | | |
| NHPTL | 0.04 | 16.96 | 0.07 | 2.36 | - | - | 0.07 | 2.36 |
| **TOTAL** | **100.00** | **45163.06** | **100.00** | **3411.73** | **100.00** | **(105.95)** | **100.00** | **3305.78** |

**15. Commitments and contingent liabilities in respect of Joint Ventures / Associates:**

(₹ in Crore)

| | Particulars | As on 31.03.2026 | As on 31.03.2025 |
|---|---|---|---|
| A | Contingent Liabilities | 0.96 | 0.85 |
| B | Capital Commitments | 0.66 | 0.13 |

**16. Disclosure related to Confirmation of Balances:**

The Group has a system of obtaining periodic confirmation of balances from banks and other parties. There are no unconfirmed balances in respect of bank accounts and borrowings from banks & financial institutions. With regard to receivables for sale of power, the Group sends demand intimations to the beneficiaries with details of amount paid and balance outstanding, which can be said to be automatically confirmed on receipt of subsequent payment from such beneficiaries. In addition, reconciliation with beneficiaries and other customers is generally done on quarterly basis. So far as trade/other payables and loans and advances are concerned, the confirmation letters/emails for outstanding balances of ₹ **0.05 crore** or above in respect of each party as at 31st December, 2025 were sent to the parties. Some of these balances are subject to confirmation/reconciliation. In the opinion of the management, unconfirmed balances will not require any adjustment having a material impact on the Financial Statements of the Group.

**17. Disclosures regarding leases as per IND AS -116 "Leases":**

**A) Group as Lessee:**

**(i) Accounting Treatment of Leases as per Ind AS 116:**

The Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements

in which it is the lessee, except for short-term leases (defined as leases with a term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For such short-term leases or lease of assets where the underlying asset is of low value, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate.

The Group has applied the following practical expedients on initial application of Ind AS 116:

a) Applied a single discount rate to a portfolio of leases of similar assets in similar economic environment with a similar end date.

b) Applied the exemption not to recognize right-of-use assets and liabilities for leases with less than 12 months of lease term on the date of initial application.

c) Excluded the initial direct costs, if any from the measurement of the right-of-use asset at the date of recognition of right-of-use asset.

d) Used hindsight when determining the lease term if the contract contains options to extend or terminate the lease.

The weighted average incremental borrowing rate applied to leases recognised during FY 2025-26 is 7.15%.

**(ii)** **Nature of lease:** The Group's significant leasing arrangements are in respect of the following assets:

(a) Premises under cancellable lease arrangements for residential use of employees ranging from 3-4 months to three years.

(b) Premises for offices, guest houses and transit camps on lease which are not non-cancellable and are usually renewable on mutually agreeable terms.

(c) Land obtained on lease for construction of projects and / or administrative offices.

(d) Vehicles under cancellable operating leases generally for a period of 1 to 2 years.

**(iii)** Amount recognised in the Statement of Profit and Loss / Expenditure Attributable to Construction in respect of short term, low value and variable lease are as under:

(₹ in Crore)

| S. No. | Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|---|
| 1 | Expenditure on short-term leases | 15.41 | 16.92 |
| 2 | Variable lease payments not included in the measurement of lease liabilities | 6.42 | 6.15 |

**(iv)** Commitment for Short Term Leases as on 31.03.2026 is ₹ **6.50 Crore** (Previous Year ₹ **7.54 Crore)**.

**(v)** Movement in lease liabilities during the year:

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| Opening Balance | 122.61 | 68.13 |
| Additions in lease liabilities | 71.98 | 59.74 |
| Finance cost accrued during the year | 16.78 | 6.48 |
| **Less:** Payment of lease liabilities | 18.62 | 11.74 |
| **Closing Balance** | **192.75** | **122.61** |
| **Lease Liabilities - Current** | **16.91** | **8.59** |
| **Lease Liabilities – Non-Current** | **175.84** | **114.02** |

**B) Finance Lease - Group as Lessor**

**Power Stations as Finance Lease**

The Group enters into power purchase agreements with beneficiaries. Power Purchase Agreements (PPA) in the nature of embedded lease with a single beneficiary where the minimum lease term is for the major part of the plant's economic life and the minimum lease payments amount to substantially all the fair value of the plant are considered as a Finance Lease. Other embedded leases are considered as Operating Lease.

For embedded leases in the nature of a Finance Lease, the investment in the power station is recognised as a Lease Receivable. The minimum lease payments are identified by segregating the embedded lease payments from the rest of the contract amounts. Each lease receipt is allocated between the receivable and finance lease income so as to achieve a constant rate of return on the Lease Receivable outstanding.

The Group has entered into lease arrangements with a single beneficiary namely M/s Power Development Department, Jammu & Kashmir for sale of the entire power generated by two power stations, namely Nimmo Bazgo and Chutak Power Stations, with M/s Madhya Pradesh Power Management Group for sale of the entire power generated by two power stations namely Indira Sagar and Omkareshwar Power stations for a substantial period of the stipulated life of these Power Stations and with Central University of Rajasthan, Ajmer for sale of the entire power generated by 700 KW Solar Power Plant situated in the campus of Central University of Rajasthan, Ajmer. Under the agreements, the customer is obligated to purchase the entire output at prices determined by the Central Electricity Regulatory Commission (CERC). Further, the Group has entered into a supplementary PPA with M/s West Bengal State Electricity Development Corporation Limited (WBSEDCL) for offtake of the entire power generated by TLDP-III Power Station for its balance useful life of 35 years on mutually agreed tariff w.e.f 1st April, 2019. The arrangements have been assessed by the Group and classified as a Finance Lease. Other financial assets (Current and Non-Current) include lease receivables representing the present value of future lease rentals receivable on the embedded finance lease arrangements entered into by the Group.

Income from Finance Lease for the year is ₹ **764.54 Crore** (previous year ₹ **786.05 Crore**).

**The following table sets out a maturity analysis of lease receivables, showing the undiscounted lease payments to be received after the end of the financial year as at 31.03.2026:**

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| **Undiscounted lease payments receivable:** | | |
| Less than one year | 873.08 | 970.48 |
| One to two years | 855.72 | 864.09 |
| Two to three years | 840.82 | 846.80 |
| Three to four years | 826.69 | 831.95 |
| Four to five years | 816.39 | 831.18 |
| More than five years | 14131.67 | 14,412.82 |
| **Total undiscounted lease payments receivable** | **18344.37** | **18,757.32** |
| Add: Unguaranteed residual value | 847.87 | 843.60 |
| Less: Unearned finance income | 13187.72 | 13,523.99 |
| **Net investment in the lease** | **6004.52** | **6,076.93** |
| Discounted unguaranteed residual value included in net investment in lease | 53.47 | 43.36 |

**Significant changes in the carrying amount of the net investment in finance leases:**

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| Opening Balances | 6,076.93 | 6,045.34 |

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| Additions during the year | 43.63 | 231.40 |
| Income from Finance Lease for the year | 764.54 | 786.05 |
| Less: Amount received during the year | 785.41 | 927.03 |
| Less: Interest Receivable | 95.17 | 58.83 |
| **Closing Balances** | **6004.52** | **6,076.93** |

**C) Operating Lease -Group as Lessor:**

In the case of operating leases or embedded operating leases, the lease income from the operating lease is recognised in revenue on a straight-line basis over the lease term. The respective leased assets are included in the Balance Sheet based on their nature.

The Group has entered into Power Purchase Agreements (PPA) with WBSEDCL for sale of power from TLDP-IV power station for a period of 10 years. As per the PPAs, the customer is obligated to purchase the entire output of these Power Stations/Power Projects at mutually agreed tariff in case of TLDP-IV Power Station. The Group has determined that these arrangements are in the nature of an Operating Lease.

Income from Operating Lease for the year is ₹ **262.29 Crore** (previous year ₹ **287.29 Crore**).

The following table sets out the maturity analysis of lease receivables, showing the undiscounted lease payments to be received after the end of the financial year as per Power Purchase Agreement:

(₹ in Crore)

| Particulars | 31.03.2026 | 31.03.2025 |
|---|---|---|
| Less than one year | 320.10 | 312.21 |
| One to two years | 320.10 | 320.10 |
| Two to three years | 320.10 | 320.10 |
| Three to four years | 320.10 | 320.10 |
| Four to five years | 320.10 | 320.10 |
| More than five years | - | 320.10 |
| **Total** | **1600.50** | **1912.71** |

**18. Disclosures under IND AS -36 "Impairment of Assets"**

Ind AS 36- Impairment of Assets requires an entity to assess on each Balance Sheet date whether there is any indication that an asset may be impaired. If any such indication exists, the entity is required to estimate the recoverable amount of the asset. If there is no indication of a potential impairment loss, the Standard does not require an enterprise to make a formal estimate of the recoverable amount.

Management has determined that each Project / Power Station of the Group is the smallest identifiable group of assets that generate cash inflows from continuing use that is largely independent of the cash inflows from other assets or groups of assets and accordingly qualifies to be designated as a Cash Generating Unit (CGU). Impairment indicators applicable to these CGUs have been assessed and based on such assessment, Management is of the opinion that no significant change with an adverse effect on the Group has taken place during the year, or is expected to take place in the near future, in the technological, economic or legal environment in which the Group operate. This includes the regulations notified by CERC for the tariff period 2024-29 where there are no major amendments that can have a significantly adverse impact on the future cash flow from the CGUs. There exists no evidence of obsolescence or physical damage of any CGU of the Group which may have a long-term material adverse effect on its performance. None of the operations of the Group has been discontinued or restructured during the period and no asset / CGU has been disposed of before the previously expected date of disposal. No evidence is available from internal reporting that indicates that the economic performance of any CGU is, or will be, worse than expected, except in case of 50 MW Wind Power Projects of Holding Company.

Further, certain CGUs of the Group were assessed for impairment as on 31st March, 2026. The CGUs of the group were selected based on criteria like capital cost per MW, tariff, etc. and include the 2 major construction projects of the Group, two Renewable Energy Generation Station and the five most recently commissioned Power Stations over 100 MW capacity. Regulatory Deferral Account balances to be recovered in future through tariff as part of capital cost recognised in one of the CGUs has also been considered along with the carrying amount of the CGU for impairment assessment.

The impairment analysis was carried out considering the carrying amount as at 31st December 2025 and based on value-in-use calculation by measuring the recoverable amount of the CGUs as per cash flow projections in accordance with the applicable CERC Tariff Regulations adjusted for the risks specific to each CGU and a pre-tax discount rate arrived at on the basis of the Capital Asset Pricing Model that reflects market assessments of the time value of money.

Based on the assessment, there exists no significant indicator that would suggest an impairment of the carrying amounts of the CGUs of the company including Regulatory Deferral Account Balances of the Group during FY 2025-26. Further, there exists no impairment in respect of the Projects / Power Stations of the Group tested for impairment during FY 2025-26. In case of 50 MW Wind Power Projects, the Group has assessed recoverable amount and impairment provision of ₹ 40.83 Crore made during the year in the carrying amounts of the assets of the CGU. Further, there existed no significant indicator till the finalisation of Financial Statements for the year ended 31st March, 2026 that would suggest any further impairment in the Carrying value of assets of the CGUs of the Group.

**19.** As per Hydro Policy 2008, 100 units of electricity is to be provided to each Project Affected Family (PAF) notified by the State Government for a period of 10 years from the date of commissioning of a project. Notification by the respective State Governments regarding PAFs is yet to be made. Since the electricity to be provided to the PAFs is to be deducted from free power to the State Government, there shall not be any impact on the profit of the Group.

**20.** Pursuant to the notification issued by the Ministry of Labour and Employment, the Code on Wages, 2019, the Code on Social Security, 2020, the Industrial Relations Code, 2020 and the Occupational, Safety, Health and Working Conditions Code, 2020 (Collectively referred to as the "New Labour Codes") became effective from November 21, 2025. The corresponding supporting rules under these codes have been notified by the Central Government w.e.f. May 08, 2026. The impact, if any, of Central Rules shall be reviewed by the Company. However, the Group has assessed the impact of "New Labour Codes" based on available information and FAQs in this regard, as not material and has been recognised in the Financial Statements of the Group for year ended March 31, 2026.

**21. Disclosure as per Ind AS 37 'Provisions, Contingent Liabilities and Contingent Assets: Nature and details of provisions (refer Note No. 17 and 22):**

**(i) General**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When a provision is discounted, the increase in the provision due to the passage of time is recognised as a Finance Cost.

**(ii) Provision for employee benefits (Other than provisions for defined contribution and defined benefit plans which have been disclosed as per Ind AS-19 at S. No. 11 of Note No. 34 of Consolidated Financial Statements):**

**a) Provision for Performance Related Pay/Incentive:**

Short-term Provision has been recognised in the accounts towards Performance Related Pay/ incentive to employees on the basis of Management estimates and the guidelines of the Department of Public Enterprises, Government of India in this regard.

**b) Provision For Wage Revision as per 3rd Pay Revision Committee (PRC):**

Short term provision for wage revision of the employees of the Group was recognised earlier as per notification of the Department of Public Enterprises, Government of India.

**c) Provision for Employee Remuneration-Pay Anomaly**

Short term provision for pay anomaly of the employees of the company has been recognised pursuant to judgement of the Hon'ble Punjab & Haryana High Court in the matter of NHPC Officers Association Vs. Union of India & Others and All India Diploma Engineers Council & Others Vs. Union of India & Others.

**(iii) Other Provisions:**

**a) Provision For Tariff Adjustment:**

Provision for tariff adjustment is made on estimated basis against probable refund to beneficiaries on reassessment of tariff billed, pending approval of Tariff/truing up for the Year 2014-19/2019-24 by Central Electricity Regulatory Commission (CERC).

**b) Provision for Livelihood Assistance:**

Provision has been recognised at discounted value adjusted for average inflation in the accounts towards special financial package finalised in consultation with the State Government and approved by the Board of Directors of the Holding Company for livelihood assistance to the Project Affected Families (PAFs) in Parbati-II and Parbati-III. As per the package, pending finalisation of modalities of payment, one eligible person from each PAF shall be provided livelihood assistance equivalent to minimum wage of unskilled category as per the Government of Himachal Pradesh/ Central Government whichever is higher, on monthly instalment basis.

**c) Provision for Committed Capital Expenditure:**

Provision has been recognised at discounted value in case of non-current amount of Capital Expenditure to be incurred towards environment, compensatory afforestation, local area development, etc. which was a pre-condition for granting approval for construction of the project and expenditure towards which had not been completed till commissioning of the project. Such provisions are adjusted against the incurrence of actual expenditure as per demand raised by the concerned State Government Authorities.

**d) Provision for restoration expenses of insured assets:**

Provision has been recognised in the accounts based on management estimates for restoration of damaged assets insured under Mega Policy and Construction Plant and Machinery Policy. The provision is adjusted against incurrence of actual expenditure towards restoration of the assets.

**e) Provisions for expenditure in respect of Arbitration Award/Court cases:**

This includes provisions created on the basis of management assessment as to probable outflow in respect of contractors claims against which arbitration award/Court decision have been received and which have been further challenged in a Court of Law. Utilization/outflow of the provision is to be made on the outcome of the case.

**f) Provisions- Others:** This includes provisions towards:-

(i) Contractor claims, Land compensation cases, disputed tax demands and other cases created

on the basis of management assessment towards probable outflow. Utilization/outflow of the provision is to be made on the outcome of the case.

(ii) Wage revision of Central Government Employees whose services are utilised by the Group.

(iii) Provision for interest to beneficiaries on excess tariff recovered in terms of Tariff Regulations for the Year 2024-29 where the capital cost considered for fixation of tariff by the CERC on the basis of projected capital cost as on Commercial Operation Date or the projected additional capital expenditure exceeds the actual capital cost incurred.

(iv) Upfront provision for rebate towards interest on House Building Advance provided to employees based on the historical trend of rebate allowed.

(v) Upfront provision for rebate to customers for sale of power based on the historical trend of rebate allowed.

(vi) Provision for impairment of investment by Employees Provident Fund Trust in certain interest-bearing Financial Instruments including interest accrued thereon but not received.

(vii) Provision for cost of Carbon Credits / Certified Emission Reductions (CERs)/ Verified Carbon Units (VCUs) as per Management estimate

**22. Disclosures relating to creation of Regulatory Deferral Account (RDA)balances as per Ind AS 114:**

The Group is primarily engaged in the construction and operation of hydroelectric power projects. The price (tariff) to be charged by the Group for electricity sold to its customers is determined by Central Electricity Regulatory Commission (CERC) under applicable CERC (terms & conditions of tariff) Regulations. The said price (tariff) is based on allowable costs like interest costs, depreciation, operation and maintenance charges plus a stipulated return. This form of rate regulation is known as cost-of-service regulations. The basic objective of such regulations is to give the entity the opportunity to recover its costs of providing the goods or services plus a fair return.

For the purpose, the Group is required to make an application to CERC based on capital expenditure incurred duly certified by the Auditors or already admitted by CERC or projected to be incurred up to the date of commercial operation and additional capital expenditure duly certified by the Auditor or projected to be incurred during tariff year. The tariff determined by CERC is recovered from the customers (beneficiaries) on whom the same is binding.

The above rate regulation results in creation of a right (asset) or an obligation (liability) as envisaged in the accounting framework which is not the case in other industries. Guidance Note on Accounting for Rate Regulated Activities (Previous GAAP) issued by the ICAI is applicable to entities that provide goods or services whose prices are subject to cost-of-service regulations and the tariff determined by the regulator is binding on the customers (beneficiaries). As per guidance note, a regulatory asset is recognized when it is probable (a reasonable assurance) that the future economic benefits associated with it will flow to the entity as a result of the actual or expected actions of the regulator under applicable regulatory framework and the amount can be measured reliably.

The Guidance Note also provides that in some cases, a regulator permits an entity to include in the rate base, as part of the cost of self-constructed (tangible) fixed assets or internally generated intangible assets, amounts that would otherwise be recognized as expense in the statement of profit and loss in accordance with Accounting Standards.

With effect from 01.04.2016, such rate regulated items are to be accounted for as per Ind AS 114 'Regulatory Deferral Accounts.' Ind AS 114 allows an entity to continue to apply previous GAAP accounting policies for the recognition, measurement, impairment and derecognition of regulatory deferral account balances. For this purpose, Guidance Note of the ICAI on 'Accounting for Rate Regulated Activities' shall be considered to be the previous GAAP.

**A) Regulatory Deferral Account balances in respect of Subansiri Lower Project:**

Construction activities at site of Subansiri Lower Project were interrupted from 16.12.2011 to 30.09.2019

due to cases filed before the National Green Tribunal. Technical and administrative work at the project, however, continued.

Vide order dated 31st July 2019, the Hon'ble NGT held that there is no justification in the petitions of the applicants pleading bias in the constitution of the Expert Committee by the MoEF & CC and accordingly, the cases against Subansiri Lower Project pending with the NGT were dismissed. Active construction work at the project was resumed from October 2019.

In line with the opinion of Expert Advisory Committee (EAC) of the Institute of Chartered Accountants of India (ICAI), borrowing cost of ₹ **2735.61 Crore** and employee benefits expense, depreciation & other expense (net of other income) amounting to ₹ **1084.63 Crore** during interrupted period 16.12.2011 to 30.09.2019 was charged to the Statement of Profit and Loss . CERC Tariff Regulations allows inclusion of such costs for fixation of tariff, in case the cessation of construction activities beyond the control of the Project Developer. Accordingly, and in line with Guidance Note on Rate Regulated Activities and Ind AS 114'Regulatory Deferral Accounts' the expenditure of ₹ **3470.59 Crore** was recognized as Regulatory Deferral Account (Debit) balances till FY 2024-25.

During FY 2025-26, the Company has commissioned 750 MW (3 out of 8 units) out of 2000 MW Subansiri Lower Project and carried out a detailed impairment assessment and assessed that there is no impairment in the carrying amount of CGU (Subansiri Lower Project) including Regulatory Deferral Account balance. The uncertainties associated with the completion of the project no longer exist and as such borrowing and administrative costs of ₹ **349.65 crore** incurred on the Project has been recognized as Regulatory Deferral Balance during FY 2025-26 in the books of Subansiri Lower Project.

Further, as per CERC order dated 16.01.2026 in Petition No.211/TT/2024, the Group was required to pay charges of Associated Transmission System (ATS) of Subansiri Lower Project due to early commissioning of the transmission system by the Transmission Utility. Accordingly, during FY 2025-26 an amount of ₹ **822.19 crore** has been charged to the Statement of Profit and Loss under 'Other Expenses'. Since the ATS charges till commissioning of the Project is recoverable from beneficiaries by way of tariff as per CERC Tariff Regulations, the above amount of ₹ **822.19 Crore** has been recognized as a Regulatory Deferral Account Debit balance with corresponding credit to 'Movement in Regulatory Deferral Account Balances'.

The Company has commissioned 750 MW (3 units) out of 2000 MW Subansiri Lower Project during FY 2025-26. Accordingly, an amount of ₹ **30.22 crore** has been adjusted from the Regulatory Deferral Account balances in proportion to depreciation following the rates and methodology notified under CERC Tariff Regulations over the life of the Project, i.e. 40 years.

**The total Regulatory Deferral Account Debit balances recognized in respect of Subansiri Lower Project for and up to the year ended 31.03.2026 along with movement are as under:**

(₹ in Crore)

| Regulatory asset created in relation to: | Opening balance as on 01.04.2025 (A) | Addition during the year (B) | Amount Adjusted during the year (C) | Regulatory income/ (expense) recognized in the Statement of Profit and Loss (D=B-C) | Closing balance as on 31.03.2026 (A+D) |
|---|---|---|---|---|---|
| Borrowing and Other Costs | 3470.59 | 349.65 | 24.87 | 324.78 | 3795.37 |
| Other Expenses (Associated Transmission System charges) | - | 822.19 | 5.35 | 816.84 | 816.84 |
| **Total** | **3470.59** | **1171.84** | **30.22** | **1141.62** | **4612.21** |

Tariff Regulations for the period 2024-29 have been notified by the CERC. These regulations allow capitalization of borrowing and other attributable costs incurred due to uncontrollable factors including

force majeure events like blockade/ embargo, delay in obtaining statutory approval for projects etc. in line with the earlier Tariff Regulations. Accordingly, Management considers that adverse changes in Tariff Regulations are not likely to be a significant area of risk for the future recovery of RDA balances recognized in respect of Subansiri Lower Project.

Risks and uncertainties that might affect the future recovery of the Regulatory Deferral Account balances being created in respect of Subansiri Lower Project are:

a) **Demand Risk:** Recovery of the Regulatory Deferral Account Balances shall be by way of depreciation through tariff. Accordingly, the same is affected by the normal risks and uncertainties impacting sale of electricity in India like difficulty in signing of long term Power Purchase Agreements (PPAs), at the rate covering the cost and required return ensuring the viability of the Project.

b) **Regulatory Risk:** Tariff regulations further provide that if the delay is not attributable to the generating company but is due to uncontrollable factors, IEDC may be allowed after due prudence check. Any disallowance of expenditure after prudence check can affect the quantum of regulatory deferral account balances to be recovered from beneficiaries.

**B) Regulatory Deferral Account balances due to moderation of tariff of Kishanganga Power Station:**

As per CERC Tariff Regulations 2014-19/2019-24/2024-29, depreciation on capital cost of a Power Station forms one of the components of tariff. Depreciation is charged in the books as per the rates provided in the Tariff Regulations 2014-19/2019-24/2024-29 in the initial operating period of 12 years and thereafter the balance depreciation is spread equally over the remaining life so as to recover 90 percent of the capital cost of the Power Station by way of depreciation. As per Tariff regulations 2019-24/2024-29, the operating life of a hydro-power station is 40 years.

As per CERC Tariff Regulations, 2019-24/2024-29, tariff for sale of electricity by the generating Group may also be determined in deviation of the norms specified in the Regulations provided the levelized tariff over the useful life of the project on the basis of the norms in deviation does not exceed the levelized tariff calculated on the basis of the norms specified in the Regulations.

In the case of Kishanganga Power Station (Commercial Operation Date: 17th May, 2018), the Group has made moderation in tariff by fixing lower tariff in the initial ten years and then fixing higher tariff in the remaining 30 years by way of charging 1.5% depreciation from the 1st to the 10th year and 2.5% depreciation from 11th to the 40th year, thus aggregating 90 percent of the Capital Cost of the Power Station. This moderation, with the intent to reduce tariff in the initial years of operation, has been duly approved by the CERC.

Moderation of depreciation rates for tariff determination in Kishanganga Power Station gives rise to a significant mismatch by way of higher depreciation charged in the books (as per CERC Tariff Regulations, 2019-24) during the first 12 years of commercial operation and recovery by way of tariff as per Tariff Order of the Power Station approved by the CERC. The lower recovery during the first 12 years would, however, be compensated over the balance period of the operational life of the Power Station by way of higher recovery of depreciation through tariff than that charged in the books. This deferment of recovery of costs with the intent to reduce tariff in the initial years and its recovery in subsequent years demonstrates that an asset exists by way of the right to recover current costs in future through tariff and such right is enforceable.

Keeping in view the provisions of Ind AS 114-"Regulatory Deferral Accounts", difference between depreciation charged to the Statement of Profit and Loss as per Tariff Regulations 2024-29 and the depreciation allowed by way of tariff and which is recoverable from the beneficiaries in subsequent periods is being recognized as 'Regulatory Deferral Account balances' with effect from Commercial Operation Date of the Power Station. RDA balances created during the first 12 years of commercial operation life shall be recovered from beneficiaries by way of higher depreciation as a component of tariff over the balance useful life of the Power Station, i.e., over a period of 28 years.

The regulated assets (+)/liability (-) recognized in the books to be recovered from or payable to beneficiaries in future periods are as follows:

(₹ in Crore)

| Sl. No. | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | **1363.44** |
| B | Addition during the year | 207.73 |
| C | Amount Used/Reversed during the year | - |

(₹ in Crore)

| Sl. No. | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| D | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C)** | **207.73** |
| E | **Closing balance as on 31.03.2026 (A+D)** | **1571.17** |

The Group has long term Power Purchase Agreements in respect of Kishanganga Power Station. Since the proposal for moderation of tariff already stands approved by the CERC, the Group does not envisage any significant risk as regards recoverability of the Regulatory Deferral Account balances created in respect of Kishanganga Power Station.

However, as depreciation charge in the books and recovery thereof through tariff are dependent on the Capital Cost of the Power Station as allowed by CERC, recovery of the regulatory deferral account balances in respect of Kishanganga Power Station would be subject to Regulatory Risk. Approval of actual capital expenditure on the Power Station including expenditure on account of time and cost overruns etc. are subject to prudence check by the CERC. Any disallowance of expenditure after prudence check can affect the quantum of regulatory deferral account balances to be recovered from beneficiaries.

**C) Regulatory Deferral Account balances in respect of exchange differences on Foreign Currency Monetary items:**

As per Ind AS 23- "Borrowing Costs", borrowing cost on foreign currency loans to the extent treated as an adjustment to interest costs is allowed to be capitalised during construction period. Further, Ind AS 21-"The Effects of Changes in Foreign Exchange Rates" provides that exchange differences arising on settlement or translation of monetary items at rates different from those at which they were translated on initial recognition during the period or in previous financial statements shall be recognized in the Profit and Loss in the period in which they arise.

Para D13AA of Ind AS 101- "First Time Adoption of Ind AS" provides that a first-time adopter may continue the existing accounting policy adopted for accounting of exchange differences arising from translation of long-term foreign currency monetary items. Accordingly, for periods beginning on or after 01.04.2016, all exchange differences arising on translation/ settlement of monetary items other than exchange difference on borrowings to the extent treated as an adjustment to interest cost during construction period are to be charged to the Statement of Profit and Loss.

As per the CERC Tariff Regulations 2014-19, any gain or loss on account of exchange risk variation shall be recoverable as part of capital cost for calculation of tariff on Commercial Operation Date (COD) of a project and on actual payment basis during Operation and Maintenance (O&M) period. Further, CERC in past tariff orders has allowed exchange differences incurred during the construction period as a part of capital cost.

Keeping in view the provisions of Ind AS 114- "Regulatory Deferral Accounts" as regards recognition and CERC Tariff Regulations 2014-19 as regards recoverability, exchange differences arising on translation/ settlement of foreign currency monetary items to the extent charged to the Statement of Profit and Loss are being recognized as 'Regulatory Deferral Account balances'. These balances are adjusted from the year in which the same become recoverable from or payable to the beneficiaries after Commercial Operation Date (COD) of the Project.

The regulated assets (+)/liability (-) recognized in the books to be recovered from or payable to beneficiaries in future periods are as follows:

(₹ in Crore)

| Sl. No. | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | **3.45** |
| B | Addition during the year | 2.84 |
| C | Amount Used/Reversed during the year | - |
| D | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C)** | **2.84** |
| E | **Closing balance as on 31.03.2026 (A+D)** | **6.29** |

Regulations regarding recoverability of Foreign Exchange rate Variation (FERV) as part of capital cost for calculation of tariff on Commercial Operation Date (COD) of a project and on actual payment basis during O&M period of a Power Station as per Tariff Regulations 2019-24 have been continued for the tariff period

2024-29 also. Accordingly, Management considers that adverse changes in Tariff Regulations are not likely to be a significant area of risk for the future recovery of RDA balances recognized in respect of exchange differences on Foreign Currency Monetary items.

Recoverability of the Regulatory Deferral account balances is however, subject to **Demand Risk** since recovery/payment of the regulatory deferral debit/credit balance shall be by way of billing to the beneficiaries. Accordingly, the same is affected by the normal risks and uncertainties impacting sale of electricity in India like difficulty in signing of long term PPAs, etc.

**D) Regulatory Deferral Account balances on account of settlement of Court/Arbitration cases (Under Vivad Se Viswas Scheme)**

Vide Office Memorandum dated 29.05.2023, the Ministry of Finance, Government of India has notified the "Vivad se Viswas II (Contractual Disputes) Scheme" (the Scheme) for settlement of contractual disputes between, CPSEs (the 'Procurer') and the counter-party to the dispute (the 'Contractor'). Disputes where the award by Court/ Arbitral Tribunal (AT) is only for monetary value are eligible for settlement under this scheme. Cases where the award stipulates specific performance of contract (either fully or partially) shall not be eligible for settlement through this scheme.

As per regulation 24, 25 & 26 of CERC Tariff Regulations, 2019-24, any expenditure incurred (principal amount of award) to meet award of arbitration or for compliance of order or directions of any Statutory Authority, or Order or decree of any Court of Law is allowed through tariff in the form of additional capitalization. Further, expenditure towards interest is allowed as reimbursement by CERC as per the approach adopted by CERC in their order dated 30.11.2022 in Petition no 145/GT/2020 in respect of Chamera-I Power Station.

As per Regulation 91 of CERC Tariff Regulations, 2024-29, in cases where there is a liability with respect to capital works on account of award of arbitration having principal amount along with interest payment, the principal amount actually paid shall be capitalised. Provided that any interest amount associated with the arbitration award and actually paid shall be recovered in instalments.

Since, expenditure towards interest in case of award of arbitration or for compliance of order or directions of any Statutory Authority, or Order or decree of any Court of Law was allowed as reimbursement by CERC during tariff period 2019-24 and tariff regulation 2024-29 also allows for recovery of interest expenditure on arbitration award, the interest paid/to be paid in respect of cases being settled under the Scheme has been charged to the Statement of Profit and Loss. Further, keeping in view the provisions of Ind AS 114- "Regulatory Deferral Accounts", such interest amount to the extent charged to the Statement of Profit and Loss till 31st March 2024, amounting to ₹ **135.51 Crore** have been recognized as Regulatory Deferral Account (Debit) Balances'.

Summary of total RDA Debit balances recognized and adjusted till 31.03.2026 in the financial statements are as under:

(₹ in Crore)

| Sl. No. | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | 135.51 |
| B | Addition during the year | |
| C | Amount Used/Reversed during the year | - |
| D | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C)** | **-** |
| E | **Closing balance as on 31.03.2026 (A+D)** | **135.51** |

Recoverability of the Regulatory Deferral account balances is however, subject to Demand Risk since recovery/ payment of the regulatory deferral debit/credit balance shall be by way of billing to the beneficiaries. Accordingly, the same is affected by the normal risks and uncertainties impacting sale of electricity in India like difficulty in signing of long term PPAs, etc.

**E) Regulatory Deferral Account balances on account of deferred tax recoverable from beneficiaries/ payable to beneficiaries:**

As per CERC Tariff Regulations, deferred tax arising out of generating income for the tariff period 2004-09 is

recoverable from beneficiaries in the year the same materializes as current tax. For the tariff period 2014-19, deferred tax is recoverable by way of grossing up the Return on Equity by the effective tax rate based on actual tax paid.

As per Tariff Regulations 2019-24 and 2024-29 notified by the CERC, there is no change in mode of recovery of current tax and deferred tax as provided in the Tariff Regulations 2014-19.

The regulated assets (+)/liability (-) recognized in the books to be recovered from or payable to beneficiaries in future periods are as follows:

**Movement of Regulatory Deferral Account Debit Balances:**

**In respect of deferred tax recoverable for tariff period upto 2009:**

(₹ in Crore)

| Sl. No. | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | 1460.98 |
| B | Addition during the year | - |
| C | Amount Used during the year | 82.32 |
| D | Amount Reversed during the year | 385.70 |
| E | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C-D)** | **(468.02)** |
| | **Closing balance as on 31.03.2026 (A+E)** | **992.96** |

**In respect of deferred tax adjustment against deferred tax liabilities (pertaining to tariff period 2014-19 and onwards):**

(₹ in Crore)

| Sl. No. | Particulars | Regulatory Deferral Account Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | 771.74 |
| B | Addition during the year | 753.21 |
| C | Amount Used during the year | - |
| D | Amount Reversed during the year | 426.62 |
| E | **Regulatory income/(expense) recognized in the Statement of Profit and Loss (B-C-D)** | **(326.59)** |
| F | **Closing balance as on 31.03.2026 (A+E)** | **1098.33** |

**Regulatory Deferral Account Credit balances on account of Minimum Alternative Tax (MAT) Credit:**

(₹ in Crore)

| Sl. No. | Particulars | Regulatory Deferral Account Credit Balances |
|---|---|---|
| A | Opening balance as on 01.04.2025 | 1214.35 |
| B | Addition during the year (+) | 360.71 |
| C | Amount Used during the year | (117.03) |
| D | Amount Reversed during the year | (16.60) |
| E | **Regulatory income/(expense) recognized in the State-ment of Profit and Loss (B-C-D)** | **(227.40)** |
| F | **Closing balance as on 31.03.2026 (A+E)** | **1441.75** |

Recoverability of Regulatory Deferral Account balance recognised on account of deferred tax recoverable/

payable upto tariff period 2004-2009, deferred tax adjustment against deferred tax liabilities pertaining to tariff period 2014-19 & onward and discharge of Regulatory Deferral Account (Credit) balance created on MAT Credit are dependent upon the future operating performance of the Group. Further, since these Regulatory Deferral Account balances relate to past tariff periods, recoverability is also subject to the regulatory risk of CERC allowing recovery of such balances in future tariff regulations.

**23. Disclosure of major claims lodged with the Insurance Company under Mega Insurance Policy**

The assets of the Power Stations are exposed to various risk factors such as Fire; Earthquake, Lightening; Explosion / implosion, Aircraft damage, Riot, strike, malicious damage (RSMD); Storm, cyclone Typhoon, Tempest Hurricane, Tornado, Flood & inundation (STFI); Impact damage; Subsidence & Landslide including rockslide; Bursting & Overflowing of Water tanks, Apparatus & pipes; Missile testing operations; Leakage from automatic sprinkler instillations; Bush fire; & Burglary/Theft, Terrorism activities etc.. The material damage and consequential business interruption losses due to such risks are indemnified by the Company by taking suitable insurance cover (Mega Insurance Policy) on annual basis. In addition, insurance cover for Machinery Breakdown (MBD) & Third-Party Liability (TPL) is also taken under Mega Insurance Policy. The status of insurance claims lodged with the Insurance Companies against material damages and consequential business interruption losses due to floods, landslides, fire etc. at Power Station(s) are as under:

(₹ in Crore)

| Particulars of claims | Updated Claims lodged (net of deductibles) | Amount received | Balance receivable | |
|---|---|---|---|---|
| | | | As at 31st March, 2026 | As at 31st March, 2025 |
| Against Material Damage # | 1251.31 | 276.06 | 975.25 | 747.93 |
| Against Business Interruption Losses.* | 895.47 | 324.01 | 571.46** | 571.45 |
| **Total** | **2146.78** | **600.07** | **1546.71** | **1319.38** |

**#** Reconciliation of "Balance Receivable" disclosed above with amount recognised as receivable against "Material Damage" is as under:

(₹ in Crore)

| Particulars | As at 31st March 2026 |
|---|---|
| Total claim lodged with Insurance Company | 1251.31 |
| Amount of loss including WDV of Assets lost | 1186.26 |
| Amount received | 276.06 |
| Deductibles as per Insurance Policy | 149.96 |
| **Receivable from Insurance Company (As per Books of Accounts)- Material Damage** | **760.24** |

*Income recognised in respect of "Business Interruption Loss" during the year is **NIL** (previous year ₹ **465.59**) .

**An amount of ₹ **243.36 crore** (previous year ₹ **243.36**) has been included in Contingent Assets against the insurance claims.

**24.** An MoU signed between Ministry of Power, Govt. of India and Govt. of J&K for execution of Bursar Project in Central Sector through NHPC on 20.07.2000. Examination of DPR, as submitted by NHPC on 06.01.2017, is on hold due to non-submission of identification of additional command area by Govt. of J&K & Himachal Pradesh. The Company has incurred expenditure amounting ₹ **128.75 Crore** (net of ₹ **99.26 Crore** received from the MoWR) towards Survey & Investigation of the Bursar Project and the same have been carried forward as Capital Work in Progress. However, as an abundant precaution provision for ₹ **128.75 Crore** (previous year ₹ **128.75 Crore**) has

been made in the books of accounts.

**25.** Kotlibhel-IA, Kotlibhel-IB and Kotlibhel-II projects are three of the 24 hydro-electric projects located in the State of Uttarakhand which are covered by the order of Hon'ble Supreme Court of India dated 13.08.2013 directing MoEF not to grant environmental/ forest clearance to these projects until further orders. In accordance with the direction of Hon'ble Supreme Court dated 24.11.2015, MoEF&CC has filed an affidavit in the Hon'ble Court on 17.08.2021, based on consensus of MoEF&CC, Ministry of Power, Ministry of Jal Shakti and State Govt. of Uttarakhand for construction of 7 hydroelectric projects, which does not include Kotli Bhel IA, IB & II projects. Pending final decision of the Hon'ble Supreme Court, the expenditure incurred up to 31.03.2026 amounting to ₹ **285.34 crore** (previous year ₹ **285.15 Crore**), ₹ **42.95 crore** (previous year ₹ **42.95 Crore**) and ₹ **51.42 crore** (previous year ₹ **51.42 Crore**) have been carried forward as Capital Work in Progress in respect of Kotlibhel-1A, Kotlibhel-IB and Kotlibhel-II projects respectively. However, as an abundant precaution, provision for these amounts totalling ₹ **379.71 crore** (previous year ₹ **379.52 Crore**) up to 31.03.2026 has been made in the books of accounts.

**26.** Expenditure incurred on Tawang Stage-I and Stage-II Hydroelectric Projects amounting to ₹ **253.79 crore** (previous year ₹ **253.79 Crore**) has been recognised as recoverable from NEEPCO. However, pending execution of Tripartite Agreement amongst GoArP, NHPC and NEEPCO Ltd and in view of the significant uncertainties in realisation, such amount recoverable has been fully provided for in the books of accounts.

**27.** Measures to reduce capital cost and optimise tariff of Goriganga IIIA Project are being explored. Pending decision on the same, the expenditure incurred up to 31.03.2026 amounting to ₹ **46.72 Crore** (previous year ₹ **46.72 Crore**) have been carried forward as Capital Work in Progress. However, as an abundant precaution, provision for ₹ **46.72 Crore** (previous year ₹ **46.72 Crore**) has been made in the books of accounts.

**28.** **(i)** As per MoU signed between NHPC & Government of Himachal Pradesh (GoHP) on 25.09.2019 and Implementation Agreement (IA) signed on 26.08.2022 for implementation of Dugar HE Project, certain concessions were extended as regards free power, reimbursement of SGST, etc. so as to make the tariff of the Project commercially viable. Vide Cabinet decision dated 25.08.2024, GoHP has unilaterally altered the terms & conditions and withdrawn the concessions agreed in the IA which renders the tariff of the project unviable. NHPC has filed a writ petition in the Hon'ble High Court of Shimla to quash the changes in the said Cabinet decision and to honor the original MoU and IA so that implementation of the project could commence. The Hon'ble High Court of Shimla, vide order dated 20th March, 2025 had directed that the State Government is required to take a decision either to restore the terms and conditions as mutually agreed by the Government of Himahcal Pradesh with NHPC and facilitate the expeditious implementation of the project or to take the decision to take over the project after reimbursing the expenditure incurred along with the interest. Pending final decision of the Hon'ble High Court, expenditure of **Rs 90.42 Crore** (Previous Year **Rs 83.28 Crore**) incurred on Dugar Project has been carried forward in the Financial Statements for FY 2025-26 as Capital Work in Progress.

**(ii)** The State of Himachal Pradesh vide Cabinet decision dated 05th April, 2025 took a decision to take over Bairasiul Power Station since period of forty years has been completed since commissioning. The matter has been contested by the Group on the ground that the project was handed over to NHPC by the GOI vide Sale Deed on perpetual basis. Pursuant to hearing on the Writ petition filed in this regard, the Hon'ble High Court of Shimla has stayed the decision of the State of Himachal Pradesh and ordered to maintain status quo with regard to the project.

**29.** **Disclosure regarding Monetization/ Securitisation:**

**Monetization/ Securitisation during FY 2025-26:**

During FY 2025-26, the Group had entered into an agreement with State Bank of India for Monetization of Free Cash Component (Return on Equity) of Chamera-III and Parbati-III Power Station for next 10 years under the National Monetization Pipeline-2.0, issued by the NITI Aayog for an amount of ₹ **1854.33 Crore** for funding of CAPEX of the Company. The amount is repayable over a period of 10 years at ₹ **21.15 Crore** per month @ 6.60% interest rate (3 months T-Bill plus spread of 1.15%). The first applicable interest rate shall be calculated based on benchmark rate one day before the first disbursement plus quoted spread. The benchmark rate (3 months T-Bill) shall be reset every 3 months on the last day of each calendar quarter. First such reset was done on 31st March, 2026.

**Monetization/ Securitisation during FY 2024-25 :**

During FY 2024-25, the Group had entered into an agreement with Bank of Baroda for Monetization of Free Cash Component (Return on Equity) of Dulhasti Power Station for next 8 years under the National Monetization Pipeline issued by the NITI Aayog for an amount of ₹ **2348.45 Crore** for funding of CAPEX of the Company. The amount is repayable over a period of 8 years at ₹ **33.08 Crore** per month @ 7.90% interest rate (1 Year G-Sec plus spread of 1.07%). The first applicable interest rate shall be calculated based on benchmark rate one day before the first disbursement plus quoted spread. The benchmark rate (1 Yr G Sec) shall be reset every 3 months on the first day of each calendar quarter. First such reset was done on 1st January 2025.

The Group has classified the outstanding amount as a Financial Liability (Refer Note No. 16.1 of the Financial Statements).

**30.** Disclosure as required by Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

**a) Loans and advances in the nature of loans:**

Joint Venture/Associate Companies: **NIL** (Previous Year-**NIL**)

**b)** To Firms/ Companies (Other than joint Ventures/Associates of the Holding Company) in which directors are interested: **NIL** (Previous Year-**NIL**)

**c)** Investment by the loanee (as detailed above) in the shares of NHPC: **NIL** (Previous Year- **NIL**)

**31.** Quantitative details of Carbon Credit Certificates in respect of Hydro Generating Power Stations:

| Sl. No. | Description | Quantity (in Numbers) | |
|---|---|---|---|
| | | For the year ended 31.03.2026 | For the year ended 31.03.2025 |
| 1 | Opening Balance | 33456691 | 20331377 |
| 2 | Issued/Generated during the Year | - | 13125314 |
| 3 | Sold during the year | - | - |
| 4 | Closing Balance | 33456691 | 33456691 |
| 5 | Under Certification | - | - |

**32. Disclosure regarding Relationship with Struck off Companies:** Following is the disclosure regarding balances with companies struck off under section 248 of the Companies Act, 2013 as per requirement of Schedule-III of the Companies Act, 2013:

**Outstanding Payables/Receivables in respect of Struck off Companies as on 31st March 2026**

(₹ in Crore)

| Sl. No. | Name of the Struck off Company | Nature of transaction with Struck off Company | Balance Outstanding as at 31st March 2026 | Relationship with the struck off company |
|---|---|---|---|---|
| 1 | KRCC INFRA PROJECTS PVT LTD | Payable | 0.61 | Contractor |
| 2 | FOAD SECURITY AND CONSTRUCTION PRIVATE LIMITED | Payable | 0.05 | Contractor |
| 3 | GUJARAT NCODE SOLUTIONS LIMITED#1 | Payable | - | Contractor |
| 4 | SULEKHA ADVERTISING PVT. LTD.#2 | Payable | - | Contractor |

#1 The outstanding balance Payable is ₹ 3200/- .
#2 The outstanding balance Payable is ₹ 5/- .

**The following information regarding Outstanding Payables/Receivables from Struck off Companies**

**were disclosed during the previous year:**

(₹ in Crore)

| Sl. No. | Name of the Struck off Company | Nature of transaction with Struck off Company | Balance Outstanding as at 31st March 2025 | Relationship with the struck off company |
|---|---|---|---|---|
| 1 | KRCC INFRA PROJECTS PVT LTD | Payable | 0.88 | Contractor |
| 2 | R.K. BUILDING SOLUTIONS PVT LTD | Payable | 0.06 | Contractor |
| 3 | KHUSHI CONSTRUCTION COMPANY PVT LTD. | Payable | 0.01 | Contractor |
| 4 | AG ELECTRICALS PVT LTD | Payable | 0.01 | Contractor |
| 5 | VIRTUAL ELECTRONICS LTD #1 | Payable | 0.01 | Contractor |
| 6 | SIMRAN ENTERPRISES (INDIA) LTD #2 | Payable | - | Contractor |
| 7 | HANS INFRA ENGINEERS PVT LTD #3 | Payable | - | Contractor |
| 8 | SWIFT TELECOM PVT LTD #4 | Payable | - | Contractor |
| 9 | UNIQUE TRADERS PVT LTD #5 | Payable | - | Contractor |
| 10 | SHRUTI PETROCHEMICALS PVT.LTD. | Receivable | - | Contractor |
| 11 | GS ELECTRICAL PRIVATE LIMITED | Receivable | 0.01 | Contractor |

#1 The outstanding balance Payable is ₹ 11346/- .
#2 The outstanding balance Payable is ₹ 7855/- .
#3 The outstanding balance Payable is ₹ 4241/-.
#4 The outstanding balance Payable is ₹ 341/- .
#5 The outstanding balance Receivable is ₹ 1541/- .

**Equity Shares of NHPC Limited held by struck off companies as on 31st March 2026**

| Sl. No. | Name of Struck off Company | Number of equity shares held by the struck off company | Nature of transactions with struck off companies |
|---|---|---|---|
| 1 | NITIN COMMERCIALS PRIVATE LIMITED | 9000 | Equity Shares of NHPC Limited held by the struck off company |
| 2 | VITALINK WEALTH ADVISORY SERVICES PRIVATE LIMITED | 6393 | |
| 3 | HARSH STOCK PORTFOLIO PRIVATE LIMITED | 1426 | |
| 4 | D'LIFE INTERIORS PRIVATE LIMITED | 1000 | |
| 5 | OM BUILDMART PRIVATE LIMITED | 992 | |
| 6 | OMJI SPACES PVT LTD | 500 | |
| 7 | NARNOLIA SECURITIES LIMITED | 400 | |
| 8 | ZENITH INSURANCE SERVICES PVT LTD | 320 | |
| 9 | WIZARD INSURANCE SERVICES PVT LIMITED | 320 | |
| 10 | SIDDHA PAPERS PRIVATE LIMITED | 301 | |
| 11 | HARESH EXTRUSION COMPANY PRIVATE LIMITED | 250 | |
| 12 | DREAMS BROKING PVT LTD | 50 | |
| 13 | RISING STAR REAL ESTATE PRIVATE LIMITED | 40 | |

| Sl. No. | Name of Struck off Company | Number of equity shares held by the struck off company | Nature of transactions with struck off companies |
|---|---|---|---|
| 14 | SUSIE AND ROSA REAL ESTATE MARKETING PVT LTD | 13 | |
| 15 | SANVI FINCARE CONSULTANCY PRIVATE LIMITED | 2 | |
| 16 | KOTHARI INTERGROUP LTD. | 1 | |

**The following information regarding Equity Shares of NHPC Limited held by Struck off Companies were disclosed during the previous year:**

| Sl. No. | Name of Struck off Company | Number of equity shares held by the struck off company | Nature of transactions with struck off companies |
|---|---|---|---|
| 1 | VITALINK WEALTH ADVISORY SERVICES PRIVATE LIMITED | 6393 | Equity Shares of NHPC Limited held by the struck off company |
| 2 | OMJI SPACES PVT LTD | 500 | |
| 3 | WIZARD INSURANCE SERVICES PVT LIMITED | 320 | |
| 4 | ZENITH INSURANCE SERVICES PVT LTD | 320 | |
| 5 | SIDDHA PAPERS PRIVATE LIMITED | 301 | |
| 6 | HARESH EXTRUSION COMPANY PRIVATE LIMITED | 250 | |
| 7 | GVJ PROJECTS PRIVATE LIMITED | 59 | |
| 8 | DREAMS BROKING PVT LTD | 50 | |
| 9 | RISING STAR REAL ESTATE PRIVATE LIMITED | 40 | |
| 10 | SUSIE AND ROSA REAL ESTATE MARKETING PVT LTD | 13 | |
| 11 | SANVI FINCARE CONSULTANCY PRIVATE LIMITED | 2 | |
| 12 | KOTHARI INTERGROUP LTD. | 1 | |

**33.** **Change in the accounting policies and estimates:** There are no material changes in the accounting policies, however few rewording/changes have been made during the year in the material accounting policies for improved disclosures. The impact on the financial statements due to these changes is not material.

**34.** **(i)** The Hon'ble High Court of Uttarakhand vide judgment dated 27.04.2026, has declared 'The Uttarakhand Water Tax on Electricity Generation Act,2012' as ultra vires the Constitution, though the order is silent regarding refund of amounts already deposited with the State Government, corresponding refund to beneficiaries, and the effective date and operational aspects of enforceability of the judgment. Hence, based on Hon'ble Court Judgment, the Company has approached to State of Uttarakhand for refund of the amount of water cess already paid ₹ **119.31 crore** (Previous year ₹ **86.41 crore**) along with interest. Further, water tax/cess being a pass through as per CERC Regulations, shall be refunded to the beneficiaries upon receiving the amount already paid till date from the Govt. of Uttarakhand.

**(ii)** The Hon'ble High Court of Himachal vide judgment dated 05.03.2024, has declared 'The Himachal Pradesh Water Cess on Hydropower Electricity Generation Act, 2023' as ultra vires the Constitution. However, the State of Himachal Pradesh has filed an appeal before the Hon'ble Supreme Court of India. Since the Hon'ble High Court of HP has already quashed the enactment of HP Water Cess Act'2023 as ultra-vires, there is remote possibility of outflow of the ₹ 539.28 towards Water Cess as on 31.03.2026.

**iii)** During the year, the Company has not created a separate Disaster Management Fund as per the Disaster Management Plan for the Power Sector of the Central Electricity Authority, since the objectives of the Plan are being met by way of comprehensive insurance policy and other financial arrangements including availability of General Reserve of the Group.

**35. Other Disclosure required under Schedule-III of the Companies Act, 2013:**

**a)** No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in party identified by or on behalf of the Group (Ultimate Beneficiaries) or provide any guarantee, security or the or the like on behalf of the Ultimate Beneficiaries.

**b)** The Group has not received any fund from any party(s) (Funding Party) with the understanding that the Group shall whether, directly or indirectly lend or invest in other persons or entities identified by or on behalf of the Group ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

**c)** None of the Entities of the Group have been declared wilful defaulter by any bank or financial institution or any other lender.

**d)** There were no scheme of arrangements approved by the competent authority during the year in terms of sections 230 to 237 of the Companies Act, 2013. However current status of the ongoing amalgamation process of JPCL (100% subsidiary of the Company) are given at **Note No. 1.1 of Note 34** of the Consolidated Financial Statements.

**e)** The Group has not traded or invested in crypto currency or virtual currency during the financial year.

**f)** The provisions of clause (87) of Section 2 of the Act read with the Companies (Restriction on Number of Layers) Rules, 2017 are not applicable to the Group as per Section 2(45) of the Companies Act,2013

**g)** No proceedings have been initiated or are pending against the Group under the Benami Transactions (Prohibition) Act, 1988.

**h)** The quarterly returns / statement of current assets filed by the entities of the Group with banks / financial institutions are in agreement with the books of accounts.

**i)** The Group does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

**j)** During the Financials Year, there is no delay by the Company in the registration of charges or satisfaction with Registrar of Companies beyond statutory period.

**36. A)** The Holding company has commissioned following projects during FY 2025-26:

**(i)** 800 MW Parbati-II HE Project.

**(ii)** 300 MW Karnisar Solar Power Plant, Bikaner

**(iii)** 750 MW out of 2000 MW of Subansiri Lower Project

**B)** The Holding Company has also commissioned 250 MW of 2000 MW of Subansiri Lower Project in May-2026.

**37.** Figures for the previous year have been re-grouped/re-arranged/re-classified/re-stated wherever necessary.

**For and on behalf of Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)**<br>Company Secretary | **(Mahesh Kumar Sharma)**<br>Director (Finance)<br>DIN 11306355 | **(Bhupender Gupta)**<br>Chairman & Managing Director<br>DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP**<br>Chartered Accountants<br>FRN: 000050N/N500045 | **For S. Jaykishan**<br>Chartered Accountants<br>FRN: 309005E | **For Dharam Raj & CO**<br>Chartered Accountants<br>FRN: 014461N |
| **(Mukesh Bansal)**<br>Partner<br>M. No. 505269 | **(Ritesh Agarwal)**<br>Partner<br>M. No. 062410 | **(Dharam Raj)**<br>Partner<br>M. No. 094108 |

Place : Faridabad
Date : 15th May, 2026

## Note No. 35 to Consolidated Financial Statements

During the year ended Consolidated on 31.03.2026, reclassification has been carried out in respect of certain items in the Consolidated financial statements of previous periods. Accordingly, to comply with the requirements of Ind AS 1, the company has presented a Third Balance Sheet as at the beginning of preceding period. i.e. as on 01.04.2024. Reclassifications are explained as under:

(A) **RECLASSIFIED CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH, 2025 AND AS AT 1ST APRIL, 2024**

(₹ in Crore)

| | PARTICULARS | Note No. of Consolidated Financial Statements | Notes | As at 31st March, 2025 (Reported Earlier) | Impact of Reclassifications | As at 31st March, 2025 (Reclassified) | As at 1st April, 2024 (Reported Earlier) | Impact of Reclassi-fications | As at 1st April, 2024 (Recla-ssified) |
|---|---|---|---|---|---|---|---|---|---|
| | **ASSETS** | | | | | | | | |
| **(1)** | **NON-CURRENT ASSETS** | | | | | | | | |
| a) | Property, Plant and Equipment | 2.1 | | 17,807.35 | - | 17,807.35 | 17,226.33 | - | 17,226.33 |
| b) | Capital Work In Progress | 2.2 | | 50,398.44 | - | 50,398.44 | 39,616.45 | - | 39,616.45 |
| c) | Right Of Use Assets | 2.3 | | 4,349.93 | - | 4,349.93 | 4,240.20 | - | 4,240.20 |
| d) | Investment Property | 2.4 | | 4.49 | - | 4.49 | 4.49 | - | 4.49 |
| e) | Intangible Assets | 2.5 | | 6.25 | - | 6.25 | 2.90 | - | 2.90 |
| f) | Intangible Assets under development | 2.6 | | 202.38 | - | 202.38 | 181.06 | - | 181.06 |
| g) | Investments accounted for using the equity method | 2.7.1 | | 16.96 | - | 16.96 | 12.32 | - | 12.32 |
| h) | **Financial Assets** | | | | | | | | |
| | i) Investments | 3.1 | | 427.16 | - | 427.16 | 454.29 | - | 454.29 |
| | ii) Trade Receivables | 3.2 | | 0.63 | - | 0.63 | 33.04 | - | 33.04 |
| | iii) Loans | 3.3 | | 1,272.48 | - | 1,272.48 | 1,228.55 | - | 1,228.55 |
| | iv) Others | 3.4 | | 8,106.46 | - | 8,106.46 | 7,898.10 | - | 7,898.10 |
| i) | Deferred Tax Assets (Net) | 18.1 | | 4.17 | - | 4.17 | 3.45 | - | 3.45 |
| j) | Other Non Current Assets | 4 | | 1,613.84 | (13.64) | 1,600.20 | 3,398.90 | (2.67) | 3,396.23 |
| **TOTAL NON CURRENT ASSETS** | | | | **84,210.54** | **(13.64)** | **84,196.90** | **74,300.08** | **(2.67)** | **74,297.41** |

(₹ in Crore)

| | PARTICULARS | Note No. of Consolidated Financial Statements | Notes | As at 31st March, 2025 (Reported Earlier) | Impact of Reclassifications | As at 31st March, 2025 (Reclassified) | As at 1st April, 2024 (Reported Earlier) | Impact of Reclassifications | As at 1st April, 2024 (Reclassified) |
|---|---|---|---|---|---|---|---|---|---|
| **(2)** | **CURRENT ASSETS** | | | | | | | | |
| a) | Inventories | 5 | | 257.11 | - | 257.11 | 190.08 | - | 190.08 |
| b) | **Financial Assets** | | | | | | | | |
| | i) Investments | 6 | | - | - | - | 12.43 | - | 12.43 |
| | ii) Trade Receivables | 7 | 35.1(a) | 4,793.15 | (2,220.12) | 2,573.03 | 4,419.90 | (659.14) | 3,760.76 |
| | iii) Cash & Cash Equivalents | 8 | 35.1(b) | 801.59 | 77.33 | 878.92 | 1,422.06 | 77.34 | 1,499.40 |
| | iv) Bank balances other than Cash and Cash Equivalents | 9 | 35.1(b) | 1,949.35 | (77.33) | 1,872.02 | 2,200.32 | (77.34) | 2,122.98 |
| | v) Loans | 10 | | 129.47 | - | 129.47 | 69.15 | - | 69.15 |
| | vi) Others | 11 | 35.1(a) | 1,992.27 | 2,220.12 | 4,212.39 | 1,694.50 | 659.14 | 2,353.64 |
| c) | Current Tax Assets (Net) | 12 | | 70.47 | 13.64 | 84.11 | 118.15 | 2.67 | 120.82 |
| d) | Other Current Assets | 13.1 | | 1,266.22 | - | 1,266.22 | 775.02 | - | 775.02 |
| | **TOTAL CURRENT ASSETS** | | | **11,259.63** | **13.64** | **11,273.27** | **10,901.61** | **2.67** | **10,904.28** |
| **(3)** | Assets classified as held for sale | 13.2 | | 1.83 | - | 1.83 | 1.29 | - | 1.29 |
| **(4)** | Regulatory Deferral Account Debit Balances | 14.1 | | 7,205.71 | - | 7,205.71 | 7,061.90 | - | 7,061.90 |
| | **TOTAL ASSETS** | | | **1,02,677.71** | **-** | **1,02,677.71** | **92,264.88** | **-** | **92,264.88** |
| | **EQUITY AND LIABILITIES** | | | | | | | | |
| **(1)** | **EQUITY** | | | | | | | | |
| (a) | Equity Share Capital | 15.1 | | 10,045.03 | - | 10,045.03 | 10,045.03 | - | 10,045.03 |
| (b) | Other Equity | 15.2 | | 29,623.13 | - | 29,623.13 | 28,623.56 | - | 28,623.56 |
| | **Total Equity attributable to owners of the Company** | | | **39,668.16** | **-** | **39,668.16** | **38,668.59** | **-** | **38,668.59** |
| (c) | Non Controlling Interest | 15.3 | | 5,494.90 | - | 5,494.90 | 5,189.97 | - | 5,189.97 |
| **TOTAL EQUITY** | | | | **45,163.06** | **-** | **45,163.06** | **43,858.56** | **-** | **43,858.56** |
| **(2)** | **LIABILITIES** | | | | | | | | |
| | **NON-CURRENT LIABILITIES** | | | | | | | | |

(₹ in Crore)

| | PARTICULARS | Note No. of Consolidated Financial Statements | Notes | As at 31st March, 2025 (Reported Earlier) | Impact of Reclassifications | As at 31st March, 2025 (Reclassified) | As at 1st April, 2024 (Reported Earlier) | Impact of Reclassifications | As at 1st April, 2024 (Reclassified) |
|---|---|---|---|---|---|---|---|---|---|
| a) | **Financial Liabilities** | | | | | | | | |
| | i) Borrowings | 16.1 | | 35,681.73 | - | 35,681.73 | 29,381.73 | - | 29,381.73 |
| | ii)Lease Liabilities | 16.2 | | 114.02 | - | 114.02 | 60.76 | - | 60.76 |
| | iii) Other financial liabilities | 16.3 | | 2,237.46 | - | 2,237.46 | 2,227.57 | - | 2,227.57 |
| b) | Provisions | 17 | | 92.84 | - | 92.84 | 81.42 | - | 81.42 |
| c) | Deferred Tax Liabilities (Net) | 18.2 | | 2,904.49 | - | 2,904.49 | 2,464.64 | - | 2,464.64 |
| d) | Other non-current Liabilities | 19 | | 5,093.34 | - | 5,093.34 | 4,226.66 | - | 4,226.66 |
| **TOTAL NON CURRENT LIABILITIES** | | | | **46,123.88** | **-** | **46,123.88** | **38,442.78** | **-** | **38,442.78** |
| **(3)** | **CURRENT LIABILITIES** | | | | | | | | |
| **a)** | **Financial Liabilities** | | | | | | | | |
| | i) Borrowings | 20.1 | | 3,752.44 | - | 3,752.44 | 3,110.94 | - | 3,110.94 |
| | ii) Lease Liabilities | 20.2 | | 8.59 | - | 8.59 | 7.37 | - | 7.37 |
| | iii) Trade Payables | 20.3 | | | | | | | |
| | Total outstanding dues of micro and small enterprises | | | 80.99 | - | 80.99 | 58.91 | - | 58.91 |
| | Total outstanding dues of Creditors other than micro and small enterprises | | | 240.40 | - | 240.40 | 223.01 | - | 223.01 |
| | iv) Other financial liabilities | 20.4 | | 2,748.35 | - | 2,748.35 | 2,604.18 | - | 2,604.18 |
| b) | Other Current Liabilities | 21 | | 884.02 | - | 884.02 | 779.77 | - | 779.77 |
| c) | Provisions | 22 | | 2,453.22 | - | 2,453.22 | 1,772.38 | - | 1,772.38 |
| d) | Current Tax Liabilities (Net) | 23 | | 8.41 | - | 8.41 | 59.00 | - | 59.00 |
| | **TOTAL CURRENT LIABILITIES** | | | **10,176.42** | **-** | **10,176.42** | **8,615.56** | **-** | **8,615.56** |
| (4) | Regulatory Deferral Account Credit Balances | 14.2 | | 1,214.35 | - | 1,214.35 | 1,347.98 | - | 1,347.98 |
| | **TOTAL LIABILITIES** | | | **57,514.65** | **-** | **57,514.65** | **48,406.32** | **-** | **48,406.32** |
| | **TOTAL EQUITY & LIABILITIES** | | | **1,02,677.71** | **-** | **1,02,677.71** | **92,264.88** | **-** | **92,264.88** |

## (B) RESTATED CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH, 2025

(₹ in Crore)

| PARTICULARS | Note No. of Consolidated Financial Statements | Notes | For the Year ended 31st March, 2025 (Reported Ealier) | Impact of Reclassifications | For the Year ended 31st March, 2025 (Reclassified) |
|---|---|---|---|---|---|
| **INCOME** | | | | | |
| i) Revenue from Operations | 24.1 | | 10,379.86 | - | 10,379.86 |
| ii) Other Income | 24.2 | 35.1(c) | 1,349.45 | (114.70) | 1,234.75 |
| **TOTAL INCOME** | | | **11,729.31** | **(114.70)** | **11,614.61** |
| **EXPENSES** | | | | | |
| i) Generation Expenses | 25 | | 799.16 | - | 799.16 |
| ii) Employee Benefits Expense | 26 | | 1,823.60 | - | 1,823.60 |
| iii) Finance Costs | 27 | | 1,188.94 | - | 1,188.94 |
| iv) Depreciation and Amortization Expense | 28 | | 1,193.04 | - | 1,193.04 |
| v) Other Expenses | 29 | 35.1(c) | 2,237.18 | (114.70) | 2,122.48 |
| **TOTAL EXPENSES** | | | **7,241.92** | **(114.70)** | **7,127.22** |
| **PROFIT BEFORE EXCEPTIONAL ITEMS, REGULATORY DEFERRAL ACCOUNT BALANCES AND TAX** | | | **4,487.39** | **-** | **4,487.39** |
| Share of Net Profit of Associates accounted for using the equity method | 2.7.2 | | 2.36 | - | 2.36 |
| Exceptional items | | | - | | - |
| **PROFIT BEFORE REGULATORY DEFERRAL ACCOUNT BALANCES AND TAX** | | | **4,489.75** | **-** | **4,489.75** |
| **Income Tax Expenses** | 30.1 | | | | |
| i) Current Tax | | | 866.15 | - | 866.15 |
| ii) Deferred Tax | | | 489.31 | - | 489.31 |
| **Total Tax Expenses** | | | **1,355.46** | **-** | **1,355.46** |
| Movement in Regulatory Deferral Account Balances (Net of Tax) | 31 | | 277.44 | - | 277.44 |
| **PROFIT FOR THE YEAR AFTER NET MOVEMENTS IN REGULATORY DEFERRAL ACCOUNT BALANCES (A)** | | | **3,411.73** | **-** | **3,411.73** |

(₹ in Crore)

| PARTICULARS | Note No. of Consolidated Financial Statements | Notes | For the Year ended 31st March, 2025 (Reported Ealier) | Impact of Reclassifications | For the Year ended 31st March, 2025 (Reclassified) |
|---|---|---|---|---|---|
| **OTHER COMPREHENSIVE INCOME (B)** | 30.2 | | | | |
| **(i) OTHER COMPREHENSIVE INCOME (B)** | 30.2 | | | | |
| **(i) Items that will not be reclassified to profit or loss (Net of Tax)** | | | | | |
| (a) Remeasurement of the post employment defined benefit obligations (Net of Tax) | | | (72.54) | | (72.54) |
| Less:-Movement in Regulatory Deferral Account Balances in respect of tax on defined benefit obligations (Net of Tax) | | | 1.07 | - | 1.07 |
| Share of Other Comprehensive Income of Associates accounted for using the equity method | 2.7.3 | | - | - | - |
| **Sub total (a)** | | | **(73.61)** | **-** | **(73.61)** |
| (b) Changes in the fair value of Equity Instruments at FVTOCI | | | (20.48) | - | (20.48) |
| **Sub total (b)** | | | **(20.48)** | **-** | **(20.48)** |
| **Total (i)=(a)+(b)** | | | **(94.09)** | **-** | **(94.09)** |
| **(ii) Items that will be reclassified to profit or loss** | | | | | |
| - Changes in the fair value of debt Instruments at FVTOCI | | | (0.83) | - | (0.83) |
| - Cost of Hedge Reserve | | | (11.03) | - | (11.03) |
| **Total (ii)** | | | **(11.86)** | **-** | **(11.86)** |
| **Other Comprehensive Income for the year (Net of Tax) (B)=(i+ii)** | | | **(105.95)** | **-** | **(105.95)** |
| **TOTAL COMPREHENSIVE INCOME FOR THE YEAR (A+B)** | | | **3,305.78** | **-** | **3,305.78** |

(₹ in Crore)

| PARTICULARS | Note No. of Consolidated Financial Statements | Notes | For the Year ended 31st March, 2025 (Reported Ealier) | Impact of Reclassifications | For the Year ended 31st March, 2025 (Reclassified) |
|---|---|---|---|---|---|
| **Profit is attributable to:** | | | | | |
| Owners | | | 3,006.67 | - | 3,006.67 |
| Non-Controlling interests | | | 405.06 | - | 405.06 |
| | | | **3,411.73** | **-** | **3,411.73** |
| **Other comprehensive income is attributable to:** | | | | | |
| Owners | | | (104.45) | - | (104.45) |
| Non-Controlling interests | | | (1.50) | - | (1.50) |
| | | | **(105.95)** | **-** | **(105.95)** |
| **Total comprehensive income is attributable to:** | | | | | |
| Owners | | | 2,902.22 | - | 2,902.22 |
| Non-Controlling interests | | | 403.56 | - | 403.56 |
| | | | **3,305.78** | **-** | **3,305.78** |
| **Total comprehensive income attributable to owners arises from:** | | | | | |
| Continuing operations | | | 2,902.22 | - | 2,902.22 |
| **Earning per share (Basic and Diluted) (Equity shares, face value of ₹ 10/- each)** | **34(13)** | | | | |
| Excluding movements in Regulatory Deferral Account Balances | | | 2.72 | - | 2.72 |
| Including movements in Regulatory Deferral Account Balances | | | 2.99 | - | 2.99 |

**C. RECLASSIFIED STATEMENT OF CHANGES IN EQUITY AS AT 31ST MARCH, 2025 :-** There is no retrospective reclassifications having impact on Consolidated statement of changes in Equity as at 31st March 2025

**35.1 Material retrospective restatements are explained as under:-**

**a)** Contract Assets amounting to ₹ 2220.12 Crore (As at 1st April, 2024 ₹ 659.14 Crore) earlier classified as "Trade Receivables" (Note No-7) have been reclassified to "Financial Assets-Others" (Note No-11) in compliance to IND AS-115 "Revenue from Contracts with Customers".

**b)** Earmarked balances under current accounts amounting to ₹ 77.33 Crore (As at 1st April, 2024 ₹ 77.34 Crore) earlier clasified as "Bank balances other than Cash and Cash Equivalents" (Note No-9) has been reclassified to "Cash and Cash Equivalents" (Note No-8).

**c)** 'In line with the opinion of Institute of Chartered Accountants of India (ICAI), reversal of impairment loss of financial assets amounting to ₹ 114.70 Crore has been earlier classified as "Other Income" (Note 24.2) have been reclassified as a separate line item under "Other Expenses" (Note No. 29) .

**d)** Impact of Restatement in Statement of Cash Flow (extract) for the Year Ended 31st March, 2025.

(₹ in Crore)

| S.No. | PARTICULARS | Notes | Earlier reported Figures as on 31.03.2025 | Impact of Reclassifications | Revised Figures as on 31.03.2025 |
|---|---|---|---|---|---|
| 1 | Cash Flow from Operating Activities | 35.1 (b) | 5026.19 | (0.01) | 5026.18 |
| 2 | Cash Flow from Investing Activities | | (7550.17) | - | (7550.17) |
| 3 | Cash Flow from Financing Activities | | 1903.51 | - | 1903.51 |
| 4 | **Net Increase/(Decrease) in Cash and Cash Equivalents** | | **(620.47)** | **(0.01)** | **(620.48)** |
| 5 | Cash and Cash Equivalents at the beginning of the year | 35.1 (b) | 1,422.06 | 77.34 | 1,499.40 |
| 6 | Cash and Cash Equivalents at the end of the year | 35.1 (b) | 801.59 | 77.33 | 878.92 |

**For and on behalf of Board of Directors**

**(Rupa Deb)**
Company Secretary

**(Mahesh Kumar Sharma)**
Director (Finance)
DIN 11306355

**(Bhupendra Gupta)**
Chairman & Managing Director
DIN 06940941

**As per report of even date**

**For S N Dhawan & CO LLP**
Chartered Accountants
FRN: 000050N/N500045

**(Mukesh Bansal)**
Partner
M. No. 505269

**For S. Jaykishan**
Chartered Accountants
FRN: 309005E

**(Ritesh Agarwal)**
Partner
M. No. 062410

**For Dharam Raj & CO**
Chartered Accountants
FRN: 014461N

**(Dharam Raj)**
Partner
M. No. 094108

Place: Faridabad
Date : 15th May, 2026

# FORM AOC-I

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

**Statement containing salient features of the financial statement of subsidiaries or associate companies or joint ventures**

## Part "A": Subsidiaries

(₹ in Crore)

| 1 | Sl. No. | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|---|---|---|---|---|---|---|---|---|
| 2 | Name of the subsidiary | NHDC Ltd. | Loktak Downstream Hydroelectric Corporation Ltd. | Bundelkhand Saur Urja Ltd. | Jalpower Corporation Limited | Ratle Hydroelectric Power Corporation Ltd. | NHPC Renewable Energy Limited | Chenab Valley Power Projects Limited |
| 3 | The date since when subsidiary was acquired | 01-08-2000 | 23-10-2009 | 02-02-2015 | 31-03-2021 | 01-06-2021 | 16-02-2022 | 13-06-2011 |
| 4 | Reporting period for the subsidiary concerned, if different from the holding company's reporting period | Same as that of Holding Company (01.04.2025-31.03.2026) | Same as that of Holding Company (01.04.2025-31.03.2026) | Same as that of Holding Company (01.04.2025-31.03.2026) | Same as that of Holding Company (01.04.2025-31.03.2026) | Same as that of Holding Company (01.04.2025-31.03.2026) | Same as that of Holding Company (01.04.2025-31.03.2026) | Same as that of Holding Company (01.04.2025-31.03.2026) |
| 5 | Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries | NA | NA | NA | NA | NA | NA | NA |
| 6 | Share capital | 1,962.58 | 142.65 | 138.18 | 533.10 | 1,584.47 | 20.00 | 5,948.57 |
| 7 | Reserves & surplus | 3,762.67 | (143.25) | (24.77) | 24.03 | 16.81 | 1.77 | 922.76 |
| 8 | Total assets | 7,793.10 | 0.76 | 436.15 | 1,821.56 | 1,727.08 | 22.40 | 15,885.20 |
| 9 | Total Liabilities | 2,067.85 | 1.36 | 322.74 | 1,264.43 | 125.80 | 0.64 | 9,013.87 |
| 10 | Investments | Nil | Nil | Nil | Nil | Nil | Nil | Nil |
| 11 | Turnover | 1,305.17 | - | 27.04 | - | - | 0.92 | - |
| 12 | Profit before taxation* | 1,040.84 | (0.58) | (15.77) | (0.23) | 4.73 | 1.79 | (6.55) |
| 13 | Provision for taxation** | 105.11 | - | (4.08) | - | 1.22 | 0.45 | 1.91 |
| 14 | Profit after taxation | 935.73 | (0.58) | (11.69) | (0.23) | 3.51 | 1.33 | (8.46) |
| 15 | Proposed dividend | 198.22 | Nil | Nil | Nil | Nil | Nil | Nil |
| 16 | Extent of shareholding (in percentage) | 51.08% | 74.00% | 90.63% | 100.00% | 51.00% | 100.00% | 58.16% |

* Including income on regulatory deferral account balances.

** Provision for taxation includes tax expenses and tax on regulatory deferral account balances.

**Notes:**

| | | |
|---|---|---|
| 1. | Names of subsidiaries which are yet to commence operations | 1. Loktak Downstream Hydroelectric Corporation Limited<br>2. Jalpower Corporation Limited<br>3. Ratle Hydroelectric Power Corporation Limited<br>4. Chenab Valley Power Projects Limited |
| 2 | Names of subsidiaries which have been liquidated or sold during the year. | Nil |

**Part "B": Associates/Joint Ventures**

**Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associates/Joint Ventures**

(₹ in crore)

| | Name of Associates/Joint Ventures | National High Power Test Laboratory Private Limited. | APGENCO NHPC Green Energy Limited |
|---|---|---|---|
| 1 | Latest audited Balance Sheet Date | 31st March 2025* | 31st March 2026 |
| 2 | Date on which Associates/Joint Ventures was associated or acquired | 22-05-2009 | 23-01-2025 |
| **3** | **Shares of Associates/Joint Ventures held by the company on the year end** | | |
| | No. | 3,56,36,250 | 50,00,000 |
| | Amount of Investment in Joint Venture | 35.64 | 5.00 |
| | Extend of Holding % | 12.50% | 50.00% |
| 4 | Description of how there is significant influence | NA | NA |
| 5 | Reason why the Associates/Joint Ventures is not consolidated | NA | NA |
| 6 | Net worth attributable to Shareholding as per latest audited Balance Sheet | 16.87 | 5.03 |
| **7** | **Profit / (Loss) for the year** | | |
| i | Considered in Consolidation | 2.45 | 0.03 |
| ii | Not Considered in Consolidation | - | - |

* Management certified accounts of National High Power Test Laboratory Private Limited has been considered for Group consolidation for the financial year ended 31.03.2026.

**Notes:**

| | |
|---|---|
| 1. Names of Joint Ventures which are yet to commence operations. | 1. APGENCO NHPC Green Energy Limited |
| 2. Names of Joint Ventures which have been liquidated or sold during the year. | NIL |

**For and on behalf of Board of Directors**

| | | |
|---|---|---|
| **(Rupa Deb)**<br>Company Secretary | **(Mahesh Kumar Sharma)**<br>Director (Finance)<br>DIN 11306355 | **(Bhupendra Gupta)**<br>Chairman & Managing Director<br>DIN 06940941 |

**As per report of even date**

| | | |
|---|---|---|
| **For S N Dhawan & CO LLP**<br>Chartered Accountants<br>FRN: 000050N/N500045 | **For S. Jaykishan**<br>Chartered Accountants<br>FRN: 309005E | **For Dharam Raj & CO**<br>Chartered Accountants<br>FRN: 014461N |
| **(Mukesh Bansal)**<br>Partner<br>M. No. 505269 | **(Ritesh Agarwal)**<br>Partner<br>M. No. 062410 | **(Dharam Raj)**<br>Partner<br>M. No. 094108 |

Place: Faridabad

Date : 15th May, 2026

## COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF NHPC LIMITED FOR THE YEAR ENDED 31 MARCH 2026

The preparation of financial statements of NHPC Limited for the year ended 31 March 2026 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditors appointed by the Comptroller and Auditor General of India under section 139 (5) of the Act are responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 15 May 2026.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of NHPC Limited for the year ended 31 March 2026 under Section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to statutory auditors' report under section 143(6)(b) of the Act.

**For and on behalf of the**
**Comptroller & Auditor General of India**

**Place: New Delhi**
**Date: 31 July 2026**

**(Ashutosh Joshi)**
**Director General of Audit (Power)**

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## COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) READ WITH SECTION 129(4) OF THE COMPANIES ACT, 2013 ON THE CONSOLIDATED FINANCIAL STATEMENTS OF NHPC LIMITED FOR THE YEAR ENDED 31 MARCH 2026

The preparation of consolidated financial statements of NHPC Limited for the year ended 31 March 2026 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditors appointed by the Comptroller and Auditor General of India under section 139(5) read with section 129(4) of the Act are responsible for expressing opinion on the financial statements under section 143 read with section 129(4) of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 15 May 2026.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the consolidated financial statements of NHPC Limited for the year ended 31 March 2026 under Section 143(6)(a) read with section 129(4) of the Act. We conducted a supplementary audit of standalone financial statements of NHPC Limited and subsidiaries, associate companies and jointly controlled entities listed in Annexure A, but did not conduct supplementary audit of the financial statements of subsidiaries, associate companies and jointly controlled entities listed in Annexure B for the year ended on that date. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to statutory auditors' report under section 143(6)(b) of the Act.

**For and on behalf of the**
**Comptroller & Auditor General of India**

**Place: New Delhi**
**Date: 31 July 2026**

**(Ashutosh Joshi)**
**Director General of Audit (Power)**

**Annexure A**

Name of the Company/Subsidiaries/JVs/Associate Companies of which supplementary audit has been conducted by this office

| Sl. No. | Name of the Subsidiary/Joint Venture | Type of the Company |
|---|---|---|
| 1 | NHPC Limited | Holding |
| 2 | Ratle Hydroelectric Power Corporation Limited | Subsidiary |
| 3 | NHDC Limited | Subsidiary |
| 4 | Jalpower Corporation Limited | Subsidiary |
| 5 | NHPC Renewable Energy Limited | Subsidiary |
| 6 | Chenab Valley Power Projects Limited | Subsidiary |
| 7 | National High Power Test Laboratory Private Limited | Joint Venture |
| 8 | APGENCO NHPC Green Energy Limited | Joint Venture |

**Annexure B**

Name of the Company/Subsidiaries/JVs/Associate Companies of which supplementary audit has not been conducted by this office:

| Sl. No. | Name of the Subsidiary/Joint Venture | Type of the Company |
|---|---|---|
| 1 | Loktak Downstream Hydroelectric Corporation Limited | Subsidiary |
| 2 | Bundelkhand Saur Urja Limited | Subsidiary |

# NOTES

# NOTES

# NOTES

Powering a Stronger, Greener India

# 1,850 MW
## Added in FY 2025-26

एनएचपीसी
NHPC
A Navratna Company

*800 MW Parbati-II Power Station, Himachal Pradesh.*

*Subansiri Lower Project, Arunachal Pradesh/ Assam(750 MW commissioned out of 2000 MW).*

*300 MW Solar Power Plant, Karnisar, Bikaner, Rajasthan.*

Great Place To Work. Certified JAN 2026-JAN 2027 INDIA

एनएचपीसी NHPC

A Navratna Company

# NHPC Limited

(A Government of India Navratna Enterprise)

ISO 9001:2015, ISO 14001:2015 & ISO 45001:2018 Certified Company

**Corporate Office:** NHPC Office Complex, Sector-33, Faridabad-121003
CIN: L40101HR1975GOI032564, Website: www.nhpcindia.com

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